

DOTD FORM: 24-102 DEBRIS MONITORING

(Feb. 1, 2022)


PROPOSAL TO PROVIDE CONSULTANT SERVICES FOR DEBRIS MONITORING

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

Prime consultant should enter the firm name in the footer at the bottom of this page. (It will carry over to subsequent pages.)

1. Contract title as shown in the advertisement	IDIQ CONTRACTS FOR DEBRIS MONITORING
2. Contract number(s) as shown in the advertisement	4400023722 AND 4400023723
3. State Project Number(s), if shown in the advertisement	N/A
4. Prime consultant name (as registered with the Louisiana Secretary of State where such registration is required by law)	CDR Maguire, Inc. (Louisiana Charter No. 33823920F)
5. Prime consultant license number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	N/A
6. Prime consultant mailing address	9130 South Dadeland Blvd, Suite 1509, Miami, FL 33156
7. Prime consultant physical address (existing or to be established, if location is used as an evaluation criteria)	9130 South Dadeland Blvd, Suite 1509, Miami, FL 33156
8. Name, title, phone number, and email address of prime consultant's contract point of contact	Jared George, Contract Manager 850-980-9700 jared.george@cdrmaguire.com
9. Name, title, phone number, and email address of the official with signing authority for this proposal	Carlos A. Duarte, President 305-807-5016 carlos.duarte@cdrmaguire.com
10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a	

<p>boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.</p>	<p>Signature (shall be the same person as #9):  <u>March 14, 2022</u> Date:</p>
<p>11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.</p>	<p><u>Firm(s):</u> <u>Firm(s)' %:</u> N/A (No DBE goal).</p>

12. Overall Contract Percentage(s):

Sub-consultants are allowed to be used for this proposal. The percentages for the prime and sub-consultants must total 100% for the overall total percent of the contract.							
Prime	Firm B	Firm C	Firm D	Firm E	Firm F	Firm G	Percent of Work for Overall Contract
CDR Maguire, Inc.							70%
	The Elite Group						20%
		AC Disaster Consulting					10%
Identify the percentage of work for the <u>overall contract</u> to be performed by the prime consultant and each sub-consultant.							

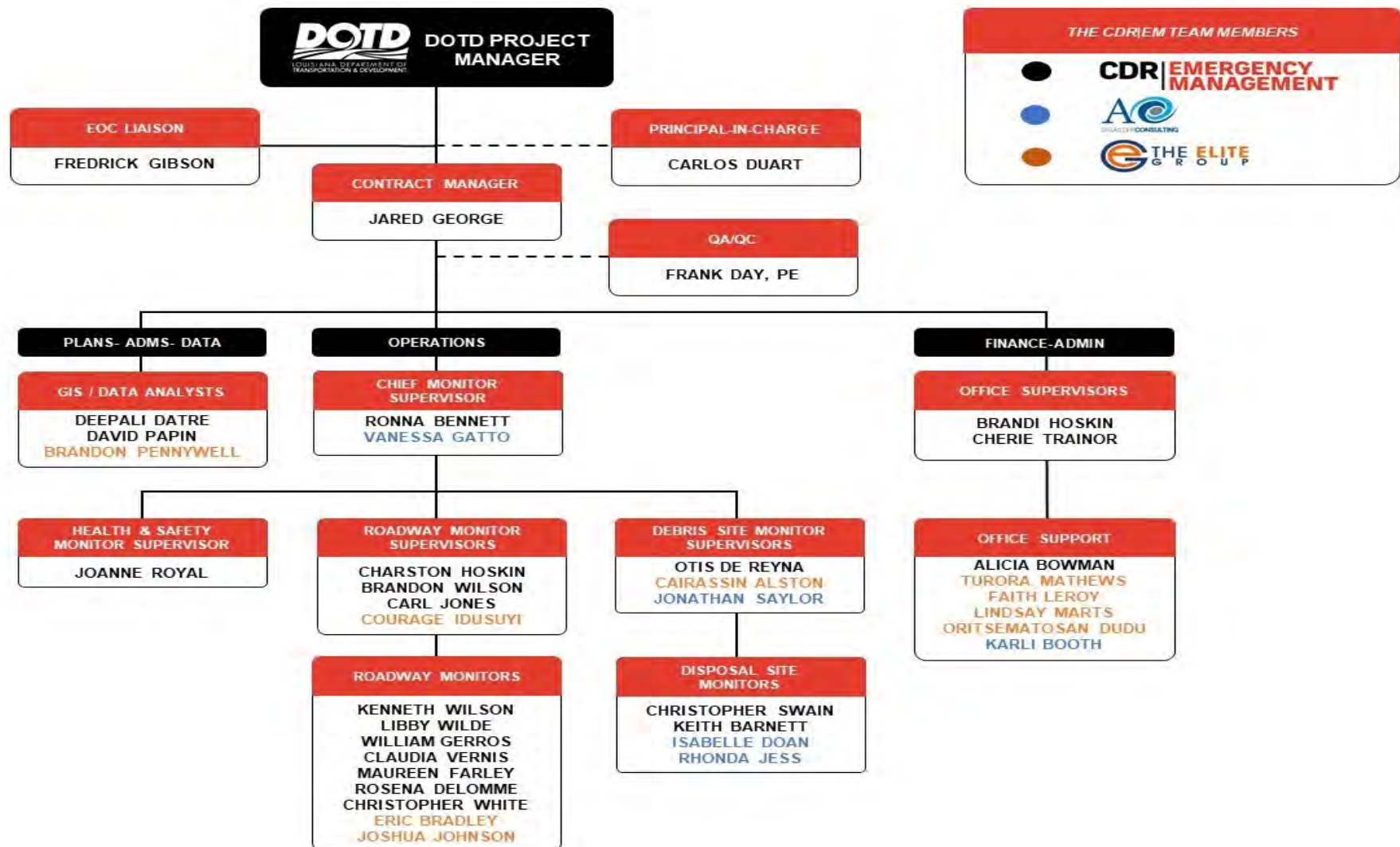
13. Firm Size:

The Job Classification(s) to be used for this contract(s) are: **Contract Manager, EOC Liaison, Monitor Supervisor, Disposal Site Monitor, Roadway Monitor, Office Supervisor, GIS/Data Analyst and Office Support.**

Firm name	Job Classification	Number of personnel committed to this contract	Total number of personnel available in this Job Classification (if needed)
CDR Maguire, Inc.	Contract Manager	3	10
CDR Maguire, Inc.	EOC Liaison	2	6
CDR Maguire, Inc.	Monitor Supervisor	10	80
CDR Maguire, Inc.	Disposal Site Monitor	20	40
CDR Maguire, Inc.	Roadway Monitor	100	400
CDR Maguire, Inc.	Office Supervisor	6	12
CDR Maguire, Inc.	GIS/Data Analyst	4	10
CDR Maguire, Inc.	Office Support	6	20
The Elite Group	Monitor Supervisor	3	4
The Elite Group	Disposal Site Monitor	6	6
The Elite Group	Roadway Monitor	6	6
The Elite Group	Office Supervisor	2	2
The Elite Group	GIS/Data Analyst	1	2
The Elite Group	Office Support	2	5
AC Disaster Consulting	Contract Manager	-	5
AC Disaster Consulting	EOC Liaison	-	10
AC Disaster Consulting	Monitor Supervisor	2	10
AC Disaster Consulting	Disposal Site Monitor	2	30
AC Disaster Consulting	Roadway Monitor	-	30
AC Disaster Consulting	Office Supervisor	-	10
AC Disaster Consulting	GIS/Data Analyst	-	3
AC Disaster Consulting	Office Support	1	10

14. Organizational Chart:

Provide an organizational chart showing ALL **relevant** prime consultant and sub-consultant (if applicable) personnel assigned to the contract, area of project responsibility for each, and reporting lines for the purposes of this contract.



15. Minimum Personnel Requirements:

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm employed by	Type of license / certification & number	State of license	License / certification expiration date
1 & 2	Jared George	CDR EM	ATSAA Traffic Control Supervisor FEMA G-202 Debris Management	LA FL	7/6/22 N/A
3	Brandi Hoskin	CDR EM			
4	Ronna Bennett	CDR EM	ATSAA Traffic Control Supervisor FEMA G-202 Debris Management	LA FL	10/10/24 N/A

16. Staff Experience:

Résumés shall be provided for all prime and sub-consultant personnel listed in Sections 14 and/or 15 of the proposal. Résumés of personnel not identified in Section 14 or Section 15 of the proposal should not be included and will not be evaluated. Résumés should be limited to 2 pages per person. Any certificates required by the advertisement are to be placed in Section 20.

Firm employed by CDR Maguire, Inc.			
Name	Carlos Duart		Years of relevant experience with this employer
Title	President, Principal-in-Charge		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization	BS Accounting & MS in Taxation, Florida International University		
Active registration number / state / expiration date	N/A		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Principal-in-Charge of Debris Monitoring Contract, Consultant		
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
11/20 - Present	Principal-in-Charge/Subject Matter Expert, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-FL): Provides guidance and advice in all aspects of debris removal operations, including activities of all loading, staging, disposal site, as well as cost eligibility for reimbursement and documentation verification to ensure that costs are reasonable, contract and procurement processes follow federal requirements, debris quantities are accurate, debris is tracked to its final disposition, and all work and costs comply with regulatory requirements.		
10/18 – Present	Principal-in-Charge/Subject Matter Expert, Bay County, FL, Debris Removal Monitoring and Disaster Recovery Services Hurricane Michael (DR-4339-FL): Principal-in-Charge of largest local-led debris effort in FEMA history, which involved 19.5 million cubic yards of debris costing \$250 million. Overseeing CDR EM ’s “Monitoring the Monitor” program allowing for accelerated Cat A project worksheets (PWs) to be written and reimbursed for more than \$130M. Providing subject matter expertise on ROW debris, waterway debris and PPDR operations for Cat A. Providing subject matter expertise on FEMA Grants Portal, site inspections and capped projects.		
10/21 – 11/22	Principal-in-Charge/Subject Matter Expert, Marion County, Oregon, Debris Removal Monitoring Severe Winter Storm (DR-4599-OR): Serves as Principal-in-Charge / SME for debris monitoring operations involving hazard tree removal resulting from the 2020 Oregon Wildfires. Tasked with developing and implementing a system of documented communication with the County’s staff and debris removal contractor(s) to guide their work in accordance with all FEMA requirements for reimbursable work. Responsible for monitoring debris removal contractor(s) during the performance of their work and documenting all necessary items for FEMA reimbursement, including, but not limited to, communication, proof of hazard, debris measurements, debris staging locations, and final debris destination.		

04/19 – 6/21	Principal-in-Charge/Subject Matter Expert, Florida Department of Environmental Protection (FDEP), Debris Monitoring for Caverns State Park, Constitution Convention Museum State Park, St. Andrews Park, and St. Joseph Peninsula Park, Debris Removal Monitoring Hurricane Michael (DR-4339-FL): CDR EM managed 4 separate debris removal monitoring operations in 3 different counties - Bay, Gulf and Jackson, following Hurricane Michael. Within 72 hours of tasking, CDR EM began monitoring debris removal contractor operations. This included removal of damaged trees, stumps and C&D, roadway clearing, silt/mud removal from the caverns, building demolition, 24-hour burn operations, FEMA-PA PW formulation, and invoice reconciliation. In Gulf County, CDR EM performed debris monitoring services for St. Joseph Peninsula Park and Constitution Convention Museum State Park Project, which featured roadway and waterway debris removal monitoring, hazardous tree removal, sand and dune restoration, vegetative burn operations, and C&D removal. CDR EM also provided similar services in Bay County for St. Andrews State Park.
09/17 – 02/18	Principal-in-Charge/Subject Matter Expert, Florida Department of Environmental Protection (FDEP), Land & Waterway Debris Removal Monitoring Hurricane Matthew (DR-4283-FL): CDR EM provided waterway debris removal monitoring operations along the St. Johns River and tributaries within St. Johns, Clay, and Putnam Counties. This project consisted of managing various debris removing barges spread throughout the river. More than 20,000 cubic yards of debris were removed from the waterway, eliminating safety hazards to the citizens that use the river because it is a bass fishing haven. In addition to providing monitoring support, CDR EM provided project and grant management services, and assisted in completing Natural Resource Conservation Services grant applications for FDEP to act as the local sponsor for impacted communities.
09/17 – 08/18	Principal-in-Charge/Subject Matter Expert, Collier and Monroe Counties, Florida, Debris Monitoring and Disaster Recovery Services Hurricane Irma (DR-4337-FL): CDR EM assisted eight separate applicants in the state of Florida with over \$150M in damages. Received the first obligated PW utilizing FEMA's Grant Portal in the State. Successfully lobbied for the application of FEMA's Direct Administrative Cost (DAC) Pilot project, securing \$5 to \$7 Million in DAC funding for our applicant. Managed over 75 personnel at the height of recovery.
09/16 – 08/18	Principal-in-Charge/Subject Matter Expert, Florida Department of Environmental Protection (FDEP), Debris Removal Monitoring and Public Assistance Hurricane Matthew (DR-4283-FL): CDR EM was one of three firms brought in under emergency order to oversee and manage debris operations along the State's longest river and was the only firm selected to oversee the entire Public Assistance Grant Management process for the whole undertaking. The St. Johns River borders 12 counties within the state, three of which are the state's largest counties. It is the state's longest river at 310 miles long, and the most significant one for commercial and recreational use.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.			
Name	Jared George	Years of relevant experience with this employer	3
Title	Contract Manager/ Principal	Years of relevant experience with other employer(s)	15
Degree(s) / Years / Specialization		Major in Political Science / Public Administration, Florida Agricultural & Mechanical University	
Active registration number / state / expiration date		N/A	
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities		Contract Manager	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
11/20 – present	Project Manager/Subject Matter Expert (SME), Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-FL): Providing guidance and advice in all aspects of debris removal operations, including activities of all loading, staging, disposal site, and cost eligibility for reimbursement, and documentation verification to ensure that costs are reasonable, contract and procurement processes follow federal requirements, debris quantities are accurate, debris is tracked to its final disposition, and all work and costs comply with regulatory requirements.		
09/17 – 08/18	Project Manager, Florida Department of Transportation (FDOT) District 5, Debris Removal Monitoring Hurricane Irma (DR-4337-FL): Managed a debris monitoring team responsible for the initial clearing of debris on federal qualifying and non-federal qualifying roads, as well as the monitoring of the removal of hazardous limbs and trees in the rights of way of these same roads. Project responsibilities included maintaining all field records; making daily entries in the project diary to indicate the Contractor's personnel present on the job site, and equipment being utilized on the project; the acceptability of traffic control; estimating and documenting debris quantities; determining debris eligibility, measuring, and computing haul truck volumes; Over 100 new employees were hired to assist in the completion of the project.		
10/12 – 10/13	Project Manager, Louisiana Department of Transportation and Development (DOTD), Debris Monitoring, Hurricane Isaac (DR-4080-LA): Responsible for District 2 debris removal monitoring project resulting from Hurricane Isaac. This project included the removal of more than 300,000 cubic yards of disaster-generated debris. Responsible for day-to-day operations and successfully overseeing any issues that arose between the hauling company and DOTD. Also responsible for the invoicing and reconciliation phase of funding for the project.		

10/11 - 09/12	Project Manager, HMGP Application Development, Rhode Island Communities: Responsible for preparing \$16 Million in HMGP Applications for projects including Home Acquisition/Demolition, Drainage Improvements, and Localized Flood Reduction Projects; prepared Cost/Benefit Analyses, developed project descriptions, reviewed design documents, and cost estimates to ensure all FEMA and RIEMA requirements were met.
08/10 - 09/11	Project Manager, Public Assistance and Hazard Mitigation Technical Assistance, Cities of Cranston and Providence and the Town of North Smithfield, Rhode Island: Responsible for providing Public Assistance and Hazard Mitigation technical services to assist the city in recovering from the historic flooding that occurred in the Spring of 2010. Services included updating the city's Hazard Mitigation Plan, preparing Hazard Mitigation Grant Program applications and Cost/Benefit Analyses.
08/09 - 07/10	Principal-in-Charge, Kentucky Transportation Cabinet; City of Fayetteville, Arkansas; City of Rogers, Arkansas; City of Rector, Arkansas; Mississippi County, Arkansas, Debris Removal Monitoring Severe Winter Storm (DR-1818-KY, DR-1855-KY, & DR-1861-AR): These projects entailed monitoring and documenting the removal of more than 19 million cubic yards of disaster-generated debris in two states simultaneously. Led a team of more than 500 employees and ensured each client received reimbursement for all debris removal costs through FHWA and FEMA.
09/08 - 07/09	Principal-in-Charge, Louisiana DOTD, Districts 2, 3, 7, 8, 61, and 62, and Lafourche Parish, Debris Removal Monitoring Hurricanes Gustav & Ike (DR-1786-LA & DR-1792-LA): These projects included the removal of more than 3 million cubic yards of disaster-generated debris and over 230,000 hazardous trees. More than 300,000 tickets were issued by over 1,200 debris monitoring personnel during these projects. Responsible for day-to-day operations and successfully managing any issues that arose between the hauling company and DOTD. Also responsible for the invoicing and reconciliation phase of funding for the project.
06/08 - 08/08	Project Manager, City of Tulsa, Oklahoma Severe Winter Storm (DR-1752-OK): This project included the removal of more than 2.75 million cubic yards of disaster-generated debris and preparation of supporting documentation for 40+ Project Worksheets. Coordinated meetings with the Oklahoma Department of Transportation and Federal Highway Administration on behalf of the City to ensure the City was reimbursed 100% of costs eligible for reimbursement through FHWA's Emergency Relief Program. Subsequently tasked by the city to prepare the Detailed Damage Inspection Reports and supporting documentation for submission to DOT and FHWA.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.			
Name	Frank Day		Years of relevant experience with this employer
Title	Corporate Support / Quality Control		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization	B.S. Civil Engineering, Auburn University		
Active registration number / state / expiration date	N/A		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Corporate Support / Quality Control		
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
11/20 – present	Project Manager/Subject Matter Expert (SME), Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-FL): Providing guidance and advice in all aspects of debris removal operations, including activities of all loading, staging, disposal site, and cost eligibility for reimbursement, and documentation verification to ensure that costs are reasonable, contract and procurement processes follow federal requirements, debris quantities are accurate, debris is tracked to its final disposition, and all work and costs comply with regulatory requirements.		
11/18 – 05/20	Project Manager/Construction Engineering and Inspection, Florida Department of Transportation (FDOT) District 3, Disaster Debris Monitoring Hurricane Michael (DR-4399-FL): Oversaw a debris monitoring team responsible for overseeing the clearing of over 17 million cubic yards of debris. Project responsibilities included documenting over \$500M in removal costs for over 1 million debris tickets, and oversight/mobilization training of over 1200 debris monitors		
09/17 – 08/18	Project Manager/ Construction Engineering and Inspection, Florida Department of Transportation (FDOT) District 5, Debris Removal Monitoring Hurricane Irma (DR-4337-FL): Oversaw a debris monitoring team responsible for overseeing the clearing of over 91,000 cubic yards of debris. Project responsibilities included financial oversight of documenting over \$17M in damages and managing a \$2.1M contract.		
4/14 – 12/14	Project Manager, South Carolina Department of Transportation (SCDOT), Disaster Debris Removal Monitoring Sever Winter Storm (DR-4166-SC): Managed a debris monitoring team responsible for overseeing the clearing of 4.5 million cubic yards of debris. Project responsibilities included financial oversight of documenting over \$165M in removal costs, an \$8.9M contract, and removal of over 150,000 hazardous trees.		

10/13 – 3/14	Project Manager, Larimer County Colorado, Disaster Recovery Services, Sever Storms (DR-4145-CO): Managed debris removal monitoring project resulting from severe storms, flooding, landslides, and mudslides. This project included the removal of more than 45,000 cubic yards of disaster-generated debris. Project responsibilities included documenting over \$2.1M in removal costs.
10/12 – 10/13	Project Manager, Louisiana Department of Transportation and Development (DOTD), Debris Monitoring, Hurricane Isaac (DR-4080-LA): Oversaw District 2 debris removal monitoring project resulting from Hurricane Isaac. This project included the removal of more than 300,000 cubic yards of disaster-generated debris. Responsible for day-to-day operations and successfully overseeing any issues that arose between the hauling company and DOTD. Also responsible for the invoicing and reconciliation phase of funding for the project.
04/10 – 09/12	Subject Matter Expert/Corporation Oversight, State of Rhode Island, Disaster Recovery Projects Related to: Severe Storms and Flooding (DR-1894-RI), Tropical Storm Irene (DR-4027-RI), Hurricane Sandy (DR-4089-RI): Provided corporate support and oversight of various disaster recovery projects relating to flooding and Hurricane Sandy.
10/08 – 12/09	Project Manager, Texas Department of Transportation/Houston District, Debris Removal Monitoring Hurricane Ike (DR-1791-TX): Oversaw a debris monitoring team responsible for overseeing the clearing of over 790,000 cubic yards of debris. Project responsibilities included documenting over \$51M in removal costs and managing a \$3.1M contract.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Brandi Hoskin		Years of relevant experience with this employer	2
Title	Office Supervisor, Finance/Administration Chief		Years of relevant experience with other employer(s)	12
Degree(s) / Years / Specialization			B.A. Marketing, Southern University A&M College	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Finance and Administration, Cost Analysis, Operational Planning	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - present	Administration/Finance Chief, Oregon Department of Transportation (ODOT) Oregon Wildfires (DR-4562-OR): Works cooperatively in support of the Incident Commander (IC) and the incident requirements as defined by the IC and the ODOT Area Command with concurrence of the Chief Accounting Officer. Leads the finance team in detailed review of invoices, ensuring all charges comply with provisions of purchase orders, sub-purchase orders, contracts, leases, service agreements, grants, etc. This includes ensuring adherence to contract terms and invoicing, and there is proper authorization and internal control of purchases and assets in accordance with the information required ODOT’s Procurement Standards for Invoice Requirements per the method(s) of compensation used for the contract.			
8/20 – 11/20	Grant Specialist, Bay County, Florida Hurricane Michael (DR-4399-FL): Serve as a Grant Specialist for Category A projects for the largest local-led debris effort in FEMA history, which included over 9 million cubic yards of debris with costs totaling \$250 million. Also performed data reconciliation for over 250 invoices allowing for accelerated Category A Project Worksheets to be written and reimbursed for more than \$130 million of debris operations management data reviews.			
09/18 – 07/20	Operations Manager, Florida Department of Transportation, District 3 Hurricane Michael (DR-4399-FL): Debris monitoring duties included overseeing a staff of 30 personnel, preparing daily reports for FDOT management, maintaining daily ticket uploads, maintaining project files, and preparing and auditing monthly invoices to ensure FDOT was reimbursed thru FEMA’s Public Assistance Program.			

01/16 – 08/18	Senior Case Manager, State of New York, Governor’s Office of Storm Recovery, Rental Properties Program and Affordable Rental Opportunity Program (CDBG-DR): Served as a Senior Case Manager, attended and contributed to weekly meetings with client regarding program metrics and standard operating procedures, and managed applicant files. Collected data from submitted files and assisted in populating the Program’s system of record, conducted award closing meetings, secured signed Grant Agreements/Covenants, and distributed checks to applicants totaling approximately \$128 million. Applied the latest technology to provide great service in a fast-paced, flexible, paperless environment. Audited files to ensure compliance with Federal and State directives and service provisions. Distributed, monitored, and tracked key program daily/monthly metrics for QA/QC to ensure accurate workflow and efficiency. Communicated professionally with all Program vendors with emphasis on productivity, efficiency, and team building. Managed multiple high priority applicants.
09/12 – 06/13	Debris Management Supervisor, Louisiana Department of Transportation and Development Hurricane Isaac (DR-4080-LA): Served as a Debris Management Supervisor for the City of New Orleans’ debris removal operations. Responsibilities included quantifying debris, categorization of debris, training of monitors, managing the dump sites, maintaining safety compliance and all operations pertaining to the project. Also coordinated HR activities and supported the Data Management Team.
01/12 – 06/16	Disaster Case Manager, Texas General Land Office, Homeowner Opportunity Program (HOP) under CDBG-DR: Served as a Disaster Case Manager Supervisor providing comprehensive mobility counseling and disaster case management services to eligible homeowners under the U.S. Department of Housing and Urban Development's CDBG-DR within the Houston-Galveston Area Council of Government and the City of Galveston, Texas. HOP is a Disaster Recovery Housing Program through which income-qualified applicants who live in FEMA-designated “High Risk” areas or areas of high minority and/or poverty concentration may elect to rehabilitate or reconstruct their existing home or relocate to a safer and higher opportunity area. This program involved relocation counseling, conducted by Mobility Counselors, and the provision of licensed real estate professionals to explain the options and choices available.
11/11 – 04/13	Hazard Mitigation Specialist, City of Birmingham, Alabama Tornadoes (DR-1971-AL): Responsibilities included planning, identifying, developing, and fully scoping 20 community saferoom projects that were used to prepare and submit grant application requests to the Alabama Emergency Management Agency and FEMA on the behalf of the city.
09/08 – 06/09	Supervisor, Solid Resources, Louisiana Department of Transportation and Development Hurricane Gustav (DR-1786-LA): Supervised the work of debris haulers and site monitors in the 7 southernmost Louisiana Parishes. Responsible for training and managing over 200 monitors. Implemented a Quality Assurance and Quality Control program in the field. Ensured that safety policies and procedures were followed. Verified that only FEMA-eligible debris was removed from designated public rights-of-way and public property within assigned debris pickup zones. Verified proper photographic documentation. Coordinated with debris haulers and conferred with FEMA debris specialists in the field to resolve disputes, problems, or eligibility issues, including vegetative and construction and demolition debris. Ensure that first-pass debris collection was documented accurately.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Cherie Trainor		Years of relevant experience with this employer	2
Title	Office Supervisor, Finance/Administration Chief		Years of relevant experience with other employer(s)	17
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Finance and Administration, Cost Analysis, Operational Planning	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - present	Deputy Finance/Administration Section Chief, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Responsible for all financial, administrative, and cost analysis aspects of activities in support of Oregon’s debris monitoring operations. Develops the operating plan for the Finance/Administrative Section and reports to the Incident Commander on financial and administrative matters.			
8/20 - present	Public Assistance Coordinator, Kentucky Emergency Management, FEMA PA Audit Reconciliation and EMPG COVID-19 (DR-4497-KY): Performing FEMA-PA Category B invoice reconciliation of all supplies and equipment acquired during the Commonwealth’s response to COVID-19			
11/19 –11/20	Public Assistance Grants Specialist, Bay County, Florida, Disaster Recovery Services Hurricane Michael (DR-4399-FL): Assigned to develop Public Assistance overview and documentation training manuals. Other duties included documentation collection to support FEMA reimbursement of eligible expenses.			
10/18 – 10/19	Public Assistance Specialist, Leon County, Florida, Disaster Recovery Services Hurricane Michael (DR-4399-FL): Responsible for validating information for FEMA workbooks. Assigned to compile weekly reports to clients to update status of tasks			
08/17 – 10/18	Community Assistance Consultant, Florida Division of Emergency Management: Worked with the Public Assistance staff to manage subrecipient agreements and assist in advancing projects by accurately reflecting the process of payments. Prepared correspondence to FEMA regarding applicant late applications for funding and time extensions for emergency work. Ensured that justifications were accurately reflected in the request.			

	Assigned to the State/FEMA Joint Field Office in Orlando in support of recovery efforts following Hurricane Irma
03/17 – 06/17	Public Assistance Program Specialist, Hurricane Hermine (DR-4280-FL): Validated and reconciled labor and material costs associated with field supervisors, loading, and tower/site monitors, and completing documentation as necessary to substantiate PA grant funding for client
05/15 – 03/17	Program Manager, Hurricane Sandy (DR-4085-NY) & Flooding (DR-4241-SC): Managed CDBG-DR housing program for the States of New York (Hurricane Sandy) and South Carolina (Floods of 2015). Duties included oversight of case management activities, financial monitoring, business process improvement, policy development, quality control, and program implementation. Also responsible for training staff on policy and process changes, fielding complaints and concerns from applicants and client representatives.
03/06 – 05/15	Community Program Administrator/Mitigation & Finance Deputy/ICS Finance Chief, Florida Division of Emergency Management: Managed four functional areas - procurement, contract management, grant award application/closeout, and fiscal tracking. Responsible for contract management of special projects, including Domestic Security Initiatives. Liaised with the Division's External/Legislative Affairs Director to ensure that agency programs complied with legislative and budgetary requirements. Under special assignment, served as Deputy Bureau Chief of Mitigation and Finance. Day-to-day duties included the overall management and supervision of various programs within each bureau as well as making recommendations to senior leadership on policies, procedures, and budgetary matters. During state of emergencies, served as Finance Chief of the Finance/Administrative Section, responsible for all financial, administrative, and cost analysis aspects of the emergency. Supervised members of the Finance/Administrative Section and reported to the Incident Commander.
09/05 – 03/06	Planning Manager, Florida Department of Community Affairs: Responsible for the day-to-day administration of the Small Cities Community Development Block Grant - Disaster Recovery Program that impacted the State during the 2004 Hurricane Season. This position ensured the accuracy of the grants management systems for tracking the funds through the process. In addition, this position provided oversight for the Annual Application, implementation workshops and compliance reporting.

16. Staff Experience:

Firm employed by: CDR Maguire, Inc.				
Name	Deepali Datre. PMP, GISP		Years of relevant experience with this employer	2
Title	GIS Data Manager		Years of relevant experience with other employer(s)	21
Degree(s) / Years / Specialization			MBA University of Phoenix, BS Management Information Systems, Florida State University	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			GIS Data Management, Data Collection, GIS Data Mapping	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - present	GIS Manager, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Actively collects data from the field with hardware and software, or passively collects data with other Global Positioning System (GPS) capable mobile data collection devices. Also collects and integrates relevant GIS field data into maps and real time situational awareness tools for debris management personnel and organization leadership to make informed decisions. Manages the Unmanned Aircraft System (UAS) program to allow for LiDar and Photogrammetry data analyzation.			
09/06 – 11/20	Data Solutions Manager, September 2006 to November 2020: Collaborated with stakeholders to define their content needs and translate those needs into well-defined, documented, and scalable solutions, supported by processes and tooling. Served as Process Lead and collaborated with team on an ongoing basis to constantly refine and optimize GIS and web-based solutions.			
01/04 – 07/06	Data Systems Manager, Florida Department of Transportation: Worked with all departments within the department to develop and administer the agency’s database systems and be responsible for providing customer and business intelligence and data reporting and analysis services to a range of internal and external stakeholders. Conducted business analysis and needs assessment and served on the State of Florida GIS Functional Steering Committee.			
01/01 – 01/04	E-Commerce Developer, Tech Data: Wrote specifications, completed systems analysis and design work, conducted research and fact-fining to support E-commerce sites, including troubleshooting, and functioned as a liaison to the Internet Team and Departments and clients. Served as a ASP.NET Developer Associate.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	David Papin		Years of relevant experience with this employer	8
Title	GIS/Data Analyst		Years of relevant experience with other employer(s)	13
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			N/A	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
02/21 - present	Data Manager, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Coordinated data entry and information management, including the preparation of detailed debris estimates and submitting them to the client’s debris manager. Provided daily, weekly, or other periodic reports noting work progress and efficiency, current/revised estimates, project completion, and other schedule forecasts/updates. Prepared supporting documentation for PWs and provided QA/QC of Electronic Load Ticket Information.			
12/19 – 01/21	Sr. Recovery Specialist, Bay County, Florida, Disaster Recovery Services Hurricane Michael (DR-4399-FL): Assisted with the formulation of over \$40M Category B Project Worksheets (PW) and completed validation for Category B Force Account Labor/Equipment based on the scope of work. Completed validation for Applicant Contracts, Materials and Rentals. Uploaded documentation into Grants Portal in response to Essential Elements of Information inquiries and answered Consolidated Resource Center Requests for information. Assisted with formulation of Waterway projects. Completed PW workbooks			
07/14 – 12/20	Recovery Specialist, Jackson County, Florida Disaster Recovery Services Severe Storms, Tornadoes, Straight-line Winds, and Flooding (DR-4177-FL): Provided cost recovery support to ensure maximum federal reimbursement. Planned and executed site inspections with FEMA and County staff. Developed detailed Damage Descriptions and Scope of Work for PWs. Worked with stakeholders to assist the County in becoming the first county in Florida to utilize the Public Assistance Alternative Procedures.			
12/12 – 03/13	Data Manager, Charlestown and Westerly, RI Hurricane Sandy (DR4086-RI): Provided daily reports regarding debris removal operations. Conducted daily data entry of all load tickets provided by tower monitors. Performed reconciliation of load tickets for the dump site and trucking company. Provided			

	applicants with all backup documentation necessary for FEMA reimbursement. Led training of new debris monitors. Worked with field supervisors providing proper load tickets and equipment for all debris and tower monitors. Assisted field supervisors with calculations of truck certifications per FEMA guidelines.
01/12 – 11/12	Data Manager, Various Locations, LA Hurricane Isaac (DR-4081-LA): Provided daily reports regarding debris removal operations. Conducted daily data entry of all load tickets provided by tower monitors. Performed reconciliation of load tickets for the dump site and trucking company.
05/09 – 11/11	Data Specialist, Solid Resources, Kentucky Transportation Cabinet, City of Fayetteville, City of Rector, Mississippi County, Arkansas Ice Storms (DR-1818-KY and DR-1819-AR): Coordinated data entry and information management, including the preparation of detailed debris estimates and submitting them to the client's debris manager. Provided daily, weekly, or other periodic reports noting work progress and efficiency, current/revised estimates, project completion, and other schedule forecasts/updates. Prepared supporting documentation for PWs. This contract involved the removal and monitoring of more than 19 million cubic yards of disaster-generated debris covering two states simultaneously.
09/08 – 04/09	Data Specialist, Solid Resources, City of Monroe, Texas Hurricane Ike (DR-1791-TX): Coordinated data entry and information management, including the preparation of detailed debris estimates and submitting them to the client's debris manager. Provided daily, weekly, or other periodic reports noting work progress and efficiency, current/revised estimates, project completion, and other schedule forecasts/updates. Prepared supporting documentation for PWs.
09/08 – 05/09	Data Specialist, Solid Resources, Louisiana Department of Transportation and Development (Statewide), Lafourche Parish, Louisiana Hurricanes Gustav (DR-1786-LA) and Hurricane Ike (DR-19792-LA): Coordinated data entry and information management, including the preparation of detailed debris estimates. Provided daily, weekly, or other periodic reports noting work progress and efficiency, current/revised estimates, project completion, and other schedule forecasts/updates. This contract included the removal of more than 3 million cubic yards of disaster-generated debris and over 230,000 hazardous trees. 1,200 debris monitors issued more than 300,000 tickets.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Joanne Royal		Years of relevant experience with this employer	1
Title	Monitor Supervisor/Health and Safety Officer		Years of relevant experience with other employer(s)	17
Degree(s) / Years / Specialization			BA, Emergency & Disaster Management, American Military University	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Health and Safety Officer	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
12/20 - present	Senior Health and Safety Officer, Oregon Department of Transportation, Hazardous Tree and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Ensures safety management processes are established, communicated, implemented, measured, audited, and continuously improved. Responsible for monitoring the performance of the Project Safety Plan, facilitating hazard identification and safety risk analysis, and regularly reporting on the organization's safety performance to the accountable Project Senior Manager.			
05/16 – 04/18	Director of Safety and Security Western Global Airlines: Responsible for safety/security culture throughout the organization by developing and directing education, reporting, analysis, and promoting a Safety/Security Management System; Ensured that standardized processes comply with the organization's policies and state and federal regulations; Facilitated hazard identification, recommend controls, and implement processes to correct deficiencies and ensure compliance; Maintained database of safety/security incidents to prepare reports, analyze trends, and propose recommendations to leadership.			
01/15 – 01/16	Emergency Program Specialist, Port of Portland: Supported the development and implementation of a comprehensive Port-wide all-hazards training and exercise program; Responsible for providing ICS and Preparedness/Response training courses to critical stakeholders, employees, and response personnel; Accountable for the execution and tracking of the FAA mandated Airport Emergency Plan (AEP) annual review and update; and Oregon State, OSHA, and NFPA required earthquake, fire safety, and evacuation training and drills. Maintain operational control, oversee operational readiness & training for the PDX EOC.			

03/10– 12/11	Disaster Recovery Specialist and Adjunct Professor, Arizona Division of Emergency Management: Assisted individuals, families, and communities that suffered damages or losses of personal property and possessions due to disasters. Duties included reading and understanding laws, rules, and regulations related to disaster recovery; Instructed FEMA Mass Fatalities and Mass Casualties Courses; Performed assessment of damages to homes and businesses and collected and compiled data; Coordinated public and private disaster assistance programs and monitored temporary housing; and liaised with survivors, community members, social service providers, and political leaders
01/06 – 12/08	Primaris Airlines, Director of Safety and Security: Ensured all operations were compliant with FAA, DOT, OSHA, EPA, DHS directives, and corporate manuals while sustaining executive priorities; Developed, implemented, and maintained the Corporate Safety & Security, Internal Evaluation, and the Emergency Preparedness and Response programs in multiple US and international locations; Managed the Drug and Alcohol Program.
01/03 –Present	On-Call Team Member, Kenyon International Emergency Services, Inc.: Provide services to businesses, governments, and individuals planning for, responding to, and recovering from crises involving injury or loss of human life from natural disasters, accidents, and deliberate attacks; Member of the Dispatch Unit, Hurricane Katrina. Relayed information received from Search and Rescue, Law Enforcement, and Military to Recovery Teams of known locations of deceased. Met the transport vehicle delivering victims to DMORT and ensured proper transfer documentation. Maintained database of recovery operations. Repatriation of tsunami victims in Phuket, Thailand. Liaised with multiple Embassies and arranged transport from mortuaries to countries of residence of deceased. Assisted in the facilitation of the writing of a mass casualty mass fatality plan for the US Senate, Washington, DC

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Ronna Bennett		Years of relevant experience with this employer	2
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	17
Degree(s) / Years / Specialization			BA, Marketing, Southeastern Louisiana University	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - present	Branch Director/Operations Manager, Oregon Department of Transportation, Hazardous Tree and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Provides strategic coordination and planning to ensure resources tracking, movement coordination, and incident support. Effectively coordinates and ensures proper monitoring of the 4 prime debris contractors and total of 140 subcontractors performing work in 10 fire boundary areas, 9 counties, and impacting 120 centerline miles of State roadways.			
03/20 – 10/20	Debris and DMS Tower Monitor, Jones, Jasper, Jefferson Davis Counties, Mississippi Severe Storms & Flooding (DR-4528-MS): Served as a monitor for stump and hazardous hanger and leaner debris removal operations. As a Tower Monitor, ensured that loads brought in were accurately credited and that the unit was empty prior to departure from the DMS. Also assisted supervisor with new hire training. As a debris monitor, documented contractor work to ensure that hazardous tree removal was done in accordance with FEMA guidelines for eligibility.			
09/19 – 10/20	Project Manager, Florida Department of Transportation (FDOT), District 1, Debris Monitoring Hurricane Dorian (DR-4468-FL): Selected and trained Field Supervisors for assigned area and assisted in pre-event mobilization preparedness for emergency road clearance. Certified the Cut & Toss contractor equipment and established staging areas. Attended daily briefings with FDOT and served as a member of the debris monitoring planning team.			

09/18– 06/19	Project Manager, FDOT, District 3, Debris Removal Monitoring Hurricane Michael (DR-4399-FL): Responsible for day-to-day hazard tree removal operations for Gulf and Jackson County. Managed a staff of 300 plus monitors and oversaw activities of 250 plus contractor crews and 9 DMS sites. Performed daily data reconciliation and status reports to client, contractor, USACE, and field staff.
08/17 – 06/18	Project Manager, Texas Department of Transportation, Beaumont District, Debris Removal Monitoring Hurricane Harvey (DR-4332-TX): Responsible for overseeing monitoring operations for the removal of disaster generated debris. Supervised field staff of 75 plus monitors. Documented all activities and communicated daily with the client and contractor. Performed data/ticket reconciliation and Close-Out with the Data Manager.
01/16 –10/16	Operations Manager, Louisiana Department of Transportation, Baton Rouge District, Debris Removal Monitoring Severe Storms & Floods (DR-4277-LA): Managed operations of a field staff of 50+. Duties included certifying contractor's equipment, haul units and verification of DMS permits. Performed daily site inspections, documenting all activities, and met with client, contractor, and Project Manager to provide progress updates.
08/15 –12/15	Waste Management Specialist, Texas Department of Transportation, Beaumont District, Debris Removal Monitoring Severe Storms & Flooding (DR-4223-TX): Monitored, tracked, and recorded the segregation, collection and final disposal of white goods, e-waste and household hazardous waste debris generated from the flood event. Determined eligibility and ensured that contractor's activities were performed within TDEQ, EPA, and FEMA guidelines.
05/15 –09/15	Lead Tower Monitor, Louisiana Department of Transportation, Debris Removal Monitoring Severe Storms & Flooding (DR-4228-LA): Scope of work included maintaining site traffic control, adhering to safety standards, and processing daily logs and final report to Field Supervisor.
11/14 – 04/15	Debris Monitor, Winston County, Mississippi, Debris Removal Monitoring Severe Storms & TORNADOS (DR-4101-MS): Documented crew tickets using company's ADMS system. Tasked with reviewing routes to make sure that all roadways operated on were within the assigned areas and provided Field Supervisor with daily report of roads cleared.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Charston Hoskins		Years of relevant experience with this employer	2
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	10
Degree(s) / Years / Specialization			University of Oklahoma Agricultural & Mechanical University	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - present	Operations Section Chief, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Serving as a Senior Subject Matter Expert for debris monitoring operations involving hazard tree removal resulting from the 2020 Oregon Wildfires. Provides strategic coordination and planning to ensure resources tracking, movement coordination, and incident support for debris removal operations being performed within 10 total fire boundaries creating hazardous tree and debris removal requirements along approximately 120 miles of State Roadways across 9 counties. Provide direction and supervision to task force leaders and team chiefs involved in monitoring all hazardous tree and debris loading, staging, and disposal sites, as well as cost eligibility for reimbursement and documentation verification to ensure that costs are reasonable, contract and procurement processes follow federal requirements, debris quantities are accurate, debris is tracked to its final disposition, and all work and costs comply with regulatory requirements.			
06/19 – 10/20	Debris Operations Manager, Texas Department of Transportation, District 17, Debris Removal Monitoring Severe Storms & Tornadoes (DR-4454-TX): Responsibilities included overseeing all operations pertaining to the project: quantifying and categorizing debris, training of monitors, managing debris disposal sites, and maintaining safety. Also coordinated HR activities and supported the Data Management Team.			
09/17 – 07/19	Data Manager, Debris Monitoring, Florida Department of Transportation (FDOT), Districts 3 & 5, Debris Removal Monitoring Hurricane Michael (DR-4399-FL): Assisted FDOT in the initial clearing of debris on the federal qualifying and non-federal qualifying roads, as well as the monitoring of the removal of			

	<p>hazardous limbs and trees in the rights of way of these same roads. Managed database for easy access to ticket data, field records, truck certifications, and other records. Maintained a database for photographs that correlated with the pertaining field documents. Project responsibilities included: maintained field records; documented project details indicating Contractor's personnel present on the job site and equipment utilized on the project; Oversaw the acceptability of traffic control measures, charging of contract time; estimating and documenting debris quantities; determining debris eligibility, types and acceptable disposal methods; measuring and computing haul truck volumes; inspecting the contractor's operations (daily) to ensure that all work was performed in accordance with the specified plans, specifications, and reimbursement program requirements. Oversaw the hiring of over 100 new employees to assist in the completion of the project.</p>
02/12 – 11/16	<p>Disaster Case Manager, Homeowner Opportunity Program (HOP), Texas General Land Office: Served as a Disaster Case Manager, providing comprehensive mobility counseling and disaster case management services to eligible homeowners under the U.S. Department of Housing and Urban Development's Community Development Block Grant (CDBG) Disaster Recovery Program within the Houston-Galveston Area Council of Government (260 Applicants) and the City of Galveston, Texas (829 Applicants). HOP is a Disaster Recovery Housing Program through which income-qualified applicants who live in FEMA-designated “High Risk” areas or areas of high minority and/or poverty concentration may elect to rehabilitate or reconstruct their existing home or relocate to a safer and higher opportunity area. This program involved relocation counseling, conducted by Mobility Counselors, and the provision of licensed real estate professionals to explain the options and choices available.</p>

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Brandon Wilson		Years of relevant experience with this employer	2
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	8
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
12/20 – Present	Division Supervisor, Oregon Department of Transportation, Hazardous Tree Removal and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Responsible for the supervision of debris monitoring operations and working with Arborists to tag hazardous trees; Responsible for collection of all field documentation from Debris Monitors, ensuring completeness and accuracy. Provide overview of wetland and protected species determinations.			
09/17 – 09/19	Field Supervisor/Monitor, Florida Department of Transportation (FDOT), Districts 3 & 5, Debris Removal Monitoring Hurricane Irma (DR-4337-FL) and Michael (DR-4399-FL): Project responsibilities included writing haul tickets for debris removal; maintenance of all field records; making daily entries in the project diary to indicate the Contractor's personnel present on the job site, and equipment being utilized on the project; Determined acceptability of traffic control plans; Oversaw Endangered Species and Wetland Monitoring: the charging of contract time; estimating and documenting debris quantities; determining debris eligibility, types and acceptable disposal methods; measuring and computing haul truck volumes; Inspected the contractor's operations (daily) to ensure that all work was performed in accordance with the specified plans, specifications, and reimbursement program requirements; kept clear and concise records of the contractual operations, prepared daily, weekly, monthly quantity summaries and breakdowns as well as daily progress reports in conformance with FDOT requirements; reconciled and recommended payment of hauling contractor’s invoices; Oversaw the hiring of over 100 new employees to assist in the completion of the project.			
01/14 – 11/15	Field Supervisor, South Carolina Department of Transportation, Debris Removal Monitoring Severe Winter Storm (DR-4166-SC): Responsible for managing the removal of more than 150,000 hazardous trees and			

	2 million cubic yards of disaster-generated debris. Performed Protected Species Determinations. This project included more than 1,000 debris monitoring personnel.
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16. Staff Experience:

Firm employed by: CDR Maguire, Inc.				
Name	Carl Jones		Years of relevant experience with this employer	2
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	4
Degree(s) / Years / Specialization			B.A. Marketing, Southern University A&M College	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
12/20 - present	Division Supervisor, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Current Division Supervisor providing incident support for debris removal operations being performed on a fire responsible for burning more of the Oregon Cascades than had burned in the previous 36 years combined. Responsible for daily execution of pre-planned objectives with the goal of procuring 100% reimbursement for the client. Supervise licensed arborists in the identification of hazardous trees posing threats to major roadways. Also responsible for the supervision of monitors and task force leaders striving towards a goal of disaster recovery. Oversaw the removal of >15,000 trees from the lower Cascades, OR-126 area. Monitor all debris loading, log staging and disposal of debris. Assisted in deployment of Unmanned Aerial Vehicles (UAV) teams using specialized light detection and ranging (LiDAR) systems and photogrammetry for identification of burned and compromised trees and debris assessments in areas that were unsafe for monitors to access, especially on high slope areas where dead/dying trees created potential hazard to the roadways beneath.			
10/20 – 12/20	Operations Manager / Project Manager, Louisiana Department of Transportation (DOTD), District 2, Debris Removal Monitoring Hurricane Zeta (DR-4577-LA): Performed initial damage assessments for DOTD to determine severity of impact and scope of work to be performed. Responsible for the training of all field monitors and management of personnel. Supervised all debris removal activities from initial roadside pickup to final disposal. Fostered client relationship through adherence to plans set forth and facilitated expectations by providing concise status reports to DOTD, proactively addressing all issues.			

8/20 – 10/20	Operations Manager, Louisiana Department of Transportation, District 8, Debris Removal Monitoring Hurricane Laura (DR-4559-LA): Responsible for scheduling and dispatch of more than 80 loading sites and tower monitors daily. Coordinated daily field activities to ensure the achievement of both long- and short-term project objectives. Assessed contractor ability to perform as required. Responsible for review and evaluation of subordinate performance and resolved field safety and operational issues.
04/19 – 07/19	Lead Supervisor, Texas Department of Transportation (TxDOT), Lufkin District, Debris Removal Monitoring Severe Windstorms (DR-4454-TX): Overseer of retrieval of measurements, credentials and photo documentation required for contractor truck certifications. Led daily debris operations on city, county, and State roads. Planned and managed crew scheduling for debris operations in line with all project demands. Facilitated efficient debris pickup and ensured eligibility of materials ticketed. Oversaw day-to-day operations and supervision of the inspector-monitor staff. Other duties included reports to TxDOT, data reconciliation and video documentation of roadways pre/post debris removal.
10/18 – 04/19	Field Supervisor, Florida Department of Transportation, District 3, Debris Removal Monitoring Hurricane Michael (DR-4399-FL): Key supervisory personnel for project that included the removal of more than 167,000 hazardous trees and upwards of 16,000,000 cubic yards of disaster generated debris. Managed over 100 monitors and several supervisors simultaneously. Responsible for overall supervision and training of staff working in Jackson County, FL to ensure adherence to policies, guidelines, and procedures. Responsible for ON-system and county road data reconciliation for reimbursement.
08/17 – 07/18	Field Supervisor, TxDOT, Beaumont District, Debris Removal Monitoring Hurricane Harvey (DR-4332-TX): A storm responsible for over 30,000,000 CY of disaster generated debris and an estimated damage of \$125 Billion, tasked with daily work assignments and supervision of 75+ monitors. Performed initial DMS setups, truck certifications, monitor field training, debris assessments and site supervision. Oversaw documentation of debris picked up by both the debris contractor and TxDOT owned haul units. Successfully achieved maximum reimbursement for the client.

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Otis de Reyna		Years of relevant experience with this employer	2
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	8
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 – Present	Task Force Leader, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Supervised debris and hazardous tree removal operations and performed damage assessments within 10 total fire boundaries, across 9 counties along approximately 120 miles of state roadways. Coordinated with debris removal contractors and supervised debris monitors to ensure proper documentation occurred at collection and disposal sites, as well as tracking of all costs associated with merchantable logs. This involved regular communication with UAS (drone) teams for quantifying debris during damage assessments and assisting with survey, mapping, and inspecting activities in high slope areas where conditions were too hazardous for personnel to access.			
01/16 – 08/20	Case Manager, State of New York Governor's Office of Storm Recovery, Rental Property Program: Attended and contributed to weekly meetings with client regarding program metrics and standard operating procedures, and managed applicant files. Collected data from submitted files and assisted in populating the Programs record system.			
10/13 – 11/15	Project Coordinator, Texas General Lands Office: Project Coordinator over the County of Galveston, responsible for 7 Mobility Counselors and over 200 Applicants that participated in the relocation program.			
11/12 – 09/13	Project Manager, Town of Clinton Connecticut, Debris Removal Monitoring Hurricane Sandy (DR-4087-CT): Services included overseeing field supervisors, quantifying, and categorizing debris, training monitors, managing the dump sites, and overseeing all operations pertaining to this project. Working in conjunction with all local government officials, Connecticut Department of Transportation, Department of Energy and Environmental Protection, FEMA, and US Fish and Wildlife Services.			

08/12 – 11/12	Field Supervisor, Hurricane Isaac (DR-4080-LA), Louisiana Department of Transportation, District 2, Debris Monitoring: Responsible for training over 100+ field monitors, overseeing all field truck certification, managing multiple parish operations, and dealing with sensitive issues related the project completion.
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16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Fredrick Gibson		Years of relevant experience with this employer	2
Title	Emergency Operations Center (EOC) Liaison		Years of relevant experience with other employer(s)	3
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Serve as Liaison to State Debris Manager at DOTD HQ, assist in answering Operational Questions, Accumulate Data for Reports to State Debris Manager.	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
12/20 - present	Division Supervisor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring 2020 Oregon Wildfires (DR-4562-OR): Served Division Supervisor for debris monitoring operations involving hazard tree assessment and removal resulting from the wildfires of 2020 in Oregon. Supervised debris removal operations within 10 total fire boundaries creating hazardous tree and debris removal requirements along approximately 120 miles of state roadways across 9 counties. Organized and assigned resources into configurations to meet incident and tactical objectives. Implement the portion of the Incident Action Plan pertaining to division. Identify and determine assigned resource's ability to complete assignment within period to achieve strategies and objectives. Coordinates activities with adjacent Divisions and across functional areas. Participate in the validation of disaster related damages. Conduct tactics and planning meetings for work staff.			
12/17 - 11/20	Field Supervisor, Louisiana Department of Transportation and Development, Florida Department of Transportation, and Texas Department of Transportation (TxDOT), Debris Removal Monitoring Hurricane Delta (DR-4570-LA), Hurricane Laura (DR-4572-LA), Hurricane Dorian (DR-4468-FL), Hurricane Michael (DR-4399-FL), and Hurricane Harvey (DR-4332-TX): Participate in the validation of disaster related damages. Provided operation support for debris removal of several counties at a time. Provide daily reports to DOT contract manager and maintenance supervisors, data reconciliation, video documentation of roadways pre/post debris removal, and participation in DOT briefings. Assisted with FHWA and FEMA coordination to ensure all debris operations sites are following applicable regulations and reimbursement programs. In Hurricane Harvey worked the marine debris section of the project while serving as an ESA			

	<p>specialist. Monitor the scope of the project work and its cost. Create strategies and go over daily operation plans with respected heads of each branch involved in project. Have weekly meetings with project manager to discuss ways to accomplish a successful project. Allocate monitors to crew and location. Supervised staff of 80 plus inspectors-monitors. Served as supervisor for pre-event mobilization activities in preparation for emergency road clearance ahead of landfall. Post storms assisted with coordination of damage assessment reporting.</p>
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16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Christopher Swain		Years of relevant experience with this employer	<1
Title	Disposal Site Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Disposal Site Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
07/21 - Present	Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removals (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Keith Barnett		Years of relevant experience with this employer	1
Title	Disposal Site Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Disposal Site Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
01/21 - Present	<p>Debris Monitor, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removals (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.</p>			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	William Gerros		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
01/21 - Present	Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removal (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Kenneth Wilson		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
01/21 - Present	Debris Monitor, Oregon Department of Transportation (ODOT), Hazard Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removals (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Libby Wilde		Years of relevant experience with this employer	<1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
07/21 - Present	Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removals (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Claudia Vernis		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	1
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)		Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
02/21 - Present		Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removal (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.		
10/18 – 10/19		Debris Ticket/Data Entry Clerk, Chipley, FL: Responsible for input of daily field tickets into accounting system; Performed audits on field tickets to ensure correct for client billing purposes.		
06/07 – 09/18		Subcontractor, All Spec Construction: Performed site assessment of properties to document renovations/reparations for bank lenders.		
09/06 – 11/07		Debris Monitor, Plantation Florida: Monitored trucks collecting debris from local storms; ensured debris was typed and disposed of properly; ensured tickets were issued documenting the process.		

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Maureen Farley		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	2
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)		Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
01/21 - Present		Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removal (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.		
09/20 – 12/20		Debris Monitor, Marianna, FL: Worked at debris removal sites; monitored right-of-way and PPDR debris clean-up from Hurricane Michael.		
06/19 – 09/19		Debris Monitor, Marianna, FL: Worked at debris removal sites and leaner/hanger sites; monitored debris clean-up on roads in west Jackson County, Florida.		
10/18 – 04/19		Debris Monitor, Quincy, FL: Worked at debris removal sites; monitored right-of-way, and leaner/hanger debris clean-up from Hurricane Michael.		

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Rosena Delhomme		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	3
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)		Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
02/21 - Present		Debris Monitor, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Assesses private property debris/tree removal (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.		
08/20 – 02/21		Team Supervisor/Debris Monitor, FL: Supervised team working at debris removal sites; ensured procedures were followed and documentation submitted as required.		
10/18 – 10/19		Debris Ticket/Data Entry Supervisor, Chipley, FL: Responsible for auditing and correcting problem tickets into accounting system; Performed audits on field tickets to ensure correct for client billing purposes.		
08/10 – 10/11		Team Supervisor/Debris Monitor, FL: Supervised team working at debris removal sites; ensured procedures were followed and documentation submitted as required.		
07/06 – 06/07		Team Supervisor/Debris Monitor, FL: Supervised team working at debris removal sites; ensured procedures were followed and documentation submitted as required.		

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Christopher White		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	<1
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
03/21 - Present	Task Force Leader, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Removal Monitoring Oregon Wildfires (DR-4562-OR): Provides oversight of operations at debris management sites. Team member of CDR UAS Drone Team. Visual observer for flight missions. Support lead for hazardous tree removal in cliff areas. QC of ICS daily activity logs. Data entry and invoice reconciliation. Assesses private property debris/tree removal (PPDR). Participates in the validation of disaster related damages. Coordinates with ODOT personnel to ensure all rules are being followed by debris removal contractors. Ensures proper protocols are being followed as trucks are being loaded. Attends weekly meetings with project managers for daily operation plans. Inspects and documents safety utilizing inspection check sheets for unsafe acts and/or conditions to the field supervisor with assigned areas. Generates right of way unit rate tickets for crew and heavy machinery and ensured that only eligible fire debris is removed, loaded, and hauled. Record all information on each load ticket using the Automated Debris Management System and ensure proper records include GPS coordinates and photos.			
09/20 – 01/21	Field Supervisor, Louisiana Department of Transportation and Development (DOTD), Debris Monitoring, Hurricanes Laura and Zeta (DR-4559-LA and DR-4577-LA): Supervised right of way monitors, checked logs, daily reporting, conducted daily beginning and end of day meetings with monitors. Spot checked daily tasks, assessed highways for debris, and reported all findings to the client.			

16. Staff Experience:

Firm employed by CDR Maguire, Inc.				
Name	Alicia Bowman		Years of relevant experience with this employer	1
Title	Office Support		Years of relevant experience with other employer(s)	14
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities			Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
02/21 - Present	Assistant Operations Manager, Oregon Department of Transportation, Hazard Tree Assessment and Debris Removal Monitoring 2020 Wildfires (DR-4562-OR): Provides incident support for debris removal operations for the largest wildfire incident in Oregon history. Responsible for daily execution of pre-planned objectives with the goal of procuring 100% reimbursement for the client. Overseeing all administrative duties, orientations, field support, daily reporting of numbers, attending all operations meetings, scheduling and communications with the client, contractors, and local community			
10/20 – 12/20	Assistant Operations Manager / Project Manager, Louisiana Department of Transportation (DOTD), District 2, Debris Monitoring Hurricane Zeta (DR-4577-LA): Performed initial damage assessments for DOTD to determine severity of impact and scope of work to be performed. Responsible for the training of all field monitors and management of personnel. Supervised all debris removal activities from initial roadside pickup to final disposal. Fostered client relationship through adherence to plans set forth and facilitated expectations by providing concise status reports to DOTD, proactively addressing all issues.			
08/20 – 10/20	Field Supervisor, Louisiana Department of Transportation, District 8, Debris Monitoring Hurricane Laura (DR-4559-LA): Responsible for scheduling and dispatch of more than eighty loading site and tower monitors daily. Coordinated daily field activities to ensure the achievement of both long- and short-term project objectives. Assessed contractor ability to perform as required. Daily monitoring of monitor performance, training, field assessments, auditing logs, safety meeting, and downsizing of staff.			
03/19 – 08/20	Strategies To Empower People (STEP) Case Manager, Louisiana Department of Children and Welfare Services, St. Landry, Evangeline Parishes: Managed the STEP) program for the state of Louisiana in St. Landry and Evangeline parishes. Assisted STEP clients in enrolling in school, conducting job searches, taking self-development courses, and various other tasks to assist them in becoming self-sufficient. Located housing			

	for clients, conducted classes on budgeting and life skills. Reported to the State of Louisiana the success and failure of clients.
06/17 – 02/19	Manager, Residential Emergency Services to Offer (Home) Repairs to the Elderly (RESTORE) Louisiana Program Severe Storms and Flooding (DR-4277-LA): Managed the Lafayette, Louisiana office for the RESTORE Louisiana program. The project was a Community Based Block Grant that was set up to assist the homeowners to recover from The Great Flood of 2016. Managed a staff of case managers and secretaries that assisted homeowners in applying, as well as maintaining cases according to federal and state guidelines. Oversaw a team that assisted homeowners in six parishes to complete applications, gather documentation, go through inspection, get their homes repaired, demolition, replaced or repaid for repairs they had previously completed.
08/07 – 06/17	Operations Manager, Wal-Mart Distribution Center: Managed shipping, receiving, and distribution departments at the local distribution center. Responsible for all trainings, safety operations, policy enforcement as well as safety. Trained all loaders, floaters, yard drivers, desk clerks, receivers, and encoders. Previous positions consisted of Operations Manager at Store 312, Asset Protection Manager for stores 312, and 543 as well as Area Asset Protection Trainer. Responsible for all compliance, payroll, daily, weekly, monthly, and quarterly reports. Responsible for Personnel Department, Finance, Receiving, Claims, Invoicing, and soft lines. Conducted all trainings, attended community meetings, community outreach programs, recruiting for the company, as well as handling majority of escalations.

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group				
Name	Courage Idusuyi		Years of relevant experience with this employer	14
Title	Monitor Supervisor		Years of relevant experience with other employer(s)	12
Degree(s) / Years / Specialization			B.S. Industrial Technology	
Active registration number / state / expiration date			N/A	
Year registered		Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
02/21 - Present	Branch Director/Field Accounting, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Responsible for working cooperatively to ensure adherence to contract terms and invoicing, proper authorization and internal control of purchases and assets, in accordance with the information required ODOT’s Procurement Standards for Invoice Requirements per the method(s) of compensation used for the contract.			
08/20 - 04/21	Project Manager, Louisiana Department of Transportation (DOTD), Debris Monitoring (4400010672) Hurricane Laura & Hurricane Delta (DR-4559-LA & DR-4570-LA): Hired, trained, and managed supervisors and crew monitors to observe and document right of way (ROW) debris removal resulting from the impact of Hurricane Laura. Hired, trained, and managed supervisors and tower monitors to observe, document and make load calls at the temporary debris management site (DMS) and final disposal site. Provided daily reports to the client that included cubic yardage removed and transported to the debris management site daily; cumulative cubic yardage removed and transported for the life cycle of the project; daily monitor logs, tower logs and activity logs needed for project reconciliation.			
08/19 - 11/19	Project Manager, McNeese State University, Louisiana, Damage Assessment & Public Assistance Recovery Management Hurricane Laura (DR-4559-LA): Provided damage assessment and program management services throughout all phases of the recovery project. Provided project team within 48 hours of a notice to proceed and inspected every building of McNeese State University’s campus totaling 133 buildings which included student dormitories and auditoriums, among others, within 18 days.			
10/19 - 02/20	Project Manager, City of Sulphur, Louisiana, Public Assistance Recovery Management Hurricane Laura (DR-4559-LA): Provided the City of Sulphur grants management and assistance in the development of a comprehensive recovery strategy in the aftermath of Hurricane Laura. Helped the City complete FEMA PA			

	applications for funding for all projects being funded by the program. Inspectors tracked that the work was completed in accordance with the project scope and timelines and in accordance with overall program policy and procedure.
03/19 - 11/20	Project Manager, Multiple Counties, Florida, Damage Assessment, Construction Technical Assistance and Environmental Hazards Hurricane Michael (DR-4399-FL): Supervised a team of 45 inspectors to perform inspections on properties, managed a team on Construction Technical Assistance tasked with conducting progress inspections on residential repair projects being funded by the program. Inspectors tracked that the scope of work was being completed in accordance with the project scope and timelines and in accordance with overall program policy and procedure. Supervised a team of project inspectors. Designed and implemented a database to track and manage information and workflows associated with the inspections. Also supervised a team of 20 inspectors to perform Elevation Certificates.
09/17 - Present	Project Manager, Multiple Counties, Texas, Damage Assessment, Construction Technical Assistance and Environmental Hazards Hurricane Harvey (DR-4332-TX): Supervised a team of 30 inspectors to perform inspections on properties, managed a team on Construction Technical Assistance tasked with conducting progress inspections on residential repair projects.
08/16 - 12/16	Deputy Project Manager, Louisiana Department of Transportation, Debris Monitoring (3000002993) Severe Storms & Flooding (DR-4277-LA): Hired, trained, and managed supervisors and crew monitors to observe and document right of way (ROW) debris removal resulting from the impact of The Great flood. Hired, trained, and managed supervisors and tower monitors to observe, document and make load calls at the temporary debris management site (DMS) and final disposal site. Provided daily reports to the client that included cubic yardage removed and transported to the debris management site daily; cumulative cubic yardage removed and transported for the life cycle of the project; daily monitor logs, tower logs and activity logs needed for project reconciliation

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group				
Name	Cairassin Alston		Years of relevant experience with this employer	2
Title	Monitor Supervisor		Years of relevant experience with other employer(s)	1
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered		Discipline	N/A	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
09/21 - Present	Division Supervisor, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Responsible for supervising and supporting all task force leaders (both responsible for overseeing and documenting the hazard tree debris removal contractors’ field activities including recording the materials removed from each property as well as materials delivered to the disposal/recycling facilities) within their logistical area of supervision, as assigned by the Operations Chief (OC) or Planning Chief (PC) or both.			
08/20 - 04/21	Field Supervisor, Louisiana Department of Transportation (DOTD), Debris Monitoring (4400010672) Hurricane Laura & Hurricane Delta (DR-4559-LA & DR-4570-LA): Responsibilities included quantifying and categorization of debris, training of monitors, managing the dump sites, maintaining safety compliance and all operations pertaining to the project.			
08/16 - 03/17	Field Supervisor, DOTD, Debris Monitoring Severe Storms & Flooding (3000002993) (DR-4277-LA): Served as a Debris Management Supervisor for the debris removal operations. Responsibilities included quantifying debris, categorization of debris, training of monitors, managing the dump sites, maintaining safety compliance and all operations pertaining to the project.			

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group				
Name	Brandon Pennywell		Years of relevant experience with this employer	1
Title	GIS/Data Analyst		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered		Discipline	N/A	
Contract role(s) / brief description of responsibilities			GIS Data Management, Data Collection, GIS Data Mapping	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
08/20 - 04/21	GIS Support, Louisiana Department of Transportation, Debris Monitoring (4400010672) Hurricane Laura & Hurricane Delta (DR-4559-LA & DR-4570-LA): Gathered all information on Local Agency, debris, mapping and infrastructure, and built it into a cohesive database that was used to assess, coordinate, and summarize all the debris removal activities that had taken place.			
08/19 - 11/19	IT Development, McNeese State University, Damage Assessment, Public Assistance Recovery Management Hurricane Laura (DR-4599-LA): Provided support for damage assessment program management services throughout all phases of the recovery project; Inspected every building of McNeese State University’s campus totaling 133 buildings which included student dormitories and auditoriums, among others.			

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group			
Name	Turora Matthews		Years of relevant experience with this employer
Title	Office Support		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization		N/A	
Active registration number / state / expiration date		N/A	
Year registered		Discipline	N/A
Contract role(s) / brief description of responsibilities		Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
02/21 - Present	Office Accounting/Administrative Staff, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Works cooperatively to ensure adherence to contract terms and invoicing, and that there is proper authorization and internal control of purchases and assets in accordance with the information required ODOT’s Procurement Standards for Invoice Requirements per the method(s) of compensation used for the contract; Works directly with the FC in reviewing the hazard tree debris removal contractors’ invoices looking for discrepancies with the daily activities logged by the field accounting staff; Provides FC with financial review and/or evaluation of hazard tree debris removal contractor(s) invoices; Reports any discrepancies and make recommendations for approval of hazard tree debris removal contractor(s) invoices.		
08/20 - 04/21	Office Accounting/Administrative Staff, Louisiana Department of Transportation (DOTD), Debris Monitoring (4400010672) Hurricane Laura & Hurricane Delta (DR-4559-LA & DR-4570-LA): Worked cooperatively to ensure adherence to contract terms and invoicing, and that there was proper authorization and internal control of purchases and assets in accordance with the information required by DOTD.		
09/16 - 12/16	Office Accounting/Administrative Staff, DOTD, Debris Monitoring (3000002993) Severe Storms & Flooding (DR-4277-LA): Worked cooperatively to ensure adherence to contract terms and invoicing, and that there is proper authorization and internal control of purchases and assets in accordance with the information required by DOTD.		

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group			
Name	Faith Leroy		Years of relevant experience with this employer
Title	Office Support		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization		N/A	
Active registration number / state / expiration date		N/A	
Year registered		Discipline	N/A
Contract role(s) / brief description of responsibilities		Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
08/20 - 04/21	Office Accounting/Administrative Staff, Louisiana Department of Transportation (DOTD), Debris Monitoring (4400010672) Hurricane Laura/Hurricane Delta (DR-4559-LA & DR-4570-LA): Worked cooperatively to ensure adherence to contract terms and invoicing, and that there is proper authorization and internal control of purchases and assets in accordance with the information required by DOTD.		

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group				
Name	Lindsay Marts		Years of relevant experience with this employer	<1
Title	Office Support		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered		Discipline	N/A	
Contract role(s) / brief description of responsibilities			Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
06/21 - Present	Data Assessment Manager, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Electronically manages and tracks all the site documentation including, but not limited to the following: the ROE’s, all site documentation, daily activity documentation, trucking documentation, and site data reconciliation with the hazard tree debris removal contractor(s).			

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group			
Name	Oritsematosan Dudu		Years of relevant experience with this employer
Title	Office Support		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization		Master of Science, Accounting	
Active registration number / state / expiration date		N/A	
Year registered		Discipline	N/A
Contract role(s) / brief description of responsibilities		Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
02/21 - Present	Office Accounting/Administrative Staff, Oregon Department of Transportation, Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): Works cooperatively to ensure adherence to contract terms and invoicing, and that there is proper authorization and internal control of purchases and assets in accordance with the information required ODOT’s Procurement Standards for Invoice Requirements per the method(s) of compensation used for the contract; Works directly with the FC in reviewing the hazard tree debris removal contractors’ invoices looking for discrepancies with the daily activities logged by the field accounting staff; Provides FC with financial review and/or evaluation of hazard tree debris removal contractor(s) invoices; Reports any discrepancies and make recommendations for approval of hazard tree debris removal contractor(s) invoices		
08/20 - 04/21	Office Accounting/Administrative Staff, Louisiana Department of Transportation (DOTD), Debris Monitoring (4400010672) Hurricane Laura & Hurricane Delta (DR-4559-LA & DR-4570-LA): Worked cooperatively to ensure adherence to contract terms and invoicing, and that there is proper authorization and internal control of purchases and assets in accordance with the information required by DOTD.		

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group				
Name	Eric Bradley		Years of relevant experience with this employer	1
Title	Roadway Monitor		Years of relevant experience with other employer(s)	0
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered		Discipline	N/A	
Contract role(s) / brief description of responsibilities			Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
06/21 - Present	Task Force Leader, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR): responsible for directing and overseeing disaster hazard tree debris operations at one or more such sites and must be capable of directing and overseeing these operations. Inspect, monitor, track, and document the hazard trees and slash removed and disposed from each assigned property; Provide documentation of hazard tree debris removal quantities parcel-by-parcel and by GPS or street, route, and date. This documentation is in an Excel format or other formats utilizing a FEMA approved Automated Debris Management System (“ADMS”); Complete and submit to PC any additional governmental Agency all documentation that is required for ODOT, the State of Oregon, cities, and counties to receive the maximum reimbursement for all covered hazard tree debris removal and related costs; Fill out and submit daily activity records per property documenting hazard tree debris removal contractor(s) labor staff and hours, equipment used, trucks that hauled materials from the property, disposal and/or other sites materials taken to, and other activities occurring under their watch throughout the day.			
08/20 - 04/21	Debris Monitor, Louisiana Department of Transportation, Debris Monitoring (4400010672) Hurricane Laura/Hurricane Delta (DR-4559-LA & DR-4570-LA): Served as a Debris Monitor for the debris removal operations. Responsibilities included confirming debris eligibility by documenting the location of the debris (field monitors) and the volume of debris collected (tower/debris management site monitors).			

Firm employed by: Elite Services of Louisiana, LLC d/b/a The Elite Group			
Name	Joshua Johnson		Years of relevant experience with this employer
Title	Roadway Monitor		Years of relevant experience with other employer(s)
Degree(s) / Years / Specialization		N/A	
Active registration number / state / expiration date		N/A	
Year registered		Discipline	N/A
Contract role(s) / brief description of responsibilities		Roadway Monitor, Operations Oversight, Records Management (ADMS)	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
04/21 - 12/21	Task Force Leader, Oregon Department of Transportation (ODOT), Hazardous Tree Assessment and Debris Monitoring 2020 Wildfires (DR-4562-OR): Responsible for directing and overseeing disaster hazard tree debris operations at one or more such sites and must be capable of directing and overseeing these operations; Inspected, monitored, tracked, and documented the hazard trees and slash removed and disposed from each assigned property; Provided documentation of hazard tree debris removal quantities parcel-by-parcel and by GPS or street, route, and date. This documentation was in an Excel format or other formats utilizing a FEMA approved Automated Debris Management System (“ADMS”); Completed and submitted to PC any additional governmental Agency all documentation that is required for ODOT, the State of Oregon, cities, and counties to receive the maximum reimbursement for all covered hazard tree debris removal and related costs; Completed and submitted daily activity records per property documenting hazard tree debris removal contractor(s) labor staff and hours, equipment used, trucks that hauled materials from the property, disposal and/or other sites materials taken to, and other activities occurring under their watch throughout the day.		
08/20 - 04/21	Debris Monitor, Louisiana Department of Transportation, Debris Monitoring Hurricane Laura/Hurricane Delta (4400010672) (DR-4559-LA & DR-4570-LA): Responsibilities included confirming debris eligibility by documenting the location of the debris (field monitors) and the volume of debris collected (tower/debris management site monitors).		

Firm employed by: AC Disaster Consulting				
Name	Vanessa Gatto		Years of relevant experience with this employer	3
Title	Monitor Supervisor		Years of relevant experience with other employer(s)	1
Degree(s) / Years / Specialization			N/A	
Active registration number / state / expiration date			N/A	
Year registered	N/A	Discipline	Debris Management / Recovery	
Contract role(s) / brief description of responsibilities			Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
01/22 – Present	Operations Manager, Colorado Department of Public Safety, Debris Removal Monitoring Marshall Wildfire (DR-4634-CO): Assisting the County of Boulder and City of Superior and Louisville in collecting Right of Entry forms for private property debris removal; Setting up a call center for any questions that homeowners may have about the Marshall Fire and the resources available to homeowner and various outreach requests; Compiling and collecting various data requests in preparation of debris removal.			
12/21 – 01/22	Kentucky Division of Emergency Management Severe Storms & Tornadoes (DR-4630-KY): Assisted in the Kentucky Emergency Operation Center to help outreach and coordination of applicants; Assisted multiple counties with FEMA applications and debris questions; Attended coordination meetings with State, FEMA and local entities; Acted as a liaison between the Kentucky State Emergency and multiple Kentucky Counties and applicants.			
12/20 – Present	Project Manager, Oregon Office of Emergency Management/Oregon Department of Transportation, Debris Management 2020 Oregon Wildfires (DR-4562-OR): Oversees debris monitoring firm, debris contractor firms, and internal staff; Performs field reviews to assess private property debris removal and other compliance issues; Addresses inquiries from involved parties pertaining to ROE and private properties. Coordinates between contractors, subcontractors, consultants, and other State agencies.			
03/20 – 11/21	Florida Division of Emergency Management, Disaster Cost Recovery, Hurricane Michael (DR-4399-FL) and COVID-19 (DR-4486-FL): Assisted the Florida Division of Emergency Management’s State Emergency Response Team (SERT)-State Emergency Operations Center (SEOC) and the SEOC Surge Team in capturing costs and tracking resources related to COVID-19 response missions; Managed a staff that provided EOC Finance support in the reconciliation of over \$450 million invoices for medical staffing and logistics for COVID-19; Provided data on the quantity and value of resources that have been delivered to each County (<i>i.e.</i> , financial forensics and cost tracking clarity for eventual Cat B reimbursement process); Filtered through over 14,000 WEB EOC missions by County to break out missions and costs and decipher what missions can be closed out and what the actual current remaining needs are; Advised on decision points that were needed to improve operational coordination for the resource request process (<i>i.e.</i> , process improvement and efficiency of scarce resource ordering and allocation); Assisted in the resource management and movement control process with ESF7 Logistics and the Finance-Administration Section (<i>i.e.</i> , coordination of resource requests from start to finish); Reviewed, gathered			

	and collated information related to resource ordering and cost tracking: Recovery, Finance-Administration Section, Logistics (ESF7), Health & Medical (ESF8), and AHCA.
10/18 – Present	Debris Manager, City of Mexico Beach, Florida, Debris Management Hurricane Michael (DR-4399-FL): Provides FEMA eligibility guidance and oversight for the City of Mexico Beach for all debris and monitoring costs; Oversees reconciliation for data with haulers to ensure maximum FEMA validation and reimbursement (\$50M+ as of April 2021); Reviews all invoices from Hauler for the debris removal costs to Mexico Beach to verify 100% accuracy; Compiles all data to expedite project worksheets, including the fastest PW ever approved in the State of Florida; Responsible for locating over \$14M in invoices that had not been previously categorized as a Hurricane Michael expense.

Firm employed by: AC Disaster Consulting				
Name	Jonathan Saylor		Years of relevant experience with this employer	1
Title	Monitor Supervisor/Operations		Years of relevant experience with other employer(s)	4
Degree(s) / Years / Specialization		➤ M.S., Appalachian State University, Political Science ➤ B.S., Appalachian State University, Political Science		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities		Monitor Supervisor/Operations Manager, Strategic Coordination, Monitor Coordination, Debris Contractor Coordination		
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
10/20 – Present	Debris Management Specialist, Oregon Office of Emergency Management/Oregon Department of Transportation 2020 Oregon Wildfires (DR-4562-OR): Oversees debris monitoring firm, debris contractor firms, and internal staff; Attends all coordination meetings between OEM, ODOT, contractors, monitoring firm; Brings high level solutions to client regarding safety, FEMA eligibility; Performs field reviews to assess private property debris removal and other compliance issues; Addresses inquiries from involved parties pertaining to ROE and private properties; Coordinates between contractors, subcontractors, consultants, and other State agencies.			
10/16 – 10/20	Emergency Management Specialist: Served as Debris Monitor, DMS Monitor, Cut and Bucket Truck Supervisor, Mapping-Collector, ArcGIS; New Hire Monitor Trainer; Data Clerk - (tickets, tower logs, Sit Reps) - monitored, collected, scanned, and processed raw incoming ticket data in Debris Pro, Tower Log Implementation, Data Dumps, Nightly Sit Rep Processing.			
05/05 – 09/16	Military Police, U.S. Army; Oversaw the execution of the five military police Battlefield functions; Maneuver and mobility support operations (reconnaissance and surveillance); Area security operations (site security and response); Law & order operations (law enforcement and developing host-nation police forces); Internment/resettlement operations (military prisoners and enemy combatants); Police intelligence operations; Protected the lives and property on base and all Army installations by enforcing military laws and regulations; Traffic Control, prevent crime and respond to all emergencies.			
10/96 – 10/00	Military Police, U.S. Army: Protected the lives and property on base and all Army installations by enforcing military laws and regulations; Traffic Control to prevent crime and respond to all emergencies;			

Firm employed by: AC Disaster Consulting			
Name	Karli Booth	Years of relevant experience with this employer	3
Title	Office Support	Years of relevant experience with other employer(s)	4
Degree(s) / Years / Specialization		N/A	
Active registration number / state / expiration date		N/A	
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities		Office Support, Debris Management, Records Management	
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).		
12/20 – Present	Project Manager, Oregon Office of Emergency Management, Response & Recovery Services 2020 Oregon Wildfires (DR-4562-OR): Coordinate intergovernmental Agreements and Memorandums of Understanding for FEMA eligible applicants to participate in the State led cleanup program; Work with county officials to assist with data management and tracking of fire victims and Right of Entry processes for HHW and Debris Removal; Work directly with fire victims to help coordinate and understand processes; Oversee day to day debris operations of contractors while in the field; Invoice audit of all contractors submitting invoices for payment to Oregon.		
03/20 – Present	Data Manager, Florida Division of Emergency Management (FDEM), Disaster Recovery Services COVID-19 (DR-4486-FL): Provide strategy oversight, research, policy development and analytical support in coordination with the Florida State Emergency Response Team (SERT) for FDEM’s COVID-19 response; Research and develop guidance, procedures, and tools and checklists to help establish, operate, and manage field hospitals to support hospital surge; Conduct data analysis of available facilities, facilities requirements, access, and functional needs requirements (such as American Disability Act (ADA) requirements) and staffing to facilitate quarantine and isolation facilities; Intake data and manage documentation of USACE qualification forms submitted by hotels for County and State use; Assist with co-response planning to provide strategies, planning assumptions, and operational objectives in response to hurricanes while COVID-19 is still present in the population.; Manage software implementation to track individuals, staff and resources for non-acute quarantine and isolation facilities and developed wellness management plans related to their isolation/quarantine as well as supply tracking; Assist FDEM’s Logistics and the Operations Sections with resource management and movement control and documented workflow for process improvement.		
03/20 - Present	Data Manager, Florida Division of Emergency Management, Data and Client Services FMAG (F-5307-FL): Review Submissions of Mutual Aid Reimbursement to ensure all documentation is provided for Fire Stations and Sheriff’s offices responding to Mussett Bayou, 5 Mile Swamp, and Collier County Fire; Work with applicants on gathering documentation to do a financial audit to ensure hours claiming and backup are eligible for FEMA Reimbursement.		

10/18 – Present	Data Manager, City of Mexico Beach, Florida, Disaster Recovery Services Hurricane Michael (DR-4399-FL): Assists in coordinating disaster response teams prior to, during and following major storm related events; Provide new hire onboarding, Human Resources, and payroll; Work closely with the recruitment recruiting of employees, selecting personnel, training personnel, assigning, and scheduling data entry teams; Provide invoice reconciliation and invoice pay approvals; Compile and complete daily reports for Supervisors and Project Management; Assist City Management and Financial Admin with payment process and tracking for reimbursement costs; Perform the planning and review daily progress of data entry team; Management of overall data entry and filing processes; Maintain electronic and paper files as required for the closeout process; Review Project Worksheets and Backup Documentation; FEMA Eligibility review of Private property Debris Removal Properties; FEMA Eligibility review of Demolition Properties.
09/16 – 02/17	Data Manager, City of Wilmington, Hurricane Matthew: Completed new hire onboarding, Human Resources, and payroll Worked closely with the recruitment of employees, selecting personnel, training personnel, assigning, and scheduling data entry teams; Completed invoice reconciliation and invoice pay approvals; Produced daily reports for Supervisors and Project Management; Planned and reviewed daily progress of data entry team; Managed overall data entry and filing process; Maintained electronic and paper files as required for closeout process.
02/14 – 06/14	Data Manager, Ice Storm, Columbia, SC: Completed New hire onboarding, Human Resources, and payroll; Recruitment, selecting personnel, training personnel, assigning, and scheduling data entry teams; Compiled invoice reconciliation and invoice pay approvals; Produced daily reports for Supervisors and Project Management; Planned and reviewed daily progress of data entry team; Managed overall data entry and filing process.

Firm employed by: AC Disaster Consulting				
Name	Isabelle Doan		Years of relevant experience with this employer	1
Title	Disposal Site Monitor		Years of relevant experience with other employer(s)	<1
Degree(s) / Years / Specialization		A.S. Forestry, Northern Arizona University, Forestry		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline	N/A	
Contract role(s) / brief description of responsibilities		Disposal Site Monitor, Operations Oversight, Records Management (ADMS)		
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
11/20 - Present	Debris Specialist, Oregon Office of Emergency Management (OEM)/Oregon Department of Transportation (ODOT), Disaster Recovery Services 2020 Oregon Wildfires (DR-4562-OR): Oversees debris monitoring firm, debris contractor firms, and internal staff; Attends all coordination meetings between OEM, ODOT, contractors, monitoring firm; Brings high level solutions to client regarding safety, FEMA eligibility; Performs field reviews to assess private property debris removal and other compliance issues; Addresses inquiries from involved parties pertaining to Right of Entry and private properties; Coordinates between contractors, subcontractors, consultants, and other State agencies.			
11/20 – 12/20	Forest Technician, Ironwood Forestry Service: Applies forestry knowledge to mark trees for pre-commercial thinning; Mitigates invasive tree diseases; Manages new tree generations in post wildfire forests.			
03/19 – 08/19	Wildland Firefighter, Oregon Department of Forestry – Lyons: Served as a driver for Type 6 engines, participated in a team performing wildland fire mitigation and firefighting activities.			

Firm employed by: AC Disaster Consulting				
Name	Rhonda Jess		Years of relevant experience with this employer	1.5
Title	Disposal Site Monitor		Years of relevant experience with other employer(s)	2
Degree(s) / Years / Specialization		B.S, Nova Southeastern, 2001, Business Management		
Active registration number / state / expiration date		N/A		
Year registered	N/A	Discipline		
Contract role(s) / brief description of responsibilities		Disposal Site Monitor, Operations Oversight, Records Management (ADMS)		
Experience dates (mm/yy–mm/yy)	Experience and qualifications relevant to the proposed contract, <i>i.e.</i> , “designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the time specified in the applicable MPR(s).			
12/20 – Present	Debris Management Specialist, Oregon Office of Emergency Management/Oregon Department of Transportation 2020 Oregon Wildfires (DR-4562-OR): Oversees debris monitoring firm, debris contractor firms, and internal staff; Performs field reviews to assess private property debris removal and other compliance issues; Addresses inquiries from involved parties pertaining to ROE and private properties; Coordinates between contractors, subcontractors, consultants, and other State agencies.			
07/20 – 03/21	Disaster Recovery Specialist, Florida Division of Emergency Management, Disaster Recovery Services COVID-19 (DR-4486-FL): Assisted with FDEM SAFER Florida Call Center through Salesforce; Performed FDEM Invoice reconciliation and invoice pay approvals manually and through Salesforce.			
02/18 – 06/20	Department of Children and Family Services; Interpreted and applied complex local, state, and federal laws and regulations, program directives and agency policies and procedures; Interviewed clients/applicants to obtain information needed to process clients SNAP benefits; Assessed employment, SSI query, Child Support and other government/state information in order to determine the client’s eligibility; Served as a case manager by recording findings and services provided.			
11/17 – 01/18	Debris Field Supervisor/Data Manager, Hurricane Irma (DR-4337-FL); Provided administrative support to the disaster recovery team; Ensured adequacy, accuracy, and legitimacy of data; Ensured adherence to legal and company standards; Compared data with source documents, or re-entered data in verification format to detect errors and assisted with reconciliation of invoices; Maintained logs of activities and completed work; Provided administrative support to the disaster recovery team; Ensured adherence to legal and company standards; Compared data with source documents, or re-entered data in verification format to detect errors and assisted with reconciliation of invoices; Maintained logs of activities and completed work.			

17. Firm Experience:

Firm name	CDR Maguire, Inc.		
Project name	Oregon Department of Transportation, Hazardous Tree Assessment and Debris Monitoring 2020 Wildfires (DR-4562-OR)	Firm responsibility (prime or sub?)	Prime
Project number	B37907	Owner's name	Oregon Department of Transportation
Project location	State of Oregon	Owner's Project Manager	Joseph J. Squire, P.E.
Owner's address, phone, email	800 Airport Road SW, Salem, Oregon 97301 joe.squire@odot.state.or.us 503-986-3123		
Services commenced by this firm (mm/yy)	11/20	Total consultant contract cost (\$1,000's)	\$115M
Services completed by this firm (mm/yy)	1/23	Cost of consultant services provided by this firm (\$1,000's)	\$80M

CDR Maguire, Inc.'s Emergency Management Division (**CDR|EM**) was selected as the sole debris removal monitor vendor for the Oregon Department of Transportation (ODOT) in response to the historic wildfires (DR-4562-OR), which encompassed over 1.2 million acres of land, damaged or destroyed more than 6,000 homes and generated approximately 10 million cubic yards of debris. Our team in Oregon is performing hazardous tree assessment and debris monitoring service for the removal of the following categories of debris: hazardous and slashed trees, burned vehicles, contaminated soil, burned debris and ash, septic tank and asbestos removal, concrete and demolition, and miscellaneous metals and recyclable goods. Operations included simultaneously monitoring the debris removal activities for 10 total fire boundaries, across 9 different counties along more than 120 centerline miles of roadway right-of-way. During the peak of operations **CDR|EM**'s debris management team amassed 400 plus personnel. Of our initial workforce, we were able to recruit, hire and train over 175 locals (veterans, unemployed, and sometimes displaced homeowners) to serve as debris inspector-monitors, field supervisors, and administrative support staff to assist the communities in their recovery.

Staff utilized on this project:

- **Jared George**
- **David Papin**
- **Deepali Datre**
- **Otis de Reyna**
- Kelley Boree
- Henry Palancar
- **Brandi Hoskin**
- **Charston Hoskin**
- **Ronna Bennett**
- Jefferson Mason
- Alisa Williams
- Alex Coy
- Christopher Bellarmino
- Waddel Orean
- Tyler Quisenberry
- **Cherie Trainor**
- Matthew Boley
- Faith Dunn
- Martin Senterfitt
- Irene Munarriz
- Eddy Martinez
- Dayle Mooney
- Shayla Turcheck
- John Scott
- Kenny Day
- Thomas Ford
- Bradach Carlson
- Joshua Strickland
- Joshua Veters
- Tyshawn Gaffney
- Tymeeka Taylor
- Felicia Smith

- Julie Wesley
- Tara Wiley
- Sarah Payne
- Getrude Malone
- Dale Margadonna
- Terrence Thornhill
- Alissa Haskins
- Kent Ward
- Jason Kerr
- Eleanor Margadonna
- James Pendley
- Andrew Woltie
- Charles Lindsey
- Allan Dorsey
- Noah Dunn
- Calen Gay
- Wilber Kitches
- LaPorsh Barnes
- Deborah Nissen
- **Brandon Wilson**
- Kimberly Roberts
- Bruce Scott
- Artasian Gordon
- Denise Harden
- Erik Brock
- Daniel Reichman
- Kenny Collins
- Cody Barker
- David Sumner
- Jonny Peralta
- Shauntel Young
- Brian Weed
- Tammy Mondello
- **Joanne Royal**
- Angela Whatley
- Jonathan Hart
- Sarah Lee
- Dee Woods
- Wael Ataya
- Micah Babinski
- Jeremiah Seago
- Richard Knoff
- Roland Coluzzi
- Kevin Kleinworth
- Michael Haas
- Richard Dolan
- Kevin Clay
- Jerry Moneyhun
- Jerome Briggs
- Jordan Harden
- Derrick Thompson
- Aundrea Gillespie
- Hakeem Allambie
- Rohan Tanis
- Eber Hampton
- Jonathan Albritton
- Saho McLean
- Caroline Barnes
- Jesse Distin
- Julie Grant
- Patrick McDevitt
- Cathy Crothers
- Amber Longmire
- Jonathan Robinson
- Sean Corrigan
- **Alicia Bowman**
- Ryan Andersen
- Gary Jozens
- Daniel O'Connel
- Arthur Beard
- Virgini Howlett-Simon
- Roy Harper
- Elizabeth Smith
- Teresa Davis
- Nerey Aquirre
- Catherine Fountain
- William Buckley
- Trisha Marshall
- Jordan Maug
- Roy Dunn
- Robert Meek
- Martin Matthew
- **Carl Jones**
- **Fredrick Gibson**
- **Christopher Swain**
- **Kenneth Barnett**
- **Kenneth Wilson**
- **Libbey Wilde**
- **Claudia Vernis**
- **Maureen Farley**
- **William Gerros**
- **Christopher White**

Firm name	CDR Maguire, Inc.			
Project name	Marion County, Oregon - Storm Debris Removal Monitoring Services Severe Winter Storm (DR-4599-OR)		Firm responsibility (prime or sub?)	Prime
Project number	S-C25102-00000759	Owner's name	Marion County, Oregon	
Project location	Marion County, Oregon	Owner's Project Manager	Scott Wilson, Operations Division Manager	
Owner's address, phone, email		Marion County Public Works 5515 Silverton Road NE, Salem, Oregon 97305 swwilson@co.marion.or.us 503-365-3129		
Services commenced by this firm (mm/yy)		10/21	Total consultant contract cost (\$1,000's)	\$250K
Services completed by this firm (mm/yy)		11/22	Cost of consultant services provided by this firm (\$1,000's)	\$175K

Based on our experience in Oregon, **CDR|EM** was selected as the debris removal monitor vendor for Marion County. **CDR|EM** has been tasked with developing and implementing a system of tracking documented communications with the County's staff and debris removal contractor(s) to guide their work moving forward in accordance with all FEMA requirements for reimbursable work. This began by performing an initial SWOT analysis to assess the pre-existing processes and documentation to date in order to enhance the County's ability for obtaining maximum reimbursement. **CDR|EM** is responsible for monitoring debris removal contractor(s) during the performance of their work and documenting all necessary items for FEMA reimbursement, including, but not limited to, communication, proof of hazard, debris measurements, debris staging locations, and final debris destination.

Staff utilized on this project:

- **Jared George**
- **David Papin**
- **Carl Jones**
- **Trisha Marshall**
- **Ronna Bennett**
- **Brandi Hoskin**
- **Jorden Peery**

Firm name	CDR Maguire, Inc.		
Project name	Bay County Board of County Commissioners, Florida – Disaster Recovery Services Hurricane Michael (DR-4399-FL)	Firm responsibility (prime or sub?)	Prime
Project number	19800.01	Owner's name	Bay County Board of County Commissioners
Project location	Bay County, Florida	Owner's Project Manager	Joel Schubert, Deputy County Administrator
Owner's address, phone, email	840 W. 11 th Street, Panama City, FL 32401 jschubert@baycountyfl.gov 850-248-8140		
Services commenced by this firm (mm/yy)	10/18	Total consultant contract cost (\$1,000's)	\$36.7M
Services completed by this firm (mm/yy)	02/23	Cost of consultant services provided by this firm (\$1,000's)	\$31M

In the months following Hurricane Michael's landfall, **CDR|EM** oversaw a \$300 million debris removal operation involving 19.5 million cubic yards of debris, which at the time was the largest "locally led" debris mission in the country. We oversaw two debris monitoring firms and performed 100% validation of both hauler and monitor invoices to ensure FEMA reimbursement. Afterwards, **CDR|EM** was retained by the County to perform federal grant management services for FEMA-PA (Categories A-G), CDBG, HMGP, FMA, ARP, and construction management. We are currently managing FEMA-PA, HMGP, and CDBG projects valued over \$500 million for the County.

Staff utilized on this project:

- Jim O'Brien
- **David Papin**
- **Jared George**
- Thomas Covill
- Andre Duart
- Joe Gross
- **David Papin**
- Tracy Doyle
- Heber Mendez
- MacKenzie Parrott
- Benjamin Davis
- Lisa Harshman
- Nathan Droll
- Theresa Rogers
- Andy Mendez
- Anastasia Field
- Eric Zabukovec
- Michael Garner
- Robert Witkop
- Jeanne Devlin
- Grady Shoop
- William Mohr
- Cortez Wilkins
- Alex Coy
- Tabitha Wood
- Christopher Bellarmino
- Enrique Hernandez
- James Owen
- Theodore Thompson
- Carlos Vilchez
- Alphecca Branzuela
- Kelley Boree
- Melinda Hutcherson
- Richard Lindemuth
- Jeffrey Smith
- Richard Wize
- Anthony Ettore
- Abbey Hull
- Yusuf Mustafa
- Suzanne Barker
- Juergen Seufert
- Melissa Marsico
- David Weaver
- Benjamin Davis
- David Thomas

Firm name	CDR Maguire, Inc.			
Project name	Florida Department of Environmental Protection - Debris Monitoring for Caverns State Park, Constitution Convention Museum State Park, St. Andrews, & St. Joseph Peninsula Park Hurricane Michael (DR-4339-FL)		Firm responsibility (prime or sub?)	Prime
Project number	B408DD	Owner's name	Florida Department of Environmental Protection	
Project location	Gulf and Jackson County, Florida		Owner's Project Manager	Scott Woolam, Bureau Chief
Owner's address, phone, email	3900 Commonwealth Blvd, MS1 100, Tallahassee, FL 32399 scott.woolam@dep.state.fl.us 850-245-2806			
Services commenced by this firm (mm/yy)	04/19	Total consultant contract cost (\$1,000's)		\$800K
Services completed by this firm (mm/yy)	06/21	Cost of consultant services provided by this firm (\$1,000's)		\$573K

CDR|EM managed 4 separate debris removal monitoring operations in 3 different counties - Bay, Gulf and Jackson, following Hurricane Michael. **CDR|EM** provided debris monitoring and recovery services in Jackson County for the Florida Caverns State Park (Caverns), where Category 5 winds destroyed more than 90% of the thick canopied forest surrounding the Caverns, 60% of the infrastructure had been damaged or destroyed, and floodwaters deposited significant silt and mud in the cave system. Within 72 hours of tasking, **CDR|EM** began monitoring debris removal contractor operations. This included removal of damaged trees, stumps and C&D, roadway clearing, silt/mud removal from the caverns, building demolition, 24-hour burn operations, FEMA-PA Project Worksheet formulation and FEMA-PA invoice reconciliation. In Gulf County, **CDR|EM** performed debris monitoring services for St. Joseph Peninsula Park and Constitution Convention Museum State Park Project, which featured roadway and waterway debris removal monitoring, hazardous tree removal, sand and dune restoration, vegetative burn operations, and C&D removal. **CDR|EM** also provided similar services in Bay County for St. Andrews State Park.

Staff utilized on this project:

- Andre Duarte
- Joseph Gross
- Dale Johnson
- Christian Parrott
- Heber Mendez
- Bethany Duarte
- Lisa Harshman
- Nathan Droll
- Theresa Rogers
- Grady Shoop
- William Mohr
- Veronica Baber
- Cortez Wilkins
- Christopher Bellarmino
- Wesley Wilson
- Aphecca Branzuela

Firm name	CDR Maguire, Inc.			
Project name	Florida Department of Environmental Protection - Land & Waterway Debris Removal Monitoring Hurricane Matthew (DR-4283-FL)		Firm responsibility (prime or sub?)	Prime
Project number	B040C	Owner's name	Florida Department of Environmental Protection	
Project location	Clay, Putnam, and St. Johns County, Florida		Owner's Project Manager	Scott Woolam, Bureau Chief
Owner's address, phone, email		3900 Commonwealth Blvd, MS1 100, Tallahassee, FL 32399 scott.woolam@dep.state.fl.us 850-245-2806		
Services commenced by this firm (mm/yy)		09/17	Total consultant contract cost (\$1,000's)	\$3M
Services completed by this firm (mm/yy)		02/18	Cost of consultant services provided by this firm (\$1,000's)	\$1.8M

CDR|EM provided waterway debris removal monitoring operations along the St. Johns River and tributaries within St. Johns, Clay, and Putnam County. This project consisted of managing various debris removing barges spread throughout the river. Using debris removal barges, more than 20,000 cubic yards (CY) were withdrawn from the waterway, eliminating navigation safety hazards to the residents and visitors that use the river renowned as an estuary for largemouth and striped bass fishing. In addition to providing waterway debris removal monitoring, **CDR|EM** provided FEMA-PA project and grant management services. In this capacity, **CDR|EM** created a SharePoint site so that all the key stakeholders involved could have access to the documentation of activities for the multiple contractors along the St. Johns. This feature allowed FDEP to receive real-time information and daily reports from all the contractors involved with the project. By aggregating all the information in one spot, **CDR|EM** was able to streamline the PW formulation and submittal process. Our team also assisted in completing Natural Resource Conservation Services (NRCS) grant applications for FDEP to act as the local sponsor for local communities.

Staff utilized on this project:

- Andre Duarte
- Joseph Gross
- Dale Johnson
- Christian Parrott
- Heber Mendez
- Bethany Duarte
- Lisa Harshman
- Nathan Droll
- Theresa Rogers
- James Driscoll
- Asia Green
- Jessica Head

Firm name	Elite Services of Louisiana, LLC d/b/a The Elite Group				
Project name	Louisiana DOTD – Debris Monitoring Services Hurricane Laura (DR-4559-LA) & Hurricane Delta (DR-4570-LA)			Firm responsibility (prime or sub?)	Sub
Project number	4400010672	Owner’s name	Louisiana DOTD (sub to Metric Engineering)		
Project location	State of Louisiana		Owner’s Project Manager	Louisiana DOTD	
Owner’s address, phone, email	Louisiana DOTD 1201 Capitol Access Road, Baton Rouge, LA 70802, Telephone (225) 379-1232				
Services commenced by this firm (mm/yy)		08/20	Total consultant contract cost (\$1,000’s)		Unknown
Services completed by this firm (mm/yy)		04/21	Cost of consultant services provided by this firm (\$1,000’s)		\$625K

Elite served as a subcontractor to Metric Engineering to support to debris monitoring services in several districts throughout Louisiana. Services included monitoring emergency road clearances, monitoring debris removal from public and private property, monitoring the DMS, general hazardous waste abatement, etc.

Staff utilized on this project:

- **Courage Idusuyi**
- **Cairassin Alston**
- **Brandon Pennywell**
- **Daryl Adams**
- **Faith Leroy**
- **Turora Matthews**

Firm name	Elite Services of Louisiana, LLC d/b/a The Elite Group				
Project name	Louisiana DOTD – Debris Monitoring Services Severe Storms & Flooding (DR-4277-LA)			Firm responsibility (prime or sub?)	Sub
Project number	3000002993		Owner’s name	Louisiana DOTD (sub to Metric Engineering)	
Project location	State of Louisiana			Owner’s Project Manager	Louisiana DOTD
Owner’s address, phone, email		Louisiana DOTD 1201 Capitol Access Road, Baton Rouge, LA 70802, Telephone (225) 379-1232			
Services commenced by this firm (mm/yy)		08/16	Total consultant contract cost (\$1,000’s)		Unknown
Services completed by this firm (mm/yy)		01/17	Cost of consultant services provided by this firm (\$1,000’s)		\$350K

Elite served as a subcontractor to Metric Engineering to support to debris monitoring services in several districts throughout Louisiana. Services included monitoring emergency road clearances, monitoring debris removal from public and private property, monitoring the DMS, general hazardous waste abatement, etc.

Staff utilized on this project:

- **Courage Idusuyi**
- **Cairassin Alston**
- **Daryl Adams**
- **Turora Matthew**

Firm name	Elite Services of Louisiana, LLC d/b/a The Elite Group				
Project name	Oregon Department of Transportation - Hazardous Tree Assessment and Debris Monitoring 2020 Oregon Wildfires (DR-4562-OR)			Firm responsibility (prime or sub?)	Sub
Project number	DR-4562-OR	Owner's name	Oregon Department of Transportation		
Project location	State of Oregon		Owner's Project Manager	Joseph J. Squire, P.E.	
Owner's address, phone, email		800 Airport Road SW, Salem, Oregon 97301 joe.squire@odot.state.or.us 503-986-3123			
Services commenced by this firm (mm/yy)		02/21	Total consultant contract cost (\$1,000's)		\$115M
Services completed by this firm (mm/yy)		Present	Cost of consultant services provided by this firm (\$1,000's)		\$5.8M

Elite serves as a subcontractor to **CDR|EM** to support professional hazard tree debris monitoring services related to hazard tree debris removal in the affected counties or highway corridors, as well as providing assistance to the Oregon Department of Transportation with the coordination, documentation, and related efforts necessary to coordinate with state and federal agencies.

Staff utilized on this project:

- **Courage Idusuyi**
- **Cairassin Alston**
- **Eric Bradley**
- **Joshua Johnson**
- Parker Grimes
- Kade Penn
- Brandon Thomas
- Joshua Young
- **Lindsay Marts**
- Aujena Dupree
- Shawna Bryand
- **Oritsematosan Dudu**

Firm name	AC Disaster Consulting				
Project name	2020 Wildfire Debris Management (DR-4562-OR)			Firm responsibility (prime or sub?)	Prime
Project number	DASPS-1564-19	Owner's name	Oregon Department of Transportation		
Project location	State of Oregon		Owner's Project Manager	Frank Reading	
Owner's address, phone, email		P.O. Box 14370, Salem, OR 97309 Frank.H.Reading@odot.state.or.us 541-957-3507			
Services commenced by this firm (mm/yy)		12/2020	Total consultant contract cost (\$1,000's)		\$7M
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000's)		Ongoing

On September 7, 2020, the State of Oregon experienced historical wildfires throughout the state with over one million acres burned and over 6,000 structures damaged or destroyed. ACDC staff are serving in numerous capacities as Oregon's Owner's Representative, serving as a liaison for the State by overseeing the debris monitoring firms, debris hauling contractors, and internal project staff. We assist with project elements including:

- Attending all coordination meetings between Oregon's Office of Emergency Management, ODOT, contractors, monitoring firm, etc.
- Bringing high level solutions to client regarding safety, FEMA eligibility, etc.
- Performing field reviews to assess private property debris removal and other compliance issues
- Addressing inquiries from involved parties pertaining to ROE and private properties
- Coordination between contractors, subcontractors, consultants, and other State agencies.

ACDC staff have been tasked with the oversight of the debris monitoring firm and debris haulers for 4 different Districts across 9 counties. This includes everything from debris cleanup in right ways, hazardous trees, private property, commercial property, hazardous waste, white goods, vehicles, etc. As of March 2022, ACDC has revised & approved over \$310M in contractor invoices for a total of 10 fires.

Staff utilized on this project:

- | | | |
|-------------------|------------------------|--------------------------|
| • Alyssa Carrier | • Cameron Lessey | • Rhonda Jess |
| • Cameron Morris | • Jenelle Miller | • Jonathan Saylor |
| • Lucas Pagan | • Selena Sanchez | • Karli Booth |
| • Nicole Peters | • Vanessa Gatto | |
| • Jaimie Portelle | • Belle Doan | |

Firm name	AC Disaster Consulting			
Project name	Hurricane Michael Debris Management		Firm responsibility (prime or sub?)	Sub
Project number	Atkins Project #100062650	Owner's name	City of Mexico Beach, Florida	
Project location	Mexico Beach, Florida	Owner's Project Manager	Tanya Castro, City Administrator (Former)	
Owner's address, phone, email	201 Paradise Path, Mexico Beach, Florida 32456 tanyadeecastro@gmail.com 404-660-7408			
Services commenced by this firm (mm/yy)	October 2018	Total consultant contract cost (\$1,000's)		Unknown
Services completed by this firm (mm/yy)	Ongoing	Cost of consultant services provided by this firm (\$1,000's)		Ongoing

Team ACDC assisted the City of Mexico Beach to secure \$3.5M in grant funds through Natural Resource Conservation Service (NRCS) to remove Hurricane Michael debris from approximately 4,500 linear feet of waterway/streams and wetlands. The project is located within environmentally sensitive areas and requires both land-based and aquatic equipment for execution. ACDC's professional services were paid entirely through the grant funds and include project management, monitoring services, and grant administration services.

Staff utilized on this project:

- Alyssa Carrier
- Dina Bautista, PE
- **Vanessa Gatto**
- Cameron Morris
- Alex Lutterbach, PE
- **Karli Booth**

Firm name	AC Disaster Consulting			
Project name	Boulder County, Colorado – Marshall Wildfire Debris (DR-4634)		Firm responsibility (prime or sub?)	Sub
Project number	141733	Owner’s name	Boulder County, Colorado	
Project location	Boulder County, Colorado	Owner’s Project Manager	Darla Arians, Division Manager & Section Chief for ESF-20 Debris Management	
Owner’s address, phone, email		Boulder County Public Works 1901 63 rd St · Boulder, CO 80301 d.arians@bouldercounty.org 720-564-2223		
Services commenced by this firm (mm/yy)		1/11/22	Total consultant contract cost (\$1,000’s)	\$20M
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000’s)	Ongoing

Throughout the month of January 2022, ACDC staffed the Disaster Assistance Center in Lafayette, assisting displaced residents with completing the Right of Entry (ROE) form required to participate in the Wildfire Debris Cleanup project or to elect to opt-out of the program. Covering 3 municipalities (Louisville, Superior, and unincorporated Boulder), over 1,100 homes were destroyed by the wildfires. Staff were available to answer questions and provided residents with information regarding the program.

Additionally, working in coordination with Boulder County, the State of Colorado, Town of Superior, and Town of Louisville, ACDC facilitated the process of obtaining ROE forms from impacted residents. These ROE permits grant access to the County and its contractor(s) to conduct debris cleanup. The ACDC staff serve as liaisons between the impacted regions and the County and Towns to ensure effective and timely communication to residents. Our team utilizes a data management tracking system to manage the ROE permits received, completing Quality Assurance and Quality Checks on all forms to ensure accuracy in the information provided. This information is then passed to the County and its representatives to be used to map out the areas that were ready for the first phase of the cleanup mission.

ACDC also created and staffed a call center to take phone calls from property owners who sustained damages from the wildfire. Staff were equipped to receive calls from residents to assist them in enrolling in the county's debris removal program, provide guidance on how to complete an online questionnaire describing the debris and specifics of their property, and to answer questions ranging from insurance to anticipated timing of work on their property. The call center is also structured to make calls out to property owners to reaffirm the status of the ROE authorization and to notify them as work orders are issued for debris removal.

Staff utilized on this project:

- Alyssa Carrier
- Jaimie Portelle
- Peter Burke
- Selena Sanchez
- Alexandra Cosso
- Vanessa Gatto
- Karli Booth

18. Approach and Methodology:

CDR|EM and our teaming partners have conducted comprehensive disaster debris recovery monitoring and oversight services for state and local governments in FEMA Region VI (Louisiana and Texas), as well as FEMA Regions I, IV, and X coastal states. These experiences involved varying debris generating events, which have ranged from upwards of 20-million cubic yards to as little as 20,000 cubic yards. This work has also involved hazardous material removal, vehicle recovery, asbestos abatement, data management, hauler invoice reconciliations, private party debris removal, Project Worksheet development, NRCS, FHWA and FEMA grant management and appeal assistance. Our key staff are well versed in all aspects of disaster response and recovery operations and capable of supporting the full range of services desired by DOTD.

CDR|EM employs a systematic approach for every project to ensure we are operationally ready to serve the client. This begins with a “**four-step process**” to formulate an initial approach, common of all disaster recovery operations, that is tailored to the magnitude of each specific event, the contract specifications, and most importantly, assignment of personnel whose qualifications and experience are best suited for success of the monitoring and cost recovery operations. Throughout the development of an optimal approach, **CDR|EM** draws upon our cumulative experiences serving other state DOTs to ensure we address the requirements outlined by the DOTD Scope of Services, Debris SOP and the Louisiana Department of Environmental Quality (LDEQ) Comprehensive Plan for Disaster Clean-up and Debris Management Plan (Debris Management Plan).

Key Elements of CDR|EM’s Four-Step Approach Process:



PRE-EVENT COORDINATION – We understand DOTD’s responsibility for maintaining the more than 16,000 miles of highways and 8,000-plus bridge structures along the Federal and State Highway System. That is why the heart of our approach methodology is to provide *maximum flexibility for responding to the impacts of all type hazards*. Having provided debris monitoring services for DOTs across the nation helps us tailor our approach to minimize impacts to the transportation infrastructure vital to recovery following a disaster, Louisiana motorists, and for working with DOTD to fit the capabilities of our Team to fill any existing gaps. Our pre-event coordination includes:

1. Establishing Communication Protocols and Contact Lists. We understand DOTD Chain-of-Command and will ensure we are providing person-to-person communication that is prompt and effective, as well as providing dashboard and digital data which can be accessed by DOTD officials remotely on a real-time basis. **CDR|EM** Contract Manager Jared George, as well as several of our key staff, are veterans of numerous debris removal monitoring operations in Louisiana. Jared will serve as your primary point of contact. He will establish immediate communication with the DOTD Project Manager when there is a possibility of activation for coordination with the State EOC, assembling debris management plans/updates and verifying emergency contact lists.

2. Planning for Priority Roadway Clearing and Facility Access - focusing on DOTD's Specific Roadway Responsibilities. Early operations will implement measures to have debris removal monitors in place for clearing of the designated priority roadways and facilities such as hospitals, utility hubs, etc. We begin by staging **CDR|EM** "Advance Team" staff so that personnel can deploy as soon as conditions allow. We understand the "first pass" emphasis placed on clearing key roads, so our goal is to have people on the ground capable of monitoring work performed by district in-force labor as-needed, even before debris contractors may be mobilized. This helps assure gaps in reimbursement are avoided. As debris managers, our focus will be to assist DOTD prepare for any debris mission that poses an immediate threat to public health and safety.

3. Identifying Coordination Needs with Local Jurisdictions and other State Agencies. We understand that following a disaster, there is an extensive list of agencies, municipalities, and utility service providers implementing emergency management/response plans. The public's best interest calls for our collective efforts to be well-coordinated, so we are as cost effective and efficient as possible. Our early coordination with DOTD will include development of a comprehensive coordination list which, at a minimum will include: FEMA and FHWA to ensure compliance with regulations and federal reimbursement programs; the Louisiana Department of Environmental Quality (LDEQ) for environmental permitting issues; municipalities requiring assistance in clearing of debris from transportation routes to provide access for emergency response personnel, equipment and supplies in areas affected by an emergency or disaster; priorities for clearing and repair or reconstruction of transportation facilities (i.e., streets, roads, bridges, ports, waterways, airfields) necessary to restore transportation capabilities; and clearing and restoration of roadways providing access to critical public facilities and services, including but not limited to electricity, potable water, sanitary sewer, storm water systems, natural gas and telephone services.

4. Tailoring Debris Removal Operation Plans and Support Processes for Multiple Region Response. **CDR|EM** has an abundance of experience supporting coastal communities along the Gulf of Mexico. Our staff have expertise and experience meeting the diverse needs of states like Louisiana whose risks of flooding and tropical storms can have impacts across the entire state. Our coordination with DOTD will demonstrate our preparedness to support multiple simultaneous debris monitoring activities across the State regardless of the event generating debris.



MOBILIZATION – As soon as the disaster event has passed it becomes critical we have boots on the ground. DOTD priority is to re-establish the safety and reliability of the roadways so they may be used to facilitate response by other agencies, utility companies, and the public. That is why **CDR|EM**'s Advance Teams function like a "rapid deployment" force. Our key staff and rapid deployment monitors will be staged just outside of harm's path so we can be on site immediately following a disaster. During mobilization we will:

1. Meet with DOTD to refine the Scope of the Disaster Debris Recovery Activities. Our Contract Manager will meet with the DOTD and emergency managers to finalize task work order documentation, establish an operational workspace, assist with field debris/damage assessments, and begin the logistical process of deploying equipment and supplies to support the mission.

2. Ensure Approved Debris Management Sites have been Identified. We understand the importance for adhering to LDEQ emergency declarations and the requirements of the Debris Management Plan. Our team will ensure the pre-approved emergency debris sites are identified for use and be prepared to assist with any required permitting issues. Whenever necessary, our rapid deployment monitors can concurrently stage with debris contractor cut and toss teams, ready to monitor first pass activities on designated priority routes as soon as it is safe to begin operations.
3. Implement the Work Plan and Staff On-Boarding Process. As debris assessments begin coming in, **CDR|EM** will coordinate with DOTD to determine how many separate areas and teams should be deployed. Events generating relatively small amounts of debris can be monitored with existing staff operating from a single location but, we know from our previous experiences in Louisiana and Texas that a major hurricane can impact every county along the Gulf coast and inland communities. We will tailor on-boarding of team members to fit each situation.
4. Provide the necessary Logistics to Support the Response. **CDR|EM** logistics staff are battle tested, proven masters of our trade. We relish opportunities to respond in support of communities hundreds or even thousands of miles from our own homes. *When residents of Louisiana are dealing with safeguarding their homes and families from disaster, we will step up.* As shown most recently by our response to the Oregon Wildfires, **CDR|EM** was able to mobilize our personnel, and the equipment and supplies they needed to begin disaster recovery activities in support of ODOT's mission within 48 hours.



OPERATIONS – This is where the rubber meets the road and **CDR|EM**'s Team builds upon our mobilization momentum to become fully operational. We will perform the monitoring, documentation, reporting and coordinating functions required by the contract, based upon the evolving site conditions to support DOTD while assuring compliance with FEMA and FHWA programs. We will:

1. Recruit, hire, and train debris monitors according to need. For a major response, our initial efforts will begin with recruiting, hiring, and training as many local staff from affected areas as possible. Doing so helps the community recovery when normal business operations are temporarily halted and infuses a degree of "local knowledge" to the team.
2. Supervise field operations and establish a QA/QC procedure to ensure the veracity of operations. Our Monitor Supervisors and Monitors will supervise the debris removal contractor crews based upon the requirements of their contract. Prior to activities starting, we will schedule a meeting with debris removal crews and haulers to review debris management sites, staging & reduction areas, removal limits, traffic control standards, and clarify roles, responsibilities and requirements outlined in their contract. This initial step prior to the commencement of field work, will significantly mitigate the occurrence of misunderstandings, disagreements or causes for claims during operations.
3. Establish communication protocols, including method and frequency of communications. Our staff will be communicating considerable amounts of information for DOTD use or dissemination so key decision makers are aware of the current operational status. This will include face-to-face meetings, daily briefings, e-mails, and published contact directories to allow the DOTD to contact our team members at any time.

4. Prepare and Disseminate the LDEQ Weekly Debris Management Report (WDMR). We understand the State's goal of managing the beneficial use of vegetative debris and encouraging recycling. Our staff will ensure the WDMRs are submitted for every emergency debris site in use so accurate accounting of volumes and weight of debris received, processed, recycled, and disposed of are accurately accounted. These reports will be provided to LDEQ until the sites are closed or de-activated.
5. Create a client Web Portal to secure and store debris removal collection information and provide access to DOTD and other designated stakeholders. A Louisiana specific project dashboard will be created and include links to our Automated Data Management System (ADMS) to assist in the assimilation of data for the DOTD and FEMA financial reporting requirements. This also includes use of our flagship product, **RecoveryTrax™**, a fully customizable MS Excel Workbook for tracking an event from initial damages to closeout. **RecoveryTrax™** provides real-time reporting and project status in a user-friendly format that can be accessed anywhere, anytime.
6. Document all Debris Removal Activities. Our inspection and monitoring staff will document and generate reports capturing debris removal monitoring operations, including the type, frequency of reporting, and format.
7. Assist in Coordinating all Federal Funding Compliance Requirements. We understand FEMA funded debris removal activities may trigger Environmental and Historic Preservation (EHP) compliance requirements. **CDR|EM** is experienced coordinating and performing EHP compliance review measures. To the extent desired, we will work with DOTD, LDEQ and the State Historic Preservation Office (SHPO) to ensure procedures and staff are in place to minimize adverse impacts to the State's water, air, land, wildlife, agricultural, historical, and cultural resources. Our efforts will focus on assuring proper and timely reimbursement and enduring eventual audit during recovery phase.
8. Resolve Issues. **CDR|EM** staff will identify, track, resolve, and document issues and how they were resolved. This includes performing a comprehensive review, reconciliation, and validation of debris removal contractor invoices and records prior to submission.



CLOSE-OUT – CDR|EM has successfully closed out many disaster debris removal projects for our clients. To date, we have a 100% reimbursement rate. During the close-out phase, we will:

1. Scale-down (Demobilize) Staff and Resources accordingly. As debris volumes diminish and debris recovery activities begin to slow, we will right-size our staff to maintain an effective but efficient field posture.
2. Finalize and Deliver all Documentation to DOTD to support federal reporting and auditing requirements. Our Team will provide Project Worksheets (PWs) and other pertinent reports as required for reimbursement by FEMA, and FHWA's MSAR and any other applicable agency for disaster recovery efforts identified by DOTD. We will complete all final reports and provide all project documentation in both electronic and hard copy formats.
3. Provide support as necessary, including Data Management or Audit Support. Upon request we will prepare presentations, indexing, or data reevaluations, or provide necessary appeal support.

19. Workload:**THIS SECTION IS CONFIDENTIAL AND NOT SUBJECT TO PUBLIC DISCLOSURE**

Firm(s)	State project number	Project name	Remaining Unpaid Balance*
CDR Maguire, Inc.	141733	Colorado Department of Public Safety – FEMA-PA Consulting Services, Task Order 3, COVID-19 DR-4498-CO	\$37,995
CDR Maguire, Inc.	141733	Colorado Department of Public Safety, Hazardous Tree and Debris Removal Monitoring, Task Order 4, Marshall Fire DR-4634-CO	\$1,091,606
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, Sub Recipient Monitoring Support	\$30,455
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, Planning Support	\$50,229
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, FEMA-PA Closeout Support	\$129,906
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, Incident Management Team Support	\$33,784
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, FEMA-PA Support, Severe Storms & Tornados DR-4630-KY	\$1,130,405
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, FEMA-IA IHP Support, Severe Storms & Tornados DR-4630-KY	\$917,657
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, EOC Support, Severe Storms & Tornados DR-4630-KY	\$420,722
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, FEMA-PA Grant Management, Severe Storms & Flooding DR-4595-KY	\$307,625
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, FEMA-PA Grant Management, Severe Winter Storm DR-4592-KY	\$490,612
CDR Maguire, Inc.	MSA 1700000004	Kentucky Emergency Management, COVID-19 Recovery Support DR-4497-KY	\$141,364
CDR Maguire, Inc.	BD-18-1013-RMS00-PA000-26496	Massachusetts Emergency Management Agency, FEMA-PA Grant Management	\$135,444

CDR Maguire, Inc.	B37907	Oregon Department of Transportation – Hazardous Tree Assessment and Debris Removal Monitoring Services	\$35,493,782
CDR Maguire, Inc.	19-04	Bay County, Florida – Disaster Recovery Consulting Services – FEMA-PA and Hazard Mitigation Grant Management – Task Order 10	\$655,292
CDR Maguire, Inc.	19-04	Bay County Transit, Florida – Disaster Recovery Consulting Services – Hurricane Michael DR-4339-FL	\$8,971
CDR Maguire, Inc.	PW-4400-21	Marion County, Oregon – Storm Debris Removal Monitoring Services DR-4599-OR	\$100,733
CDR Maguire, Inc.	Agreement 17-7116	City of Everglades, Florida, Disaster Recovery Consulting Services, Hurricane Irma DR-4337-FL	\$98,510
CDR Maguire, Inc.	Agreement 19-04	City of Parker, Florida, Long Term Recovery Services, Hurricane Michael DR-4399-FL	\$83,585

Firm(s)	State project number	Project name	Remaining Unpaid Balance*
Elite Services of Louisiana, LLC	DR-4562-OR	Oregon Department of Transportation, Hazardous Tree Assessment and Debris Monitoring for 2020 Wildfires	\$230,000
Elite Services of Louisiana, LLC	135544	Laura/Delta Disaster Case Management (GOHSEP)	\$460,000
Elite Services of Louisiana, LLC	N/A	Texas – GLO Program, Multiple Counties, Texas	\$42,000

Firm(s)	State project number	Project name	Remaining Unpaid Balance*
AC Disaster Consulting		City of Blountstown, FL FEMA 83423, 107685, 83425, 83433, 83654, 94245	\$14,048
AC Disaster Consulting	141733	State of Colorado, Marshall Fire – T/O 4 (CDR EM Prime)	\$114,278
AC Disaster Consulting		NW Florida Beaches International Airport (ECP), FEMA Claims Benefit Cost Analysis (ZHA Prime)	\$33,500

AC Disaster Consulting	Z0312	FDEM, Hurricane Michael/Irma Public Assistance (KPMG Prime)	\$101,360
AC Disaster Consulting	BD-21-1080-OSD03-SRC02-53845	Massachusetts DPH, Audit and Compliance (KPMG Prime)	\$76,014
AC Disaster Consulting		Apalachicola, FL, Scipio Creek Marina Park (Dewberry Prime)	\$2,250
AC Disaster Consulting	BD-13-5565207	City of Cambridge, Massachusetts, ARPA Support (KPMG Prime)	\$55,994
AC Disaster Consulting	DO 095 2200013574/19830.17	Kentucky Emergency Management DR 4630 Kentucky Tornadoes Public Assistance Support TWO 1 + 2 (CDR EM Prime)	\$1,218
AC Disaster Consulting		Louisiana DOH, Hospital Surge Support (SNAPNURSE Prime)	\$84,573
AC Disaster Consulting		State of Michigan, Mobile Missions (SNAPNURSE Prime)	\$950,556
AC Disaster Consulting		State of South Carolina, Mobile Missions (SNAPNURSE Prime)	\$736,600
AC Disaster Consulting	Atkins Project #100062650	City of Mexico Beach, Florida, Disaster Recovery Consulting Services, Amendment 1 (Atkins Prime)	\$253,940
AC Disaster Consulting		North Dakota Department of Emergency Services, NDDDES 3.0 Study	\$3,800
AC Disaster Consulting		Oregon Health Authority (OHA), COVID-19 Professional Services	\$6,642,700
AC Disaster Consulting		NYS Medicaid (KPMG Prime)	\$483,680
AC Disaster Consulting		Oregon Office of Emergency Management, Wildfires AAR	\$10,000
AC Disaster Consulting		Oregon Office of Emergency Management, Program Management	\$4,529,375
AC Disaster Consulting		Park County, CO, American Rescue Plan Grant Management	\$28,368
AC Disaster Consulting		Pasco County, FL	\$75,567
AC Disaster Consulting		Sarasota Memorial Health, Accounting Services Consulting: COVID-19	\$130,125

AC Disaster Consulting		Texas GLO, Hurricane Harvey P/O 1, 2, 3 (AECOM Prime)	\$144,956 \$450,000 \$150,000
AC Disaster Consulting		Texas GLO, Imelda (AECOM Prime)	\$1,200,000
AC Disaster Consulting		Texas Department of Health, COVID-19 Vaccination Sites (NOMI Health Prime)	\$1,165,802
AC Disaster Consulting		Gadsden County, FL, Pecks Betts Roadway Repair	\$2,225
AC Disaster Consulting		Wakulla County, FL, Public Assistance + Regulatory Compliance + Fishing Pier	\$1,000,000 \$5,120 \$17,709 \$18,720

20. Certifications/Licenses:

Applicable certificates for the persons/project positions are listed below. However, please note a number of our team members are currently registered to take the G-202, Debris Management Planning for State, Tribal and Local Officials on April 19-21, 2022 online course.

Name	Project Position	Certification(s)
Jared George MPR 1 & 2	Contract Manager	FEMA G-202 (attached) ATSSA Traffic Control Supervisor-Louisiana (attached)
Brandi Hoskin MPR 3	Officer Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Ronna Bennett MPR 4	Monitor Supervisor	FEMA G/E-202 (attached) ATSSA Traffic Control Supervisor-Louisiana (attached)
Fredrick Gibson	EOC Liaison	FEMA G-202 (registered for course scheduled for April 19-21, 2022) ATSSA Traffic Control Supervisor-Louisiana (attached)
Carl Jones	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022) ATSSA Traffic Control Supervisor-Louisiana (attached)
Charston Hoskin	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Brandon Wilson	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Otis de Reyna	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Courage Iduyusi	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Cairassin Alston	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Jonathan Saylor	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)
Vanessa Gatto	Monitor Supervisor	FEMA G-202 (registered for course scheduled for April 19-21, 2022)

Florida Division of Emergency Management



Certificate of Achievement

Jared George
HAS SUCCESSFULLY COMPLETED
G-202 Debris Management

December 5-6, 2007

A handwritten signature in blue ink, reading "Linda J. Miller".

STATE TRAINING & EXERCISE OFFICER

Ron DeSantis, Governor
State of Florida



A handwritten signature in black ink, reading "Mindy Zody Dowling".

INSTRUCTOR/COURSE MANAGER

Jared Moskowitz, Director
Division of Emergency Management

Reissued 3/2/2022

Florida Division of Emergency Management



Certificate of Achievement

Ronna Bennett
HAS SUCCESSFULLY COMPLETED
G-202 Debris Management

December 5-6, 2007

A handwritten signature in blue ink, reading "Linda J. Miller".

STATE TRAINING & EXERCISE OFFICER

Ron DeSantis, Governor
State of Florida



A handwritten signature in blue ink, reading "Mindy Zody Dowling".

INSTRUCTOR/COURSE MANAGER

Jared Moskowitz, Director
Division of Emergency Management

Reissued 3/2/2022



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Jared George

has attended

Traffic Control Supervisor-Louisiana State Specific

Training Course

7/6/2018 to 7/6/2022
Training Valid Through

Hammond, LA
Location

A handwritten signature in black ink, appearing to read "Kamryn Smith".

Director of Training

A handwritten signature in black ink, appearing to read "Alex T. Johnson".

President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.

This certificate provides proof of training, not certification.



American Traffic Safety Services Association ATSSA.com



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Ronna Bennett

has attended

Traffic Control Supervisor-Louisiana State Specific

Training Course

7/6/2018 to 7/6/2022
Training Valid Through

Hammond, LA
Location

Director of Training

President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.

This certificate provides proof of training, not certification.



American Traffic Safety Services Association ATSSA.com



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Carl Jones

has attended

Traffic Control Supervisor-LA State Specific

Training Course

10/9/2020 to 10/10/2024
Training Valid Through

Hammond, LA
Location

A handwritten signature in black ink, appearing to read "Kamryn Smith".

Director of Training

A handwritten signature in black ink, appearing to read "Alex T. Johnson".

President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



American Traffic Safety Services Association ATSSA.com



PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Fredrick Gibson

has attended

Traffic Control Supervisor-LA State Specific

Training Course

10/9/2020 to 10/10/2024
Training Valid Through

Hammond, LA
Location

A handwritten signature in black ink, appearing to read "Kamryn Smith".

Director of Training

A handwritten signature in black ink, appearing to read "Alex T. Johnson".

President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



American Traffic Safety Services Association [ATSSA.com](https://www.atssa.com)

21. QA/QC Plan and/or Work Plan:

If the advertisement requires submission of a QA/QC plan or Work plan, include them here. Otherwise, leave this section blank.

As required within the advertisement, page 4 of 19, **CDR|EM** will provide our QA/QC plan to the DOTD Project Manager within 10 business days of award.

22. Sub-consultant information:

Firm Name (as registered with Louisiana's Secretary of State)	Address	Point of Contact and email address	Phone Number
The Elite Group	363 Mills Avenue Baton Rouge, LA 70807	Courage Idusuyi courageidusuyi@eliteservices.com	225-810-7527
AC Disaster Consulting LLC	201 Rue Beauregard, Ste. 202 Lafayette, LA 70508-3251	Alyssa Carrier, CEO acarrier@acdisaster.com	940-367-8094

23. Location:

If location is an evaluation criterion for this advertisement and the prime consultant intends to establish a local presence, describe the plan for doing so. Otherwise, leave this section blank.