

July 23, 2025

Louisiana Department of Transportation and Development
Consultant Contract Services Administrator
1201 Capitol Access Road
Baton Rouge, LA 70802
Via Email: DOTDConsultantAds80@la.gov

Re: IDIQ Contract for Strategic Highway Safety Plan (SHSP) and Vulnerable Road User (VRU) Safety Assessment Statewide, Contract No. 4400032349

Ms. Goodfellow-Thompson,

The average annual number of fatalities and serious injuries sustained on Louisiana roadways exceeds 2,000. The State recognizes this is unacceptable and has made a commitment to Destination Zero Deaths, setting an ambitious target goal of reducing fatalities and serious injuries by 50 percent between 2010 and 2030. The Louisiana Department of Transportation and Development (DOTD) is at the forefront of Strategic Highway Safety Plan (SHSP) implementation by acting at the regional level through the Regional Safety Coalitions. This implementation model, which acknowledges safety is primarily a local issue, positions the State as a national leader in transportation safety planning.

Cambridge Systematics, Inc. (CS), therefore, is pleased to submit this proposal (Section DOTD Form: 24-102) to the DOTD for the IDIQ Contract for Strategic Highway Safety Plan (SHSP) and Vulnerable Road User (VRU) Safety Assessment Statewide. We have assembled a team of national experts who reflect the five objectives of the Safe System Approach. The CS Team has its finger on the pulse of transportation safety. We produce guidance and research that sets national expectations for program performance and charts pathways to apply emerging concepts and programs, such as the Safe System Approach. Our team has crafted strategic safety plans designed to resonate with all audiences, including executives, engineers, the media, policymakers, and the public. Clients come to CS for the latest knowledge and know-how to achieve safe mobility in their communities.

The CS Team is deeply familiar with current planning processes, crash trends, and supporting agencies involved in transportation safety at state, regional, and local levels in Louisiana. We also bring best practices, innovations, and lessons learned from across the nation. Team members Dr. Susan Herbel of SBH Consult, Dan Magri of Bucharthorn, and Dr. Danena Gaines and Casey Woodley of CS were involved in the development and implementation of Louisiana's very first Comprehensive Highway Safety Plan (CHSP) even before the Federal government required all states to develop and implement SHSPs in 2005. In addition to strategic highway safety planning, CS has worked with the DOTD and the Louisiana Highway Safety Commission to develop

the annual Highway Safety Plan and Annual Reports; and contributed to development of the State's Long Range Transportation Plan, Rail Plan, and Freight Plan. Dr. Herbel has been involved in every subsequent Louisiana SHSP update. Likewise, Dan Magri has been involved in all but one update. Through multiple State offices, Buchart Horn has supported Local Road Safety Plans, corridor safety audits, VRU assessments, and SHSP marketing. ATG | DCCM has a 20-year relationship with the DOTD, supporting planning, operations, and policy development, along with several Louisiana Safety Action Plans, Regional Bicycle and Pedestrian Plans, and Active Transportation Plans. Representing EMS and post-crash care, Brian Wolshon will provide expert guidance on how to address post-crash care in the SHSP. Darrin Naquin brings 30 years of experience as a Louisiana State Trooper and traffic safety professional who is intimately familiar with law enforcement strengths and challenges across the state.

Our team is designed to embody the principles of the Safe System Approach, bringing engineering, education, behavioral, speed management, and emergency management services professions together to advance safety in Louisiana. CS is a national expert in Transportation Safety Planning and the Safe System Approach. We have acted as trusted advisors for the Federal Highway Administration and developed the *SHSP Implementation Process Model (IPM)* and *Evaluation Process Model (EPM)*. CS served as PI on FHWA's Update to the *Champions' Guide to Saving Lives and Implementation Process Model*. From these FHWA-approved documents, CS has continually improved the practices as our experience has grown. Most recently we have worked with FHWA to develop the *Integrating the Safe System Approach into the Strategic Highway Safety Plan Guide* and the *Safe System Solutions for Highway Safety Improvement Projects*. These initiatives have provided new and innovative approaches for State DOTs, regional, and local organizations to embody the key principles of the Safe System Approach. At the same time, our team has partnered with many regional and local organizations to develop strategic safety plans. These partnerships have enhanced our understanding and knowledge of federal, state, and local transportation safety challenges.

The CS Team would welcome the opportunity to further assist you in making Louisiana a safer place for all road users.

Sincerely,

CAMBRIDGE SYSTEMATICS, INC.

A handwritten signature in black ink, appearing to read 'Brad Wright', with a horizontal line extending from the end of the signature.

Brad Wright
President

Contract No. 4400032349

Enclosure



DOTD FORM: 24-102

PROPOSAL TO PROVIDE CONSULTANT SERVICES

(Revised December 12, 2024)

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

1. Contract Name as shown in the advertisement	IDIQ Contract for Strategic Highway Safety Plan (SHSP) and Vulnerable Road User (VRU) Safety Assessment Statewide
2. Contract Number(s) as shown in the advertisement	4400032349
3. State Project Number(s), if shown in the advertisement	N/A
4. Prime consultant name (name must match <u>exactly</u> as registered with the Louisiana Secretary of State (SOS) where such registration is required by law; including punctuation; <u>include screenshot from SOS at the end of Section 20</u>)	Cambridge Systematics, Inc.
5. Prime consultant license number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	Cambridge Systematics, Inc.: N/A
6. Prime consultant mailing address	200 River's Edge Drive Suite 420 Medford, MA 02155
7. Prime consultant physical address (existing or to be established, if location is used as an evaluation criteria)	200 River's Edge Drive Suite 420 Medford, MA 02155
8. Name, title, phone number, and email address of prime consultant's contract point of contact	Casey Woodley, PMP Sr. Project Manager 617-448-4515 cwoodley@camsys.com
9. Name, title, phone number, and email address of the official with signing authority for this proposal	Brad Wright, President Cambridge Systematics, Inc. 781-539-6700 Bwright@camsys.com

Prime consultant should enter the firm name in the footer at the bottom of this page. (It will carry over to subsequent pages.)

10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.

Pursuant to Act No. 581 of the 2024 Louisiana Legislature Regular Session, proposer further certifies that it does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association based solely on the entity's or association's status as a firearm entity or firearm trade association. In addition, proposer certifies it will not discriminate against a firearm entity or firearm trade association during the term of the contract based solely on the entity's or association's status as a firearm entity or firearm trade association.



Signature above shall be the same person listed in Section 9:

Date: July 21, 2025

11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.

Firm(s):

N/A

Firm(s)' %:

12. Discipline Table:

As indicated in the advertisement, insert a completed table here. The percentages for the prime and sub-consultants must total 100% for each discipline, as well as the overall total percent of the contract.

The **only** disciplines to be used are listed in the drop down in each row (Appraiser, Bridge, CE&I/OV, CPM, Data Collection, Environmental, Geotech, ITS, Other (must specify), Planning, Right-of-Way, Road, Survey, and Traffic). **Remove rows as needed.**

Discipline(s)	% of Overall Contract	Cambridge Systematics	Buchart Horn	SBH Consulting	ATG	Darrin Naquin (Law Enforcement)	Brian Wolshon (EMS/Post-Crash Care)	Each Discipline must total to 100%
Planning	60%	60%	10%	15%	10%	2.5%	2.5%	100%
Traffic	25%	35%	30%	5%	30%			100%
Data Collection	15%	55%	20%	5%	20%			100%
Identify the percentage of work for the overall contract to be performed by the prime consultant and each sub-consultant.								
Percent of Contract	100%	53%	16.5%	11%	16.5%	1.5%	1.5%	100%

13. Firm Size:

For all firms that are part of this team, indicate the approximate number of personnel to be committed to this contract, by DOTD Job Classification and the total number of personnel within the firm that could provide support, if needed. If a specialized job classification is required and not included on the DOTD job classification list, specify "Other (must specify)" and include the classification title inside the parentheses.

The DOTD Job Classification(s) to be used can be found at the following link:

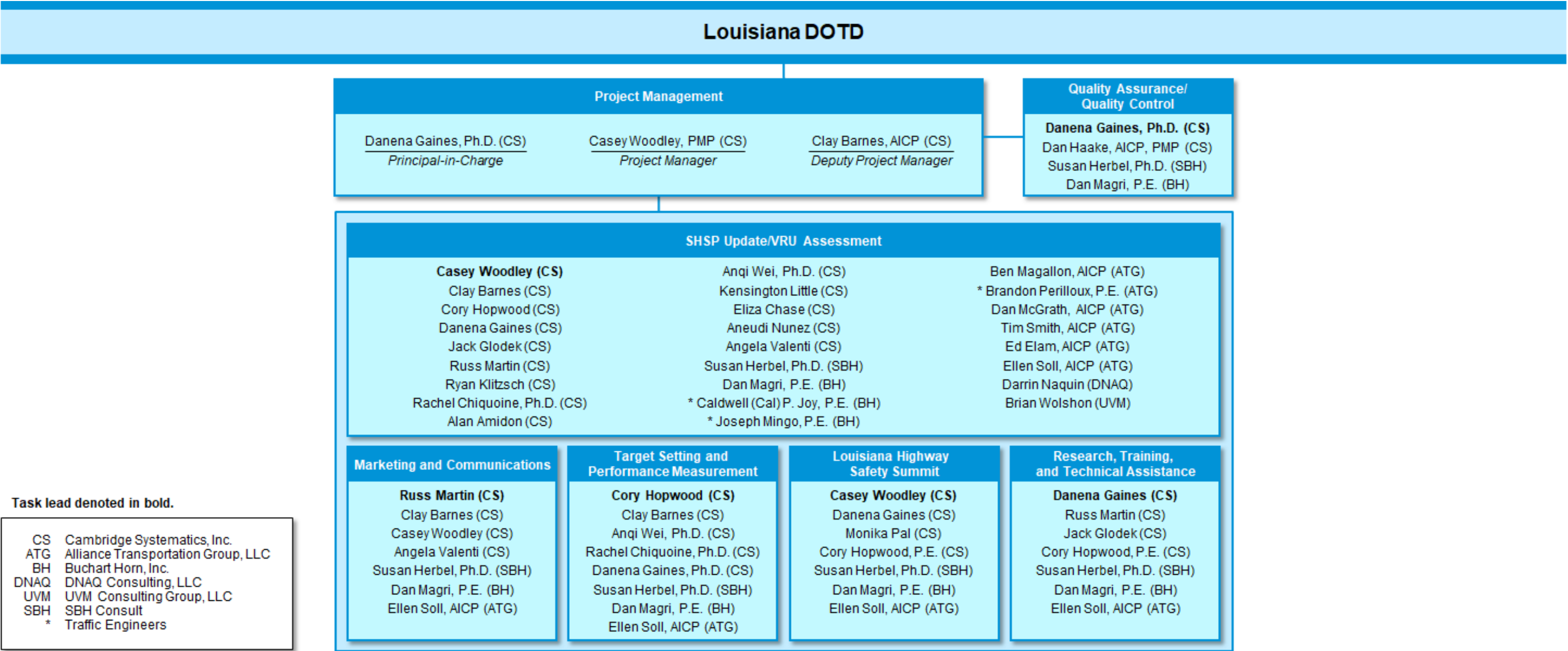
http://wwwsp.dotd.la.gov/Inside_LaDOTD/Divisions/Engineering/CCS/Job_Qualification/Job%20Classifications%20with%20Descriptions.pdf

Firm name	DOTD Job Classification	Number of personnel <u>committed</u> to this contract	Total number of personnel available in this DOTD Job Classification (if needed)
Cambridge Systematics, Inc.	Principal	2	3
Cambridge Systematics, Inc	Supervisor - Other	3	20
Cambridge Systematics, Inc	Engineer - Other	2	22
Cambridge Systematics, Inc	Economist	1	2
Cambridge Systematics, Inc	GIS Analyst	3	5
Cambridge Systematics, Inc	Planner	11	83
Cambridge Systematics, Inc	Graphics	3	8
Buchart Horn, Inc.	Principal	1	2
Buchart Horn, Inc.	Supervisor-Eng	3	3
SBH Consult	Principal	1	1
Alliance Transportation Group, LLC	Planner	5	60
Alliance Transportation Group, LLC	Engineer	1	1
DNAQ Consulting, LLC	Principal	1	1
UVM Consulting Group, LLC	Principal	1	1

(Add rows as needed)

14. Organizational Chart:

Provide an organizational chart showing ALL **relevant** prime consultant and sub-consultant (if applicable) personnel assigned to the contract, area of project responsibility for each, and reporting lines for the purposes of this contract. An individual's role does not necessarily have to match their DOTD job classification identified in Section 13. **If applicable, identify all personnel performing traffic engineering analysis and/or QC of traffic engineering analysis by placing an asterisk next to their name. Include the certificates required by the Traffic Engineering Process and Report Training Requirements article of the Advertisement in Section 20.** It is acceptable to use an 11x17 format for Section (V).



15. Minimum Personnel Requirements:

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR. Make sure the P.E. discipline is also listed (highlighted in table) that is meeting the MPR; e.g. professional civil engineer should show the discipline of the license as civil if meeting that MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm employed by	Type of license and discipline meeting MPR/ certification & number (Ex: PE # - Civil)	State of license	License / certification expiration date
1	Danena Gaines, Ph.D. Ryan Klitzsch	Cambridge Systematics, Inc.			
2	Danena Gaines, Ph.D. Casey Woodley Russ Martin Ryan Klitzsch Danny Shopf	Cambridge Systematics, Inc.			
3	Danena Gaines, Ph.D. Casey Woodley Russ Martin Ryan Klitzsch Cory Hopwood, P.E.	Cambridge Systematics, Inc.	N/A N/A N/A N/A Professional Engineer: No. 82241 No. 099945 No. 24GE05383600	OH NY NJ	12.31.25 11.30.26 04.30.26

(Add rows as needed)

16. Staff Experience:

Firm employed by: Cambridge Systematics, Inc.			
Name	Danena Gaines, Ph.D.	Years of relevant experience with this employer	18
Title	Associate Vice President (Principal)	Years of relevant experience with other employer(s)	1
Degree(s) / Years / Specialization	Ph.D., Civil Engineering, Georgia Institute of Technology, 2007 M.S., Civil Engineering, Georgia Institute of Technology, 2003 B.S., Civil Engineering, Georgia Institute of Technology, 2002 B.S., Mathematics, Fort Valley State University, 2000		
Active registration number / state / expiration date	N/A		
Year registered	N/A	Discipline	Planning
Contract role(s) / brief description of responsibilities	Principal-in-Charge – Danena brings a wealth of experience in SHSPs, local safety plans, and the Safe System Approach (SSA) to her role as Principal-in-Charge. In addition to assuring quality control and supporting project management, she will play a Senior Advisor role in the development of the Strategic Highway Safety Plan (SHSP) update and Vulnerable Road User (VRU) safety assessment.		
04/21–08/22	Arkansas 2024 Highway Safety Improvement Program Implementation Plan and Vulnerable Road User Assessment. For the Arkansas Department of Transportation (DOT), CS developed the Vulnerable Road User (VRU) Safety Assessment. The project included helping Arkansas DOT meet the U.S. DOT requirements for conducting a systematic assessment of vulnerable road user fatalities and serious injuries along Arkansas roadways. As part of this project, the CS team interpreted Federal guideline documents, developed a methodology for the analysis, processed crash and roadway data, developed strategies and countermeasures to address vulnerable road users, conducted consultation meetings with cities and counties with significant vulnerable road users fatalities and serious injuries, and develop a final report. Danena served as the Project Manager.		
10/2007-10/2015	Louisiana DOT SHSP 2012 - Development and Implementation Consulting Services. As the Project Manager, Danena led the development and implementation of the Louisiana SHSP. Her team promoted continued engagement of key agency officials in the implementation process by supporting the SHSP Executive Committee, Implementation Team, Emphasis Area Teams, Task Forces, and Regional Traffic Safety Coalitions. The project team prepared SHSP marketing materials and implementing news events that garner attention for the Destination Zero Deaths (DZD) initiatives. The team also established a process to ensure appropriate evaluation is conducted to determine the effectiveness of the SHSP. CS also provided other transportation safety planning services such as Highway Safety Manual (HSM) training, Section 408 grant application support, and stakeholder outreach.		
10/07–present	Strategic Highway Safety Plans. Danena has managed or supported SHSP updates in North Dakota, Louisiana, South Carolina, Alabama, and Arkansas. As Project Manager, she was responsible for facilitating the SHSP Steering Committee meetings, ensuring compliance with FHWA SHSP Checklist, coordinating stakeholder outreach, and providing quality control and quality assurance for data analysis. Danena has also led the design and development of emphasis area action plans, strategy sheets, and fact sheets to inform a variety of stakeholders both internally and externally. Several SHSPs have been updated to include strategies and actions to implement the SSA, additional focus on nontraditional partners to address the SSA elements, and opportunities for State DOTs to make shifts in its culture.		

04/21–04/24	FHWA Integrating the Safe System Approach into the Strategic Highway Safety Plan. FHWA selected CS to explore the integration between Safe System principles and the SHSP process and requirements and develop a guide for State DOTs to integrate the SSA in their SHSPs. The team convened focus groups of State and metropolitan planning organization (MPO) transportation safety planners and practitioners to investigate practical challenges in making this shift. Recognizing the differences in jurisdictional structures across the States, the guide provides multiple entry points for teams to integrate the SSA in the SHSP. The guide will offer ideas and examples on leadership, organizational structure, data collection, and strategic communications, as well as the emphasis areas, strategies, and actions that comprise the SHSP. Danena was the Task Order Manager for this project.
07/22–05/25	Caltrans HSIP Implementation Plan and Safety Performance Target Setting. For Caltrans, CS is developing the Highway Safety Improvement Program (HSIP) Implementation Plan, implementing developed recommendations, and developing of Safety Performance Management Targets for the duration of the three-year project period in accordance with MAP-21 (MAP-21, P.L. 112-141) and the Safety Performance Management Final Rule Part 490 to Title 23 of the Code of Federal Regulations to implement the performance management requirements in 23 U.S.C. 150. As Principal-in-Charge, Danena was responsible for quality assurance and quality control for the project's deliverables.
07/21–10/22	FHWA Local and Rural Road Safety Strategic Plan. For the FHWA Office of Safety, Cambridge Systematics, Inc., with support from the National Association of Development Organizations (NADO), developed a strategic plan for the Local and Rural Roads Safety Program that provides an internal roadmap to build upon the program's strengths and identify new opportunities to expand the program's reach, resources and impact on reducing fatalities and serious injuries on rural and local roadways. Tasks included conducting a local and rural safety literature review, interviews with practitioners on local and rural safety strategies, and development of a Technical Oversight Working Group (TOWG) to provide input and critical information to be considered and addressed in the strategic plan. The plan identifies opportunities to integrate the SSA and transportation in equity considerations in local and rural safety planning. Danena was the Principal Investigator for the project.
09/21–08/26 (current)	FHWA Safe System Solutions in Highway Safety Improvement Projects. For FHWA, CS is leading a team that will identify Safe System solutions for practitioners to assess how closely the design and operational features of a roadway improvement in a highway safety improvement project align with the Safe System principles and elements. The team has gathered input from focus group participants and review international and domestic documents to identify 25 or more countermeasures, strategies, or design elements representing a broad array of applications that have been used successfully in Safe System implementation. A fact sheet booklet was developed for the Safe System solutions and eight Safe System pilot projects were conducted, with the results used to refine the Safe System solutions. Danena provided QA/QC and subject matter expertise for the fact sheet booklet.
2018-2019	Elmore County Local Road Safety Plan and Alabama-Specific Guidance. For the Alabama DOT, CS developed a county road safety plan for Elmore County, AL and prepared a Local Road Safety Plan guidebook for use by other counties, cities, and tribes in the State to develop a road safety plan. As project manager, Danena led the networking screening analysis to identify and prioritize segments and intersections with the greatest potential for safety improvements and facilitated stakeholder meetings to identify other safety challenges.

Firm employed by: Cambridge Systematics, Inc.				
Name	Casey Woodley, PMP		Years of relevant experience with this employer	11
Title	Sr. Project Manager / Sr. Associate		Years of relevant experience with other employer(s)	14
Degree(s) / Years / Specialization			B.A. English, 1996	
Active registration number / state / expiration date			Cert. No. 3187033/ Project Management Institute / November 2027	
Year registered	2021	Discipline	Project Management Professional (PMP), Planning	
Contract role(s) / brief description of responsibilities			Project Manager – As Project Manager, Casey Woodley will be the primary point of contact for the Louisiana Department of Transportation and Development (DOTD) and its stakeholders for this IDIQ Contract. She will be responsible for timely responses to task order requests, management of the project schedule and budget, and will be responsible to ensure that the agreed upon scope of work is delivered.	
05/2006–06/2010, 07/2024–present		Strategic Highway Safety Plans. Casey worked with Dr. Herbel on Louisiana's first Comprehensive Safety Plan, prior to the passing of the SAFETEA-LU legislation which required States to develop strategic highway safety plans (SHSP). Casey has worked with numerous States on development, implementation, and performance measurement of SHSPs, including Maryland, Rhode Island, New Mexico, Oklahoma, Montana, and Alaska. She helped facilitate communication and collaboration among Federal agencies, State departments of transportation (DOT), State and local law enforcement, State highway safety offices, and public health contributors and participants to create data-driven plans to improve safety for all users of the transportation network. She is currently working as Senior Advisor and QA/QC Lead for the development of Ohio's SHSP.		
07/2024–present		Safe Streets and Roads for All (SS4A) Comprehensive Safety Action Plans. Casey is currently serving as the Project Manager to the Boston Region (MA) Metropolitan Planning Organization on development of its first Vision Zero Action Plan. Development of this action plan included analysis to identify both high-injury and high-risk networks, identification of key emphasis areas, review and analysis of safety policies and processes, recommendation of best practices and emphasis area-specific countermeasures, as well as extensive communication and outreach to the region's 97 municipalities. Casey also served as key staff on SS4A projects for the City of New Britain (CT) and Dutchess County (NY).		
05/2006–06/2010, 07/2024–present		Traffic Records. Casey has worked with several State highway safety offices and motor vehicle departments on facilitation of traffic records programs. Most recently, this included conducting a crosswalk analysis of the Florida Department of Highway Safety and Motor Vehicle's crash report level of compliance with MMUCC version 6. Casey has helped facilitate Traffic Records Coordinating Committees in Massachusetts and Texas. She worked with the Massachusetts highway safety office on its first Strategic Traffic Safety Information System Plan.		
06/2006–present		Project Management. Casey has nearly 20 years working in project management. She has served as the Project Manager or Deputy Project Manager for dozens of projects. She worked exclusively with the Massachusetts Executive Office of Public Safety and Security as the Project Manager responsible for the development and implementation of an electronic citation reporting application. This project involved identifying business requirements (as the previous process was fully paper-based), overseeing the work of the selected software development vendor, procuring hardware to equip police cruisers with in-vehicle printers, and conducting training on the software for State and local law enforcement. She also managed a large procurement process for an enterprise-wide IT solution for the Massachusetts State Police. When managing projects, Casey adheres to the Project Management Institute's Project Management Body of Knowledge (PMBOK) to ensure that projects are managed effectively to deliver high-quality outcomes. She relies upon extensive documentation, detailed schedule management, early identification of any risks with subsequent mitigation planning, a rigorous quality control process, and channels for frequent communication with our clients. She has served as a project manager both in the public and private sectors and as augmented staff to State agencies in need of enhanced project management oversight.		

05/2008–05/2010 and 07/2024– present	Grant Writing. Casey has worked with numerous clients to write data-supported, compliance grant applications. For the Massachusetts Governor's Highway Safety Bureau, Casey assisted with writing both the 402 and 405 grant applications to NHTSA and assisted with development of the agency's annual report. Most recently, Casey assisted the Port of Oakland (CA) with preparing a successful grant submission to the California Energy Commission Offshore Wind Energy Waterfront Facility Improvement Program.
May 2023–present	Transportation and Public Health. Casey has a great interest in links between transportation and public health. Casey served as the Project Manager for a major Massachusetts hospital network looking to reduce the length of stay for patients medically cleared for release. While several factors are often involved, transportation or the lack of access to it, can be a determinant for a patient's extended hospital stay. This not only drives up costs to the patient and the facility, but it increases the risk of exposure to additional illnesses for the patient. Casey is interested in examining trends found when overlaying epidemiological data with fatal and serious injury crash data, particularly for those populations over-represented in crash data.

Firm Employed by: Cambridge Systematics, Inc.				
Name	Melissa Clay Barnes, AICP		Years of relevant experience with this employer	7
Title	Senior Associate		Years of relevant experience with other employer(s):	10+
Degree(s) / Years / Specialization			Master's Degree, City and Regional Planning, Bachelor's Degree, Journalism	
Active registration number / state / expiration date			AICP certification#: 35907 / national / Expires: June 2026	
Year registered	2023	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Deputy Project Manager – With seven years of transportation planning experience and over a decade of experience in journalism, communications, and facilitation, Clay's roles will include proactive project management, support for the SHSP Update and VRU assessment, target setting and performance management, and coordination and planning for Marketing and Communication.	
10/21–present	Virginia Strategic Highway Safety Plan. Clay helped develop the Commonwealth's 2022-2026 SHSP and is now working to implement the SSA with the Virginia DOT (VDOT) and Department of Motor Vehicles (DMV). The work involves data analysis, updates to the SHSP annual report, external and internal organization of the agencies' steering committee, and facilitating engagement with MPOs, State Police, emergency response, department of health, and the public.			
11/23–01/25	Webb County/Laredo, Texas, Safety Action Plan Community Impact Analysis. Clay led a team to conduct Safe Streets and Roads for All (SS4A) community analysis in Webb County, providing a framework using socioeconomic factors unique to the U.S.-Mexico border region, and implementing the framework for conducting proximity analysis of the high-injury network to housing, transit, and access to education and social service land uses. This work informed analysis in identifying treatments and countermeasures for improving safety.			
8/24–12/24	Louisiana Freight Plan. Clay conducted stakeholder interviews with MPOs, freight carriers and supply chain industry leaders. She also did field research of safety hot spots to amplify data analysis on grad rail crossings and truck parking availability.			
10/23–10/24	FHWA Advancing Implementation of the Safe System Approach in the Highway Safety Improvement Program (HSIP). For the FHWA Office of Safety, Clay led a team of safety experts in analyzing the HSIPs of all 50 States for characteristics of the SSA in SHSPs, interviewing key staff of four select States, and developing outreach and presentation materials on practical applications of the SSA in leadership, organizational structure, data collection and analysis, and communication.			
11/21–03/22	Texas Department of Transportation Freight Plan. Clay led a team of analysts to research freight trends, disruptors, and opportunities specific to the Texas Freight Mobility Network across modes. This analysis laid the groundwork for State and regional needs assessment.			
5/19–8/19	National Highway Traffic Safety Administration Division 6 Internship. During graduate school, Clay worked on			
11/19–5/20	Port of New Orleans. As a sole-source consultant during graduate school, Clay conducted analysis of Federal grants for the Port's technology goals and objectives. She presented to the entire staff and leadership.			
8/18–05/20	University of North Carolina Highway Safety Research Center. During graduate school, Clay supported the work of this University Transportation Center in research and engagement on the SSA.			
10/15–08/18	University of North Carolina Institute for the Arts and Humanities. Clay worked as a communications professional for three years.			
03/03–10/15	Chicago Tribune. Before her return to school, Clay enjoyed a 13-year career as a journalist, editor, and leader at the <i>Chicago Tribune</i> and its parent company Tribune Publishing. She led a team of 20 digital producers and was responsible for technology change management for the 400 employees at the Chicago office.			

Firm employed by: Cambridge Systematics, Inc.					
Name		Ryan Klitzsch	Years of relevant experience with this employer		10
Title		Principal, Safety Team Lead	Years of relevant experience with other employer(s)		10
Degree(s) / Years / Specialization			M.P.A., Public Affairs, Indiana University, 2009 Graduate Certification, Public Policy, Indiana University, 2007 B.A., Criminal Justice, University of Wisconsin-Eau Claire, 2000		
Active registration number / state / expiration date			N/A		
Year registered		N/A	Discipline		Planning
Contract role(s) / brief description of responsibilities			Key Staff – Ryan Klitzsch will support the project team leveraging his 20 years of experience in transportation safety planning, including eight years serving as the Director of Traffic Safety at the Indiana Highway Safety Office. As a Principal and Safety Team Lead at CS, Ryan has leveraged his practical expertise in traffic records data and performance management to develop safety plans and implement countermeasures to reduce crashes. Ryan has developed planning strategies for State Highway Safety Plans and Annual Reports, Traffic Record Strategic Plans, SHSPs, Safe Streets and Roads for All (SS4A) safety action plans, and bicycle and pedestrian plans for nearly a dozen States and MPOs.		
05/22–present		Ryan serves as Project Manager for the development and current implementation of Alaska's 2023-2027 Strategic Highway Safety Plan . CS collaborated with the Alaska Highway Safety Office (AHSO) and safety partners to define the SHSP vision and mission, analyze crash trends, set 2027 targets, and define eight priority Focus Areas. CS led Focus Area teams in the development of Action Plans, which identify strategies and actions addressing all elements of the SSA and the 4E's of Traffic Safety. Following the Federal Highway Administration's approval of the SHSP in May 2023, CS currently leads the eight Focus Area teams in implementing their Action Plans. Focus Area members include the Department of Transportation and Public Facilities, the Division of Motor Vehicles, law enforcement, media and educators, non-profit and advocacy organizations, emergency response, and academia. CS also helped the AHSO to establish the SHSP Tribal Advisory Committee, who share insights and direction on Tribal-specific safety issues. CS manages the SHSP Action Implementation Dashboard, which provides periodic updates on how the State of Alaska and its partners are implementing the SHSP.			
07/21–03/24		For the Indiana DOT, Ryan served as Project Manager to update Indiana's SHSP . The CS approach focused on engagement with safety stakeholders, data analysis, safety strategy selection, a user friendly and compelling SHSP all built on the foundation of the SSA. CS provided multiple interactive avenues for Indiana DOT staff, stakeholders, and the public to be informed, provide input, and interact with the planning process. The CS team used a variety of engagement techniques, tools, and media to obtain critical information from key audiences. In coordination with Indiana DOT, CS' data-driven analysis identified crash types, locations, and crash characteristics to inform emphasis area selection; determine appropriate fatality and serious injury performance targets and objectives; and help prioritize strategies and investments among multiple organizations with the greatest potential to reduce crashes. After the SHSP was completed, INDOT retained CS to develop and integrate the VRU Safety Assessment into the SHSP.			
05/23–12/23		Per new Federal requirements, Ryan led the development of Alaska's VRU Safety Assessment which focused on reducing significant injuries and fatalities for people walking, biking, and rolling. The VRU also focused on the nexus of equity and safety. Going beyond typical collision analysis, the equity analysis component focused on identifying equity communities to ensure that recommendations and engagement are directed in under resourced areas of the State. These VRU Assessments are part of a larger safety effort which supports the SHSP. CS is led the VRU developing the methodology for conducting the analysis and community engagement. The VRU supports the SHSP and is integrated into overall safety efforts.			

03/18–07/20	Ryan led the effort with the Indiana DOT to develop a statewide report that advances and promotes multimodal and active transportation planning . He worked with planning agencies to ensure multimodal solutions are identified and implemented. In this role he worked with a variety of stakeholders from MPOs and INDOT districts in reviewing a network assessment of the statewide facilities, and development of an economic impact's summary report.
1/15–04/20	Ryan has worked with the Louisiana Highway Safety Commission (LHSC) and the Louisiana Department of Transportation Development (DOTD) in the expansion and implementation of Louisiana's SHSP at the State and regional level. In this role, he worked to coordinate with MPOs, local and State partners on the SHSP and the State's Highway Safety Plan utilizing his experience as a former administrator of a State highway safety office. He worked to establish partnerships across various stakeholders to address their needs and concerns in improving transportation safety in their region utilizing the latest technologies and evidence-based countermeasures available. In this role, he analyzed performance measures highlighting outputs and outcomes over the previous year, described the countermeasure strategies, and identified opportunities to enhance the communication of these strategies to local partners and citizens.

Firm employed by: Cambridge Systematics, Inc.				
Name	Cory Hopwood, P.E., RSP ₂₁		Years of relevant experience with this employer	7
Title	Senior Transportation Safety Engineer		Years of relevant experience with other employer(s)	7
Degree(s) / Years / Specialization			B.S., Civil Engineering, The Ohio State University, 2012	
Active registration number / state / expiration date			Professional Engineer: No. 82241/Ohio/12.31.25; No. 099945/New York/11.30.26; No. 24GE05383600/New Jersey/04.30.26 Certified Road Safety Professional Level 2, Infrastructure/3.26.26	
Year registered	8	Discipline	Civil Engineering	
Contract role(s) / brief description of responsibilities			Key Staff – Cory Hopwood is a Traffic Safety Engineer of CS with 14 years of experience in transportation safety and planning. Cory will support the project team through his experience in managing a variety of teams and projects on transportation safety plans, including SHSPs and Local Road Safety Plans, supported by the Safe System Approach. Cory is adept at utilizing safety data and predictive analysis to guide these planning efforts towards outcomes with quantifiable benefits that support safety investments and decisions. These outcomes are supported by strategies and implementation plans he developed for Vision Zero and Toward Zero Deaths initiatives, as well as Vulnerable Road User Safety Assessments, HSIP Implementation Plans, L RTPs, and Highway-Rail Grade Crossing Safety Action Plans.	
01/2013–present		Strategic Highway Safety Planning. Cory has assisted in updating and implementing SHSPs for Alaska, Arkansas, Florida, Indiana, Ohio, New Jersey and North Dakota, including development of VRU Safety Assessments for six States. He is responsible for analyzing and presenting crash data trends relating to the SHSP emphasis areas that help drive the multi-agency Steering Committee's strategies, programs, and initiatives. He assists in updates to the plans and analysis findings that support future investments, including developing performance targets for serious injuries, fatalities, and crash rates on State roadways. He has also assisted in the creation of the Emphasis Area Teams and development of action plans which guided implementation of their strategies across the Safe System elements. He is also assisting in the implementation and tracking of States' most recent SHSP emphasis area action plans.		
01/2023–present		Vulnerable Road User Safety Assessments. Cory has managed and assisted in the development and updates of VRU Safety Assessments for Alaska, Arkansas, California, Florida, Indiana, and Ohio. Network screenings were conducted to determine pedestrian and bicycle crash hotspots and relative risk for these users. This included the use of bicycle and pedestrian travel datasets, such as Location-Based Service or cellphone data, to normalize the smaller VRU crash sample sizes outside of dense urban areas. He has also assisted in the creation of the Emphasis Area Teams and development of action plans which guided implementation of their strategies across the Safe System elements. He is also assisting in the implementation and tracking of States' most recent SHSP emphasis area action plans, which includes improving data collection and use of large vulnerable road user datasets.		
08/2021–present		FHWA Office of Safety Safe System Solutions for Highway Safety Improvement. Cory is managing a task order for FHWA to develop Safe System Solutions for Highway Safety Improvements. He led research through a literature review of national and international best practices regarding SSA strategies, solutions, and countermeasures. He also led the team that developed a supporting Safe System Roadway Design Hierarchy fact sheet booklet of countermeasures and strategies that align with the SSA, as well as a prioritization framework for assessing Safe System alignment of roadway network locations and proposed improvements. Criteria and weights for prioritization were developed in coordination with a practitioner focus group, discussing key factors around Safe System considerations such as transportation equity in safety. He conducted Safe System pilot project case studies that illustrate how specific countermeasures and policy changes helped mold a safer and more accessible roadway system, including recommended tailored improvement types.		

01/2019–present	Vision Zero and Safe Streets and Roads for All Safety Action Plans. Cory has managed safety plan development for various MPOs and counties across the nation, including for Safe Streets and Roads for All (SS4A) grants. Crash trends, jurisdictional considerations, and analysis of crash types and contributing factors were provided in presentations and dashboards to diverse committees of stakeholders to determine emphasis areas and priority strategies for reducing serious injuries and fatalities in the respective regions. Network screenings provided priority locations based on the highest potential for safety improvement, as well as systemic locations based on new and innovative datasets for determining pedestrian and bicycle crash risks. These screenings and supporting dashboard tools included a review of data on pedestrian and bicycle travel frequencies and travel patterns, relative to crashes, to help further prioritize locations and determine appropriate treatments. These locations and potential countermeasures were then assessed through inspections, audits, and Highway Safety Manual predictive analysis.
03/2022–present	Highway Safety Improvement Program Implementation Plans. Cory managed and assisted on the development of HSIP Implementation Plans for Arkansas, Caltrans, Florida, and New Jersey. He managed the coordination between the State, MPOs, FHWA, and other stakeholders to assess the program and relevant processes, as well as share the purpose and outcomes of the plan. The plans were developed as a clear action plan and detailed how the proposed projects, activities, and strategies funded under the State HSIP will help meet or make significant progress towards meeting their targets in the subsequent years. This included updates to how projects are identified and selected through data-driven means, as well as how funds will be allocated through the projects, activities, and strategies to be implemented. Each of the plans discussed how the SSA is addressed by the program's updated processes, the related benefits, and its importance in reaching the targets.
01/2022–07/2024	New Jersey Department of Transportation Complete Streets Assessment. Cory served as a Project Manager to support NJDOT in updating their Complete Streets process, policy, and supporting documentation. He led a team to research best practices, assess current processes and gaps, recommend improvements, and update key guidance for implementing Complete Streets practices. Cory led the development of a Complete Streets Handbook that details the tiered approach to implementing Complete Streets solutions, as well as a central repository for Complete Streets resources for the State. He led the coordination and review of the procedures and guidance with NJDOT staff, practitioners, and subject matter experts, as well as a training for NJDOT staff.

Firm employed by: Cambridge Systematics, Inc.				
Name	Russ Martin		Years of relevant experience with this employer	1.5
Title	Transportation Safety Planner / Senior Associate		Years of relevant experience with other employer(s)	15
Degree(s) / Years / Specialization			B.A., Political Science, James Madison University, 2004	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Key Staff – Russ Martin brings expertise in behavioral traffic safety to the project team, where he will support the SHSP update and VRU Safety Assessment development, Marketing and Communication activities, and research, training, and technical assistance. Russ will leverage his 16 years of experience in transportation safety, policy, and research, including serving for seven years as Director of Policy and Government Relations at the Governors Highway Safety Association (GHSA). While at CS, Russ has performed stakeholder and public outreach, writing, and analysis for a variety of SS4A safety action plans, SHSPs, and HSIP projects.	
03/24–07/25 (present)		Florida DOT State Safety Office Support: Russ participates in support contract to provide input on SHSP and VRU Safety Assessment development; to advise on public outreach and engagement; to assist with the NHTSA Annual Grant Application (AGA); and support traffic records planning.		
07/24–07/25 (present)		Virginia DOT Strategic Highway Safety Plan Implementation. Russ is part of a team that facilitates ongoing steering committee meetings. He has contributed to annual SHSP reporting and provided support for conference and meeting planning.		
03/24–07/25 (present)		West Virginia DOT Governors Highway Safety Program Support: Russ serves as deputy project manager. He leads the development of the AGA and other required NHTSA highway safety grant reporting. Russ is updating the program's office manual on policy and fiscal procedures. He advises and provides support and training for public engagement, program planning, and partnership development.		
07/24–05/25		Caltrans Highway Safety Improvement Program Support: Russ updated State HSIP Guidelines and helped develop a new benefit-cost analysis tool for safety projects submitted to HSIP. For this effort, he identified, prepared, and facilitated meetings with a Technical Advisory Committee and related stakeholders. Russ led an analysis of Caltrans' wet surface network screening program, supported the analysis of countermeasure Crash Modification Factors/Crash Reduction Factors (CMF/CRF), and developed new resources for HSIP performance target-setting.		
07/24–07/25 (present)		Dutchess County Transportation Safety Action Plan (New York): Russ serves as deputy project manager. He oversees all aspects of this project, including policy review, data analysis, stakeholder and public engagement, priority location selection, strategy and countermeasure selection, and safety performance planning.		
03/24–07/25 (present)		Alaska DOTPF State Highway Safety Office Support: Russ supports the development of the AGA and other required NHTSA highway safety grant reporting. He has also supported public outreach and engagement planning and provided public outreach training.		
06/24–07/25 (present)		Nebraska DOT Highway Safety Office Support: Russ serves as project manager and is leading the development of the NHTSA AGA.		

10/24–07/25 (present)	DC Highways Safety Office Traffic Records Support: Russ serves as project manager. He coordinated the completion of a NHTSA Traffic Records Assessment and is currently developing a new 5-year Traffic Records Strategic Plan for the Traffic Records Coordinating Committee.
11/24–07/25 (present)	Tennessee Highway Safety Office Occupant Protection Strategic Plan: Russ serves as senior advisor on a project to create a 3-year Strategic Plan and Action Plan for the Tennessee Occupant Protection Coalition.
05/24–06/25	Boston Vision Zero Action Plan (Massachusetts): Russ served as a task lead to oversee the synthesis of all planning deliverables and the development of a final Action Plan document.
01/17–03/24	Senior Director of Policy and Government Relations, Governors Highway Safety Association (GHSA): Russ provided expert counsel and training to State Highway Safety Offices (SHSOs) on all elements of highway safety program management, highway safety plan development, coordination with HSIPs and SHSP development, grant applications and management, safety performance planning, public outreach and engagement, and Federal compliance. Russ led the development and delivery of the GHSA Executive Seminar for Program Management, the association's premier training course for SHSO executives. He provided SHSO support services specifically for the Louisiana Highway Safety Commission. While at GHSA, he provided oversight of several notable projects, including "Directing Drivers' Attention: A State Highway Safety Office Roadmap for Combating Distracted Driving" (2022); produced by CS; "America's Rural Roads: Beautiful and Deadly" (2022); "Putting the Pieces Together: Addressing the Role of Behavioral Safety in the Safe System Approach" (2021), produced by CS, and "Speeding Away from Zero: Rethinking a Forgotten Traffic Safety Challenge" (2019). Russ contributed to GHSA's national communications strategy and served as a national spokesperson. Russ has extensive experience in conference planning and executive board coordination.

Firm employed by: Cambridge Systematics, Inc.				
Name	Jack Glodek		Years of relevant experience with this employer	6
Title	Transportation Analyst, Associate		Years of relevant experience with other employer(s)	2
Degree(s) / Years / Specialization			M.S. in Civil Engineering from the Georgia Institute of Technology (2019) & B.S. in Civil Engineering from the Georgia Institute of Technology (2018), with focuses in Transportation.	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Engineering	
Contract role(s) / brief description of responsibilities			Key Staff – Jack Glodek will support the project team with the SHSP update and VRU assessment, research, training, and technical assistance, building upon his experience working on data analysis and research for local and State safety plans. Jack’s specialty focuses on data analysis, geospatial mapping, dashboard building, and VRU assessment network screening. Jack also brings familiarity with Louisiana through his support on the 2023 State Freight Plan needs assessment.	
07/22–05/25	California 2024 Highway Safety Improvement Program On-Call. For Caltrans, Jack assisted with completing a multi-year safety program on-call for its HSIP, which included developing an HSIP Implementation Plan for multiple years, developing a new robust method of target setting that includes modeling exposure levels for all types of users, the creation of a tool to quickly and efficiently perform simple benefit-cost-analyses and traffic safety investigations, and other various safety-related research tasks such as before-and-after recommendations, wet pavement program methodologies, and more.			
06/24–09/25 (present)	New Britain 2025 SS4A Safety Action Plan. For the City of New Britain (CT), CS developed a Safe Streets for All Safety Action plan. New Britain is a part of the CRCOG MPO, who are also doing an SS4A plan, so the New Britain plan was considered a special “deep dive”. As the DPM, Jack assisted with all aspects of the project including data and equity analysis, public outreach, and implementation actions. The final result of the plan was a set of strategies and actions to improve safety as well as specific countermeasure recommendations at the areas of highest safety need in the city.			
08/24–07/25 (present)	SS4A Safety Action Plans in Dutchess County, NY; Tompkins County, NY; the Herkimer-Oneida MPO, the Greater Buffalo MPO, and the Capitol Region MPO. For these five NY MPOs, CS developed separate Safe Streets for All Safety Action plans for each location. Jack was the task lead for the equity and data analysis sections, which included a historical trends analysis, network screening, and systemic analysis. These analyses were completed with the help of New York’s CLEAR Safety Tool, which provides Highway Safety Manual compliant safety analyses to analyze crash conditions. These analyses identified priority investigation locations where specific countermeasures and concepts were proposed to address the unique safety challenges for each area.			
12/22–01/24	Arkansas 2024 Highway Safety Improvement Program Implementation Plan and Vulnerable Road User Assessment. For the Arkansas DOT, CS completed its HSIP Implementation Plan and VRU Safety Assessment in 2024. As DPM for both projects, Jack identified opportunities and developed strategies to improve safety, with the VRU specifically focusing on those in wheelchairs, those on foot, and bicyclists.			
03/23–08/24	Louisiana 2023 State Freight Plan. For Louisiana DOTD, CS completed a State freight plan as part of a family of plan update that included the LRTP and rail plan. Jack assisted with the highway modal profile and the needs assessment. The needs assessment included designating a statewide freight network using four criteria: economic competitiveness, goods movement, strategic supply chains, and market access & connectivity. The statewide network was then prioritized based on those factors and matched with pipeline projects to develop a recommended prioritized project list.			

Firm employed by: Cambridge Systematics, Inc.				
Name	Rachel Chiquoine, Ph.D.		Years of relevant experience with this employer	3.5
Title	Transportation Safety Planner / Senior Associate		Years of relevant experience with other employer(s)	3
Degree(s) / Years / Specialization			Ph.D., Disaster Science and Management, University of Delaware, 2019 M.A.S., Civil Engineering in Transportation, University of Delaware, 2016 B.S., Mathematics, University of Pittsburgh, 2014	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Key Staff – Dr. Rachel Chiquoine will support the project team through her experience with safety planning, SHSP development and evaluation, data analysis, policy and research review, and familiarity with safety best practices. Rachel will leverage her experience from the SS4A Boston Vision Zero Action Plan, where she served as DPM and Task Lead for both the policy analysis and stakeholder engagement tasks. Rachel is developing and coordinating ongoing implementation support for the Alaska SHSP.	
01/22–07/25 (present)		2023-2027 Alaska SHSP: Deputy project manager; analyzed crash data; conducted virtual and in-person public and stakeholder engagement; developed Emphasis Areas; drafted plan; provides ongoing coordination and administrative support to 10 teams implementing the SHSP action plans.		
11/24–07/25 (present)		Tennessee Occupant Protection Strategic Plan: Created a three-year Strategic Plan and Action Plan for Tennessee Occupant Protection Coalition; identified strategies and action steps; planned and facilitated 1-day in-person retreat with Coalition members.		
05/24–06/25		Boston Vision Zero Action Plan (MA): DPM for development of SS4A safety action plan; Task lead for policy and process analysis; Task lead for public and stakeholder engagement; contributed to data analysis, strategy development, and drafting plan document.		
05/23–05/25		Caltrans HSIP Support: Task lead for developing two fiscal years' HSIP Implementation Plans; Task lead for updating State HSIP Guidelines and benefit-cost analysis tool for safety projects submitted to HSIP; identified prepared and facilitated meetings with Technical Advisory Committee and stakeholders; drafted memorandum about HSIP allocation between State and local roadways.		
10/23–09/24		FHAW - Safe System Approach in Highway Safety Improvement Programs: Developed four case studies; interviewed State DOT stakeholders; research and literature review; developed promotional materials for distribution.		
01/23–08/23		Tennessee Impaired Driving Strategic Plan: Created a three-year Strategic Plan and Action Plan for Tennessee Impaired Driving Advisory Council; identified strategies and action steps; planned and facilitated one-day in-person retreat with Council members.		
09/22–02/23		Ohio Safe Routes to School Plans: PM leading development of School Travel Plans for two school districts; led data analysis; planned for in-person walk audit site visit; identified countermeasures.		

Firm employed by: Cambridge Systematics, Inc.				
Name	Kensington Little		Years of relevant experience with this employer	6
Title	Transportation Safety Planner / Associate		Years of relevant experience with other employer(s)	2
Degree(s) / Years / Specialization		M.S.P, Urban Planning and Regional Development, Florida State University, 2019 B.S., International Affairs – Urban Planning and Regional Development (Homeland Security and Emergency Management Certification), 2017		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities		Key Staff – Kensington Little's responsibilities will include research and writing for the SHSP Update and VRU Assessment, including the selection of strategies and countermeasures for behavioral and engineering safety. Her familiarity with best practices is informed by her support on multiple SHSPs and her essential role in developing the FHWA's Safe System Roadway Design Hierarchy.		
2019–2025	Strategic Highway Safety Plans and Vulnerable Road User Safety Assessments. Kensington supported the development of SHSPs and VRU Safety Assessments in Ohio, North Dakota, and Arkansas in alignment with Federal regulations. Kensington led emphasis area meetings and developed action plans for the Seat Belt and Young Driver emphasis areas in Ohio; conducted local consultation meetings to identify vulnerable road user safety needs and challenges, and developed strategies to reduce pedestrian and bicyclists on North Dakota's roadways; identified key stakeholders and developed outreach materials in Arkansas; conducted research on best practices and developed countermeasures to assist every State with identifying strategies and action items for plan implementation. Kensington has also supported plan writing, development, and review processes.			
04/19–12/20	South Carolina Strategic Highway Safety Plan. For the South Carolina SHSP, Kensington conducted traffic safety data analysis to identify emphasis areas; developed presentation materials; developed GIS maps; and contributed to development of the SHSP.			
07/24–07/25 (present)	Virginia Strategic Highway Safety Plan Implementation. Kensington conducted data analysis and coordinated with agencies to develop the 2023 SHSP Annual Report; currently conducting data analysis and coordination with agencies to develop the 2024 SHSP Annual Report.			
05/24–06/25	Boston Vision Zero Action Plan (Massachusetts). Kensington synthesized stakeholder and public engagement findings to identify priority safety issues; developed strategies and action items to reduce fatalities in primary emphasis areas; and drafted sections of the draft final plan.			
03/24–07/25 (present)	West Virginia DOT Governors Highway Safety Program Support. Kensington interviews with West Virginia personnel to develop the Motorcycle Safety Assessment Briefing Book.			
09/22–03/25	FHWA Backcasting Approaches to Support Zero-Based Goals. As Deputy Project Manager, Kensington conducted an international literature review of backcasting approaches; facilitated a backcasting workshop with SMEs; developed a framework for how the backcasting approach can be applied in transportation safety processes in the United States.			

09/21–08/26 (present)	FHWA Safe System Solutions for Highway Safety Improvement Projects. Kensington conducted an international literature review of countermeasures, strategies, and design elements that have been used as part of Safe System implementation; Used research to develop FHWA's Safe System Roadway Design Hierarchy.
10/23–09/24	FHWA Advancing Implementation of the Safe System Approach in the Highway Safety Improvement Program. Conducted a review of all State SHSPs to identify unique and noteworthy integration approaches; developed four case studies; developed three webinar presentations documenting successful SSA in HSIP integration efforts; developed promotional materials.
07/21–10/22	FHWA Local and Rural Roads Program Safety Plan. Conducted a local and rural safety literature review; interviewed practitioners on local and rural safety strategies; identified opportunities to integrate the SSA and transportation in equity considerations in local and rural safety planning.
09/22–02/23	Ohio Safe Routes to School. Mapped pedestrian and bicycle crashes; identified key walking routes; lead a walking tour with school district stakeholders to identify high risk locations and roadway characteristics; and developed programs of strategies and action items for the Cardington and Fairview school districts to enhance roadway safety.
11/24–9/25 (present)	Florida Occupant Protection Strategic Action Plan. Reviewed existing occupant protection programs, funding measures, and conducted research to inform plan development.

Firm employed by: Cambridge Systematics, Inc.				
Name	Eliza Chase		Years of relevant experience with this employer	1
Title	Senior Professional		Years of relevant experience with other employer(s)	1
Degree(s) / Years / Specialization			Master's in Urban Planning / 2 / Transportation Planning	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Key Staff – Eliza Chase will support the project team with safety planning, Strategic Highway Safety Plan (SHSP) development and evaluation, data analysis, and policy and research review.	
08/24–present		Florida DOT Strategic Highway Safety Plan Update. Community Engagement Coordination, Stakeholder Presentation Development, Vulnerable Road User (VRU) Assessment Development Support, SHSP Layout and Content Drafting and Support, including identification of strategies, and Meeting Material Preparation and Support.		
11/24–03/25		Florida DOT Performance Report. Data Analysis on Federal Performance Measures and Research into Metropolitan Planning Organization (MPO) transportation investments.		
06/24–12/24		Florida DOT Transportation Plan Update. Focus Group Support, Meeting Material Preparation and Support, Data Analysis, and Stakeholder Presentation Development.		
06/24–present		Florida DOT Highway Safety Plan Support. Research Support, Presentation Development, and Meeting Material Development.		
08/23–12/23		Florida State University, Contracted with Florida DOT, Rural Outreach Guidance Report Development. Community Engagement Coordination, Research, and Report Development.		

Firm employed by: Cambridge Systematics, Inc.				
Name	Monika Pal		Years of relevant experience with this employer	2
Title	Associate		Years of relevant experience with other employer(s)	6
Degree(s) / Years / Specialization			Master of City and Regional Planning, 2023, Transportation Planning and Public Informatics Bachelors of Planning, 2017, City and Regional Planning	
Active registration number / state / expiration date			N/A	
Year registered	N/A		Discipline	Planning
Contract role(s) / brief description of responsibilities			Key Staff – Monika Pal will serve as Key Staff supporting the project team through her experience on many State, local, and regional safety plans. Monika has experience with safety planning, SHSP development and evaluation, data analysis, policy and research review, and familiarity with best practices. She will support the SHSP update, VRU Assessment, and target setting and performance management.	
01/24–07/25	New York SS4A Safety Action Plans. Monika worked on SS4A Safety Action Plan projects for three MPOs in New York (Tompkins County, Greater Buffalo-Niagara Regional Transportation Council (GBNRTC), and Capital Region Transportation Council (CRTC)). The objective of these projects was to develop a comprehensive SS4A Safety Action Plan for the MPOs and the participating municipalities. Monika assisted in conducting a document review, engagement and collaboration, data analysis, policy and process best practices review, and provided recommendations across 4E's (Engineering, Enforcement, Education and Emergency Response) for prioritized locations to help improve safety and strategies for eliminating fatalities and serious injuries throughout the region. Monika led the goal setting and target setting for the safety performance measures as well.			
04/25–06/25	Boston MPO Vision Zero Action Plan. Monika worked on Vision Zero Action Plan for the Boston MPO in Massachusetts. Monika identified key emphasis areas and provided strategies and actions items for each of the emphasis areas focusing on 4Es (Engineering, Enforcement, Education and Emergency Response). She identified systemic safety countermeasures to be implemented across the emphasis areas. Monika also conducted analysis of the data collected through an online interactive map that allowed the public an opportunity to share locations in the Boston region where they feel unsafe getting around. Monika identified the top safety concerns and suggestions for short- and long-term improvement through that analysis.			
07/24–05/25	New Britain Safety Action Plan. Monika worked on Vision Zero Action Plan for the City of New Britain in Connecticut. Monika helped with analyzing the SWOT analysis conducted to gather input from local and identifying locations where people feel unsafe. She lead the data analysis task for placement of Automated Traffic Enforcement Safety Devices (ATESD) in the school zones in New Britain. She prepared a workplan and analyzed the data for the deployment of ATESDs in Connecticut. Monika also identified policy and process best practices and provided policy recommendations at the State, regional, and local levels.			
06/23–02/24	New Jersey DOT Complete Streets Policy. The purpose of this project was to develop a new Complete Streets Policy for New Jersey, prepare supporting materials such as Handbook and Checklists. Monika assisted in coordination with internal and external Complete Streets stakeholders, reviewing the changes and QA/QC of the new draft Complete Streets Policy as well as supporting documents. She also supported in conducting the training for the new Complete Streets Policy for NJDOT employees.			
08/23–12/23	Arkansas DOT Vulnerable Road User Safety Assessment. Monika worked on engagement activities for partners, stakeholders, and, where feasible, the public in high-risk areas to gain information on the factors contributing to any safety concerns. Monika utilized the SSA and developed the VRU Safety Assessment report for review by ARDOT staff and management.			

05/22–05/23

Research Associate, New Jersey Bicycle and Pedestrian Resource Center and the Safe Routes to School Resource Center. Monika supported the New Jersey Bicycle and Pedestrian Resource Center and the Safe Routes to School Resource Center, funded by the New Jersey DOT. Monika conducted research on the topics that include Infrastructure Investment and Jobs Act (IIJA) of 2021, Safe Routes to School, Safe Streets for All, zero death initiatives such as Vision Zero, Towards Zero Deaths, and SSA. She planned a demonstration project for traffic calming for a Middle School in Belleville, New Jersey. For the Asbury Park DOT, she explored micromobility, active transportation options, and infrastructure as ways to encourage non-motorist travel. She served as the Project Leader, managing a team of 12 students and planned and implemented a pop-up bike lane demonstration project on Cookman Avenue and Asbury Avenue in Asbury Park. As a Bicycle and Pedestrian Ambassador in Motion, she participated in youth bicycle education events by educating children on bike safety rules. Monika also assisted in Complete Streets Technical Assistance projects in NJ and attended Complete Streets Training.

Firm employed by: Cambridge Systematics, Inc.				
Name	Aneudi Nuñez		Years of relevant experience with this employer	10
Title	Director of Brand Management		Years of relevant experience with other employer(s)	10
Degree(s) / Years / Specialization			BFA, Graphic Design and Animation, 2005	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Graphic Design	
Contract role(s) / brief description of responsibilities			Key Staff – Aneudi Nuñez will ensure consistent branding and messaging across all internal and external project deliverables, ensuring that information is conveyed in catchy and easy-to-understand ways while maintaining and professional and consistent aesthetic.	
09/24–present	SS4A Boston Region Vision Zero Action Plan. Supported lead designer, supervised and led the formatting and layout of numerous branded documents associated with the plan, including several appendices and six translated versions of the Executive Summary.			
07/24–present	New Britain Vision Zero Safety Action Plan. Supported lead designer and developed a variety of custom, Section 508-compliant templates for reports, memos, and fact sheets that adhered to the distinct visual identity of New Britain branding guidelines.			
02/2021– 06/2023	Ulster County Transportation Road Safety Plan. Design lead; designed custom template, informed by the client's brand guidelines, and led the design, formatting, and layout of the final plan. Final plan available at: https://uctc.ulstercountyny.gov/wp-content/uploads/2023/11/UCTC_TSAP_RdSftyPln_Final_Rev2023.pdf			
09/2020– 01/2023	El Paso County Road Safety Plan. Design lead; designed custom template, informed by the client's brand guidelines, and led the design, formatting and layout of the final plan. Final plan available at: https://epc-assets.elpasoco.com/wp-content/uploads/sites/13/ENGINEERING/transportation-planning/road-safety-plan/2023/Local-Road-Safety-Plan-Part-1.pdf			
06/2019– 02/2021	Caltrans California Transportation Plan (CTP) 2050. Led the design and development of custom templates for use in the final plan and across project deliverables, elevating the previous version's branding. Provided design, formatting, and QA/QC over a variety of reports and oversaw the creative team supporting the documents. These included the CTP 2050 Final Report (available at: https://dot.ca.gov/-/media/dot-media/programs/transportation-planning/documents/ctp-2050-v3-a11y.pdf), CTP 2050 Primer, CTP 2050 Alternative Futures, the CTP 2050 Implementation Element, and the CTP 2050 Strategies Element.			
01/2019– 05/2020	New Jersey DOT Scenic Byways Program Strategic Marketing Plan and Sustainability Action Plan. Supported development of an updated marketing plan; led the design and development of the custom template and visual content. Designed and formatted the visual elements of the plan in a compelling and easily understood fashion, including the brand architecture, messaging architecture, and objectives strategies and tactics. Final plan available at: https://www.nj.gov/transportation/community/scenic/pdf/NewJerseyScenicBywaysStrategicMarketingPlan.pdf			
11/2018– 07/2019	Alabama Local Road Safety Plan and Resource Guidebook. Led the design and development of a custom template for the Local Road Safety Plan and associated Resource Guide for Elmore County, Alabama. Led the layout, formatting, and editing of both documents.			

Firm employed by: Cambridge Systematics, Inc.					
Name		Angela Valenti		Years of relevant experience with this employer	17
Title		Senior Designer		Years of relevant experience with other employer(s)	21
Degree(s) / Years / Specialization			B.A. Fine Arts and Italian Literature, 1999 Master's Certificate in Graphic Design, 2002		
Active registration number / state / expiration date			N/A		
Year registered		N/A		Discipline	N/A
Contract role(s) / brief description of responsibilities			Key Staff – Angela Valenti is a Graphic Designer who has worked on a diversity of safety products, including local, State, and Federal safety plans and resources. Angela creates sharp and digestible graphics that also meet accessibility requirements. Angela will support the development of templates, graphics, and reports that give the LA SHSP and other deliverables a consistent and polished aesthetic.		
09/24–present		SS4A Boston Region Vision Zero Action Plan. Design lead; developed the visual design and branding for the project, creating custom, Section 508-compliant templates for presentations, reports, memos, flyers, and fact sheets. Developed a distinctive visual identity—including typography, design elements, and a versatile color palette aligned with the Boston MPO brand—to ensure consistency across all deliverables and to enhance data visualization in maps and graphics. Designed branded social media graphics to support public education and engagement. Also produced graphics for the final action plan and led the design and layout of a four-page Executive Summary translated into six languages.			
07/24–present		New Britain Vision Zero Safety Action Plan. Design lead; developed a variety of custom templates for use throughout the project, including report, memo, presentation, fact sheet, and the final plan adhering to the New Britain branding guidelines. Also developed custom graphics, including the new Vision Zero logo. The final Safety Action Plan is just under 100 pages and is a custom, magazine-style report layout in Adobe InDesign, featuring dynamic visual hierarchy, structured grids, data-driven infographics, and branded visual elements to balance narrative storytelling with technical information.			
03/24–present		FHWA Office of Safety Safe System Solutions for Highway Safety Improvement. Design lead; developed a variety of custom, 508-compliant templates and graphics for a cohesive set of materials, including case studies, marketing materials, and webinar presentations to highlight the success of the Safe Systems Approach across multiple States.			
04/23–08/24		Alaska Strategic Highway Safety Plan, 2023-2027. Design lead; overall design and branding for the project, developing a new Toward Zero Deaths logo and custom InDesign templates for the plan, the accompanying action plans for the emphasis areas, as well as the Vulnerable Road User Safety Assessment. Developed icons, infographics, and charts to visually highlight the trends and goals of the State for the next five years. Also completed a thorough review to ensure consistency throughout the SHSP. The final plan can be found at dot.alaska.gov/stwdplng/shsp/assets/Alaska-SHSP-2023-2027-with-VRU-Nov-2023.pdf .			
07/22–06/24		Indiana 2022-2026 SHSP. Design lead; overall design and branding for the project, including custom InDesign templates for the SHSP and the accompanying action plans for the focus areas and the Vulnerable Road User Safety Assessment, adhering to the Indiana DOT branding guidelines. Developed icons, infographics, and charts to visually highlight the trends and goals of the State for the next five years. Performed a thorough review to ensure consistency throughout the SHSP. https://www.in.gov/indot/files/BR1_Indiana_SHSP_10-17-2022-Governor-Signed.pdf			

12/23–06/24	Ohio DOT Safety Belt Task Force Report. Design lead; creating a custom InDesign report template in alignment with Ohio DOT brand guidelines. Designed infographics, charts, and maps to effectively communicate task force findings, including a decline in seat belt usage across the State and recommendations for improvement. The final report can be found at https://otso.ohio.gov/resources/reports-and-statistics/safety-belt-task-force-report
06/23–11/23	North Dakota Vision Zero Plan, 2023 (2023). Design lead; developed and designed custom InDesign templates for the plan and the accompanying action plans for the emphasis areas and the Vulnerable Road User Safety Assessment, adhering to the North Dakota DOT branding guidelines. Also developed icons, infographics, maps, and other charts to visually highlight the trends and goals of the State for the next five years. The final plan can be found at https://visionzero.nd.gov/uploads/114/NDDOT_SHSP_withVRU_FinalWeb.pdf .
02/22–10/23	Arkansas 2022-2027 SHSP (2022). Design lead; developed the design of the plan, developing custom InDesign templates for the SHSP and the accompanying fact sheets and action plans for the focus areas, as well as the Vulnerable Road User Safety Assessment, adhering to the ARDOT branding guidelines. She also developed icons, infographics, and charts to visually highlight the trends and goals of the State for the next five years. Angela also did a thorough review to ensure consistency throughout the SHSP. The SHSP can be found at: https://www.ardot.gov/wp-content/uploads/2022/06/ARDOT_SHSP_2022.pdf
02/20–10/20	South Carolina 2020-2024 SHSP (2020). Design lead; design and template development and layout of the SHSP with custom graphics, charts, infographics and maps. Additionally, developed a series of fact sheets for 12 emphasis areas, incorporating infographics and maps to visually communicate the geographic distribution and patterns of various crash types. The 2020-2024 SHSP is available at: https://scdps.sc.gov/sites/default/files/Documents/accountability/BR1_SC_SHSP_Dec20-LoRes.pdf .

Firm employed by: Cambridge Systematics, Inc.				
Name	Anqi Wei, Ph.D.		Years of relevant experience with this employer	1.5
Title	Analyst Jr II (Sr Professional)		Years of relevant experience with other employer(s)	3
Degree(s) / Years / Specialization		Ph.D. in Civil Engineering, 2024, Transportation Systems Engineering		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline	Engineering	
Contract role(s) / brief description of responsibilities		Key Staff – Anqi Wei will support the project team with the SHSP update and VRU assessment, research, training, and technical assistance, building upon her experience working on data analysis and research for local and State safety plans. Dr. Wei’s specialty focuses on data analysis, geospatial mapping, dashboard building, and writing.		
06/24–07/25	SS4A Joint Safety Action Plans. These projects aim to develop comprehensive Safe Streets and Roads for All (SS4A) Joint Safety Action Plans separately for the Herkimer-Oneida Counties Transportation Council (HOCTC), Capital Region Transportation Council (CRTC), Greater Buffalo-Niagara Regional Transportation Council (GBNRTC), and Tompkins County in New York State. Anqi worked on historical trend analysis, equity analysis, hotspot analysis, systemic analysis, and also supported the identification of safety strategies and countermeasures for these plans.			
09/24–07/25	Dutchess County Transportation Safety Action Plan. This project aims to develop a Transportation Safety Action Plan (SAP) for Dutchess County Transportation Council (DCTC). Anqi worked on hotspot analysis, systemic analysis, and assisted in identifying safety strategies and countermeasures for this plan.			
03/25–06/25	Boston Region Vision Zero Action Plan. This project supports the development of a Vision Zero Action Plan for the Boston Region Metropolitan Planning Organization (MPO). Anqi contributed to historical trend analysis, systemic analysis, and helped identify safety strategies and countermeasures in selected municipalities for this plan.			
09/24–04/25	FHWA Roadway Departure Strategic Planning and Outreach. This project supports the FHWA Roadway Departure team in updating the previous Roadway Strategic Plan and developing outreach content to support the new Strategic Plan. Anqi analyzed the most recent roadway departure crash data available in the Fatality Analysis Reporting System (FARS) to identify key crash characteristics and potential contributing factors.			
05/23–08/23	Roadside Assistance Provider Fatality Analysis. For a safety research project, Anqi identified fatal crashes involving roadside assistance providers struck by passing vehicles while working on the road or roadside. She used both crash data (Fatality Analysis Reporting System) and media reports nationwide to examine crash scenarios and helped develop predictive models to identify other undocumented roadside-responders-related fatal crashes.			
07/21–03/23	Safety and Illumination of Rural and Suburban Roundabouts in Georgia. For this research project funded by the Georgia Department of Transportation, Anqi worked as a graduate research assistant in Georgia Institute of Technology and helped collect and process roundabouts’ operational data, illumination data, and crash data, then analyzed effects of various roundabouts’ factors on nighttime crash rates with predictive models.			

Firm employed by: Cambridge Systematics, Inc.					
Name		Daniel Haake, AICP, PMP		Years of relevant experience with this employer	3
Title		Associate Vice President		Years of relevant experience with other employer(s)	17
Degree(s) / Years / Specialization			B.A. Political Science (2004), Master of Urban and Regional Planning (2006), Graduate Certificate in Public Management (2008), M.S. Logistics and Supply Chain Management (2010)		
Active registration number / state / expiration date			Project Management Professional (3391363) – N/A – 12/22/2025		
Year registered	2022		Discipline	N/A	
Active registration number / state / expiration date			American Institute of Certified Planners (164754) – N/A – 12/31/2025		
Year registered	2010		Discipline	Planning	
Contract role(s) / brief description of responsibilities			Dan Haake will serve as a QA QC Lead assuring the high quality of all work products for this project. Dan is the Associate Vice President of CS, overseeing several of the firm's planning practices – including safety, technology, and transit.		
06/05–present		Transportation Planning. Including freight, safety, technology, policy, implementation			
09/22–present		DOTD Long Range Transportation Plan. Sub Project Manager, Freight Plan Project Manager, Rail Plan Senior Advisor			
2015–2016		DOTD – I-10 FASTLANE Grant Application. (\$60m Win), Freight Technical Lead			
2008–Present		National Leadership. Dan chaired two TRB freight committees and ITE's Urban Goods Movement committee. He has written over 30 transportation-related articles, most recently a chapter in the textbook “Handbook on City Logistics and Urban Freight.”			

Firm employed by: Cambridge Systematics, Inc.				
Name	Alan P. Amidon		Years of relevant experience with this employer	3
Title	Associate		Years of relevant experience with other employer(s)	4
Degree(s) / Years / Specialization			M.S.P., Urban and Regional Planning, Florida State University, 2021 B.S., Political Science, Florida State University, 2017	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Key Staff – Alan Amidon will support the project team through his experience with safety planning, data analysis, and policy and research review. Alan brings experience in behavioral roadway safety through his support to State Highway Safety Offices, including support and facilitation for coalitions and committees for impaired driving, occupant protection, traffic records, and teen drivers.	
09/21–07/25 (present)	Florida DOT State Safety Office Support. Alan serves as Deputy Project Manager for an on-call support contract; delivering on client requests in a timely and efficient fashion; delegating tasks; providing QA/QC for deliverables; managing project work flows.			
09/21–07/25 (present)	Florida DOT Occupant Protection Coalition. Alan provides meeting support, facilitation, and documentation; meeting preparation through drafting agendas and presentations; leads and coordinates the Child Passenger Safety subcommittee; leads the annual fact sheet update; coordinates website updates; leads annual strategic plan update.			
09/21–07/25 (present)	Florida DOT Impaired Driving Coalition. Alan provides meeting support, facilitation, and documentation; meeting preparation through drafting agendas and presentations; leads and coordinates several subcommittees focused on education materials and model language development; leads annual strategic plan update.			
09/21–07/25 (present)	Florida Traffic Records Coordinating Committee. Alan provides meeting support, facilitation, and documentation; meeting preparation through drafting agendas and presentations; leads annual strategic plan update.			
09/21–07/25 (present)	Florida Teen Safe Driving Coalition Alan provides meeting support, facilitation, and documentation; leads annual fact sheet update; fields specific data requests from coalition stakeholders.			
04/2022–07/25 (present)	Florida DOT Highway Safety Improvement Plan. Alan annually updates Florida’s HSIP under the direction of other staff; conducting research; coordinating data and project updates across multiple offices.			
01/20–08/21, 09/22–04/23	Florida DOT Non-Motorized Traffic Monitoring Program. Alan supported the program as a Project Planner and Technician Aid by managing the deployment of non-motorized traffic counting equipment; providing QA/QC of counting equipment output; data analysis and preparation for client distribution.			
11/24–07/25 (present)	DC Highway Safety Office Support. Alan supports the DC Highway Safety Office through their traffic records strategic plan development process; coordinating schedules; consolidating feedback; conducting stakeholder interviews.			
07/25 (present)	Nebraska DOT Highway Safety Office Support. Alan supports the development of the Nebraska's Annual Grant Application for NHTSA.			
06/25–07/25 (present)	West Virginia Governor’s Highway Safety Program – Observational Seat Belt Survey Report. Alan provides QA/QC for raw observational seat belt data for preparation and input into survey models.			
01/23-12/23	Knight Creative Communities Institute Crosswalks to Classrooms Pilot Project. Alan supported the yearlong pilot project implementing asphalt art in school zones in Tallahassee/Leon County by mapping pedestrian and bicyclist crash data which informed project locations and			

	oversaw the day-of implementation of several crosswalk projects.
05/25-7/25 (present)	Tallahassee/Leon County Bicycle Working Group. After attending as a member of the public for several years, Alan was recently formally appointed by the Leon County Commission. The Working Group provides community input and feedback to city, county, and intergovernmental staff on bicycle and pedestrian projects.
07/25 (present)	Florida Bicycle Association. Alan was recently appointed to the Board of the Florida Bicycle Association.
08/13-08/21	Lived Experience. Before working as a professional transportation planner, Alan lived as a vulnerable road user every day with limited access to motor vehicles while working as a bicycle courier and mechanic for eight years.

Firm employed by: Buchart Horn				
Name	Daniel J. Magri, PE		Years of relevant experience with this employer	3
Title	Director – Transportation South		Years of relevant experience with other employer(s)	38
Degree(s) / Years / Specialization		Bachelor of Science / 1979 / Civil Engineering		
Active registration number / state / expiration date		PE.0021669 / LA / Exp. 03/2026		
Year registered	1985	Discipline	Civil Engineering	
Contract role(s) / brief description of responsibilities		QA/QC and Technical Advisor – Safety – Dan Magri will serve as the Technical Advisor for Buchart Horn's support on this project, while also ensuring all products are top quality. Mr. Magri obtained his bachelor's degree in civil engineering from Louisiana State University and has 40 years of diverse public-sector transportation experience. His professional background includes 30 years at the Louisiana Department of Transportation & Development (DOTD), where he last served as Assistant Secretary for the Office of Planning, and previously as Deputy Assistant Secretary for the Office of Planning, Highway Safety Administrator, Highway Safety Engineer, and Assistant Public Hearings and Environmental Impact Engineer. Dan is a member of the Institute of Transportation Engineers (ITE), the American Society of Civil Engineers, and past President of the Association of Transportation Safety Information Professionals (ATSIP). Dan was the recipient of the Charles E. Dunbar, Jr., Career Civil Service Award, which is the highest honor classified state employees can receive for their service to the citizens of Louisiana.		
2017–2021	Louisiana Department of Transportation and Development, Baton Rouge, LA. Assistant Secretary/Deputy Assistant Secretary, Office of Planning. Dan administered the planning and programming matters of the DOTD related to highways, bridge and pavement management, data collection and analysis, highway safety, cartography, public transit and related matters, and any other special programs as directed by the Assistant Secretary and the Secretary. Directed four distinct sections of the Office with responsibilities in the areas of (1) public road inventory, traffic monitoring, pavement and bridge management systems, and cartography, (2) highway safety and crash database management, (3) statewide and metropolitan transportation planning, highway project selection and programming, highway needs assessments, project scoping, and management of special projects, and (4) public transit.			
1996–2017	Louisiana Department of Transportation and Development, Baton Rouge, LA. Traffic Safety Engineer/Traffic Safety Manager/Highway Safety Administrator. Dan administered the activities for the Department's Highway Safety Program Section of the Office of Planning. Activities related to this Section included highway safety policy and program development, traffic safety records, tort reduction, and the Louisiana SHSP. Administered the statewide HSIP and coordinated the activities of the nine District Traffic Operations Engineers on all matters dealing with highway safety and the study of crash locations. Served as principal assistant to the Assistant Secretary and the Deputy Assistant Secretary, Office of Planning. Directed and implemented the State's first Comprehensive Highway Safety Plan (CHSP), prior to the federal requirement to develop a SHSP. The effort eventually led to the development of the Louisiana SHSP to comply with SAFETEA-LU. Implemented the first safety analysis methodology utilizing the use of Louisiana specific Safety Performance Functions (SPFs). The SPF models provide an estimate of the normal or expected crash frequency and severity for a range of AADT among similar facilities. Louisiana DOTD still utilizes this methodology today. Developed, implemented, and administered the and Local Road Safety Program (LRSP) (https://www.ltrc.lsu.edu/ltap/local-road-safety.html). The LRSP is a LADOTD Local Public Agency (LPA) Program that provides local entities the opportunity to utilize Federal-aid funds to improve highway safety on their local roadway network.			

	Developed, implemented, and administered and the LADOTD Safe Routes to School Program (SR2S) which is now the Safe Routes to Public Places Program (SRTPP). (http://wwwsp.dotd.la.gov/Inside_LaDOTD/Divisions/Multimodal/Highway_Safety/SRTPPP/Pages/default.aspx), Worked with the Louisiana Technical Assistance Program (LTAP) to establish the Local Road Safety Program (LRSP) outreach to Local Public Agencies (LPA) to facilitate the submission of LRSP applications. Administered the preparation and adoption of the Louisiana Complete Streets Work Final Report (SPN 736-99-1478) resulting in the Louisiana Department of Transportation and Development's first (July 2010) Complete Streets Policy. Served as Louisiana DOTD's voting member of AASHTO's Highway Traffic Safety Sub-Committee on Safety Management and the AASHTO Committee on Safety. Member of NCHRP 17-101 Project Panel Applying the Safe System Approach to Transportation Planning, Design, and Operations in the United States. Served as a Subject Matter Expert (SME) for the Transportation Professional Certification Board's (TPCB) exam development for Road Safety Professional (RSP) Level 1 and Level 2 "infrastructure specialty" certification.
1988–1996	Louisiana Department of Public Safety, Louisiana Highway Safety Commission (LHSC), Baton Rouge, LA. Highway Safety Engineering Program Manager. Dan managed the annual statewide highway safety program related to engineering projects from development through implementation to the evaluation of the completed projects. Developed long range highway safety plans and managed and coordinated with Federal, State, and local agencies to administer, implement, monitor and evaluate the projects and programs. Prepared program/project budgets and negotiated contracts with State and local project agencies. Managed the State traffic accident records system and the US DOT Fatal Accident Reporting System (FARS).
02/22–05/22	Highway 7 Traffic Impact Study, Precision Engineering Corporation, Oxford, MS. Dan performed QA/QC for a study to determine the impact of a proposed residential development to the surrounding networks near Highway 7 in Oxford, MS. The traffic impact study (TIS) included an analysis of the expected traffic conditions for several scenarios. The report provided a summary of the existing conditions, trip generation, trip distribution and assignment, Level of Service, and warrant analysis. Horizontal and vertical stopping sight distances were estimated based on design criteria along with storage lengths needed for turning movements into and out of the proposed development.
10/24–present	LA 74 Turn Lane Engineering Design, Ascension Parish Government, Prairieville, LA. Dan will be performing Safety QA/QC for this project. Under Task Order #03 for the Ascension Parish Government's Move Ascension program, Buchart Horn, Inc. will deliver a comprehensive suite of engineering design services for two key intersections along LA 74: L Landry Road and Chester Diez Road. These services are aimed at enhancing traffic operations by analyzing and conceptualizing the implementation of turn lanes. All work will adhere to Louisiana Department of Transportation and Development (LADOTD) standards, ensuring consistency and compliance with State guidelines. The project's structured phases underscore its commitment to precision and functionality, supported by thorough traffic analysis, topographic surveying, and a detailed conceptual layout.

Firm employed by: Buchart Horn				
Name	Caldwell (Cal) P. Joy, PE		Years of relevant experience with this employer	4
Title	Senior Transportation Engineer		Years of relevant experience with other employer(s)	8
Degree(s) / Years / Specialization			Bachelor of Science / 2012 / Civil Engineering	
Active registration number / state / expiration date			PE.0043830 / LA / Exp. 03/2026	
Year registered	2019	Discipline	Civil Engineering	
Contract role(s) / brief description of responsibilities			Roadway Design Key Staff – Caldwell Joy will apply their expertise and Professional Engineering certification in civil engineering and roadway design to this project.	
05/21–11/24	Jefferson Highway at Corporate Intersection Improvements, City of Baton Rouge/Parish of East Baton Rouge, LA. BH provided design to extend existing and incorporate additional turning lanes, where necessary, to increase storage length and improve capacity. In addition to turning lane improvements, pedestrian facility and driveway access enhancements were made to improve safety, pedestrian connectivity to transit facilities, and access management. Project Manager.			
06/21–present	New Roundabout at LA 931 and Roddy Road, Ascension Parish, Gonzales, LA. This intersection historically involved high frequency and high severity crashes. This project was funded through the MoveAscension Initiative and addresses traffic mobility and safety issues. BH provided design services for a new single-lane asphalt roundabout at the intersection of LA 931 and Roddy Road in Gonzales, LA. Services included preparing a roundabout report (crash analysis, cost-benefit analysis, traffic analysis, speed study, safety analysis), electrical lighting design, subsurface drainage, permit application, preliminary and final design plans, specifications, special provisions, construction estimates, and engineering calculations. This local roadway intersects a State route, resulting in LADOTD project permit requirements. The design complied with State and Federal guidelines and received LADOTD review and approval. Senior Transportation Engineer.			
03/21–10/21	Retainer Contract for Safety Studies, LADOTD, Statewide. BH was awarded a five-year retainer contract for planning studies. Tasks included Feasibility and Planning studies (referred to by the LADOTD as "Stage 0" Studies), road safety studies, preliminary and final road design plan development, specifications, and engineers' estimates for low-cost safety improvements, safety effectiveness evaluations, crash evaluations, and traffic analysis. Senior Transportation Engineer.			
11/17–06/19	Ouachita Par. Police Jury Sidewalks, Ouachita Parish, Safe Routes to Schools/Local Road Safety Program in West Monroe, LA. This project involved constructing sidewalk around three schools: Riser Elementary, Shady Grove Elementary, and Jack Hayes Elementary. Approximately 2.3 miles of sidewalk needed updating. A new redesign of all current sidewalks was needed to meet current LADOTD standards and help safely transport pedestrians. Updated widths, slopes, lengths, drainage, and driveways were all need to successfully complete this project. Construction support was also supplied on this project for the contractor. Transportation Engineer.			
08/21–present	West Metairie Avenue Restoration, Infinity Engineering Consultants/Jefferson Parish, LA. BH provided services associated with concrete roadway panel replacements and canal stability improvements on West Metairie Avenue from David Drive to Roosevelt Boulevard in Jefferson Parish. BH conducted field visits to evaluate the condition of the existing concrete roadway and made recommendations for concrete panel improvements. Our staff provided engineering design, plans and construction plans for the replacement of failed panels. Upon recommendation by the Parish, BH designed replacement of drainage structures and repairs to the Canal to prevent future erosion. In conjunction with the replacement of the drainage structures, BH identified utility conflicts and made recommendations to resolve conflicts. This project includes plan and profile, suggested graphical grades, and suggested striping layout sheets. BH is currently providing services in support of prime consultant Infinity Engineering Consultants. Senior Transportation Engineer.			

02/21–04/22	Houma-Thibodaux to I-10 Corridor Environmental Impact Statement (EIS), LADOTD, Southeastern LA. BH was responsible for the preparation of an EIS for a new 35-mile controlled access highway providing north/south system linkage between the Houma-Thibodaux areas and I-10. BH was the prime consultant responsible for line and grade information, NEPA documentation, implementation plan, management plan, and successfully obtaining the Record of Decision (ROD) or Finding of Significant Impact (FONSI) for a north-south route extending from US 90 to LA 3127. The project used route optimization technologies and the context-sensitive solution concept. While evaluating the line and grade, several intersections were analyzed using the LADOTD's Engineering Directives and Standards Manual VI.1.1.5. The route serves Terrebonne, Lafourche, Assumption, St. James, St. John the Baptist, St. Charles, and St. Mary Parishes. Because of the large area involved (6,050 square miles in seven parishes), the public outreach program performed by BH needed to be flexible and comprehensive in its implementation. The context-sensitive solution concept needed to be embraced from the very beginning. Every effort was made to provide opportunities for the public to engage the project team at every stage of the project, including public information, stakeholder and agencies meetings, and development of a project website. Project Manager.
04/18–09/19	Town of Farmerville Sidewalks, Union Parish, Safe Routes to Public Places Program in Farmerville, LA. This project was a set of two sections of sidewalks. One was to help transport pedestrians to the local school and the other was to help transport pedestrians to the library. Approximately 1.14 miles of sidewalk needed updating or newly constructed so they met current LADOTD standards and help safely transport pedestrians. Updated widths, slopes, lengths, drainage, and driveways were all need to successfully complete this project. Construction support was also supplied on this project for the contractor. Transportation Engineer.
02/17–09/20	Endom Bridge Approach Realignment, Ouachita Parish, Safe Routes to Schools/Local Road Safety Program in West Monroe, LA. This intersection at Endom Bridge had some serious sight distance issues and safety concerns coming off the bridge, as well as, high pedestrian volume in the area. The improvements made was an intersection realignment for better sight distance, allowing trucks to make adequate turning movements off the bridge, and safely transporting pedestrians off the bridge and into the neighborhoods. Transportation Engineer.
06/21–08/22	Safety Studies for US 61 from Cardinal Drive to Bert Street, LADOTD, LaPlace, LA. BH performed a study to identify safety issues along approximately three miles of Airline Highway (US 61) in Laplace, LA and evaluate reasonable alternatives to address the issue(s). The approximate intersection termini are Bert Street and Cardinal Drive. Senior Transportation Engineer.
02/21–07/21	US 84 Improvements, LADOTD, Winnfield, LA. BH was tasked with the preparation of an Environmental Assessment in accordance with NEPA and FHWA regulations and guidelines for the proposed widening of US 84 in the Winnfield, LA area. Tasks performed by BH to complete the environmental document included, but were not limited to: Line and grade study; Evaluation of archeological, cultural, social, economic, and environmental consequences; Traffic study and modeling; Safety Analysis; Engineer's opinion of cost; Public outreach; Corridor preservation; Cultural Resources; Section 404; and Wetlands mitigation. A combination of nine build alternatives were developed with safety improvements such as roundabouts, access management, and widening. Project Manager.

Firm employed by: Buchart Horn				
Name	Joseph F. Mingo, PE		Years of relevant experience with this employer	11
Title	Civil Engineer		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			Bachelor of Science / 2014 / Civil Engineering	
Active registration number / state / expiration date			PE.0043700 / LA / Exp. 03/2026	
Year registered	2019	Discipline	Civil Engineering	
Contract role(s) / brief description of responsibilities			Roadway Design Key Staff – Joseph Mingo will apply their expertise and Professional Engineering certification in civil engineering and roadway design to this project.	
11/21–present	Local Roads Safety Initiative, Multiple Counties in Tennessee: Project Engineer. Joseph is responsible for crash data collection and production of crash diagrams, report and cost estimate preparation, as well as development of the signing and striping plan. BH is providing engineering services to TDOT for their Local Roads Safety Initiative (LRSI) program in Region 4 (West Tennessee). The LRSI is a federally funded program focused on improving safety on local routes using traffic and crash data. Proposed improvements are based on data summaries, field reviews, stakeholder meetings, and additional analysis. Road Safety Audits (RSAs) are often conducted. BH submits a signed RSA report, plans, contract packet, and all necessary backup data for project letting.			
08/18–present	New Roundabout at LA 931 and Roddy Road, Ascension Parish, Gonzales, LA. Project Engineer. Joseph is responsible for using MicroStation and InRoads to design and prepare design plans for the single-lane roundabout, using LADOTD HYDR programs and InRoads Storm & Sanitary to design the subsurface drainage, and coordinating with the client to incorporate any wants and concerns. BH is providing design services for a new single-lane asphalt roundabout at the intersection of LA 931 and Roddy Road in Gonzales, LA. Services include preparing a roundabout report (crash analysis, cost-benefit analysis, traffic analysis, speed study, safety analysis), electrical lighting design, subsurface drainage, permit application, preliminary and final design plans, specifications, special provisions, construction estimates, and engineering calculations.			
06/19–02/21	US 167 Feasibility and Planning Study, Elsie Street to Gilbert Drive, LADOTD, Ville Platte, LA. Project Engineer. Joseph was responsible for CATscan safety analysis. BH prepared a feasibility and planning study to evaluate the addition of a third lane to US 167 from Elsie Street south to a point past Gilbert Drive. Environmental impacts and cost estimates were prepared.			
05/21–11/24	Jefferson Highway at Corporate Intersection Improvements, City of Baton Rouge/Parish of East Baton Rouge, LA. Project Engineer. Joseph was responsible for the design of turn lanes at the signalized intersection as well as development of Preliminary and Final Design Plans. BH provided design to extend existing and incorporate additional turning lanes, where necessary, to increase storage length and improve capacity. In addition to turning lane improvements, pedestrian facility and driveway access enhancements were made to improve safety, pedestrian connectivity to transit facilities, and access management.			
11/23–present	Sylvan Avenue Trail, City of Pittsburgh, Pittsburgh, PA. Project Engineer. Joseph is responsible for using MicroStation and InRoads to develop the horizontal and vertical alignments for a shared-use path connection. He is responsible for the development of the Line, Grade, and Typical submission as well as cross sections. BH is providing the design and development of bid documents for the construction of a shared-use path along the existing Sylvan Avenue right-of-way between Home Rule Street and Waldeck Street within the City of Pittsburgh (City).			

10/17–09/24	New Roundabout, Parish Road 929 at Parker Road, Ascension Parish, Prairieville, LA. Project Engineer. Joseph was responsible for using MicroStation and InRoads to design and prepare design plans for the single-lane roundabout as a part of the MoveAscension initiative, using LADOTD HYDR programs and InRoads Storm & Sanitary to design the subsurface drainage, and coordinating with the client to incorporate any wants and concerns. BH prepared the design of a single-lane asphalt roundabout at the intersection of Parish Road 929 and Parker Road to replace the existing stop-controlled intersection. Services include topographic survey, preliminary and final roundabout plans and specifications, right of way maps, subsurface utility engineering (SUE), and construction engineering and inspection.
11/13–08/19	US 425 Roundabout Design, Retainer Contract for Highway Safety, Sigma Consulting Group, Inc./LADOTD, Rayville, LA. Project Designer. Joseph was responsible for assisting with the development of Final Design Plans for the multi-lane roundabout. BH provided the design of a new six-legged roundabout at the intersection of US 425, Grimshaw Street, and Christian Drive and relocation of an existing frontage road, including construction phasing, quantity calculations, cost estimates, and drainage design.
09/15–03/17	LA 19 Widening (LA 64 to Sunset Boulevard), Feasibility and Planning Study, LADOTD, Baton Rouge, LA. Project Designer. Joseph was responsible for alternative development, crash and safety analysis, environmental documentation, report preparation, and cost estimation. BH prepared a Feasibility and Planning Study and Environmental Inventory according to the LADOTD Manual of Standard Practice to evaluate the feasibility of widening 1.4 miles of LA 19 from LA 64 to Sunset Boulevard per the Cooperative Endeavor Agreement (CEA) between LADOTD and the City of Zachary. An additional cost estimate was developed at the request of the client for the widening of LA 19 from LA 64 to Montegudo Boulevard.
02/16–02/17	Feasibility and Planning Study, East Vine Street (US 190), LADOTD, Opelousas, LA. Project Designer. Joseph was responsible for alternative development, environmental documentation, report preparation, and cost estimation. BH conducted a comprehensive Stage 0 Study to evaluate the feasibility of resolving subsurface utility, clear zone, and roadway corridor inadequacies along East Vine Street (US 190) for approximately 2.10 miles from the intersection of LA 104 and US 190 to the merge of East Vine Street and East Landry Street in Opelousas, LA.
02/16–02/17	Feasibility and Planning Study for LA 182 Sidewalk and Handicap Ramp Improvements, LADOTD, New Iberia, LA. Project Designer. Joseph was responsible for scoping, alternative development, environmental documentation, report preparation, and cost estimation. BH conducted a Feasibility and Planning Study (referred to by LADOTD as a “Stage 0” Study) to evaluate the feasibility of the rehabilitation and construction of approximately 1.8 miles of continuous sidewalks and handicap curb ramps along LA 182.
01/21–01/24	I-110 Lighting Design from North Street to Plank Road, LADOTD, Baton Rouge, LA. BH provided surveying, roadway illumination analysis and report, electrical engineering design, design plan preparation, calculations, construction cost estimates, specifications and special provisions for a complete lighting system along I-110 from North Street to Plank Road, adjacent to LADOTD headquarters per LADOTD's new roadway design. The design included various levels for the roadway, associated on and off ramps, overpasses, and access roads, and interfaced with the remaining existing lighting beyond the north and south ends of the project. Project Engineer.

Firm employed by: SBH Consult				
Name	Susan B Herbel		Years of relevant experience with this employer	10
Title	President		Years of relevant experience with other employer(s)	33
Degree(s) / Years / Specialization		Post-Doctoral Study, Research Methods, Michigan State University, 1979 Ph.D., Public Law/Public Policy, University of Oklahoma, 1977 M.P.A., Public Administration, University of Oklahoma, 1974 M.A., Political Science and Education, Kansas State University, 1969 B.A., Political Science, Kansas State University, 1964		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline	Planning	
Contract role(s) / brief description of responsibilities		Key Staff – Susan Herbel will assist with data analysis and evaluation of DOTD's SHSP experience, identifying methods for enhancing the reach and effectiveness of the safety planning effort, including the SHSP's partners and Regional Safety Coordinators. Susan assisted with the design, development, and implementation of the 2007 SHSP, and other activities as requested by the LADOTD in the early 2000s.		
2000–2004	Assisted FHWA, TRB, and other agencies and associations in implementing the safety planning requirement included in the 1998 Transportation Equity Act for the Twenty First Century (TEA-21). In 1998, Congress established the requirement to include an explicit consideration of safety in the DOT and MPO long range planning documents. In 2000, FHWA contracted with SBH Consult to build a coalition among Federal and State agencies and associations to work together toward safety integration. The group, hosted by the Transportation Research Board, met over a period of three years to produce research needs statements and plan, recruit, and facilitate multidisciplinary workshops in numerous States. These coalitions were the early forerunners of the groups who would later create the SHSPs required by law in 2005.			
2002–2025	Assisted with the development, implementation, and/or evaluation of SHSPs in more than two dozen States and regions beginning with Louisiana in 2002 in compliance with subsequent (2005) requirements established by the SAFETEA-LU and reaffirmed under all subsequent Federal legislation. These activities require data analysis to identify transportation related issues, establish performance measures, set targets, design, develop, implement, evaluate countermeasures and strategies for achieving compliance with the Highway Safety Improvement Program with respect to achieving safety targets; build, expand, strengthen and facilitate coalitions to support SHSP implementation; and plan and implement numerous public outreach and information events and materials. To support these State and regional efforts, I served as Principle Investigator for the development of FHWA's Implementation Process Model, the Evaluation Process Model, the Champion's Guide to Saving Lives update, and numerous other programs, trainings, and templates for effective SHSPs.			
05/09–09/14	Principal Investigator: NCHRP 08-76: Institutionalizing Safety in Transportation Planning Processes: Techniques, Tactics, and Strategies. A program to identify and analyze leading practices and develop a framework for integrating an explicit consideration of safety in the transportation planning process. Follow up to the research programs included a lead State program, development and delivery of numerous transportation safety planning workshops, and other activities to further the State of the practice.			
01/84–03/20	Dr. Herbel has held numerous leadership roles as volunteer to the Transportation Research Board, a part of the National Academies of Science, Engineering, and Medicine. She was a founder and member of the committees supporting research on safety workforce development, emergency response (post-crash care), and women's and gender issues in transportation. She has also served as a member of the Impaired Driving Committee and the Transportation Safety Management Systems Committee and chaired the latter Committee for eight years. The latest major initiative she worked on was to identify research tasks to support moving the U.S. toward a Safe Systems approach.			

06/21–08/24	Technical Expert. Assisted with the research and development of a guide for practitioners to help them integrate the SSA mandated by Federal legislation into the SHSPs,
06/00–08/24	Chair and Member of TRB Cooperative Research Panels. Served as Chair of the Behavioral Traffic Safety Cooperative Research Panel on State Practices Promoting Older Driver Safety to develop guidance for the States in improving their older driver safety practices. Older drivers are a large group of vulnerable road users. Served as a member of the National Cooperative Highway Research Program on Safe Systems in the U.S. – Developing a Roadmap for Transportation Road Designers, Planners, and Engineers to provide States with methods for integrating the SSA into their safety plans and programs.
04/10–11/17	Principle Investigator. NCHRP 17-46 Comprehensive Analysis Framework for Safety Investment Decisions. Phase 1 objectives were to (1) develop a comprehensive analysis framework for safety investment decisions across engineering, education, enforcement, and emergency medical services transferable across Federal, State, and local governments and (2) evaluate the relative effectiveness of the framework. Phase 2 was to finalize, and pilot test a training module for incorporation into academia instruction, produce a handbook to support safety benefit cost analysis across countermeasure types, incorporate the various countermeasure rating schemes into a revised uniform rating scheme, and design a strategy for incorporating the revised scheme into major safety publications.
2005–2015	Principal Investigator. Under the Federal Highway Administration (FHWA) Office of Safety Indefinite Delivery/Indefinite Quantity contract, Dr. Herbel led many complex, multidisciplinary projects involving research and systems analysis, performance management, program and project development, implementation, and evaluation. She has been involved in numerous program and product development and training projects, provided technical assistance, and conducted research to move the state of practice forward.
03/08–12/12	Technical Expert. NCHRP 20-24(58)9 Toward Developing Performance Based Federal-Aid Programs
06/11–02/13	Principle Investigator. FHWA: Performance Management Practices and Methodologies for Setting a National Safety Performance Target. A follow-on project focused on setting targets in urban and rural areas.
09/09–09/14	Senior Safety Advisor. Support for the Safety, Security, and Infrastructure Preservation Advisory Committee for the Florida Transportation Plan on the expected impact of climate change on safety and security. The project required forecasting the safety impacts, setting goals, establishing performance measures, and other aspects of the transportation planning process.
05/11–06/14	Principle Investigator. Update and delivery of the FHWA Transportation Safety Planning curriculum. The project involved Federal policy analysis, research involving State department of transportation and metropolitan planning organization planning practices to identify methods for integrating an explicit consideration of safety in the transportation planning process, and numerous workshops.

Firm employed by: Alliance Transportation Group, LLC				
Name	Ben Magallon, AICP, PTSCTP, TSSP-Rail/Bus		Years of relevant experience with this employer	8
Title	Senior Transportation Planner		Years of relevant experience with other employer(s)	5
Degree(s) / Years / Specialization		M.Arch. / 2015 / Architecture BS / 2005 / History & Anthropology		
Active registration number / state / expiration date		AICP #32211 / all / none; Transit Safety & Security Professional – Rail/Bus (TSI) / all / none; Public Transportation Safety Certification Training Program (PTSCTP) / all / none		
Year registered	2020	Discipline	Planning	
Contract role(s) / brief description of responsibilities		Planning Support – Ben Magallon’s background in systems and safety planning along with his work at an MPO laid the groundwork for his expertise in transportation planning. At ATG, Ben continues to manage projects including Complete Streets, Metropolitan Transportation Plans, freight mobility plans, State Safety Oversight programs, and Public Transportation Agency Safety Plans. In addition, Ben developed the Louisiana Statewide Transit Asset Management Plan and other capacity building projects for State Departments of Transportation and transit providers.		
12/24–present	Deputy Project Manager City of Lake Charles Lake Charles Safety Action Plan Lake Charles, LA. ATG DCCM is the prime consultant for this Safe Streets and Roads for All (SS4A) Safety Action Plan, which focuses on enhancing roadway safety and positioning Lake Charles for future SS4A grant opportunities. In this role, Ben assists in the delivery of all plan components and technical analyses, ensuring Federal compliance while advancing public engagement, stakeholder coordination, and leadership commitment. His responsibilities include equity planning analysis to promote inclusive and effective safety solutions especially for vulnerable road users; non-infrastructure recommendations that complement policy and operational strategies; performance management strategies to measure safety improvements, and the development of the High Injury Network (HIN) and identification of projects to reduce or eliminate fatal and severe injury crashes across Lake Charles. The project integrates an Active Transportation Plan, a bicycle network, and a non-motorized design guide to guide future infrastructure investments and improvements.			
12/23–12/25	Deputy Project Manager RGVMP 2050 MTP Update Rio Grande Valley, TX. Ben is the Deputy Project Manager for this MTP update for a large MPO covering a three-county area of the Rio Grande Valley (Starr, Hidalgo, Cameron Counties) formed through the merger of MPOs in the area during the previous MTP development cycle. As DPM Ben led all technical analysis and public engagement efforts to provide an update and reporting on systems development across highways, transit, active transportation, intermodal and international freight that incorporates ATG developed plans to address resiliency, sustainability, and the implementation of performance management framework. ATG is providing transportation planning, review of a new TDM in development by TxDOT, and public engagement assistance in development of the 2050 FAST Act-Compliant MTP.			
11/23–12/24	Deputy Project Manager NLCOG Regional Active Transportation Plan Bossier, Caddo, DeSoto and Webster Parishes, LA. ATG was the Prime on this Regional Active Transportation Plan developed to build a complete network for active transportation across the four-parish area. As Deputy Project Manager, Ben supported all technical analyses, public engagement, and client interactions. A standalone non-motorized design guide was created as a tool to assist local governments with context appropriate design of facilities going forward. For this plan, each proposed project was evaluated against a four-scale implementation matrix to ensure project viability and accuracy of cost.			

12/22–12/23	Project Manager Rio Grande Valley MPO Resilience and Sustainability Study Lower Rio Grande Valley, TX. The Rio Grande Valley MPO selected ATG to assist in the development of a comprehensive resilience and sustainability framework for regional transportation investment decision making. The final study includes a methodology to implement a scalable framework within the MTP program update process at the project, corridor, and system scale.
12/22–10/23	Deputy Project Manager Victoria Active Transportation Master Plan Victoria, TX. Ben was the Deputy Project Manager for this Active Transportation Master Plan to make it safer and more comfortable to walk, bike and roll in Victoria, TX. Ben is responsible for supporting the PM through QC and input on tasks including risk-based safety and crash analysis, latent demand analysis, level of stress analysis, sidewalk gap analysis, public engagement, and stakeholder involvement. He is likewise supporting project development by leveraging his familiarity with safety analysis and the Victoria region to support the development of an active transportation network plan to address safety on the high injury network and create an all ages network for the city through the implementation of bicycle infrastructure, sidewalks, trails, crossing features and other safety countermeasures.
01/21–07/22	Deputy Project Manager City of Temple Temple Mobility Master Plan Temple, TX. Ben helped lead the technical analysis and recommendations to support a comprehensive set of multimodal solutions that address complex variables including: transportation system operations, infrastructure development and asset management/state of good repair, integrated transit and active transportation concepts, transportation demand management, freight transport, job access and the policies, standards and implementation actions needed to tie it all together. The final plan was developed as a unifying document to support the community vision, support economic resilience and sustainability, and provide a complete transportation system that moves people and goods safely and efficiently in perceived comfort regardless of their trip purpose or mode of travel. Ben helped to provide day-to-day coordination with staff in carrying out multimodal planning and analytic processes. This scale of communication and linkage to PM, DPM and client coordination helped facilitate the cohesive delivery the project.
09/20–11/21	QA/QC City of Victoria Thoroughfare Master Plan Victoria, TX. ATG DCCM worked with City of Victoria staff to provide the City with the transportation planning tools and resources to support the development of a state-of-the-practice Thoroughfare Plan. The Thoroughfare Plan is being used to guide development and implementation of a balanced, multi-modal transportation infrastructure that can best serve the needs of the community as the city continues to develop and grow. The project included evaluation and analysis of existing transportation conditions; travel demand modeling to identify future transportation issues and analyze solutions; roadway and intersection simulation to optimize system performance and work with a steering committee, local area stakeholders, and the public to shape a vision for the future multimodal transportation system.

Firm employed by: Alliance Transportation Group, LLC				
Name	Brandon Perilloux, PE, PTOE, RSP1		Years of relevant experience with this employer	3
Title	Analysis Team Lead		Years of relevant experience with other employer(s)	14
Degree(s) / Years / Specialization			BS / 2010 / Civil Engineering / University of New Orleans	
Active registration number / state / expiration date			PE.0039968 / LA / Exp. 03.31.26; PTOE #4432 / all / Exp. 03.18.27 Road Safety Professional / 187 / 12.21.27	
Year registered	PE: 2015, PTOE: 2018, RSP: 2018	Discipline	Professional Engineer – Civil.	
Contract role(s) / brief description of responsibilities			Contract Role: Traffic Support. Brandon Perrilloux has more than 17 years of experience in traffic engineering and transportation planning. He is a licensed Professional Traffic Operations Engineer, and Road Safety Professional. Brandon has served as Project Manager and Lead Engineer on a wide range of transportation related projects including traffic impact studies, feasibility/Stage 0 studies, and environmental assessments. His proficiency extends to safety studies, transportation/planning studies, and traffic signal studies. He has extensive experience using microscopic simulation modeling such as VISSIM soft- ware and traffic analysis software such as Highway Capacity Software (HCS) and SIDRA. Brandon has served as Project Manager and Lead Engineer on design projects including temporary traffic control, permanent and temporary traffic signals, signage, and striping. His duties include supervision of construction related tasks including permit preparation, bid documents, cost estimation, and specifications for local and State governments.	
11/23–present	Traffic Engineer Houston-Galveston Area Council FM 518 Corridor Study Pearland, TX. ATG DCCM is the Prime consultant on a Corridor Study for the 6.25-mile segment of FM 518 in Pearland, TX from McLean Rd. to E. Edgewood Dr. Traffic engineer was responsible for assisting in traffic modeling and traffic analysis review of the corridor analysis. Brandon provided traffic analysis, which included multiple VISSIM models to analyze both corridor and intersection alternatives to meet project goals. Brandon also assisted in reviewing and commenting on the safety analysis, conducted by others, and provided additional insights related to expected safety impacts of all the improvements. Additionally, he reviewed public meeting presentation and materials and provided engineering guidance to properly convey expected impacts of the alternatives to the public.			
03/24–present	Project Manager ARDOT Highways 59 and 72 Corridor Study Northwest AR. Project Manager responsible for conducting a corridor study for Highways 59 and 72 in northwest Arkansas. The purpose of this project was to identify needs of the two corridors and develop alternatives to address these needs. The work included a detailed analysis of existing data as well as conducting multiple stakeholder meetings to identify the needs. Brandon and his team work very closely with ARDOT to meet with the stakeholders, utilize ARDOT guidelines and interpret data to develop alternatives. The ATG DCCM team will conduct three public meetings in three different cities to get the public's input on the alternatives.			
04/24–04/25	Traffic Engineer City of Lake Charles Enterprise Blvd Extension Lake Charles, LA. Brandon helped develop a Traffic Impact Analysis for a proposed extension on Enterprise Blvd in Lake Charles. The work included projecting traffic volumes for the new extension and estimating the capacity and safety impacts.			

05/22–present	Project Manager TxDOT Rockwall County Outer Loop Rockwall County, TX. Brandon was responsible for the evaluation of potential alignments of Rockwall County Outer Loop from FM 1138 near the Collin County line to SH 276 in Rockwall County. Brandon is the lead engineer for all engineering tasks including: data collection and analysis, conceptual traffic control, traffic projections, and traffic engineering including capacity analysis and Interstate Access Justification Report (IAJR) and safety analysis. Brandon and his team developed traffic projections for approximately 16 miles of new roadway for the outer loop throughout the entire county. This included multiple new interchanges and the complex interchange with I-30. Brandon's team worked with the prime and two other project teams for different counties to facilitate accurate traffic projections along entire outer loop through multiple counties. Following approval, Brandon and his team will conduct capacity and safety analysis for the IAJR and multiple traffic studies in the county.
03/23–03/24	Traffic Engineer City of Jennings LA26 Corridor Study & Zigler Memorial Extension Jennings, LA. Brandon was responsible for assisting in developing a Traffic Impact Analysis for the LA 26 corridor study in Jennings. The purpose of this work was to conduct a study on a proposed connection of Zigler Dr extension. The work included projecting traffic volumes for the new extension and estimating the capacity and safety impacts. Brandon reviewed the updated work and provided insight on the capacity and safety analysis. The ATG DCCM team developed and submitted the full traffic study to the City and LADOTD. The study was approved, and a Letter of Compliance was released by LADOTD.
09/20–04/23	Traffic Engineer LADOTD S.P. No. H.013897, F.A.P. No. H013897, I-10/I-12 College Drive Flyover Ramp OVS Baton Rouge, LA. Review engineer responsible for reviewing traffic signal plans for the proposed signal modifications at the I-10 at College Drive interchange. Comments were developed and provided based on the latest LADOTD Traffic Signal Design standards and specifications as well as LADOTD's TSI format. These reviews were conducted in a timely format as required by a design-build project to keep the project on schedule.
04/19–04/22	Project Engineer Jefferson Parish No. 2017-054-RBP Manhattan Blvd Signal Modifications, Westbank Expressway to Lapalco Blvd Jefferson Parish, LA.* Brandon developed traffic signal modification plans for 11 intersections along the Manhattan Blvd corridor in accordance with Jefferson Parish and MUTCD standards. Traffic signal modifications developed by Brandon included controller component upgrades, video detection and pedestrian accommodations as select intersections. Pedestrian accommodations included crosswalk striping, handicap ramps, signage, pedestrian signal heads and push buttons. Brandon developed a construction cost estimate, Jefferson Parish specifications and bid tabulations for use in the bidding process. He worked closely with Jefferson Parish traffic personnel to incorporate their requests throughout the project.
03/21–05/22	Project Manager MOVEBR Florida Blvd Segment 2 Enhancement Baton Rouge, LA*. Brandon was the project manager for a MOVEBR project involving Florida Blvd between 22nd St and Airline Hwy in Baton Rouge. He conducted field observations during the peak periods and also conducted a detailed safety analysis for the corridor with a specific focus on pedestrian, bicycle and transit activities. Brandon coordinated with LADOTD and local entities to use other safety studies in the area to assist in identifying potential improvements. The safety analysis used the LADOTD CATScan tool to assist in identifying crash trends for use in development of potential alternatives.

Firm employed by: Alliance Transportation Group, LLC				
Name	Dan McGrath, AICP		Years of relevant experience with this employer	2
Title	Transportation Planner		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			Master of Urban and Regional Planning (MURP) / 2022 / Urban Planning BA / 2009 / History	
Active registration number / state / expiration date			AICP # 36864 / all / 03.31.26	
Year registered	2025	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Contract Role: Planning Support, VRU Assessment. Dan McGrath is a multimodal Transportation Planner with a broad skill set informed by 13 years of comprehensive experience in public service. Project experience includes safety action plans, active transportation plans, grant writing, transit safety policy development, and transit system realignments. By making good use of qualitative and quantitative data, he has proven himself adept at creating and implementing projects that improve safety and accessibility for all road users. Dan earned a Geographic Information Systems (GIS) Graduate Certificate in 2022 and AICP Certification in 2025.	
04/25–present	Project Planner Harris County Transportation Master Plan - Active Transportation Plan Harris County, TX. ATG DCCM is preparing a Transportation Master Plan for Harris County, TX. The Active Transportation Plan component weaves together past planning efforts, stakeholder input and technical analyses to create an active transportation network that serves people walking and biking in this dynamic and multijurisdictional area. Dan is leading the development of the County’s bike network in this plan while also supporting technical analyses including Latent Demand, Bicycle Level of Travel Stress, and the development of a Vulnerable Users High Injury Network.			
12/24–present	Task Lead City of Lake Charles Safe Streets for All (SS4A) Safety Action Plan Lake Charles, LA. ATG DCCM is a subconsultant on this SS4A Safety Action Plan for the City of Lake Charles, which includes the development of active transportation network recommendations. As the Bike Network Task Lead, Dan is leading the latent demand analysis to identify active transportation network gaps and opportunities across the city. He is also responsible for the development of bicycle and pedestrian network recommendations which improve safety, access, and connectivity for residents using alternative modes of transportation.			
10/23–12/24	Project Planner New Orleans Regional Planning Commission (NORPC) Path to Zero: Safe Streets for All (SS4A) Plan St. John the Baptist, Tangipahoa, and St. Tammany Parishes, LA. ATG DCCM was a subconsultant on this Safety Action Plan for the three-parish area. Dan assisted with stakeholder coordination, equity planning analysis, and non-infrastructure recommendations. He also supported community outreach efforts, incorporating feedback from the public to inform the final plan.			
11/23–12/24	Project Planner Northwest Louisiana Council of Governments (NLCOG) Regional Active Transportation Plan Northwest Louisiana. ATG DCCM was the Prime consultant for NLCOG’s four-parish Regional Active Transportation Plan. The plan included infrastructure and non-infrastructure recommendations to add or improve facilities which would create a safer, better connected network for pedestrians, bicyclists, and users of other mobility devices. Dan led existing conditions and needs analyses and supported the development of policy and infrastructure recommendations in coordination with regional planners and stakeholders.			

07/23–09/24	Project Planner South Central Planning and Development Commission Regional Bicycle & Pedestrian Safety Plan South Central Louisiana. ATG DCCM developed a Regional Bicycle and Pedestrian Safety Plan for the seven-parish region of Assumption, Lafourche, St. Charles, St. James, St. John the Baptist, St. Mary, and Terrebonne parishes. Dan led ATG DCCM's GIS analyses for the region, including latent demand, crash, and bicycle level of traffic stress. He then developed and presented prioritized bike and pedestrian facility recommendations to regional planners and is now assisting with stakeholder coordination to finalize plan recommendations and next steps. This plan received the 2025 Excellence in Regional Transportation award from NADO.
09/22–present	Project Planner Louisiana Department of Transportation and Development (DOTD) State Safety Oversight New Orleans, LA. ATG DCCM provides consultant support to DOTD in their oversight role of the New Orleans Regional Transit Agency's (NORTA) Streetcar system. Dan supports ensuring the agency's rail system remains compliant with Federal and State safety requirements, including updating policies and procedures to align with new or revised Federal regulations. Most significantly, he has led the drafting of risk-based inspection policies and procedures for both DOTD and NORTA in response to requirements from the Bipartisan Infrastructure Law.
07/23–12/23	Project Planner Natchitoches Comprehensive Safety Action Plan Natchitoches, LA. ATG DCCM was a subconsultant on this Safety Action Plan for the City of Natchitoches, LA. The Safe Streets and Roads for All (SS4A) Grant Program includes two grant types: Planning Grants and Implementation Grants. The Safety Action Plan will directly inform the City's 2024 application for an Implementation Grant award under the same program, including the recommendations and cost estimates of projects and strategies developed in the planning effort. Dan assisted with public engagement efforts and crash and equity GIS analyses. This plan received the 2024 APA Louisiana Excellence Award for a Process.
04/23–present	Project Planner Move McAllen Implementation Plan Update McAllen, TX. ATG DCCM is assisting Metro McAllen (the public transit provider for the city) in updating their 5-year Short Range Transit Plan. The updated plan makes recommendations for integrating microtransit and high-capacity transit options as part of the portfolio of services offered. Using the plan's analysis, Dan co-authored Metro McAllen's 2023 grant application for FTA's Pilot Program for Transit-Oriented Development Planning Program funds.
06/24–06/25	Project Planner Northwest Louisiana Council of Governments (NLCOG) Safe Streets for All (SS4A) Regional Action Plan Northwest LA. ATG DCCM was the Prime consultant for this SS4A Action Plan for the MPO planning area of Bossier, Caddo, DeSoto and Webster Parishes. ATG DCCM's holistic approach in creating safe systems included educational, policy and programmatic changes. Dan led the development of these non-infrastructure components of the plan and coordinated with stakeholders and MPO staff to refine recommendations. He also supported GIS crash and system safety analyses which informed final infrastructure projects and their prioritization.

Firm employed by: Alliance Transportation Group, LLC				
Name	Ed Elam, AICP, PTP, TSSP-Rail/Bus, PTSCTP		Years of relevant experience with this employer	5
Title	Senior Vice President and Planning Practice Leader		Years of relevant experience with other employer(s)	30
Degree(s) / Years / Specialization			Master of Urban and Regional Planning (MURP) / 1990 / Urban Planning BA / 1988 / Political Science & Public Administration	
Active registration number / state / expiration date			AICP: #10672 / all / none; Professional Transportation Planner #446 / all / none; Transit Safety & Security Professional – Rail (TSI), Bus (TSI) / all / none	
Year registered	1994	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Contract Role: Planning Support. Ed Elam leads ATG’s Louisiana-based team in Metairie, bringing more than 35 years of expertise in transportation planning and project management. His extensive experience includes overseeing MTPs, Transit Development Plans, and Statewide Transportation Coordination Plans. Additionally, Ed has played a key role in the preparation of more than 10 environmental studies, successfully managing the work program for seven of them.	
12/24–present	Senior Planner Harris County Office of the County Engineer Harris County Transportation Master Plan Harris County, TX. Ed is the Senior Planner and internal project manager for the Harris County Transportation Master Plan. As one of the fastest growing counties in the country, Harris County feels the pressure of balancing mobility needs for traffic with community support for improved quality of life, mobility choice and management of freight and rail movement. This first-ever review of transportation system function and need will create a master vision for overall multimodal transportation network development in the unincorporated areas of the county. This plan will engage community leaders, citizens, and local officials in a discussion to identify mobility priorities. A data-rich assessment of function will identify capacities, gaps, and opportunities for creating a cohesive network of transportation systems across the county.			
03/20–02/22	Project Planner NLCOG MPO 2045 MTP Update Shreveport, LA. ATG’s specific assigned tasks included development of an expanded TDM to incorporate one additional parish and an update of the source code for the model to TransCAD 8.0; defined a public engagement strategy to gather community and stakeholder input via virtual and in-person events; and identified improvements for mobility of freight, transit, pedestrians, and cyclists. The plan also established performance measures and project prioritization to not only comply with FAST Act requirements, but to provide a framework for performance-based decision making and scenario review. The plan’s objective was to support development of a future transportation system that addresses the community’s vision, goals, and objectives while complying with State and Federal requirements.			
03/20–present	Deputy Project Manager LADOTD Statewide Technical Assistance for Transit (STAT), Statewide, LA / PO No. 2000042867. ATG DCCM continues to provide assistance to the LADOTD Public Transportation Section with services that include developing marketing material for Public Transit providers, coordinating public transit services, developing and presenting workshops, training both LADOTD personnel and public transit provider personnel, and providing technical assistance on various planning document development, bus safety and security material, and Federal compliance issues. ATG DCCM also created and has updated the STTARS and LA-TEAM programs currently owned and operated by LADOTD and in use by all of the Section 5310 and 5311 transit providers across Louisiana. As Deputy PM, Ed is responsible for reporting on work tasks in development by the ATG DCCM team to the department and key public transit stakeholders. He is responsible for helping direct product development, reviews and reporting on activities engaging community groups, transit providers and the department team.			

03/20–present	Quality Manager ARDOT Highways 59 and 72 Corridor Study Benton County, AR. This ongoing project has completed its technical analyses and review of project concepts. Working with ARDOT, ATG completed an analysis of corridor alternatives for improving mobility in west Benton County. The area of the project continues to experience rapid growth a result of continued industrial and commercial investment in the County, as well as due to the growth in demand to travel originating from and with destinations in Northwest Arkansas. The study evaluated mobility and connectivity for the region through a combination of roadway performance indicators including delay, travel time and peak congestion. Final recommendations include a combination of potential corridor-based improvements such as widening, adding pedestrian and bicycle facilities, crossings, and bypasses for traffic around community centers.
08/23–12/23	Quality Manager City of Natchitoches Safety Action Plan Natchitoches, LA. ATG was a subconsultant for this Safety Action Plan for the City of Natchitoches, LA. Ed was the QA/QC, responsible for assuring the methodology and approval for delivery of all public engagement, stakeholder coordination, leadership commitment and equity planning elements follows standard planning protocols for approach and documenting data sources and references. This plan received the 2024 APA Louisiana Excellence Award for a Process.
10/23–12/24	Quality Manager NORPC A Path to Zero: Safe Streets for All (SS4A) Plan St. John the Baptist, Tangipahoa, and St. Tammany Parishes. ATG was a subconsultant on this Safety Action Plan for the three-parish area. Ed was the Quality Manager, responsible for assuring the methodology and approval for delivery of public engagement, stakeholder coordination, leadership commitment, equity planning analysis, non-infrastructure recommendations and performance management recommendations.
07/12–12/19	Principal Planner & Project Manager LA 23: Belle Chasse Tunnel and Bridge (HBI) Environmental Assessment New Orleans Regional Planning Commission Jefferson and Plaquemines Parishes, LA*. Principal planner and project manager for completion of an environmental assessment for the replacement of the two-lane Judge Perez Bridge and two-lane Belle Chasse Tunnel with a new bridge and roadway structure spanning the Gulf Intracoastal Waterway in Belle Chasse. Responsibilities included completing the assessment of impacts to the human environment because of the proposed build options for the project. Assisted in the development of the public outreach program. The project received a FONSI in 2019.
07/14–03/20	Principal Planner & Project Manager NLOCG LA 3132 Extension Environmental Assessment H.009213 Shreveport and Caddo Parish, LA*. Managed an environmental assessment for the extension of LA 3132 as a controlled access roadway between LA 523 and the proposed I-69 corridor. Responsibilities included completing the assessment of impacts to the human environment because of the proposed build options. Managed the evaluation of alternatives and developed the multi-tier evaluation process using data variables approved by the project steering committee. Helped to develop the public outreach program and materials used in presentations and displays with the public and project steering committee. Completed the conceptual stage relocation plan and managed writing of the EA document. Managed workflow and effort of project team including consultants working on engineering, cultural resources, documenting elements of the natural environment.

Firm employed by: Alliance Transportation Group, LLC					
Name		Ellen Soll, AICP	Years of relevant experience with this employer		3
Title		Senior Project Manager and Transportation Planner	Years of relevant experience with other employer(s)		18
Degree(s) / Years / Specialization			MS, 2004, Community & Regional Planning, UT Austin BA, 1998, Anthropology, UMASS Amherst		
Active registration number / state / expiration date			AICP #022382 / all / 06.30.2026		
Year registered	2008	Discipline	Planning		
Contract role(s) / brief description of responsibilities			Contract Role: Planning Lead, VRU Assessment. Ellen’s 21 years of experience in active transportation planning have centered on creating efficient, safe, and sustainable communities throughout the Gulf South. A seasoned planner and manager, Ellen’s expertise lies in active transportation planning, Complete Streets, transportation system plans, and corridor plans. Ellen authored the Complete Streets policy for Louisiana. At ATG DCCM, Ellen has served or is currently serving as Project Manager for six Safety Action Plans, including three in which ATG DCCM led as the prime firm.		
06/24–06/25	Project Manager Northwest Louisiana Council of Governments Safe Streets for All (SS4A) Regional Action Plan Northwest LA. ATG DCCM served as the lead consultant for this SS4A Action Plan. As Project Manager, Ellen oversaw all aspects of the planning process. The robust public involvement process included 10 public pop-up events to encourage participation by a wide range of community members. Ellen coordinated a multijurisdictional technical advisory committee to help establish the vision and goals for the plan, and to ensure alignment and agreement on project recommendations with roadway owners. Ellen delivered presentations to the NLCOG MPO Policy Board three times, securing the leadership commitment, ensuring eligibility for implementation grants under the SS4A program for recommended projects on the High Injury Network. Additional technical items included conducting equity-focused analyses, developing non-infrastructure strategies, and establishing performance measurement guidelines.				
08/23–12/23	Project Manager City of Natchitoches Comprehensive Safety Action Plan Natchitoches, LA . ATG DCCM was a subconsultant on this Safety Action Plan, which won an Award for Excellence for a Planning Process from American Planning Association Louisiana in 2024. Ellen was ATG DCCM’s Project Manager, responsible for the delivery of all elements of this plan, including public engagement, stakeholder coordination, leadership commitment, equity planning analysis, non-infrastructure recommendations and performance management recommendations.				
10/23–12/24	Project Manager New Orleans Regional Planning Commission Path to Zero: Safe Streets for All Plan St. John the Baptist, Tangipahoa, and St. Tammany Parishes, LA. ATG was a subconsultant on this Safety Action Plan for the three-parish area. Ellen was ATG’s Project Manager, responsible for delivery of public engagement, stakeholder coordination, leadership commitment, equity planning analysis, non-infrastructure recommendations, and performance management recommendations.				

11/23–12/24	Project Manager NLCOG Regional Active Transportation Plan Bossier, Caddo, DeSoto and Webster Parishes, LA. ATG was the Prime on this Regional Active Transportation Plan developed to build a complete network for active transportation across the four-parish area. As Project Manager, Ellen was in responsible charge of all technical analyses, public engagement, and client interactions. A standalone non-motorized design guide was created as a tool to assist local governments with context appropriate design of facilities going forward. For this plan, each proposed project was evaluated against a four-scale implementation matrix to ensure project viability and accuracy of cost.
07/23–09/24	Project Manager SCPDC Bicycle and Pedestrian Safety Plan Seven parishes in South Central Louisiana. ATG was selected to assist South Central Planning and Development Commission with completion of their Bicycle and Pedestrian Safety Plan. SCPDC began a Bicycle and Pedestrian planning process in 2019 which was temporarily halted during the COVID-19 pandemic. ATG paired the previously conducted stakeholder engagement with latent demand analysis, crash analyses, funding resources, and an action plan with key pedestrian projects and a bicycle network for the seven-parish area. This plan received the 2025 Excellence in Regional Transportation award from NADO.
09/22–present	ATG Project Manager TxDOT Federal Affairs Division Grant Support and Development Statewide, TX. ATG is providing support to TxDOT with the development of grant applications for the Rebuilding American Infrastructure with Sustainability and Equity and Infrastructure for Rebuilding America and other grant programs. To achieve this end, ATG is providing individual application support, as well as developing a “project pipeline” which will filter the strongest projects into the pool of potential applications to create a more efficient process and more successful outcomes. Ellen serves as Project Manager. She recently oversaw the development of a \$3.4 million Promoting Resilient Operations for Transformative, Efficient and Cost Saving Transportation program grant application for the Texas Statewide Flood Warning System through this contract.
08/14–12/15 *	Planner Long Range Bicycle Map - Statewide Statewide LA. Ellen was the primary planner on a statewide effort to develop context appropriate bicycle facility improvements for the State bicycle network. This effort entails detailed development and assessment of the State bicycle network, including but not limited to utilizing GIS-based Bicycle Level of Service (BLOS) Model, crowdsourced Strava cycling data, and the development of a derived demand analysis methodology based on a combination of transportation and land use factors. Ellen was responsible for a significant portion of the analysis and product delivery, as well public participation and outreach as a subconsultant to a local planning and engineering firm.
03/13–03/15 *	Principal Planner Complete Streets Implementation Statewide, LA. Ellen was the principal planner responsible for assisting LADOTD with the development of an Implementation Program of the Louisiana Complete Streets Policy from 2013 through 2015. Her primary project responsibilities were coordination of the legislatively mandated Louisiana Complete Streets Advisory Council and the development of an implementation plan and performance measure framework to be used for annual reporting back to the Louisiana Legislature.
08/09–12/09*	Principal Planner Complete Streets Workgroup (Louisiana Statewide Bicycle and Pedestrian Master Plan: Phase II Statewide LA. Ellen served as principal planner on this project. In response to a request of the State legislature, this project called for the coordination of Complete Streets Work Group and development of a Complete Streets Policy for the LA DOTD. Ellen was responsible for coordinating and facilitating four work group meetings, garnering support, developing the policy, and developing all supporting documentation. The LA DOTD policy was evaluated and found to be one of the strongest internal State policies in the nation by the National Complete Streets Coalition and received the “Excellence for a Planning Process Award” from the American Planning Association Louisiana Chapter.

Firm employed by: Alliance Transportation Group, LLC				
Name	Tim Smith, AICP, PMP, ENV SP		Years of relevant experience with this employer	1
Title	Vice President, Director of Planning		Years of relevant experience with other employer(s)	18
Degree(s) / Years / Specialization			MSP / 2006 / Urban & Regional Planning BS / 2004 / Political Science & Geography	
Active registration number / state / expiration date			AICP #22817; PMP #60346; ENV SP #60346	
Year registered	AICP; 2007; PMP: 2019; ENV SP: 2024	Discipline	Planning	
Contract role(s) / brief description of responsibilities			Contract Role: Planning Support. With more than 19 years of professional experience in transportation planning, Tim serves as ATG DCCM's Director of Planning. His project and public agency experience includes a wide variety of land use and transportation planning services, providing him with a unique understanding of the interrelated nature of these efforts. This experience includes representing the Florida DOT, Florida Department of Community Affairs, and Bay County regarding transportation, land use and environmental planning initiatives. As a consultant, Tim has assisted public agencies in these same subjects throughout the Southeast.	
01/24–12/24	Project Manager Tyler MPO 2050 MTP Tyler, TX. Tim is leading the effort to assist the Tyler Area MPO in the development of the 2050 MTP update. This multimodal plan update includes public transportation, pedestrian facilities, bikeways, highways, transportation system management and operations (TSMO), and freight transportation. This MTP update will also consider new and emerging technologies and services such as electrification, automation, and sharing			
03/24–present	Deputy Project Manager ARDOT Highways 59 and 72 Corridor Study Benton County, AR. ATG DCCM conducted corridor alternatives analysis to enhance mobility in rapidly growing west Benton County. Evaluated transportation connectivity using key performance indicators such as delay, travel time, and peak congestion. Final recommendations include widening, pedestrian and bicycle facilities, crossings, and strategic bypasses to support future development and travel demand in Northwest Arkansas.			
07/24–present	Project Manager Monroe MPO North Delta 2050 MTP Monroe, LA. ATG is currently engaged with the Monroe MPO to develop an update to their Metropolitan Transportation Plan. This multimodal plan, once adopted, will guide regional transportation network development in the region. Starting with an analysis of current conditions and demands, ATG will overlay and inform these findings with input from local decision makers and outcome influencers as we work collaboratively with the MPO staff to identify and present regional transportation priorities. This will be a true multimodal plan, featuring projects that meet the needs for roads, transit, pedestrian, and bicycle improvements. The plan's recommendations will consider financial constraints and meet Federal requirements.			
01/24–present	Quality Manager RGVMP 2050 Metropolitan Transportation Plan Rio Grande Valley, TX. Tim is providing quality oversight for the development of the 2050 MTP as well as assisting in the plan development. Tim is providing oversight on project management, public outreach, budget and schedule management and technical analysis. He has assisted in the project identification and prioritization process ensuring that process is completed to the client's satisfaction.			

01/24–01/25	Quality Manager Wichita Falls MPO 2050 Metropolitan Transportation Plan Update Wichita Falls, TX. ATG is providing transportation planning and public engagement assistance in development of the 2050 FAST Act-Compliant MTP. Tim has assumed a review and oversight role assisting staff in completing all tasks of the project. He is actively supporting analysis on safety, equity, and public outreach during the early stages of the existing conditions analysis.
01/24–04/25	Quality Manager Victoria MPO 2050 Metropolitan Transportation Plan Victoria, TX. ATG was selected to support the Victoria MPO in the development of the 2050 MTP update. Tim has assumed primary responsibility for overall quality control on the project. His responsibilities include utilizing his subject matter expertise to monitor critical path tasks and deliverable progress in accordance with the project schedule. As QA/QC lead he reviews all work and deliverables for accuracy, consistency, and satisfaction of Federal requirements.
03/22–08/22	Senior Planner Capital Regional Transportation Planning Agency Congestion Management Process Update Tallahassee, FL.* Tim developed goals and objectives for Capital Region Transportation Planning Agency (Tallahassee, FL MPO) for update to its Congestion Management Process. In addition to researching Federal regulations ensuring compliance with SAFETEA-LU and 23 CFR and best practices from CMPs around the country, Tim developed a presentation presented during a technical task force meeting of the project team. During this meeting, he also facilitated a group discussion leading to consensus and finalization of the project goals and objectives.
10/17–07/18	Project Manager Town of Mount Pleasant Comprehensive Plan and Long-Range Transportation Plan Mount Pleasant, SC.* Tim served as the Project Manager responsible for developing the first joint comprehensive and municipal-level transportation plans in South Carolina. This planning effort was an integrated planning process that included all required elements of a comprehensive plan and incorporated mobility needs related to growth. The mobility plan included a needs assessment, demand forecasting, public engagement, and an implementation strategy with financial planning elements. Tim oversaw the application of the travel demand model to identify needed roadway improvements and the success in meeting the goals developed for the plan by applying performance measures.
04/15–05/16	Project Planner Waccamaw Regional Council of Governments Grand Strand Area Long Range Transportation Study SC & NC.* This project is a five-year update to the Grand Strand MPO Long Range Plan. As one of the primary planners involved in the update, Tim played a large role in all aspects of the plan update process. Specific duties completed for the plan update included conducting a Level of Service Analysis and Technical Memorandum as well as an Existing Conditions Analysis of the study area complete with a Technical Memorandum. These activities also included coordination with staff members involved in running transportation models and creating GIS maps of the model results. In addition, Tim coordinated with staff on the creation and production of all materials for a series of public meetings to include presentations, display boards and other informational documents. He also attended all public meetings presenting the plan update process to the public and coordinated with team partners on the Bicycle and Pedestrian aspects of the plan update.

Firm employed by: DNAQ Consulting, LLC				
Name	Darrin Naquin		Years of relevant experience with this employer	0
Title	President		Years of relevant experience with other employer(s)	30
Degree(s) / Years / Specialization		30 years law enforcement/traffic safety		
Active registration number / state / expiration date				
Year registered		Discipline		
Contract role(s) / brief description of responsibilities		Subject Matter Expert		
01/90–03/20	30 years of experience as a Louisiana State Trooper and traffic safety professional. Worked with a variety of traffic safety advocates and groups during my tenure with LSP. Served on various committees relating to highway safety including chairmanship of South-Central Regional Safety Coalition during which time our coalition developed a Regional Transportation Safety Plan.			

Firm employed by:				
Name	Brian Wolshon, Ph.D., P.E., PTOE		Years of relevant experience with this employer	30
Title	Consultant		Years of relevant experience with other employer(s)	38
Degree(s) / Years / Specialization			Ph.D., 1997, Civil Engineering (Transportation) M.S., 1990, Civil Engineering (Transportation) B.S., 1988, Applied Physics	
Active registration number / state / expiration date			Professional Traffic Operations Engineer, No. 081, 1999 Professional Engineer, State of Louisiana No. 28085, 1997 Professional Engineer, State of Michigan No. 40627, 1994 Professional Engineer, State of Florida No. 71789, 2012	
Year registered	N/A		Discipline	Planning
Contract role(s) / brief description of responsibilities			Subject Matter Expert – Dr. Wolshon’s work has led to significant advances in the understanding, analysis, planning, and management of mass evacuations. His work as a researcher and consultant has earned support from numerous Federal, State, and local agencies as well as national laboratories and scores of private firms.	
01/97–present		Louisiana State University. Department of Civil and Environmental Engineering, Baton Rouge, Louisiana Professor, August 2009 to present Coordinator of Undergraduate Programs, August 2005 to July 2007 Associate Professor, August 2003 to July 2009 Assistant Professor, January 1997 to July 2003 Dr. Brian Wolshon is the Edward A. and Karen Wax Schmitt Distinguished Professor of Engineering in the Department of Civil and Environmental Engineering at Louisiana State University (LSU).		
08/08–present		Gulf Coast Center for Evacuation and Transportation Resiliency. Baton Rouge, Louisiana; Dr. Wolshon served as the Director of LSU’s Gulf Coast Center for Evacuation and Transportation Resiliency since 20098.		
09/22–12/22 01/16–08/18		University of Hawaii. National Disaster Preparedness Training Center, Honolulu, HI; Visiting Professor, August 2022 to December 2022; Visiting Professor, January 2016 to June 2016.		
05/22–08/22 06/16–08/18		University of New South Wales. School of Civil Engineering, Sydney, Australia; Visiting Professorial Fellow, May 2022 to August 2022; Visiting Professorial Fellow, June 2016 to August 2018.		
01/08–05/08		Sandia National Laboratories. Radiological Consequence Management and Response Technologies Department, Albuquerque, New Mexico; Visiting Research Professor, January 2008 to May 2008.		
06/06–07/07		Los Alamos National Laboratory. Energy & Infrastructure Analysis Laboratory, Los Alamos, New Mexico; Affiliate Researcher, June 2006 to July 2007.		

17. Firm Experience:

Firm name	Cambridge Systematics, Inc.		Discipline(s)*	Planning, Data Collection	
Project name	Louisiana Regional Safety Action Plans			Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner's name	Louisiana Department of Transportation and Development		
Project location	Louisiana		Owner's Project Manager	Autumn Goodfellow-Thompson	
Owner's address, phone, email	1201 Capital Access Road, Baton Rouge, LA 70802; 225-379-1838; autumn.goodfellow-thompson@la.gov				
Services commenced by this firm (mm/yy)	02/15	Total consultant contract cost (\$1,000's)			\$1,000
Services completed by this firm (mm/yy)	02/18	Cost of consultant services provided by this firm (\$1,000's)			\$900



CS helped the Louisiana DOT update and implement the State's SHSP, beginning in 2005. CS provided project management and technical support for the implementation of the SHSP activities by supporting the SHSP Executive Committee, Implementation Team, Emphasis Area Teams, Task Forces, and Regional Traffic Safety Coalitions. Technical support also included data analysis and evaluation, marketing and stakeholder outreach, transportation safety planning training courses, and peer exchanges.

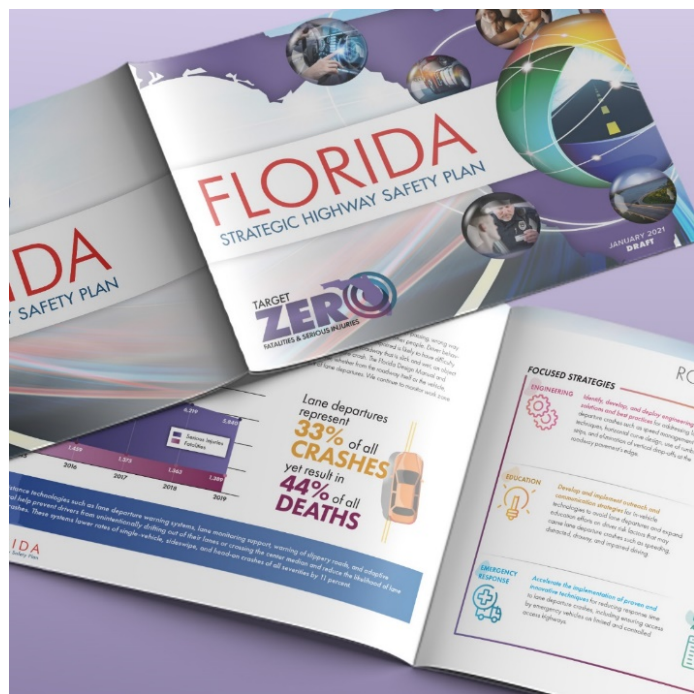
The CS team helped facilitate statewide implementation of the SHSP by supporting the nine Regional Traffic Safety Coalitions with implementation of their regional safety action plans. CS was instrumental in establishing these coalitions by providing hands-on support in their initial development of plans specific to each region. CS also developed and delivered training courses on a variety of subjects, including a special course for the regional coalition coordinators and ongoing implementation of the Highway Safety Manual in Louisiana. Our team also developed recommendations for enhancing SHSP performance and processes.

CS assisted with a two-day SHSP evaluation workshop with the FHWA Office of Safety. We developed a template that each region could follow and helped facilitate all the regional coalition meetings where stakeholders met to determine the most serious traffic safety problems in their area, as well as determine strategies and actions from the statewide SHSP to include in their plan.

Proposed Staff: Danena Gaines, Ryan Klitzsch, Susan Herbel



Firm name	Cambridge Systematics, Inc.	Discipline(s)*	Planning, Data Collection
Project name	Florida 2026 SHSP Update	Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner's name	Florida Department of Transportation
Project location	Florida	Owner's Project Manager	Lora B. Hollingsworth, P.E.
Owner's address, phone, email	Florida Department of Transportation, MS #53, 605 Suwannee Street, Tallahassee, FL 32399-0450; 850-414-4177; lora.hollingsworth@dot.state.fl.us		
Services commenced by this firm (mm/yy)	08/24	Total consultant contract cost (\$1,000's)	\$375
Services completed by this firm (mm/yy)	03/26	Cost of consultant services provided by this firm (\$1,000's)	\$375



For the Florida DOT, CS has led the update of every Florida SHSP published since 2006. CS helped Florida DOT assemble a Safety Working Group of traffic safety partners and stakeholders responsible for guiding the update of Florida's 2026 SHSP as well as the update of Florida's long range transportation plan, the Florida Transportation Plan (FTP). CS and Florida DOT leveraged the Safety Working Group to help reaffirm Florida's Safety vision, provide feedback of Florida's SHSP Emphasis areas, and help identify key strategies that support multiple SHSP emphasis areas. Updating the FTP and Florida SHSP concurrently help to provide alignment between the two planning efforts and strengthen Florida's commitment to safety.

For the current update, CS is conducting extensive data analysis to identify SHSP Emphasis Areas and identifying strategies that support multiple Emphasis Areas and align with the SSA. CS is collaborating with Florida DOT staff to ensure the 2026 SHSP is well-aligned with the needs and priorities in the State's HSIP and Triennial Highway Safety Plan. Additionally, CS is leading the update of the Florida VRU Safety Assessment to ensure it is integrated into the 2026 Florida SHSP. CS also works closely with Florida's traffic safety coalitions to support the implementation of the Florida SHSP.

The latest SHSP is available at: [Florida Strategic Highway Safety Plan](#). Additional information can be found at: [Florida 2026 Strategic Highway Safety Plan Update](#).

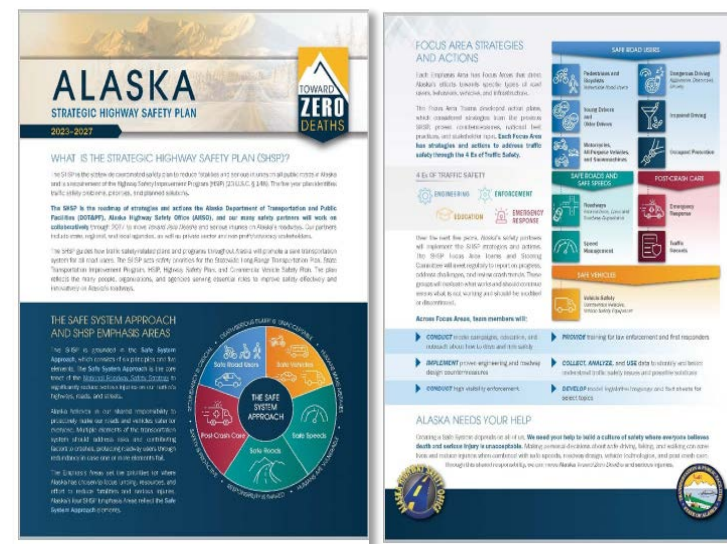
Proposed Staff: Alan Amidon, Casey Woodley, Russ Martin

Firm name	Cambridge Systematics, Inc.		Discipline(s)*	Planning, Data Collection	
Project name	Alaska 2023-2027 Strategic Highway Safety Plan Update, Vulnerable Road User Assessment, and Implementation			Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner's name	Alaska Department of Transportation and Public Facilities (DOT&PF)		
Project location	Alaska		Owner's Project Manager	Tammy Kramer	
Owner's address, phone, email	P.O. Box 112500, 3132 Channel Drive, Suite 200, Juneau, AK 99811-2500; 907-465-8944; tammy.kramer@alaska.gov				
Services commenced by this firm (mm/yy)		05/22	Total consultant contract cost (\$1,000's)		\$789
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000's)		\$512

Cambridge Systematics developed the [2023-2027 Alaska Strategic Highway Safety Plan](#) as the roadmap of strategies and actions to move Toward Zero Deaths and serious injuries on Alaska's roadways. CS collaborated with the Alaska Highway Safety Office and safety partners to define the SHSP vision and mission, analyze crash trends, and set 2027 targets. After conducting in-person and virtual stakeholder meetings, the team combined stakeholder input with crash data trends to craft the SHSP Emphasis Areas and build stakeholder teams for eight priority Focus Areas. CS led Focus Area teams in the development of Action Plans, which identify strategies and actions addressing all elements of the Safe System Approach and the 4E's of Traffic Safety. Focus Area members include the DOT&PF, the Division of Motor Vehicles, law enforcement, media and educators, non-profit and advocacy organizations, emergency response, and academia. CS helped the AHSO establish the SHSP Tribal Advisory Committee, who share insights and direction on Tribal-specific safety issues. Following the FHWA's approval of the SHSP in May 2023, CS leads the Focus Area teams in implementing their Action Plans. CS provides ongoing coordination, guidance, and administrative support to eight Focus Area Teams, the SHSP Steering Committee, and Tribal Advisory Committee, a total of 30 virtual meetings per year. CS manages the [SHSP Action Implementation Dashboard](#), which provides periodic updates on how the State and its partners are implementing the SHSP. The AHSO has collaborated with the State HSIP to ensure consistency and alignment between all safety programs.

Completed in 2023, CS led the development of the Alaska's VRU Safety Assessment which identifies areas of high risk to VRUs and outlines specific safety strategies to be considered for reducing safety risks for people walking, biking, and rolling. The data analysis used a network screening with sliding window analysis to select a preliminary list of the top high-risk corridors and intersections. The assessment developed 14 new strategies and identified 11 existing SHSP strategies to reduce risks for VRUs, which have sense been added to Action Plans.

Proposed Staff: Ryan Klitzsch, Rachel Chiquoine, Russ Martin



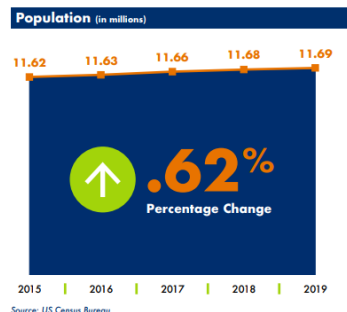
Two-page fact sheet for the 2023-2027 Alaska Strategic Highway Safety Plan.

Firm name	Cambridge Systematics, Inc.		Discipline(s)*		Planning, Data Collection	
Project name	Ohio DOT SHSP Update and Implementation.				Firm responsibility (prime or sub?)	Sub
Project number	N/A	Owner's name	Ohio Department of Transportation			
Project location	Ohio			Owner's Project Manager		Jeremy Thompson, PE
Owner's address, phone, email		1980 West Broad Street Columbus, Ohio 43223, 614-466-7045, Jeremy.Thompson@dot.ohio.gov				
Services commenced by this firm (mm/yy)		11/24	Total consultant contract cost (\$1,000's)			\$700
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000's)			\$125

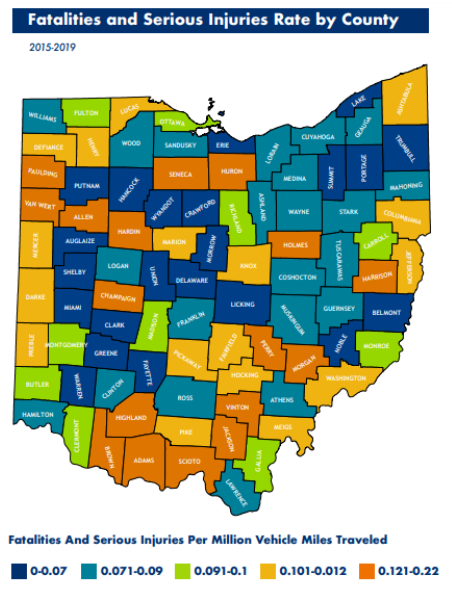
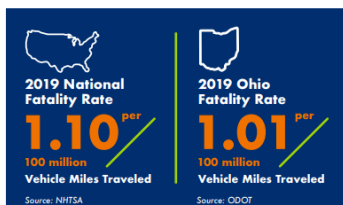
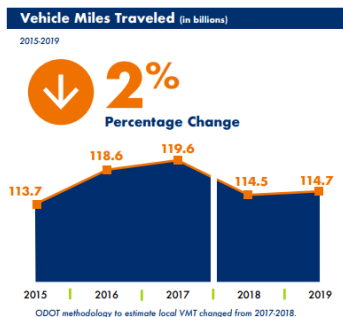
Ohio DOT SHSP and VRU Safety Assessment Update 2024—SHSP Improvement Project Development. Since 2014, CS has been working with the Ohio DOT to update and implement its SHSP. CS developed the 2020 SHSP and is currently supporting the 2025 SHSP and VRU Safety Assessment Update through data analysis, outreach coordination, plan development, and implementation tracking. CS is managing the update to the crash data review and analysis. These data are integral in both updating graphics and information in the plans, as well as informing decision making for the Steering Committee, Emphasis Area (EA) teams, and stakeholders regarding identification of priority strategies and actions for the updates. CS leads coordination and meetings with EA leaders and teams. These meetings focus on reviewing and updating the existing action plans for each EA, removing completed actions, modifying strategies and actions for the update, and adding new actions that are determined to be a priority by the EA team. CS also leads integration of the SSA elements and principles into the plan updates, aligning with national best practices and priorities. Following approval of the SHSP and VRU, the team will continue to support ongoing coordination and implementation actions for the EAs. Implementation tracking focuses on progress and outcomes, utilizing the action plans and performance metrics, and keeping the Steering Committee informed and involved.

Other Factors Influencing Ohio Crash Trends

It's important to understand the external factors and key trends that influence the state's number of traffic deaths and serious injuries.



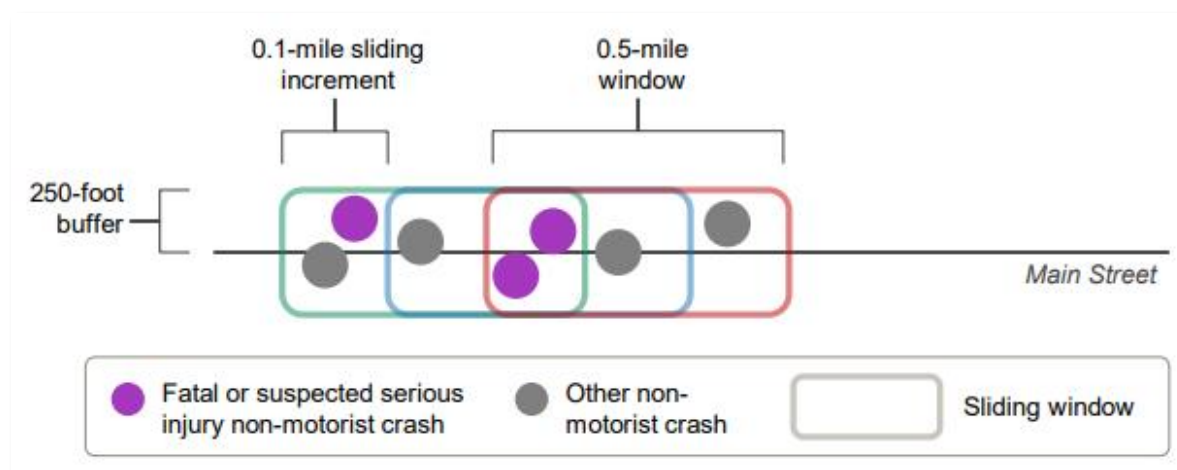
Monitoring these trends will allow Ohio's safety stakeholders to direct strategies and actions to yield results.



Proposed Staff: Cory Hopwood, Kensington Little, Casey Woodley, Ryan Klitzsch, Monika Pal

Firm name	Cambridge Systematics, Inc.	Discipline(s)*	Planning, Data Collection
Project name	Arkansas DOT Planning 2019 – HSIP Implementation Plan and VRU Safety Assessment	Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner's name	Arkansas Department of Transportation
Project location	Arkansas	Owner's Project Manager	Joshua Summers
Owner's address, phone, email	Arkansas DOT, 10324 Interstate 30, Little Rock, AR 72209, 501-569-2646, Joshua.summers@ardot.gov		
Services commenced by this firm (mm/yy)	01/23	Total consultant contract cost (\$1,000's)	\$312
Services completed by this firm (mm/yy)	11/23	Cost of consultant services provided by this firm (\$1,000's)	\$312

Following the development of the Arkansas Department of Transportation, CS developed its HSIP Implementation Plan and VRU Safety Assessment. The HSIP Implementation Plan thoroughly detailed how HSIP funding would be obligated going forward to address specific safety patterns related to fatal and serious injury performance metrics. The team coordinated with the State Highway Safety Office on the shared safety targets, as well as the FHWA Division Office to review the process changes and future opportunities and projects to make progress towards their goals. The Arkansas VRU Assessment made use of a detailed data-driven approach and network screening to determine jurisdictions and specific corridors overrepresented in pedestrian and bicycle crashes, focusing heavily on fatal and serious injury crashes. The sliding window approach, illustrated below, ensured the largest groupings of severe crashes were identified via the network screening, as demonstrated in the figure below. CS included criteria and considerations for key demographic factors and approaches for both rural and urban contexts. Outreach was conducted to better understand the specific needs of those regions and communities impacted by VRU crashes, including the types of safety countermeasures and strategies most likely to address future risks for VRUs. Both projects included identifying opportunities and developing strategies to improve safety and guide implementation in the State.



Sliding Window Illustration

Proposed Staff: Danena Gaines, Cory Hopwood, Jack Glodek

Firm name	Buchart Horn, Inc.	Past Performance Evaluation Discipline(s)*	Planning, Traffic
Project name	Safety Studies IDIQ – US 61 (Airline Highway) from Cardinal Drive to Bert Street	Firm responsibility (prime or sub?)	Prime
Project number	H.014305.1	Owner's name	LADOTD
Project location	LaPlace, LA	Owner's Project Manager	Trey Jesclard
Owner's address, phone, email	1201 Capitol Access Rd, Room 605Z, PO Box 94245, Baton Rouge, LA 70804; 225-379-1232; trey.jesclard@la.gov		
Services commenced by this firm (mm/yy)	05/21	Total consultant contract cost (\$1,000's)	\$160
Services completed by this firm (mm/yy)	08/22	Cost of consultant services provided by this firm (\$1,000's)	\$122

Firm's Role: BH performed a comprehensive Stage 0 Feasibility Study for the LADOTD to identify and address safety issues along approximately two miles of Airline Highway (US 61) in LaPlace, Louisiana, between Cardinal Drive and Bert Street. The purpose of the study was to improve safety and operations within the corridor by developing context-sensitive solutions to reduce crash frequency, severity, and improve pedestrian safety. BH leveraged its extensive experience in highway safety and Stage 0 studies to deliver practical, community-focused alternatives.

Safety Analysis and Problem Identification: BH conducted an in-depth evaluation of existing conditions, including historical crash data, geometric layouts, and traffic patterns. The analysis revealed that the corridor exhibited a high Level of Service of Safety (LOSS), indicating significant potential for safety improvements. Crash data from 2017–2019 showed elevated rates of right-angle, roadway departure, and fixed-object collisions, particularly concentrated in specific segments and intersections. Pattern recognition analysis and intersection-level studies further identified high crash locations, such as LA 3188, Cambridge, and Ormond Boulevard, as priority areas for countermeasures. **Alternative Development and Recommendations:** BH developed

and analyzed a variety of alternatives to improve safety and operational efficiency, considering both short-term and long-term implementation. Recommended corridor-wide improvements included reducing driveway density, converting the two-way left-turn lane to a raised median, adding barrier curbs to mitigate roadway departures, and enhancing pedestrian accommodations with new sidewalks and restriping. For intersections, BH evaluated and recommended innovative treatments such as signalized and unsignalized Restricted Crossing U-Turns (R-CUTs), median U-turns, roundabouts, and displaced left-turn configurations, tailored to site-specific crash patterns and operational needs. **Community-Oriented and Cost-Conscious Solutions:** BH emphasized context-sensitive design and stakeholder engagement, ensuring that proposed solutions aligned with community needs and could be implemented in a cost-effective manner. The team conducted benefit-cost analyses to prioritize improvements offering the greatest safety benefits relative to cost, and identified immediate, actionable measures to address critical safety concerns while planning for more comprehensive long-term strategies. The final recommendations provided LADOTD with a clear, data-driven roadmap to improve safety, operations, and livability along this critical urban corridor.

Proposed Staff: Cal Joy, Joseph Mingo



Firm name	Buchart Horn, Inc.	Past Performance Evaluation Discipline(s)*	Planning, Traffic
Project name	Stage 0 Feasibility Study – LA 3040 Corridor Improvements	Firm responsibility (prime or sub?)	Prime
Project number	H.013322.1	Owner's name	LADOTD
Project location	Houma, LA	Owner's Project Manager	Bryan Costello
Owner's address, phone, email	1201 Capitol Access Road, Room 605Z, PO Box 94245, Baton Rouge, LA 70804; (225) 379-1958; bryan.costello.la.gov		
Services commenced by this firm (mm/yy)	07/17	Total consultant contract cost (\$1,000's)	\$304
Services completed by this firm (mm/yy)	06/23	Cost of consultant services provided by this firm (\$1,000's)	\$279

Firm's Role: BH led a comprehensive Stage 0 Feasibility Study for the LADOTD to evaluate safety and operational improvements along a 2.5-mile segment of Martin Luther King Boulevard (LA 3040) in Houma, Louisiana. The corridor, which serves a dense commercial area, exhibited crash rates well above statewide averages due to frequent access points and turning conflicts. BH applied its highway safety expertise to identify deficiencies, develop context-sensitive alternatives, and provide LADOTD with a strategic path forward for implementing effective improvements.

Safety Feasibility Study Scope: The study area extended from the intersection of LA 3040 at West Main Street (LA 24) to the intersection at South Hollywood Road. BH performed a detailed safety and operations evaluation, including data collection, crash history analysis, road safety assessments, capacity analysis, and environmental and right-of-way impact documentation. The scope also included development of a preliminary purpose and need statement focused on improving safety through access management and intersection improvements. BH facilitated meetings with LADOTD staff, local officials, and stakeholders to ensure the study outcomes aligned with agency objectives and community needs.

Alternative Development and Analysis: BH developed and analyzed short-term and long-term improvement alternatives aimed at reducing conflict points and improving operations. The short-term alternative targeted low-cost, high-impact improvements such as new signalization at key intersections, reduced left-turn volumes, and access modifications in the corridor's highest-crash segment. The long-term alternative proposed converting the existing five-lane undivided arterial to a four-lane median-divided facility with strategically placed signalized access points and protected U-turn movements. Geometric layouts were produced for each alternative to support impact and cost evaluations.

Purpose and Outcomes: The feasibility study provided LADOTD with a clear, actionable framework for advancing the project to design and construction. BH's recommendations demonstrated substantial potential to reduce crashes, improve level of service, and enhance corridor safety and mobility while minimizing property impacts. Through its in-depth analysis and extensive experience with Stage 0 studies, BH delivered a comprehensive and practical set of solutions tailored to the corridor's operational and safety challenges.

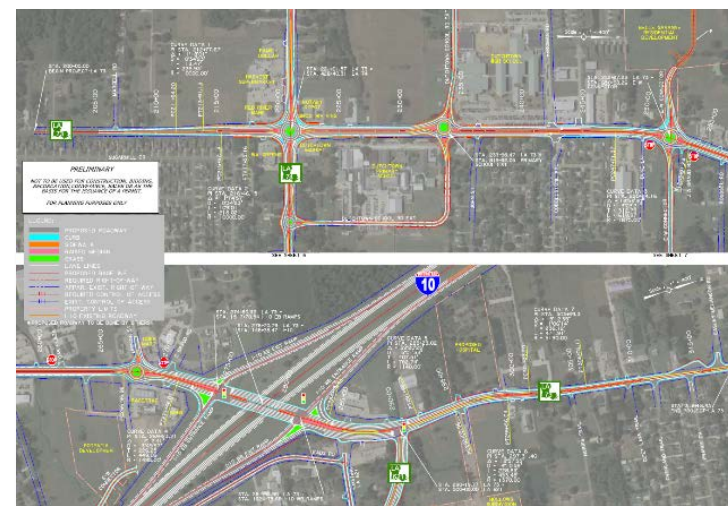
Proposed Staff: Cal Joy, Joseph Mingo



Firm name	Buchart Horn, Inc.	Past Performance Evaluation Discipline(s)*	Planning, Traffic
Project name	Stage 0 Studies IDIQ, Statewide, LA.	Firm responsibility (prime or sub?)	Prime
Project number	4400005873	Owner's name	LADOTD
Project location	Statewide	Owner's Project Manager	TO-Dependent
Owner's address, phone, email	1201 Capitol Access Road, Room 605Z, PO Box 94245, Baton Rouge, LA 70804; TO-Dependent		
Services commenced by this firm (mm/yy)	12/15	Total consultant contract cost (\$1,000's)	\$1,500k
Services completed by this firm (mm/yy)	12/18	Cost of consultant services provided by this firm (\$1,000's)	\$1,500k

Firm's Role: Performed Stage 0 feasibility studies for various transportation projects throughout Louisiana. Several task orders were completed by utilizing our comprehensive professional engineering knowledge of the transportation system across all modes, as well as our in-depth knowledge of DOTD's planning, programming, environmental, Federal funding mechanisms, design standards, and knowledge of project management techniques.

- H.011160.1-1: I-10 at LA 73 (LA 74 to LA 621) Feasibility and Planning Study and Tiered Analysis, LADOTD, Prairieville, LA.** BH performed the study with Tiered Analysis for I-10 at LA 73 in Prairieville, LA. The project area also included the corridor of LA 73 (LA 74 to LA 621), along with several additional connector routes and realignments in conjunction with the interchange. The study evaluated widening and interchange alternatives to improve traffic and safety operations in the project area and included a crash data analysis and a relative comparison of safety using the Highway Safety Manual predictive methodology. **S H.013817.1: LA 117 from LA 8 to LA 118 Feasibility and Planning Study and Environmental Inventory, LADOTD, Leesville, LA.** The study and environmental inventory project consisted of data collection for alternative analysis, safety analysis for two project alternatives with a site meeting. The final alternative analysis was revised for alternatives based on geometric layout analysis. **H.012311.1: LA 429 Connector Feasibility and Planning Study and Environmental Inventory, LADOTD, Ascension Parish, LA.** The study goal and objective was to evaluate alignment alternatives for a limited-access corridor (LA 429) in the vicinity of I-10, between LA 30, LA 73 and US 61 in Ascension Parish in order to decrease travel time along existing corridors.
- H.013459.1: US 167 Feasibility and Planning Study, Elsie Street to Gilbert Drive, LADOTD, Ville Platte, LA.** The entire study corridor had been classified as a high Level of Service of Safety (LOSS), meaning that there was a high potential for safety improvement. BH's study consisted of data collection and evaluation, coordination with LADOTD, existing safety analysis, evaluation of existing roadway geometrics, alternative development and safety analysis, impacts evaluation (environmental, cost, right-of-way, wetlands), and a benefit cost analysis. **yH.013460.1: US 167 Feasibility and Planning Study, Enola Street to Ross Road, LADOTD, Ville Platte, LA.** Study tasks included site investigation, safety analysis, alternative analysis and geometric layouts. The study compared connecting existing property owners to the new roadway with driveways and modifying the intersection of old roadways. The study evaluated two reasonable alternatives to address the alignment of US 167 from Enola Street (near LA 748) to Ross Road.



Proposed Staff: Cal Joy, Joseph Mingo

Firm name	Alliance Transportation Group, LLC		Discipline(s)	Planning
Project name	Regional Bicycle and Pedestrian Safety Plan		Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner's name	South Central Planning and Development Commission (SCPDC)	
Project location	Assumption, Lafourche, St. Charles, St. James, St. John the Baptist, St. Mary, and Terrebonne Parishes, Louisiana		Owner's Project Manager	Josh Manning
Owner's address, phone, email	5058 W Main St, Houma, LA 70360, 985-851-2900, josh@scpdcc.org			
Services commenced by this firm (mm/yy)	07/23	Total consultant contract cost (\$1,000's)		\$100
Services completed by this firm (mm/yy)	09/24	Cost of consultant services provided by this firm (\$1,000's)		\$84

ATG | DCCM was selected by the South Central Planning and Development Commission (SCPDC) to develop a Regional Bicycle and Pedestrian Safety Plan for the seven Parish region of Assumption, Lafourche, St. Charles, St. James, St. John the Baptist, St. Mary, and Terrebonne Parishes. The plan was created to be used as a tool by the SCPDC to improve upon its network of existing facilities and to develop new facilities that provide for improved and safer walking, bicycling, and other forms of micro-mobility for transportation and recreational opportunities. The Plan identified deficiencies and specific improvements to infrastructure with the goal of building a complete network for active transportation users. To assess the existing conditions experienced by people walking and biking in the region, a comprehensive safety analysis for vulnerable users evaluated the high-injury network where crashes disproportionately affect people walking and biking and made recommendations for countermeasures to address specific issues. A latent demand analysis and analysis of previously collected public information was used as inputs into the development of a safe and comfortable all ages and abilities (AAA) network free from barriers to access. This plan also consolidated and build upon past planning efforts, setting forth the vision for a comprehensive active transportation network that utilized a variety of facilities such as trails, low stress bike lanes or routes, shared-use paths, and other facilities, as well as provided policy and program recommendations focused making walking, bicycling, and other active modes of transportation safer, more comfortable, and more convenient.

Proposed Staff: Ellen Soll, Ben Magallon, Ed Elam, Dan McGrath



recommendations focused making walking, bicycling, and other active

Firm name	Alliance Transportation Group, LLC			Discipline(s)	Planning
Project name	LADOTD Statewide Technical Assistance for Transit (STAT)			Firm responsibility (prime or sub?)	Prime
Project number	N/A	Owner’s name	LADOTD		
Project location	Statewide, LA			Owner’s Project Manager	Michelle Horne
Owner’s address, phone, email		P.O. Box 351, Baton Rouge, LA 70804 225.379.3057 Michelle.Horne@la.gov			
Services commenced by this firm (mm/yy)		02/22	Total consultant contract cost (\$1,000’s)		\$668
Services completed by this firm (mm/yy)		ongoing	Cost of consultant services provided by this firm (\$1,000’s)		\$668

Describe the project including the firm's role and members involved. (Highlight members to be used in this proposal.)

This three-year on-call contract involves providing technical planning assistance to LADOTD, Public Transportation Section and to each of the rural transportation providers in Louisiana. This is ATG's seventh, three-year contract. The contract includes the following tasks:

- Updating the Statewide Human Services Transportation Coordination Plan, developing a regional coordination template and assisting in the development of eight regional HSTC plans
- Statewide Transit Asset Management Plan for Tier II 5311 and 5310 providers with an open-door policy and federally funded assets
- Developing or updating and delivering workshops for transit providers on topics such as coordination, bus safety, and security (including writing the Statewide Bus Safety and Security Bus Standard), marketing, cost allocation, etc.
- Providing transit planning assistance and technical expertise for rural communities developing transit services
- Planning for and participating in various statewide initiatives such as the Transportation Services Coordination Summit, statewide annual transit conference and facilitating a legislatively mandated working group
- Developing the update to the Statewide Transit Tracking and Reporting System (STTARS) for use by all rural and E&D providers to track and report ridership. STTARS includes components to conduct dispatching, track ridership, grants management, vehicle maintenance and monthly invoicing.

Proposed Staff: Ben Magallón, Ed Elam, Dan McGrath



Firm name	Alliance Transportation Group, LLC		Past Performance Evaluation Discipline(s)*	Planning
Project name	NLCOG SS4A Safety Action Plan		Firm responsibility (prime or sub?)	Prime
Project number	n/a	Owner's name	Northwest Louisiana Council of Governments (NLCOG)	
Project location	Northwest LA		Owner's Project Manager	J. Kent Rogers
Owner's address, phone, email	625 Texas Street, Suite 200, Shreveport, LA 71101, 318.841.5950, kent.rogers@nlcog.org			
Services commenced by this firm (mm/yy)	06/24	Total consultant contract cost (\$1,000's)	\$785	
Services completed by this firm (mm/yy)	06/25	Cost of consultant services provided by this firm (\$1,000's)	\$468	



ATG | DCCM was selected by the Northwest Louisiana Council of Governments (NLCOG) to develop a Safe Streets and Roads for All (SS4A) Action Plan for the MPO planning area of Bossier, Caddo, DeSoto and Webster Parishes. The \$5 billion Federal discretionary grant program aims to prevent deaths and serious injuries on the nation's roadways. This action plan was created to be used by the NLCOG to support regional parishes and municipalities seeking an Implementation Grant through the SS4A program. The plan includes potential infrastructure projects such as on-street facilities, intersection upgrades, off-street paths and other transportation improvements to complete the network and fill gaps. These projects will be supported by behavioral and policy initiatives aimed at creating a regional low-stress network to prevent roadway fatalities and serious injuries. ATG | DCCM's holistic approach in creating safe systems will include educational, policy and programmatic changes.

To provide a baseline of fatal and severe crashes, ATG | DCCM examined existing conditions and historical trends as part of a Safety Analysis, including an in-depth review of crash locations, types, and those involving vulnerable road users such as people walking or biking. Additionally, an Equity Analysis directed specific consideration for underserved communities identified through data analysis as well as collaboration with appropriate partners and stakeholders. This planning process included a robust, inclusive outreach component as required by the SS4A program. Engagement involved a project steering committee and focus groups for each parish and/or municipality comprised of key staff at public agencies, relevant stakeholders in the private sector,

and applicable community groups. Additionally, several public meetings in formal settings as well as pop-up events were held. Public outreach took place in public locations deemed appropriate for reaching a representative cross-section of the community and was supplemented by an online component for collecting community input. As part of the action plan, ATG | DCCM developed an online dashboard to guide and monitor progress toward the goal of eliminating fatal and severe crashes.

Proposed Staff: Ellen Soll, Ed Elam, Ben Magallón, Dan McGrath,

Firm name	SBH Consult		Discipline(s)*	Planning
Project name	Texas Department of Transportation SHSP		Firm responsibility (prime or sub?)	Sub
Project number	409975-00100	Owner's name	TTI	
Project location	College State, TX		Owner's Project Manager	Dr. Robert Wunderlich, TTI
Owner's address, phone, email	College Station, TX; 972.824.1009; r-wunderlich@tti.tamu.edu			
Services commenced by this firm (mm/yy)	08/00	Total consultant contract cost (\$1,000's)		Unknown
Services completed by this firm (mm/yy)	08/04	Cost of consultant services provided by this firm (\$1,000's)		\$35

Assisted the Texas Department of Transportation with the development, implementation, and evaluation of Strategic Highway Safety Plans (SHSP) in compliance with the requirements from Section 148 of the Safe, Accountable, Flexible, Efficient Transportation Equity Act – A Legacy for Users (SAFETEA-LU) and reaffirmed under all subsequent legislation. These activities require data analysis to identify transportation related issues, establish performance measures, set targets, design, develop, implement, evaluate countermeasures and strategies for achieving compliance with the Highway Safety Improvement Program with respect to achieving safety targets; build, expand, strengthen and facilitate coalitions to support SHSP implementation; and plan and implement numerous public outreach and information events and materials.

Proposed Staff: Susan Herbel

Firm name	SBH Consult		Discipline(s)*	Planning
Project name	Strategic Highway Safety Plan Update and Regional SHSP Marketing and Advertising Support		Firm responsibility (prime or sub?)	Prime and sub
Project number	4400018780	Owner's name	Louisiana Department of Transportation and Development	
Project location	Baton Rouge, Louisiana		Owner's Project Manager	Autumn Thompson
Owner's address, phone, email	LADOTD, 1201 Capital Access Road, Baton Rouge, LA 70802 Autumn.Goodfellow-Thompson@LA.GOV 225.379.1838			
Services commenced by this firm (mm/yy)	08/20	Total consultant contract cost (\$1,000's)		Unknown
Services completed by this firm (mm/yy)	09/25 (present)	Cost of consultant services provided by this firm (\$1,000's)		\$12

SBH Consult Principal, Susan Herbel, Ph.D., assisted with the design, development, implementation, and evaluation of the Louisiana Strategic Highway Safety Plan (SHSP) in compliance with requirements from USC 23 Section 148. These activities require data analysis to identify transportation related safety issues, establish performance measures, set targets, design, develop, implement, and evaluate countermeasures and strategies for improving roadway safety.

Proposed Staff: Susan Herbel

Firm name	SBH Consult	Discipline(s)*	Planning
Project name	Integrating the Safe System Approach into the Strategic Highway Safety Plan: A Guide for Transportation Safety Practitioners	Firm responsibility (prime or sub?)	sub
Project number	FHWA-SA-24-003	Owner's name	Federal Highway Administration
Project location	Washington, DC	Owner's Project Manager	Danielle Betkey
Owner's address, phone, email	Federal Highway Administration, Office of Safety, 1200 New Jersey Avenue, SE, Washington, D.C. 20590 202-366-9417, Danielle.Betkey@dot.gov		
Services commenced by this firm (mm/yy)	6/21	Total consultant contract cost (\$1,000's)	\$189
Services completed by this firm (mm/yy)	8/24	Cost of consultant services provided by this firm (\$1,000's)	\$20

The purpose of the project was to research the Safe System Approach (SSA) mandated by Federal legislation to learn how it could be integrated into the existing SHSPs. SBH Consult assisted the research and development team by 1) helping to identify and recruit focus group participants and questions, a project requirement; 2) reviewing the focus group recommendations obtained through the focus group sessions; 3) incorporating the focus group recommendations into a detailed outline for the guidance document; 4) identifying current SHSP emphasis areas and strategies that align with the SSA; 5) developing a matrix to crosswalk current SHSP efforts with the SSA; 6) developing strategies for aligning emphasis areas not in alignment with the SSA; 7) assisting with writing and/or reviewing/editing sections the Guide; and 8) identifying methods to make the Guide visually interesting through graphics, infographics, and photographs.

Proposed Staff: Clay Barnes, Danena Gaines, Susan Herbel

Using data provided by DOTD and other publicly available sources, CS will produce a **Data Analysis** technical memorandum summarizing existing conditions and identify candidate emphasis areas, strategies, and countermeasures. Members of the CS Team have worked closely with CARTS for many years and are familiar with the high quality data the State will provide for our analysis. We recommend looking beyond crash data to consider information that may be available from vehicle telematics, non-motorist travel volumes, transit stops, location-based data, and other innovative sources to develop a comprehensive picture of safety conditions. CS proposes to use a wide range of indicators to measure VRU risk, apply an analysis of demographic factors to consider communities most in need; tailor considerations for rural, urban, and suburban contexts; and leverage predictive analysis to pinpoint high-risk areas (locations, segments, and corridors).

CS will draw on multiple resources, such as the Highway Safety Plan, the Commercial Motor Vehicle Safety Plan, the State Rail Plan, the long range transportation plan, and content on the Destination Zero Deaths (DZD) website, to produce a technical document characterizing the State's safety progress, coordination needs, and areas for improvement. We will review the previous SHSPs, Regional Transportation Safety Plans, national best practices, and other Statewide, Tribal, and regional planning and project documents. CS will make recommendations on how the updated SHSP should reflect and include elements from the State's broader safety policy ecosystem. For the VRU Safety Assessment, CS will specifically examine HSIP expenditures and performance, the Louisiana Statewide Bicycle and Pedestrian Master Plan, Statewide Complete Streets Policy, Louisiana Statewide Transportation Plan, and other relevant planning documents. We encourage the DOTD to conduct an initial SWOT Analysis with the SHSP Executive Committee, Implementation Team, and Regional Transportation Safety Coalition Coordinators, beginning with a survey and followed by targeted interviews. CS will leverage the FHWA [Evaluation Process Model \(EPM\)](#), which CS developed, to evaluate SHSP development and implementation processes and assess safety progress. It is important to evaluate what is working, what is not working, and to consider options for program evolution.

CS will lead a process with DOTD, the SHSP Executive Committee, and the Implementation Team to gather input and select the **SHSP's Emphasis Areas (EAs)** in alignment with the **SSA**, as well as candidate EA strategies and countermeasures. The depth of expertise among our team members will provide the DOTD with technical assistance to select strategies for engineering, management, operations, education, enforcement, and emergency services that will have the greatest potential for reducing fatal and serious injury crashes.

Louisiana has a dedicated group of experienced State, regional, and local practitioners who provide invaluable advice and guidance across planning processes. CS will support the **EA Teams** that bridge the many disciplines involved in SHSP implementation. If needed, we will help enlist new Statewide EA Team Leaders and support their onboarding. We will facilitate EA Team meetings to review and make strategy and countermeasure recommendations. CS will leverage our team's diverse expertise in safety strategic planning, data-driven analysis, behavioral programming, and the Safety Management Process and Predictive Method outlined in the Highway Safety Manual, 2nd edition to produce an **EA Profile** - a document that describes the issue, the related data and trends, strategies and countermeasures, overlapping EAs, and project locations if applicable.

Louisiana is at the forefront of SHSP implementation by recognizing the local nature of safe transportation. The team will engage the multidisciplinary Regional Transportation Safety Coalitions, supported by DOTD Regional Safety Coordinators, who are implementing tailored Regional Transportation Action Plans. CS will review the Regional Plans when developing the SHSP/VRU Safety Assessment and participate in Regional Coalition meetings to collect input. When the SHSP/VRU Assessment has been assembled, CS will provide technical support to the Regional Safety Coordinators to update and align the **Regional Transportation Action Plans**.

Crucial to safety planning is buy-in from communities and stakeholders. The CS Team will work with DOTD to develop and implement a **SHSP Strategic Marketing Plan** to get the word out about safety in the Pelican State during the SHSP development and throughout implementation. A demographic analysis by region for each EA will help guide targeted messaging. The CS Team can provide support in media engagement about the plan's



*Partner and Public Engagement for the
Florida 2021–2025 SHSP*

development, multi-channel distribution of materials to the public, and presentations at community meetings around the State, including all necessary marketing assets. CS will provide monthly content to post on the **DZD Website** and update it when the plan is final, creating unique and informative digital content. The CS team will support and assist the DOTD with organization and delivery of SHSP-related content for the next **Louisiana Highway Safety Summit**. CS will formulate themes; plan presentations; identify, enlist, and assist effective speakers; and facilitate interactive sessions to promote and gather feedback on the SHSP/VRU Safety Assessment.

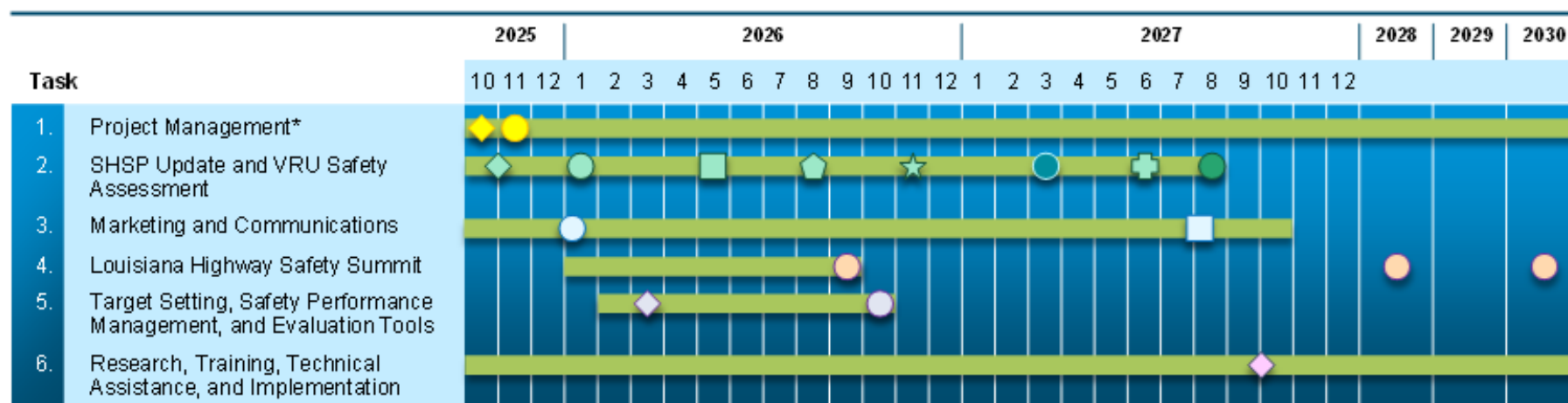
CS will develop and implement a **Stakeholder Engagement Process** to build on earlier engagement activities. Engagement activities would aim to reach all Regions and key communities, and could include practitioner interviews, a public survey, strategically hosted in-person stakeholder meetings, virtual meetings, digital public engagement, events with large public attendance, and attendance at events hosted by partner organizations. Input from local governments, MPOs, Tribal organizations, and regional planning organizations in VRU high risk areas will be specifically sought to inform the VRU Safety Assessment. CS will produce a technical memorandum summarizing the outcomes of public engagement.

CS is helping clients meet the challenge of producing or updating FHWA-required VRU Safety Assessments. We recommend that the VRU Assessment be fully integrated into the SHSP to take advantage of efficiency in data analysis and stakeholder engagement. From this plan's data analysis and resource review, CS will produce a **VRU Existing Conditions** technical memorandum summarizing the status of VRU safety, safety programs, and listing high-risk areas. CS will schedule and facilitate two rounds of **Local VRU Consultation Meetings**, including preferably an initial in-person meeting, to discuss VRU safety in communities with high-crash locations. The plan's resource review will identify impactful VRU safety countermeasures, and the SHSP will feature a unique section listing VRU improvement strategies for priority locations. CS will develop the **VRU Safety Assessment** consistent with Federal requirements and SHSP integration.

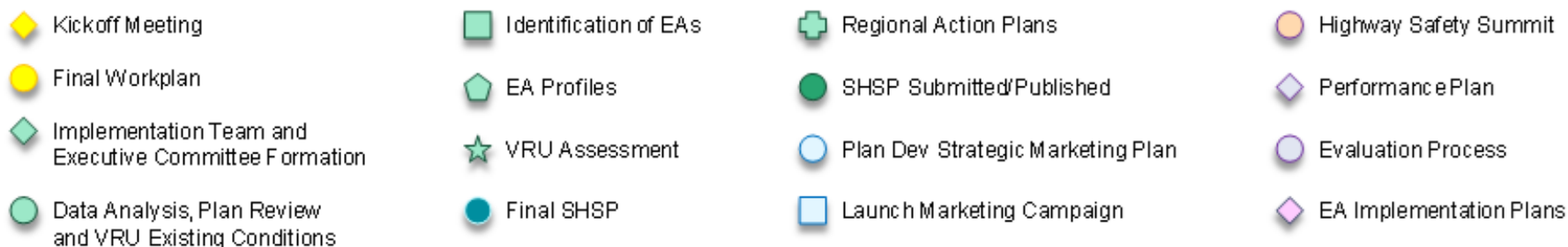
CS will provide technical assistance to develop an SHSP **Performance Plan** with multi-year targets for performance measures. We will review performance plans for other related statewide safety plans and determine whether to set performance measures for each EA as well. Leveraging the results of the SWOT analysis and CS' experience in evaluation process models, we will work with the DOTD and Executive Steering Committee to define an **SHSP Evaluation Process** efficient for the DOTD to implement.

With input from all tasks, CS will generate a combined **SHSP/VRU Safety Assessment** that includes appendices and other components by December 2026 with adequate time for review, revisions, and approval by DOTD and the SHSP Implementation Team. The **SHSP/VRU Safety Assessment** will need to be approved by the SHSP Executive Committee by March 2027. We will then turn our focus to implementation - where the "rubber meets the road," although we have learned through experience momentum can wane at this point. CS has a proven track record of successfully helping clients keep safety planning and action in focus from one SHSP to the next. CS will offer a plan for ongoing **SHSP Implementation Team meetings**. CS will prepare unique **EA Team Implementation Plans** that list action items, entities responsible, timetables, cost estimates, and other salient factors. The plans will include long-term performance measures and a schedule for ongoing Team meetings to achieve statewide progress on each given issue area.

Project Schedule



*Biweekly Project Management Meetings and Monthly Progress Reports



19. Workload:

For all contracts where a firm on the team is a prime consultant or sub-consultant and where **a)** the consultant selection was made by DOTD, and **b)** a contract was executed by the consultant and the contracting entity by the date the advertisement for this proposal was posted, list all work meeting the following criteria:

- 1) one of the team's firms is responsible for the performance of the work;
- 2) authorization to perform the work has been provided, as provided in the contract between the consultant and the contracting entity;
- 3) the work has not yet been performed and invoiced; and
- 4) the work is not currently suspended for an indefinite period of time.

For indefinite delivery/indefinite quantity (IDIQ) contracts, list open Task Orders individually.

List only the portion of the fees attributable to firms on the team.

Firm(s) ALL FIRMS MUST BE REPRESENTED IN THIS TABLE	Discipline(s) *	Contract Number and State Project Number	Project Name	Remaining Unpaid Balance**
Cambridge Systematics	Planning	Contract No. 4400021094	Update of the Statewide Transportation Plan and Statewide Transportation Travel Demand Model	\$74,857
Buchart-Horn, Inc.	Environmental	H.005257, FAP 9902(518), 700-99-0302	Houma-Thibodaux to I-10 Corridor Environmental Impact Statement	\$6,728
Buchart-Horn, Inc.	Environmental	H.009153.2, FAP H009153	US 84 Improvements	\$8,027
Buchart-Horn, Inc.	Bridge	4400026073, H.010616.5	New I-20 Overpass over LA 544 Lighting	\$15,333
Buchart-Horn, Inc.	Bridge	4400026073 H.010319.5	I-110 Lighting from North Street to Plank Road	\$144,095
ATG	Planning	DOA PO No. 2000603721	LADOTD TASSO 2022-2025	\$96,133
ATG	Planning	CW9278	STAT 2025-2028	\$785,879
ATG	Traffic	Contract No. 4400026587 State Project No. 4.001779.6	LADOTD Jimmie Davis Bridge OVS	\$57,017
SBH Consult	Planning	Contract No. 4400018780 Task Order No. 1 State Project No. H.972419.1, F.A.P. No. H.972419	SHSP Update and Regional SHSP Marketing and Advertising Support	\$12,094
DNAQ Consulting, LLC	Planning	N/A	N/A	N/A
UVM Consulting Group, LLC	Planning	N/A	N/A	N/A

(Add rows as needed)

DO NOT SUM

*** The only disciplines to be used are: Appraiser, Bridge, CE&I/OV, CPM, Data Collection, Environmental, Geotech, ITS, Other (must specify), Planning, Right-of-Way, Road, Survey, and Traffic.** If a firm has more than one discipline for any single project, the firm can use multiple rows to express the remaining unpaid balance per discipline.

**** Round to the nearest dollar. Do not round to the nearest thousands.** If there are no active contracts with a remaining unpaid balance, place N/A in the Remaining Unpaid Balance column. NOTE: **ALL** FIRMS MUST BE REPRESENTED IN THIS TABLE. LEAVING THE “REMAINING UNPAID BALANCE” COLUMN BLANK IS NOT ACCEPTABLE.

20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

State of
Louisiana
Secretary of
State



COMMERCIAL DIVISION
225.925.4704

Fax Numbers
225.932.5317 (Admin. Services)
225.932.5314 (Corporations)
225.932.5318 (UCC)

Name	Type	City	Status
CAMBRIDGE SYSTEMATICS, INC.	Business Corporation (Non-Louisiana)	MEDFORD	Active

Previous Names

Business: CAMBRIDGE SYSTEMATICS, INC.

Charter Number: 35959349F

Registration Date: 6/14/2005

Domicile Address

200 RIVERS EDGE
SUITE 420
MEDFORD, MA 02155

Mailing Address

200 RIVERS EDGE
SUITE 420
MEDFORD, MA 02155

Principal Business Office

200 RIVERS EDGE
SUITE 420
MEDFORD, MA 02155

Registered Office in Louisiana

450 LAUREL STREET, 8TH FLOOR
BATON ROUGE, LA 70801

Principal Business Establishment in Louisiana

450 LAUREL STREET, 8TH FLOOR
BATON ROUGE, LA 70801

Status

Status: **Active**

Annual Report Status: **In Good Standing**

Qualified: 6/14/2005

Last Report Filed: 5/19/2025

Type: Business Corporation (Non-Louisiana)

Registered Agent(s)

Agent:	CORPORATION SERVICE COMPANY
Address 1:	450 LAUREL STREET, 8TH FLOOR
City, State, Zip:	BATON ROUGE, LA 70801

Appointment Date:	6/14/2005
--------------------------	-----------

Officer(s)

Additional Officers: No

Officer:	BRADFORD W. WRIGHT
Title:	President
Address 1:	101 STATION LANDING
Address 2:	SUITE 410
City, State, Zip:	MEDFORD, MA 02155

Officer:	ROBERT SKINNER
Title:	Director
Address 1:	1007 B LINCOLN AVENUE
City, State, Zip:	FALLS CHURCH, VA 22046

Officer:	MARLENE CONNOR
Title:	Director
Address 1:	200 RIVERS EDGE
Address 2:	SUITE 420
City, State, Zip:	MEDFORD, MA 02155

Officer:	SUSAN A. KRABBE
Title:	Secretary
Address 1:	101 STATION LANDING
Address 2:	SUITE 410
City, State, Zip:	MEDFORD, MA 02155

Officer:	DAVID F FERREIRA
Title:	Director
Address 1:	24 LEE STREET
City, State, Zip:	CAMBRIDGE, MA 02139

Officer:	FLORA CASTILLO
Title:	Director
Address 1:	200 RIVERS EDGE
Address 2:	SUITE 420
City, State, Zip:	MEDFORD, MA 02155

Officer:	RAJ BASU
Title:	Director
Address 1:	200 RIVERS EDGE
Address 2:	SUITE 420
City, State, Zip:	MEDFORD, MA 02155

Officer:	KIRK STEUDLE
Title:	Director
Address 1:	200 RIVERS EDGE
Address 2:	SUITE 420
City, State, Zip:	MEDFORD, MA 02155

Officer:	HOLLY MATTERA
Title:	Treasurer
Address 1:	200 RIVERS EDGE
Address 2:	SUITE 420

City, State, Zip: MEDFORD, MA 02155

Amendments on File (3)

Description	Date
Disclosure of Ownership	6/23/2005
Stmt of Chg or Chg Prin Bus Off	12/28/2015
Stmt of Chg or Chg Prin Bus Off	9/1/2023

Print



LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 7/29/2025 the Louisiana Professional Engineering and Land Surveying Board (LPELS) has the following information on file:

Mr. Brandon Dale Perilloux
3855 Kent Street
Slidell, Louisiana 70458

	LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com
	Mr. Brandon Dale Perilloux License/Certificate Type - Number PE.0039968 Status: Active Exp Date: 03/31/2026
Please be advised that your license must be in "Active" status in order for you to (a) provide or offer to provide engineering or land surveying services in Louisiana or (b) use the words "engineer", "engineering", "land surveyor", "land surveying" or any modification or derivative thereof in your name or in connection with your business or activities in Louisiana. Licensees whose licenses are in "Retired", "Inactive", or "Expired" status are prohibited from engaging in the activities described above in items (a) and (b). LA R. S. 37:689 requires firms practicing or offering to practice engineering or land surveying in the state of Louisiana to be licensed by the Board prior to offering such services.	

Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

Disclaimer

All information provided by LPELS on this web page, and on its other web pages and internet sites, is made available to provide immediate access for the convenience of interested persons. While LPELS believes the information to be reliable, human or mechanical error remains a possibility, as does delay in the posting or updating of information. Therefore, LPELS makes no guarantee as to the accuracy, completeness, timeliness, currency, or correct sequencing of the information. Neither LPELS, nor any of the sources of the information, shall be responsible for any errors or omissions, or for the use or results obtained from the use of this information. Other specific cautionary notices may be included on other web pages maintained by LPELS.

If you need to make changes to your contact information, please choose one of the following options below:

Contact update for [Individuals and Firms](#)

License/Certificate Types:

EF = Engineering Firm

VF = Land Surveying Firm

CPD = Continuing Professional Development Sponsor/Provider

*PE = Professional Engineer

*PLS = Professional Land Surveyor

*EI = Engineer Intern

*LSI = Land Surveyor Intern

*PE Discipline Codes

AG	Agricultural	ME	Mechanical
AR	Architectural	MI	Mining or Mineral
CH	Chemical	MT	Metallurgical
CE	Civil	MU	Manufacturing
CS	Control Systems	NV	Naval Architecture & Marine
EE	Electrical & Computer	NU	Nuclear
EV	Environmental	ST	Structural *
FP	Fire Protection	PT	Petroleum
IE	Industrial		
* An engineer that has passed the Structural I exam is listed as a Civil Engineer. An engineer that has passed both the Structural I and II exams is listed as Structural (ST) and a Civil (CE) Engineer.			

Mr. Brandon D. Perilloux, P.E., PTOE, RSP1:

We want to congratulate you and thank you for renewing your certification as a PTOE. The Transportation Professional Certification Board and staff commend you on your commitment to your profession and stand ready to assist you. Some important things to note:

1. Your certification is renewed through 3/18/2027.



The Transportation Professional Certification Board

Certifies that

Mr. Brandon D. Perilloux, P.E., PTOE, RSP1

successfully holds the Road Safety Professional® (Level 1) certification

Original Certification Date: 12/21/2018

Certification Valid Through: 12/21/2027

Steve Kuciemba,
Executive Director and CEO

Jan O. Voss, P.Eng., PTOE
TPCB Chair

Certification Number: 187

Certificate of Completion

presented to

Edwin Elam

for completing the

Traffic Engineering Analysis Process & Report Module 1

Date: July 16, 2018
Location: Baton Rouge, Louisiana

*Professional Development
Hours (PDHs) Awarded:* 2



Authorized Instructor



Authorized Instructor



Authorized instructor



Certificate of Completion

presented to

Edwin Elam

for completing the

Traffic Engineering Analysis Process & Report Module 2

Date: July 23, 2018

Location: Baton Rouge, Louisiana

Professional Development

Hours (PDHs) Awarded: 3



Authorized Instructor



Authorized Instructor



Authorized instructor



Certificate of Completion

presented to

Ed Elam

for completing the

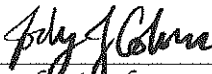
Traffic Engineering Analysis Process & Report Module 3

Date: December 3, 2018

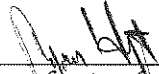
Location: Baton Rouge, Louisiana

Professional Development

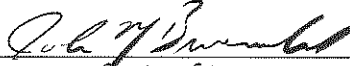
Hours (PDHs) Awarded: 3



Authorized Instructor



Authorized Instructor



Authorized instructor



LOUISIANA DEPARTMENT OF
TRANSPORTATION & DEVELOPMENT

Transportation Professional Certification Board Inc.

certifies that

Edwin Essex Elam, III

*has met all of the requirements established by the Certification Board
to use the title of*

PROFESSIONAL TRANSPORTATION PLANNER

*Unless withdrawn by the Certification Board, this certificate number 446
issued in Washington, D.C. is subject to the provisions for renewal
November 20, 2013.*

Timothy D. Harpst
Chair



Donna M. Spiller
Executive Director

United States Department of Transportation Transportation Safety Institute Certificate

This is to certify that

Edwin E. Elam III

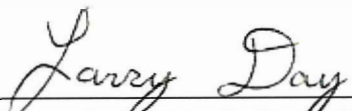
*Has successfully completed the requirements of, and is hereby awarded the
Federal Transit Administration and Transportation Safety Institute's*

Transit Safety and Security Program Certificate (Transit Bus Program)



Earned on the 22nd day of March, 2024





Manager, Transit Safety & Security Division



Director, Transportation Safety Institute

United States Department of Transportation Transportation Safety Institute Certificate

This is to certify that

Benjamin D. Magallon

*Has successfully completed the requirements of, and is hereby awarded the
Federal Transit Administration and Transportation Safety Institute's*

Transit Safety and Security Program Certificate (Transit Bus Program)



Earned on the 14th of June, 2024



Larry Day

Manager, Transit Safety & Security Division

Tracy Jordan

Director, Transportation Safety Institute

United States Department of Transportation Transportation Safety Institute Certificate

This is to certify that

Benjamin Magallon

*Has successfully completed the requirements of, and is hereby awarded the
Federal Transit Administration and Transportation Safety Institute's*

Transit Safety and Security Program Certificate (Transit Rail Program)



Earned on the 18th day of February, 2022



Christine A. Lawrence

Acting Manager, Transit Safety & Security Division

Troy Jackson

Director, Transportation Safety Institute



U.S. Department of Transportation

**THE FEDERAL TRANSIT ADMINISTRATION,
OFFICE OF TRANSIT SAFETY AND OVERSIGHT**

Certifies that

Has successfully completed

**THE PUBLIC TRANSPORTATION SAFETY CERTIFICATION TRAINING PROGRAM
FOR STATE SAFETY OVERSIGHT AGENCIES**

And is therefore awarded this

Certificate of Completion

Issued:

A handwritten signature in black ink, appearing to read "Joe P. DeLorenzo".

Joe DeLorenzo, Associate Administrator for Transit Safety and Oversight and Chief Safety Officer

Certificate of Completion

presented to

Ellen Soll

for completing the

Traffic Engineering Analysis Process & Report Module 1

Date: July 28, 2020

Location: Baton Rouge, Louisiana

Professional Development

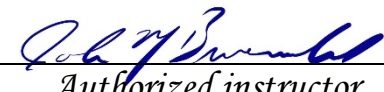
Hours (PDHs) Awarded: 2



Authorized Instructor



Authorized Instructor



Authorized instructor



Certificate of Completion

presented to

Ellen Soll

for completing the

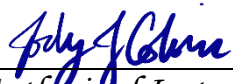
Traffic Engineering Analysis Process & Report Module 2

Date: July 28, 2020

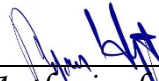
Location: Baton Rouge, Louisiana

Professional Development

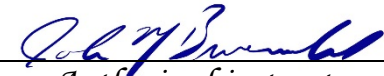
Hours (PDHs) Awarded: 3



Authorized Instructor



Authorized Instructor



Authorized instructor



Certificate of Completion

presented to

Ellen Soll

for completing the

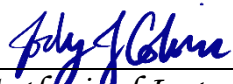
Traffic Engineering Analysis Process & Report Module 3

Date: July 29, 2020

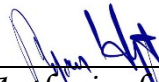
Location: Baton Rouge, Louisiana

Professional Development

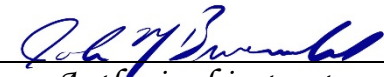
Hours (PDHs) Awarded: 3.5



Authorized Instructor



Authorized Instructor



Authorized instructor



Certificate of Completion

presented to

Brandon Perilloux

for completing the

Traffic Engineering Analysis Process & Report Module 1

Date: February 25, 2019
Location: Bridge City, Louisiana

Professional Development
Hours (PDHs) Awarded: 2

Poly G. Colvins
Authorized Instructor

John Hitt
Authorized Instructor

Robert J. Brumfield
Authorized instructor



Certificate of Completion

presented to

Brandon Perilloux

for completing the

Traffic Engineering Analysis Process & Report Module 2

Date: February 25, 2019
Location: Bridge City, Louisiana

Professional Development
Hours (PDHs) Awarded: 3

Poly G. Colvins
Authorized Instructor

John Hitt
Authorized Instructor

Robert J. Brumfield
Authorized instructor



Certificate of Completion

presented to

Brandon Perilloux

for completing the

Traffic Engineering Analysis Process & Report Module 3

Date: February 26, 2019
Location: Bridge City, Louisiana

Professional Development
Hours (PDHs) Awarded: 3

Poly G. Colvins
Authorized Instructor

John Hitt
Authorized Instructor

Robert J. Brumfield
Authorized instructor



This certificate hereby qualifies

Timothy J. Smith, AICP

as a member with all the benefits of a Certified Planner
and a commitment to the AICP Code of Ethics and Professional Conduct.

Certified Planner Number 022817



Paul Farmer, FAICP
Executive Director and CEO



Graham Billingsley, AICP
President



The American Planning Association's
Professional Institute

**American Institute
of Certified Planners**

Making Great Communities Happen



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Brandon D Perilloux

has attended

Traffic Control Technician-LA State Specific

Training Course

11/9/2022 to 11/9/2026
Training Valid Through

New Orleans, LA
Location

Ramona Smith
Director of Training

Alan Tetlow
President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



American Traffic Safety Services Association ATSSA.com



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Brandon D Perilloux

has attended

Traffic Control Supervisor-LA State Specific

Training Course

11/10/2022 to 11/10/2026
Training Valid Through

New Orleans, LA
Location

Ramona Smith
Director of Training

Alan T. Tabor
President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



American Traffic Safety Services Association ATSSA.com

Congratulations!

Joey Mingo

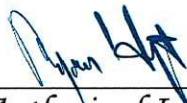
You have completed

Traffic Engineering Analysis Process & Report Class

Modules 1, 2 & 3

Date: August 17-18, 2022
Location: Baton Rouge, Louisiana

Professional Development
Hours (PDHs) Awarded: 8.50



Authorized Instructor



Authorized instructor





Joseph Mingo
has attended
Louisiana Traffic Control Supervisor Refresher

Completed: 14-MAR-2025

CEU (If Applicable): 0.75

ATSSA provides training and certification but neither constitutes employment by ATSSA.

This certificate provides proof of training, not certification.

American Traffic Safety Services Association
ATSSA.com



Certificate of Training

PRESENTED BY

Louisiana Local Technical
Assistance Program

TO CERTIFY THAT

Joey Mingo

HAS SATISFACTORILY COMPLETED 6 PROFESSIONAL DEVELOPMENT HOURS IN:

Roads Scholar #9: The Road to Better Signing

Steven C. Strength
Director, LTAP

October 26, 2023

Date

New Orleans, LA

Location



Certificate of Attendance

Local Public Agency Qualification Program
LPA Qualification Core Training

PRESENTED BY

Louisiana Department of Transportation and Development
Louisiana Local Technical Assistance Program
&
The Federal Highway Administration

TO CERTIFY THAT

Joey Mingo

HAS SATISFACTORILY COMPLETED 6 PROFESSIONAL DEVELOPMENT HOURS

Steven C. Strength

Director, LTAP

June 14, 2022

Date

Baton Rouge, Louisiana

Location



American Traffic Safety Services Association

This is to affirm that

Joseph Mingo

has satisfied the requirements to be designated as a

CERTIFIED FLAGGER

Issue Date: **4/18/2025**

Exp. Date: **4/17/2029**

State Issued: **LA**

A1000308908

ATSSA

Instructor Name

Instructor Signature

Verify at Flagger.com

Congratulations!

Cal Joy

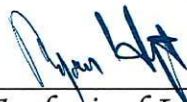
You have completed

Traffic Engineering Analysis Process & Report Class

Modules 1, 2 & 3

Date: August 17-18, 2022
Location: Baton Rouge, Louisiana

Professional Development
Hours (PDHs) Awarded: 8.50



Authorized Instructor



Authorized instructor





LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 7/16/2025 the Louisiana Professional Engineering and Land Surveying Board (LPELS) has the following information on file:

Mr. Caldwell Phillips Joy II
18163 East Petroleum Drive, Suite A
Baton Rouge, Louisiana 70809

	LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com
	Mr. Caldwell Phillips Joy II License/Certificate Type - Number PE.0043830 Status: Active Exp Date: 03/31/2026
Please be advised that your license must be in "Active" status in order for you to (a) provide or offer to provide engineering or land surveying services in Louisiana or (b) use the words "engineer", "engineering", "land surveyor", "land surveying" or any modification or derivative thereof in your name or in connection with your business or activities in Louisiana. Licensees whose licenses are in "Retired", "Inactive", or "Expired" status are prohibited from engaging in the activities described above in items (a) and (b). LA R. S. 37:689 requires firms practicing or offering to practice engineering or land surveying in the state of Louisiana to be licensed by the Board prior to offering such services.	

Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

Disclaimer

All information provided by LPELS on this web page, and on its other web pages and internet sites, is made available to provide immediate access for the convenience of interested persons. While LPELS believes the information to be reliable, human or mechanical error remains a possibility, as does delay in the posting or updating of information. Therefore, LPELS makes no guarantee as to the accuracy, completeness, timeliness, currency, or correct sequencing of the information. Neither LPELS, nor any of the sources of the information, shall be responsible for any errors or omissions, or for the use or results obtained from the use of this information. Other specific cautionary notices may be included on other web pages maintained by LPELS.

If you need to make changes to your contact information, please choose one of the following options below:

Contact update for [Individuals and Firms](#)

License/Certificate Types:

EF = Engineering Firm

VF = Land Surveying Firm

CPD = Continuing Professional Development Sponsor/Provider

*PE = Professional Engineer

*PLS = Professional Land Surveyor

*EI = Engineer Intern

*LSI = Land Surveyor Intern

*PE Discipline Codes

AG	Agricultural	ME	Mechanical
AR	Architectural	MI	Mining or Mineral
CH	Chemical	MT	Metallurgical
CE	Civil	MU	Manufacturing
CS	Control Systems	NV	Naval Architecture & Marine
EE	Electrical & Computer	NU	Nuclear
EV	Environmental	ST	Structural *
FP	Fire Protection	PT	Petroleum
IE	Industrial		
* An engineer that has passed the Structural I exam is listed as a Civil Engineer. An engineer that has passed both the Structural I and II exams is listed as Structural (ST) and a Civil (CE) Engineer.			



LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 7/16/2025 the Louisiana Professional Engineering and Land Surveying Board (LPELS) has the following information on file:

Mr. Daniel J. Magri
18163 East Petroleum Drive, Suite A
Baton Rouge, Louisiana 70809

	LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com
	Mr. Daniel J. Magri License/Certificate Type - Number PE.0021669 Status: Active Exp Date: 03/31/2026

Please be advised that your license must be in "Active" status in order for you to (a) provide or offer to provide engineering or land surveying services in Louisiana or (b) use the words "engineer", "engineering", "land surveyor", "land surveying" or any modification or derivative thereof in your name or in connection with your business or activities in Louisiana. Licensees whose licenses are in "Retired", "Inactive", or "Expired" status are prohibited from engaging in the activities described above in items (a) and (b).

LA R. S. 37:689 requires firms practicing or offering to practice engineering or land surveying in the state of Louisiana to be licensed by the Board prior to offering such services.

Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

Disclaimer

All information provided by LPELS on this web page, and on its other web pages and internet sites, is made available to provide immediate access for the convenience of interested persons. While LPELS believes the information to be reliable, human or mechanical error remains a possibility, as does delay in the posting or updating of information. Therefore, LPELS makes no guarantee as to the accuracy, completeness, timeliness, currency, or correct sequencing of the information. Neither LPELS, nor any of the sources of the information, shall be responsible for any errors or omissions, or for the use or results obtained from the use of this information. Other specific cautionary notices may be included on other web pages maintained by LPELS.

If you need to make changes to your contact information, please choose one of the following options below:

Contact update for [Individuals and Firms](#)

License/Certificate Types:

EF = Engineering Firm

VF = Land Surveying Firm

CPD = Continuing Professional Development Sponsor/Provider

*PE = Professional Engineer

*PLS = Professional Land Surveyor

*EI = Engineer Intern

*LSI = Land Surveyor Intern

*PE Discipline Codes

AG	Agricultural	ME	Mechanical
AR	Architectural	MI	Mining or Mineral
CH	Chemical	MT	Metallurgical
CE	Civil	MU	Manufacturing
CS	Control Systems	NV	Naval Architecture & Marine
EE	Electrical & Computer	NU	Nuclear
EV	Environmental	ST	Structural *
FP	Fire Protection	PT	Petroleum
IE	Industrial		
* An engineer that has passed the Structural I exam is listed as a Civil Engineer. An engineer that has passed both the Structural I and II exams is listed as Structural (ST) and a Civil (CE) Engineer.			



LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 7/16/2025 the Louisiana Professional Engineering and Land Surveying Board (LPELS) has the following information on file:

Mr. Joseph Folse Mingo
3500 North Causeway Boulevard, Suite 1060
Metairie, Louisiana 70002

	LOUISIANA PROFESSIONAL ENGINEERING & LAND SURVEYING BOARD (LPELS) 9643 Brookline Avenue, Suite 121 Baton Rouge, LA 70809 Phone (225) 925-6291 www.lapels.com
	Mr. Joseph Folse Mingo License/Certificate Type - Number PE.0043700 Status: Active Exp Date: 03/31/2026
Please be advised that your license must be in "Active" status in order for you to (a) provide or offer to provide engineering or land surveying services in Louisiana or (b) use the words "engineer", "engineering", "land surveyor", "land surveying" or any modification or derivative thereof in your name or in connection with your business or activities in Louisiana. Licensees whose licenses are in "Retired", "Inactive", or "Expired" status are prohibited from engaging in the activities described above in items (a) and (b). LA R. S. 37:689 requires firms practicing or offering to practice engineering or land surveying in the state of Louisiana to be licensed by the Board prior to offering such services.	

Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

Disclaimer

All information provided by LPELS on this web page, and on its other web pages and internet sites, is made available to provide immediate access for the convenience of interested persons. While LPELS believes the information to be reliable, human or mechanical error remains a possibility, as does delay in the posting or updating of information. Therefore, LPELS makes no guarantee as to the accuracy, completeness, timeliness, currency, or correct sequencing of the information. Neither LPELS, nor any of the sources of the information, shall be responsible for any errors or omissions, or for the use or results obtained from the use of this information. Other specific cautionary notices may be included on other web pages maintained by LPELS.

If you need to make changes to your contact information, please choose one of the following options below:

Contact update for [Individuals and Firms](#)

License/Certificate Types:

EF = Engineering Firm

VF = Land Surveying Firm

CPD = Continuing Professional Development Sponsor/Provider

*PE = Professional Engineer

*PLS = Professional Land Surveyor

*EI = Engineer Intern

*LSI = Land Surveyor Intern

*PE Discipline Codes

* E Discipline Code			
AG	Agricultural	ME	Mechanical
AR	Architectural	MI	Mining or Mineral
CH	Chemical	MT	Metallurgical
CE	Civil	MU	Manufacturing
CS	Control Systems	NV	Naval Architecture & Marine
EE	Electrical & Computer	NU	Nuclear
EV	Environmental	ST	Structural *
FP	Fire Protection	PT	Petroleum
IE	Industrial		
* An engineer that has passed the Structural I exam is listed as a Civil Engineer. An engineer that has passed both the Structural I and II exams is listed as Structural (ST) and a Civil (CE) Engineer.			

The Louisiana Professional Engineering and Land Surveying Board has the following information on file:

Name:	Public Address:
Buchart Horn, Inc.	445 West Philadelphia Street

**License/Certificate Information w/ Supervision**

License	Status	First Issuance Date	Expiration Date	Supervisor(s)
EF.0000123	Active	09/12/1984	09/30/2025	Mr. James Quinton Dickerson III # PE.0038922

21. QA/QC Plan:

If the advertisement requires submission of a QA/QC plan, include it here. **Otherwise, leave this section blank. If a QA/QC plan is included in this section and was not required by the advertisement, it will be redacted.**

22. Sub-consultant information:

If one or more sub-consultants will be used, provide the name, address, point of contact and phone number for each. Otherwise, leave this section blank.

Firm Name (Name must match <u>exactly</u> as registered with Louisiana's Secretary of State (SOS): <u>including punctuation, include screenshot(s)</u> <u>from SOS at the end of Section 20)</u>	Address	Point of Contact and email address	Phone Number
Buchart Horn, Inc.	18163 East Petroleum Drive, Ste. A Baton Rouge, LA 70809	Jay A. Sabo, PE JSabo@bucharthorn.com	(412) 422-6166
Alliance Transportation Group, LLC	11701 Stonehollow Dr, Suite 100 Austin, TX 78758	JD Allen, AICP, WSO-CSSD, TSSP- Rail/Bus, PTSCTP JDAllen@dccm.com	(337) 802-6655
SBH Consult	2090 W. 1st Street, Ste. 2209 Fort Myers, FL 33901	Susan B Herbel Susan.b.herbel@gmail.com	(202) 494-5539
DNAQ Consulting, LLC (subject matter expert)	148 Pleasant Ridge Drive Belle Chasse, LA 70037	Darrin Naquin djnaquin@outlook.com	(225) 938-8457
UVM Consulting Group, LLC (subject matter expert)	10741 Spring Fest Lane Baton Rouge, Louisiana 70810	Brian Wolshon pbwolshon@gmail.com	(225) 802-6325

23. Location:

If location is an evaluation criterion for this advertisement (see page 2) and the prime consultant intends to establish a local presence, describe the plan for doing so. **Otherwise, leave this section blank. Any information included in this section will be redacted if not required by the Evaluation Criteria section of the advertisement.**