LADOTD FORM: 24-102

PROPOSAL TO PROVIDE CONSULTANT SERVICES

(Revised March 1, 2022)

Prime consultant shall complete the LADOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE LADOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE LADOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

Prime consultant should enter the firm name in the footer at the bottom of this page. (It will carry over to subsequent pages.)

1.	Contract title as shown in the advertisement	IDIQ CONTRACT FOR CONSTRUCTION ENGINEERING AND INSPECTION SERVICES STATEWIDE WITH MAJORITY OF WORK IN DISTRICT 03
2.	Contract number(s) as shown in the advertisement	4400024660
3.	State Project Number(s), if shown in the advertisement	N/A
4.	Prime consultant name (as registered with the Louisiana Secretary of State where such registration is required by law)	MICHAEL BAKER INTERNATIONAL, INC. Michael Baker INTERNATIONAL
5.	Prime consultant license number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	E.F. 0000062 V.F. 0000010
6.	Prime consultant mailing address	2600 CitiPlace Drive, Suite 450
7.	Prime consultant physical address (existing or to be established, if location is used as an evaluation criteria)	Baton Rouge, Louisiana 70808
8.	Name, title, phone number, and email address of prime consultant's contract point of contact	Mary Flynn, PE Construction Services Manager 225-218-2823 Mary.Flynn@mbakerintl.com
9.	Name, title, phone number, and email address of the official with signing authority for this proposal	Daniel Thornhill, PE Office Manager - Associate Vice President 225-218-2846 Daniel.Thornhill@mbakerintl.com

10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israelicontrolled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. LADOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.

Signature (shall be the same person as #9):

Date: 08/04/2022

11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.

Firm(s): Firm(s)' %: Goal N/A%

N/A N/A

PUBLIC SAFETY. TRAFFIC CONTROL. SCHEDULE. Prioritizing what matters to the LADOTD and local community, Michael Baker understands this type of IDIQ contract and offers a plan that mitigates risk to the LADOTD from a team of local CE&I experts, who have no conflicts, making them 100% available to focus on this specific project.

12. PAST PERFORMANCE EVALUATION DISCIPLINE TABLE

Percentage of work for the **overall contract** to be performed by Michael Baker and each subconsultant equals 100% for each past performance evaluation disciplines, as well as the overall total percent of the contract.

Evaluation Discipline(s)	% of Overall Contract	Michael Baker	Neel-Schaffer, Inc.	C.H. Fenstermaker & Associates	Linfield, Hunter & Junius	Modjeski & Masters	Arcadis-US	
CE&I/OV	95%	65	10	10	5	10	0	
ITS	5%	0	0	0	0	10	90	
Identify the percentage of work for the overall contract to be performed by the prime consultant and each sub-consultant.								
PERCENT OF CONTRACT	100%	61.7%	9.5%	9.5%	4.8%	10%	4.5%	

• Michael Baker will perform survey on an as needed basis. Survey services will be included in Michael Baker's 61.7% contract total.

13. FIRM SIZE

READY AND AVAILABLE TO SERVE. A local team backed by national resources, LADOTD will benefit from our team's availability, commitment, and resources to this contract as demonstrated in the table below. Subconsultants were selected based on immediate staff availability, exiting relationships with Michael Baker, and prior experience in select specialties.

Michael Baker

INTERNATIONAL

- Oversaw several design-build projects along US 90 to prepare for I-49 conversion.
- Trusted relationship with LADOTD over the last 15 years, working on several IDIQ CE&I construction projects
- Local and immediately available to start work
- Experience with providing staff augmentation to LADOTD Districts (Currently District 07)



- HQ in District 3 since 1950
- Employer to retired District 3 staff
- City Engineer for City of Carencro and City of Scott
- Working relationship with LCG, Carencro, Scott, St Martin, Iberia, and Youngsville

	Number of personnel committed to	available in this LADOTD Job
LADOTD Job Classification	this contract	Classification (if needed)
Principal	1	2
Supervisor – Engineer	5	10
Supervisor - Other	0	20
Technician	0	5
Inspector – Lead	4	2
Inspector – Certified	1	1
Inspector	1	18
Administrative	2	4
Surveyor	1	1
Rodman	1	2
Party Chief	1	4
Instrument Man	1	3
ITS Technician	0	2
Administrative	0	2
Biologist/ Wetlands	0	1
CADD – Operator	0	2
Clerical	0	2
Engineer	0	12
Engineer Intern	0	15
Environmental Pro	0	3
GIS Analyst	0	2
Inspector	0	4
Inspector – Certified	2	3
Inspector – Lead	1	1
Instrument Man	0	7
Party Cheif	0	8

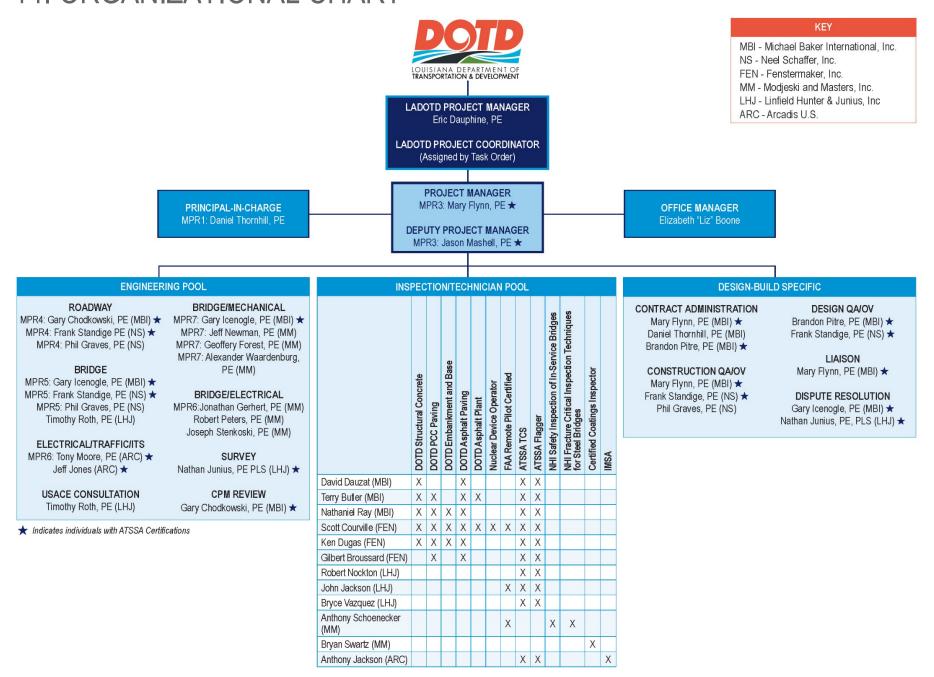
Number of personnel

Total number of personnel

Firm name	LADOTD Job Classification	Number of personnel committed to this contract	Total number of personnel available in this LADOTD Job Classification (if needed)
	Planner	0	2
	Professional	0	2
	Project Office Manager	0	2
	Principal	0	3
	Rodman	0	3
	Senior Technician	0	8
	Supervisor – Eng	0	4
	Supervisor – Other	0	2
	Surveyor	0	3
	Technician	0	8
 22 years' experience on LADOTD retainer contracts Extensively involved in CE&I services, signal design, traffic engineering, feasibility studies, highway design, bridge design, as well as transportation planning and modeling in Louisiana for almost 40 years 	Engineer	2	3
	Principal	1	1
Linfield, Hunter & Junius	Supervisor-Engineer	1	1
Elithicia, Flather & January	Engineer	1	1
CM, QA and Inspection experience with USACE	Project Office Manager	1	1
Mississippi River Bank Protection Projects.Supported USACE and Lower MVD since 1973	Inspector – Lead	1	1
 Land Surveying and Inspection services, 50+years 	Inspector	2	1

Firm name	LADOTD Job Classification	Number of personnel committed to this contract	Total number of personnel available in this LADOTD Job Classification (if needed)
i iiiii iidiile	Principal	n n	7
	Supervisor-Engineer	4	15
	Supervisor - Other	0	11
MODJESKI and MASTERS	Engineer	2	6
 Working relationship with Lafayette Consolidated 	Engineer-Other	0	21
Government and Lafayette Utility System on Electrical	Engineer Intern	0	19
projects	Professional	0	1
CE&I Services on US90 Atchafalaya Bridge for	Senior Technician	0	3
LADOTD	Technician	0	2
	CADD Technician	0	9
ARCADIS	Supervisor Engineer-Other	1	3
 Statewide ITS CEI IDIQ since 2018, with excellent rating from DOTD ITS Section. 	Senior Technician	2	5
 Statewide Maintenance Engineering and Inspection IDIQ since 2010 with excellent rating from DOTD. 	Engineer	1	9
 Held multiple Traffic, transportation, and ITS IDIQs for DOTD over the last 12 years. 	Principal	1	4

14. ORGANIZATIONAL CHART



15. MINIMUM PERSONNEL REQUIREMENTS

Led by Mary Flynn, PE, a Project Manager with over 25 years of experience, 10 serving the LADOTD, Michael Baker and subconsultant staff designated to work on this contract meet the Minimum Personnel Requirements (MPRs) specified in the advertisement. Résumés included in this submission reflect the required experience stated in the MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm employed by	Type of license / certification & number	State of license	License / certification expiration date
1	Daniel Thornhill, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0032367	Louisiana	09-30-2022
2	Mary Flynn, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0036931	Louisiana	09-30-2022
3	Mary Flynn, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0036931	Louisiana	09-30-2022
J	Jason Mashell, PE	INTERNATIONAL	Professional Engineer Registered in the State of Louisiana / 0045440	Louisiana	09-30-2023
	Gary Chodkowski, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0039376	Louisiana	03-31-2023
4	Frank Standige, PE	M NECL - SCHASSER	Professional Engineer Registered in the State of Louisiana / 0024023	Louisiana	03-31-2024
	Phil Graves, PE	NEEL-SCHAFFER Solutions you can build upon	Professional Engineer Registered in the State of Louisiana / 0029640	Louisiana	09-30-2023
	Gary Icenogle, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0018090	Louisiana	03-31-2023
5	Frank Standige, PE	Neel -SCHAEEER	Professional Engineer Registered in the State of Louisiana / 0024023	Louisiana	03-31-2024
	Phil Graves, PE		Professional Engineer Registered in the State of Louisiana / 0029640	Louisiana	09-30-2023
	Tony Moore, PE	ARCADIS	Professional Engineer Registered in the State of Louisiana / 0037887	Louisiana	09-30-2023
6	Jonathan Gerhert, PE	MODJESKI === MASTERS	Professional Engineer Registered in the State of Louisiana / 0043052	Louisiana	03-31-2023

7	Gary Icenogle, PE	Michael Baker	Professional Engineer Registered in the State of Louisiana / 0018090	Louisiana	03-31-2023
	Jeff W. Newman, PE	MODJESKI and MASTERS	Professional Engineer Registered in the State of Louisiana / 0031815	Louisiana	09-30-2023
	Geoffrey Forest, PE		Professional Engineer Registered in the State of Louisiana / 0045721	Louisiana	09-30-2023
	Alexander Waardenburg, PE		Professional Engineer Registered in the State of Louisiana / 0044759	Louisiana	03-31-2023

16. STAFF EXPERIENCE

Résumés are provided for all prime and sub-consultant personnel listed in Sections 14 and/or 15 of the proposal. Certificates required by the advertisement are included in Section 20.

Michael Baker Resumes

Name Dan	iel Thornhill, PE	Years of relevant experience with this employer	⇒ 2					
itle Office	Executive	Years of relevant experience with other employer(s)	⇒ 22					
Degree(s) / Year	rs / Specialization	B.S. / 1997 / Civil Engineering						
Active registratio	on number / state / expiration date	PE.0032367 / LA / 09/30/2022; 25136 / AL / 12/31/20 Traffic Control Technician-LA St ate Specific / April 20	21; 026; Traffic Control Supervisor -LA State Specific / April 2026					
ear registered	2006 2002	Discipline Civil						
contract role(s)	/ brief description of responsibilities	MPR 1. PRINCIPAL IN CHARGE						
		the necessary resources to Project Manager Mary Fly Iso ensure priorities are established before and durin						
xperience date mm/yy–mm/yy)	· ·		designed girders", "designed intersection", etc. Experience dat					
	new double left turn lanes at new guidelines and standards. Additio provide protection for construction an existing traffic signal. Project v with LADOTD District 61 District A	the design and construction of a new westbound entrance ramp from Millerville Road to I-12. Project included widening of Millerville Road to accommodate new double left turn lanes at new intersection at new development. Project included developing construction plans to meet LADOTD and FHWA design guidelines and standards. Addition construction plan details involved development of traffic control plans for a lane shift of three (3) lanes along I-12 to provide protection for construction workers while the new entrance ramps were being constructed along with addition of new traffic signals and remove of an existing traffic signal. Project was issued a project permit through LADOTD District 61. During the plan preparation and construction, Mr. Thornhill met with LADOTD District 61 District Administrator and Construction Engineer to make sure all LADOTD standards where being followed along with making sure the contractor was meeting all the requirements set forth by LADOTD District 61 in the project permit.						
08/12 - 01/18	Responsible for the development 12 Interchange to US 190. Improve Road to meet the LADOTD comp discourage left turn movements a located at future driveway number service roads to encourage Living located at the Juban Road at US afternoon traffic. Project included Development. Mr. Thornhill response	vements included three (3) multi-lane roundabouts along a lete streets initiative. Access Management was a priority and make all driveways right-in/right-out while utilizing the r 5 for the Juban Crossing Development. The second rougston Parish to extend during future development to reduce 190 intersection. The roundabout would replace an existing all necessary improvements along US 190 for the new rounsibilities included coordination with LADOTD project managements.	In a 2-lane roadway to a 4-lane boulevard from just north of the Juban Road while including sidepaths on both sides of Juban along this route therefore the median was reduced to 6' to 8' to roundabouts for U-turn movements. The first roundabout was indabout was located midway along project with addition of the driveways along Juban Road. The third roundabout was ing signal that causes traffic congestion especially during peak undabout and additional turn lane for the new Sanctuary					

Horizontal Alignments and Aerial Photography from the Stage 0 report. The updated sketches were used to develop the opinion of probable construction cost from the Line & Grade improvements along with developing estimated cost for relocation of utilities, acquisition of additional right-of-way, engineering cost (design & survey) and CE&I. A staging phase approach was required to break the project out in several phases to be design and constructed as funding became available. A priority matrix was created to determine the order in which the different phases should be constructed to provide the best Traffic Operation.

12/06 - 06/10

Green Light Plan (GLP), East Baton Rouge Parish, Louisiana. East Baton Rouge Parish. Project Manager. Responsible for the design and construction of 7 projects in East Baton Rouge Parish: Siegen Lane - Highland Road to Perkins Road (LADOTD Roadway); Highland Road - Old Perkins Road to Airline Highway (LADOTD Roadway) (Included new bridges and railroad coordination for at grade crossing); Jones Creek Road – Coursey Blvd to South Harrell's Ferry Road (Included new bridges); South Harrell's Ferry Road – Millerville Road to O'Neal Lane (Included new box culvert bridge); O'Neal Lane – South Harrell's Ferry Road to just south of I-12 (LADOTD Roadway); and Lobdell Avenue – Government Street to Florida. Additional responsibilities included the preparation of bid documents, assisted DPW Field Engineering in construction progress meetings, distributed shop drawings and request for information for review and approval, made weekly site visits to projects to monitor the progress of the contractors, and assisted with in the field decisions in regards to adjustments due to utility conflicts or conflicts with the plans.

08/20 - Ongoing

IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. <u>LADOTD.</u> <u>Principal-in-Charge.</u> Mr. Thornhill supported the Project Manager to complete the CE&I services, including securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested.

- H.010916.6 Task Order 1: Prien Lake Re-Deck & Safety Improvements, Calcasieu Parish, LA. Staff Augmentation Services task order. Task order complete.
- H.012018 Task Order 2: Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA. Full services CE&I task order, Anticipated field work complete 09/2022.
- H.003184.6 Task Order 3: I-10: Texas State Line E. of Coone Gully, Calcasieu Parish, LA. Staff Augmentation Services task order. Anticipate Task Order completion 03/2024.

08/20 - Ongoing

IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) District 61, 62, and 02. <u>LADOTD.</u> Principal-in-Charge Mr. Thornhill supported the Project Manager to complete the CE&I services, including securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested.

- H.013271.6 Task Order 1: Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish, Louisiana.
- Substantially complete.
- H.013532.6: Task Order 2: Denham Springs Rd Signing & Striping, Livingston Parish, Louisiana.
- Project complete.
- H.012473.6: Task Order 3: Marconi Dr Shared-Use Path, Orleans Parish, Louisiana. Substantially complete.
- H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, Louisiana. Estimated Completion 09/2022.
- H.012527.6: Task Order 5: Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, Louisiana. Substantially complete.
- H.013082.6: Task Order 6: Bootlegger Road Sidewalk Project, St. Tammany Parish, Louisiana. Project complete.

Firm em	ployed by	Michael Baker						
Name	Mary I	Flynn, PE		Years of relevant experience with this employer	→ 10			
Γitle	Associa	te Vice President		Years of relevant experience with other employer(s)	1 5			
Degree((s) / Years /	/ Specialization		B.S. / 1997 / Civil Engineering & Surveying				
Active re	egistration	number / state / expira	tion date	PE.0036931 / Louisiana / 9-30-2022; ATSSA Traffic C 2024	Control Supervisor, 12-13-2023; Traffic Control Flagger, 2-10-			
Year registered 2012 Discipline				Civil				
Contrac	t role(s) / b	rief description of resp	onsibilities	MPR 2 & 3. PROJECT MANAGER of IDIQ / PROJECT	CT ENGINEER for Task Orders			
Project experie Experie	Engineer once with funce dates	on LADOTD CE&I IDI ull-service CE&I, staff Experience and quali	Q contracts, in faugmentation ifications relevant	ncluding those that have occurred within District 3. n service, and Design-Build service. ant to the proposed contract; <i>i.e.</i> , "designed drainage", "	g CE&I/OV services, including the last 8 years as PM and Ms. Flynn has LADOTD IDIQ Project Management designed girders", "designed intersection", etc. Experience dates			
	-mm/yy)		<u> </u>	e applicable MPR(s).	N			
IDIQ Contract for CE&I with Major was responsible for providing job of engineering drawings and estimate contract scope from the Project Male H.010916.6 Task Order 1: Prien L. Augmentation Services task order, certified inspection staff and qualified Project Engineer to make sure his in H.012018 Task Order 2: Adaptive part of a full services CE&I task order responsible for contract administration include project, utility and local Entities sampling plan, verifying inspectors for testing and documentation per in Change Orders, manage the RFI placcording to MUTCD, and performing H.003184.6 Task Order 3: I-10: Test Staff Augmentation Services task of LADOTD with certified inspection significant services task of the certified inspection is serviced.				nager for each Task Order prior to sending to CCS. ake Re-Deck & Safety Improvements, Calcasieu Pari Ms. Flynn was the Project Manager for this re-decking p d office management staff to successfully complete the eeds were met. Task order complete Traffic Signal Design and Implementation, Lafayette er, Ms. Flynn was responsible for Project Management on/project management, construction engineering, and by coordination, providing contractor with NTP, manage maintain accurate field records and material documenta eeds of TO, verify and approve monthly and final estimated ocess utilizing LADOTD established forms, disseminating any other engineering function as requested by the A exas State Line – E. of Coone Gully, Calcasieu Parish order, Ms. Flynn was the MBI Project Manager for this integration as tructures, drainage installation, PCC Paving, an	ish, LA. LADOTD. Project Manager. As part of a Staff project. Her responsibilities were to provide the LADOTD with project. Maintained regular communication with the LADOTD and Project Engineer. As managing inspection staff for all construction activity. Duties preconstruction and periodic meetings, development of TO tion within SiteManager, equipping inspection staff appropriate, developing As-Built plans, developing and circulating and press releases as needed, verifying traffic control plans are treated and project. Her responsibilities were to provide delectrical work to successfully complete the project. She project needs are met. Anticipate Task Order completion			
03/20 -	Ongoing	Manager/Project Eng Compensation, deve	<mark>jineer.</mark> As a Pro loping the QA/0	Engineering and Inspection Services for Safety Projects (CE&I) District 61, 62, and 02. <u>LADOTD.</u> Project roject Manager of the IDIQ, Ms. Flynn was responsible for providing job classifications for LADOTD's Specific Rates of /QC Plan for the IDIQ, review of engineering drawings and estimates on Falcon for developing consultant fee estimate each Task Order, and reviewing contract scope from the Project Manager for each Task Order prior to sending to CCS.				

As Project Engineer, Ms. Flynn is responsible for contract administration/project management, construction engineering, and managing inspection staff for all construction activities under full-service Task Orders (TO). Duties include project and utility coordination, review contractors schedule, manage preconstruction and periodic meetings with contractor, LADOTD, and Entity Responsible Charge, development of TO sampling plan as needed, verifying accuracy of field records and sampling/testing documentation, field inspection audit of work and traffic control, equipping inspection staff appropriately for testing and documentation per needs of TO, verify and approve monthly and final estimates, developing As-Built plans, developing Change Order for LADOTD approval, manage the RFI and claims process utilizing LADOTD established forms, disseminating press releases, and performing any other engineering function as requested by the AE.

H.013271.6 Task Order 1: Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish, Louisiana. The project consists of upgrading signage, refreshing pavement markings, and installation of solar powered flashing beacons, on various local roads in Tangipahoa Parish. Substantially complete. H.013532.6: Task Order 2: Denham Springs Rd Signing & Striping, Livingston Parish, Louisiana. The project consisted of upgrading signage, refreshing pavement markings, closure of two (2) boulevard median turn areas, and related work on various local roads. Project complete. H.012473.6: Task Order 3: Marconi Dr Shared-Use Path, Orleans Parish, Louisiana. The project consisted of, installing a 10' wide shared-use path and raised composite wood boardwalk, striping and signage within New Orleans City Park. Substantially complete.

H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, Louisiana. The project is part of the "Safe Routes to School" program, involving safety upgrades to five schools in the Orleans Parish area. Components include shared-use path, sidewalks, ADA crossings, traffic signalization and related work. Estimated Completion 09/2022.

H.012527.6: Task Order 5: Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, Louisiana. The project consists predominately of replacing outdated and damaged guardrail, signage and striping on 10 routes within the parish. Substantially complete.

H.013082.6: Task Order 6: Bootlegger Road Sidewalk Project, St. Tammany Parish, Louisiana. The project consisted of upgrading open ditch in a residential area with CPVC pipe, backfill and sidewalks with ADA compliant ramps. Project is complete.

03/13 - 06/18

IDIQ Retainer Contract for Design-Build Support Services, Statewide, Louisiana. LADOTD.

Task Order 1: Statewide Construction Quality Assurance Plan (CQAP), Statewide, Louisiana. LADOTD. Project Manager. Task order was to develop a CQAP for statewide use on Design-Build Projects. Ms. Flynn was responsible for drafting the Plan, meeting with FHWA, LADOTD and other stakeholders to review and obtain comments, meet with TxDOT staff to discuss their QAP recommendations, and modify document until accepted by FHWA. Task Order 2: CQAP Sharepoint Database, LADOTD. Project Manager. Task involved providing a Design-Build CQAP Database Development relative to the US 90 Design Build Project that ran statistical analysis' on specified materials. Ms. Flynn's responsibility was to develop the worksheets to input project material results, identify the parameters for analysis, perform beta testing, train staff and manage the maintenance of the system as it was put into use. H.010620.6 Task Order 3: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, Design-Build Owner Verification, Lafayette Parish, LA. LADOTD. Owner Verification Manager/Project Engineer. Responsible for contract administration/project management, construction engineering, and managing quality inspection and materials sampling and testing for all phases of construction, verification of activities and testing per CQMP, including new structure construction (AASHTO girder and steel plate girder), existing structure replacement/widening, fabrication of precast girders and MSE wall panels, MSE wall installation utilizing both straps and geogrid, full depth asphalt roadway, embankment and base course. She was also responsible for statistically validating test data according to the CQAP and tracking of Michael Baker inspection and testing within the LADOTD's SharePoint Database for designbuild projects, reviewing and responding to RFI's and NCR's, reviewing plans and shop drawings, verifying test data for material acceptance, and project coordination meetings. She served as liaison between the local business owners, local project stakeholders, and LADOTD Project Manager.

01/12 - 01/13

H.003046: I-10 Widening, Siegen to Highland, Design-Build OV, Baton Rouge, LA. LADOTD. As Assistant Project Engineer/Assistant Project Manager. On this full-service CE&I task order, Ms. Flynn was responsible for contract administration, construction engineering, review of shop drawings and as-built plans, and supervision of inspection and materials sampling and testing for all phases of construction. Ms. Flynn verified inspector daily entries in SiteManager were accurate, thorough, and up to date.

Firm em	ployed by	Michael Baker						
Name	Jason	Mashell, PE		Years of relevant experience with this employer	⇒ 2			
Title	Constru Manage	iction Services Departm er	ent	Years of relevant experience with other employer(s)	→ 18			
Degree(s) / Years	/ Specialization		B.S. / 2001 / Civil Engineering, Louisiana Tech Univer	rsity			
Active registration number / state / expiration date			on date	,	il / Expires 09/30/2021; 97431 / Texas, Professional Engineer – chnician-LA State Specific/ Expires 08/03/2025; ATSSA Traffic 2025; Traffic Control Flagger/ Expires 12/01/2025			
Year reg		2021 (LA) 2006 (TX)	Discipline	CE&I				
Contract	t role(s) / b	rief description of respo	nsibilities	MPR 3. DEPUTY PROJECT MANAGER				
manage		nore than 50 projects i	nvolving nev	v bridge location replacements and widenings on in	lued over \$600 million. His construction experience includes the terstates , urban and rural highways, and off-system roadways. designed girders", "designed intersection", etc. Experience dates			
(mm/yy-		should cover the time			designed girders, designed intersection, etc. Expenence dates			
06/06	I-20 Frontage Road Project, Dallas, TX. Texas Department of Transportation. Project Engineer. Served as TxDOT Project Engineer that was for working with construction project manager, contractor and Engineer of Record to resolve all field construction issues, resolving RFI's and properties and project in the stops, which caused a large number of large trucks to pass through the construction work zone. Due to this large volume of trucks, traffic control may were made throughout the construction to increase turning radii and lane widths to allow trucks to safely travel through the work zone.							
	Sylvan Ave. Bridge Replacement, Dallas, TX. Texas Department of Transportation. Construction Engineer. While at TxDOT, served as Construction Engineer that was responsible for overseeing inspectors in order to ensure project was built in accordance to plans and specifications, reviewing monthly construction schedules, resolving all contractor questions and RFI's, performing and negotiating all project change orders and coordination with the City of Dallas and Flood Control regarding construction activities. This \$42 M project replaced an existing bridge structure that was located in the flood plain of the Trinity River that would flood whenever the Trinity River would become closing to over topping its banks. The new bridge structure was constructed at a higher elevation out of the flood plain and utilized a new concept of the time, spliced concrete girders. This engineering design consisted of utilizing concrete girders that were tied together by post tensioning. This new concept was chosen as cheaper alternative to steel girders and required less bents be constructed in the floodplain. Work on this project required coordination with the Army Corp of Engineers and the City of Dallas Flood Control due to being within the earthen levees of the Trinity River flood plain.							
06/16	– 08/19	US 175 (SM Wright) Reconstruction Project, Dallas, TX. Texas Department of Transportation. Construction Area Engineer (AE). Served as the TxDOT Construction Engineer and AE overseeing project budget and schedule, assigning inspectors and engineers to oversee project, resolving any contractor issues, providing City of Dallas officials with project updates, and coordinating/presenting quarterly meetings with community stakeholders. This \$103M project reconstructed the US 175 and I-45 Interchange and involved construction of new prestressed concrete beam and steel girder spanned bridges, retaining walls, noise walls, drainage, concrete and asphalt paving, traffic items, railroad coordination and also required mitigation of hazardous soils and groundwater. New bridges were constructed within the floodplain footprint of the Trinity River and work was near existing floodgates that had to be left in place during the construction.						

03/15 – 12/17	Marsalis Ave. Bridge Replacement, Dallas, TX. Texas Department of Transportation. Construction Engineer. While at TxDOT, served as Construction
	Engineer that was responsible for ensuring project inspection of bridge, retaining wall, drainage and pavement work, resolving all contractor questions and
	RFI's, reviewing contractor's schedule submittal for compliance and resolving any contractor delay claims. This \$3M project replaced an existing bridge
	structure with a new prestressed concrete girder bridge that spanned Five Mile Creek. This project was in an environmentally sensitive area that required
	minimum construction disturbance work done in the creek and required coordination and permission from the City of Dallas Park Department if any trees
02/16 – 07/18	needed to be removed for any construction work.
02/10 - 0//10	I-345 Steel Girder Repair Project, Dallas, TX. <u>Texas Department of Transportation</u> . Construction Engineer. While at TxDOT, served as Construction Engineer for this project and duties included resolving any contractor issues and RFI's, coordinating with Public Information Office regarding the series of
	closures that were needed on this busy highway corridor, reviewing project schedule, preparing and negotiating all project change orders and overseeing
	inspection staff assigned to project. This project consisted of making repairs to address the cracked webs of the steel girders and to provide additional
	connections and supports to the fracture critical girders along this entire roadway. Special repair details were developed by the consultant designer and the
	TxDOT Bridge Division that required a mockup and trial repair in order to determine its effectiveness. This project required the continued use of QA/QC
	bridge and welding inspectors along with the usual TxDOT inspection in order to ensure work was being done in accordance to the established procedures.
10/19 - Ongoing	I-35E (Lowest Stemmons) Reconstruction Project, Dallas, TX. Texas Department of Transportation. Manager of CE&I staff. Served as Manager of
	CE&I staff overseeing this project. This congestion relief project provided operational improvement along I-35E with construction of collector-distributor
	roads and reconstruction of frontage roads from IH 30 to North of Oak Lawn Avenue. The construction includes constructing four to six collector-distributor
	lanes, six new prestressed concrete beam bridges, two bridge widenings, and 17 retaining walls. Staff responsibilities included project inspection, testing of
	materials, reviewing contractor schedule submittals, reviewing traffic control, project SW3P, preparing change orders and working with contractor, TxDOT
	and EOR to resolve field issues. Jason worked with staffing to resolve field issues and provide recommendations to TxDOT to resolve any contractor delay
	claims. Est Completion 12/21
09/13 - 01/19	SH 78 Roadway Widening Project, Wylie, TX. Texas Department of Transportation. Construction Engineer. While at TxDOT, served as Construction
	Engineer that was responsible for overseeing project inspection and material testing, resolving RFI's, processing change orders and reviewing monthly
	schedules. This \$21 M project involved the widening of a rural two-lane highway into an urban six lane highway and involved installing new concrete
	pavement, drainage and bridge structures, retaining walls and new traffic signals. The new bridges were installed across the East Fork of the Trinity River
	that flooded and came out of its bank's multiple times during the course of the project and required careful environmental coordination and traffic control modifications in order to safely construct.
03/14 - 07/19	SH 121 Reconstruction Project, Grapevine, TX. Texas Department of Transportation. Project Engineer. While at TxDOT, served as Project Engineer and
03/14 - 07/19	later became Area Engineer over project. Responsibilities including overseeing inspection staff, testing of materials, resolving RFI's, processing change
	orders, reviewing project schedules, and processing of monthly estimates. This \$58M project constructed new location concrete pavement frontage road
	and widened the concrete pavement main lanes. This project also featured, asphalt overlay, lime treated subgrade, new location and widen concrete girder
	bridges, drainage, retaining walls, traffic signal, sidewalks and illumination. This project began with utilities in conflict and Jason worked with the contractor
	to modify the traffic control sequence to work to allow construction work to progress while utilities were being relocated.
0917 - 08/19	US 67 Widening Project. Cedar Hill, TX. Texas Department of Transportation. Construction AE. Served as the TxDOT AE that was responsible for the
	assignment of inspectors for construction and material compliance, overseeing project and reviewing construction schedule for compliance. This \$59M
	project widened the concrete main lanes of US 67, new location entrance and exit ramps, asphalt base, lime treated subgrade, widened and constructed
	new concrete spanned bridges, new drainage, retaining walls and illumination. During widening work, hazardous liquid petroleum material leached into the
	work zone that was later determined to be a leak from an old gas tank off of right-of-way. Jason worked with the TxDOT Environmental Division to
	formulate a plan capture this material into a sump area that would allow construction to continue in this area and not allow this hazardous material to
	contaminate the existing storm drain system

Firm emp	oloyed by	Michael Baker					
Name	Gary I	cenogle, PE		Years of relevant experience with this employer	→ 15		
Title	Constru Manage	ruction Services Department ger		Years of relevant experience with other employer(s)	⇒ 31		
Degree(s	s) / Years /	/ Specialization		B.S.C.E., 1975, Civil Engineering, University of Arkan	sas at Fayetteville		
Active re	gistration	number / state / expirati	on date	PE.0018090 / Louisiana / 03-31-2023; ATSSA Traffic Control Supervisor Refresher, 03-09-2	024; ATSSA Traffic Control Flagger, 02-13-2024		
Year regi	istered	1979 2017 2017 2003	Discipline	Civil			
Contract	role(s) / b	rief description of respo	nsibilities	MPR 5, MPR 7. PROJECT ENGINEER (MECHANICA	AL BRIDGE as needed)		
experient reviewing dispute with swing spin impacted worked in where the Missouri-	nce working contractory of the support of the suppo	ng for LADOTD and mo or notifications of dispute rting documentation, alc the Ouachita River on e evacuation routes such mentally sensitive area ucture is built adjacen flroad on US 165 in Calo	ost recently, free for all constructions with all actions with all actions and to the exist dwell parish. It	ruction "Requests for Additional Compensations" and astruction "Requests for Additional Compensations" and astructions taken to resolve the dispute. Mr. Icenogle is experiet in D05 and swing span over Ouachita River in Sternard US 167. Mr. Icenogle understands the importance or lecurrent project near Arkansas' National Wildlife Refuge. Ing structure or roadway including a dual 22-Span confirm. Icenogle has successfully delivered more than 25	In and will be directly involved in resolution. He has 31 years of trict 05 Construction Engineer . He was responsible for assisted Project Engineer's with preparing factual analysis of the rienced with mechanical bridge replacements such as the erlington . He has worked on projects throughout Louisiana that eaving a minimal footprint on the surrounding wetlands having a He is also accustomed to new bridge construction projects acrete girder with cast in place substructure overpasses over 5 bridge replacements in his career . Idesigned girders", "designed intersection", etc. Experience dates		
(mm/yy-					designed girders, designed intersection, etc. Experience dates		
03/09 -	- 01/13	should cover the time specified in the applicable MPR(s). H.003046: I-10 Widening, Siegen to Highland, Design-Build Owner Verification, LA. LADOTD. Assistant Engineer. As Assistant Engineer, Mr. Icenogle assisted with project final audit documentation and final acceptance field inspection on this full-service CE&I Task Order. Project consisted of the widening the mainline of I-10 from four lanes to six lanes, including signage and median barrier, for approximately three miles beginning just east of the Siegen Lane Interchange and proceeding eastward to the Highland Road Interchange. Widening occurred to the inside (median side) of the existing pavement and included interior widening of the I-10 Bridge of Wards Creek Diversion Canal, and replacement of the I-10 Bridge over the Kansas City Southern Railroad and LaCrete Lane. Other improvements included modification of drainage structures to accommodate the widened highway, modification and upgrade of the existing lighting, guardrail, and pavement markings.					
05/10 -	 0 - 08/13 H.003119 & PO No. 2-31832: I-210 Pier 24 & 25 Protection Replacement, Construction Engineering and Inspection, Calcasieu Parish, LA. LADOTD. Assistant Engineer. As Assistant Engineer, Mr. Icenogle assisted with final audit documentation and 2059. The project consisted of the removal and replacement of the pier protection system for piers 24 and 25 of the I-210 Bridge over the Calcasieu Ship Channel. 						
	700-99-0266: TIMED Program, East Baton Rouge Parish, LA. <u>LADOTD</u> . Resident Engineer. As Resident Engineer, Mr. Icenogle was responsible for a staff of 20 construction inspectors providing quality control/quality assurance inspection, sampling and testing services, overall contract administration, claims avoidance and processing, change order writing, and problem resolution. The projects along the US 167 included over 50 miles of roadway and 10						
03/14 -	bridges. Michael Baker served as a member of the Louisiana TIMED Managers (LTM) joint venture team. 103/14 - 01/20 Bella Vista Bypass Construction Services, Benton County, LA. Arkansas Department of Transportation. Resident Engineer. As Resident Engineer, Mr. Icenogle was responsible for management of all construction engineering and inspection. Michael Baker provided construction management and inspection services for the construction of the Bella Vista Bypass, approximately 6.37 miles of two-lane roadway with main lane, ramp, and overpass bridge structures extending from US 71B to US 72 South. Services included project management, construction management, and construction inspection.						

03/19 - Ongoing	Highway US 412 Widening Construction Services, Lawrence & Greene Counties, LA. Arkansas Department of Transportation – Connect Arkansas Program (CAP). Resident Engineer. As Resident Engineer, Mr. Icenogle was responsible for project documentation and field inspection. Michael Baker is providing construction management and inspection services for the construction of approximately 14.0 miles of Highway 412 west of Paragould, Arkansas. \$58.5 M project consists of earthwork, base and asphaltic concrete pavement, extension or replacement of existing drainage structures and replacement of six bridge structures with reinforced concrete box culverts. Project widens an existing two-lane highway to a five-lane facility with a 3-mile section of new location. Services include project management, utility relocation coordination, construction management, and construction inspection.
06/15 - Ongoing	I-49 Widening from Highway 71B to Highway 412 Construction Services, Benton County, AR. Arkansas Department of Transportation. Resident Engineer. As Resident Engineer, Mr. Icenogle was responsible for project documentation and field inspection. Michael Baker is providing construction management and inspection services for the widening of this five-mile section of I-49 through the Northwest Arkansas corridor. Construction includes widening from four to six lanes, including the widening of six bridges. The project also includes asphalt overlay of the existing lanes. Michael Baker's services include project management, construction management, and construction inspection.
04/16 – 10/21	Highway 18 Widening (CA1002-Manila-East) Construction Services, Mississippi County, AR. Arkansas Department of Transportation. Resident Engineer. Michael Baker is providing construction management and inspection services for the construction of approximately 1.8 miles of Highway 18 roadway and bridge replacement (3 seismic sensitive) immediately east of Manila, Arkansas, in Mississippi County. This project abuts the Big Lake National Wildlife Refuge and the bridges cross the lake and relief channels. Responsible for with project documentation and field inspection. Michael Baker's services include project management, utility relocation coordination, construction management and schedule review, and construction inspection.
5/97 – 05/05	LADOTD Monroe District Construction. Monroe County, LA. LADOTD. Engineer. Position is responsible for management of staff and equipment for 5 Project Engineer's Offices and the District Laboratory which serve a nine parish (county) area. Currently the District has 40 active projects valued at \$128 M. The District Utility Technician and Training Section also report to this position. Duties include the assignment of contract projects to the project engineers for oversight, review and coordination of PE activities for conformance to procedures, review and approval of change orders within LADOTD guidelines, and initial conflict resolution between the contractor and project office. Pre-construction activities include plan reviews for constructability or other recommendations, coordination of utility relocations with District Tech., and interpretation of proposed construction for District Real Estate. Position is responsible for maintaining staff through recruiting and/or hiring, vehicle replacement or other equipment acquisition through procurement procedures, and recommending disciplinary actions or termination for employees. Serves in assistant capacity to the District Engineer Administrator on Construction related matters. Direct Staff – 3 Project Engineers and District Laboratory Engineer. Approximately 60 Construction personnel comprised of Assistant Engineers/E.I.'s and technicians. Supervisor, Mr. Don Tolar. Key project during this time was the replacement of the Mechanical Bridge (swing span) for the Desiard Street Bridge, in which Mr. Icenogle worked closely with the Project Engineer, Construction and Bridge Design on this project.
10/86 – 02/97	LADOTD Monroe District Project, Monroe County, LA. LADOTD. Engineer. Supervised two Construction gangs, Monroe (Gang 245) and Tallulah (Gang 255). This position is in Responsible Charge for the construction of various LADOTD projects. Construction staff performs inspection activities and documents work progress and payment. The Project Engineer oversees LADOTD personnel and equipment assignments, determines the need for change orders and initiates, coordinates work with contractors, and answer project-related questions or requests by landowners or general public. Primarily, Mr. Icenogle was in Responsible Charge during this time for Interstate Rehabilitation, rural and urban Asphalt Overlay projects, and rural Movable Bridge reconstruction projects including two rehab/repair projects on Desiard Street, a Mechanical Bridge (Swing Span) (Ouachita River), and a rehab/repair project on a Mechanical Bridge (swing span) over the Ouachita River in Sterlington. The average workload for the combined gangs was 8-10 active projects at any given time. Direct Staff – 3 Assistant Engineers/ Interns and 25 technicians. Supervisor, Mr. E.E. Hale (Ret.)

Firm employed by					
Name Gary	Chodkowski, PE	Years of relevant experience with this employer	→ 27		
Title Project	Manager/Senior Associate	Years of relevant experience with other employer(s)	→ 10		
Degree(s) / Years	/ Specialization	B.S. / 1989 / Civil Engineering, University of Pittsburgh			
		PE.0039376 / Louisiana / 03-31-2023;			
Active registration	number / state / expiration date	ATSSA Traffic Control Supervisor, expires 03-12-2025;			
		ATSSA Traffic Control Flagger, expires 03-17-2025			
Year registered	2014 Discipline	Civil			
Contract role(s) / b	orief description of responsibilities	MPR 4. CPM SCHEDULE REVIEWER			
		rogram and construction experts, Mr. Chodkowski will p			
		Chodkowski is available to assist on any road constru			
•	ip based on his large-scale roadway cor	ridor construction management experience. He has o	ver 15 years' experience in urban freeway and CPM		
Review.					
Experience dates	i i	the proposed contract; <i>i.e.</i> , "designed drainage", "designed	ed girders", "designed intersection", etc. Experience		
(mm/yy–mm/yy)	dates should cover the time specified in t				
02/13 - 06/18	IDIQ Retainer Contract for Design-Build Support Services, Statewide, Louisiana. LADOTD. This retainer is to assist the LADOTD Project Manager in				
	engineering, administrative, and related services for statewide Design-Build projects.				
	H.010620 Task Order 3: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, Design-Build Owner Verification, Lafayette Parish, LA.				
	LADOTD. Scheduler. Responsible for reviewing the initial baseline construction schedule for the reconstruction of US-90. Michael Baker provided contract				
	and project management services to the LADOTD for the US 90 Design-Build Project from Ambassador Caffery to Albertson's Parkway. The project included the implementation of a new frontage road system, improvements to L.A. 182, new ramps, and a new drainage system and mainline structure				
	·	• • •	<u> </u>		
	over Albertson's Parkway and the BNSF Railroad. Michael Baker provided project scoping, conceptual design, and performance specifications and performed design and schedule reviews, construction inspection, and quality assurance verification during the life of the project.				
05/10 - 08/13		24 & 25 Protection Replacement, CE&I, Route I-210, C			
00/10 00/10		• • • • • • • • • • • • • • • • • • • •			
	for reviewing and monitoring construction schedules. Project consisted of the removal and replacement of the pier protection system for piers 24 and 2 the I-210 Bridge over the Calcasieu Ship Channel.				
07/16 - 06/20	•	on, OH. Ohio Department of Transportation, District 4. Pr	roject Manager. Responsible for ensuring the project,		
	including all construction management functions, was executed in compliance with the project scope and ODOT's policies, procedures, and specifications.				
	Oversees and manages project staff, whose duties include inspecting, documenting, and recording quantities of work being performed. Ensured all work				
	was performed according to project specifications and plans. Michael Baker is providing construction administration and inspection services for a major				
	reconfiguration of an urban interchange of	n IR 76 and associated roadways, South Main Street, and	d South Broadway Street. Services include monitoring of		
		schedule, review and management of submittals and req	, , , -		
	of change orders, tracking and documentation of pay quantities, and inspection of all contractor work and materials for compliance with contract				
	requirements.				

01/00 – 11/13	General Engineering Consultant (GEC) Program, Statewide, PA. Pennsylvania Turnpike Commission. Construction Program Manager. For 13 years as Construction Program Manager, managed the PTC's \$600M annual capital construction plan. He also served as expert consultant for quality management, materials sampling and testing, scheduling, construction sequencing, constructability review, and estimating. He developed CPM schedules,
	constructability reviews, cost estimates, and QA/QC program documentation for major mainline reconstruction projects throughout the PTC system, which encompasses 545 miles of roadway. Gary has managed contractor operations for design-build and design-bid-build projects on major expressways,
	including new interchange construction, bridges, tollway widenings, resurfacing, service plazas, toll collection, and noise wall facilities for projects totaling more than \$3.5B in construction value. He also managed development of a new Construction Operations Manual, which included a system wide QA Plan for the Pennsylvania Turnpike Commission.
10/10 – 2/12	Milton-Madison Bridge Replacement CE&I, Milton, IN to Madison, KY. Indiana DOT. Scheduler. Developed a construction schedule during the preliminary design. Provided constructability and estimating assistance to the initial design team. Assisted the construction management team in the project schedule reviews and filled in for the transportation inspector manager. Michael Baker provided project management, design review, shop drawing review, construction management and inspection, public involvement, and environmental oversight, for the design-build reconstruction of the bridge, which carries U.S. 421 over the Ohio River. The superstructure was replaced on the existing piers, using accelerated bridge construction techniques for lateral bridge sliding, allowing the bridge to remain open to traffic for all but 41 days during construction.
04/16 - Ongoing	Highway 18 Widening (CA1002-Manila-East) Construction Services, Mississippi County, AR. Arkansas DOT. Scheduler. Responsible for reviewing the preliminary, baseline, and updates for compliance in accordance with the contract documents. Also, responsible for reviewing project time impact studies to determine the time adjustment needed for the contract. Michael Baker is providing construction management and inspection services for the construction of approximately 1.8 miles of Highway 18 roadway and bridge widening and replacement immediately east of Manila, Arkansas, in Mississippi County. Michael Baker's services include project management, utility relocation coordination, construction management, and inspection.
06/07 – 10/11	Allegheny River Bridge Replacement, Pittsburgh, PA. Pennsylvania Turnpike Commission. Project Manager. Provided construction oversight for twin cast-in-place concrete box girders, using the balanced cantilever method, approximately 2,350 feet long and up to 120 feet high; constructed to replace the bridge carrying the mainline Pennsylvania Turnpike over the Allegheny River. Each bridge is about 61 feet wide and features three 12-foot-wide travel lanes, a 12-foot-wide outside berm, and a 10-foot-wide inside berm. Both decks have concrete road surfaces. Michael Baker provided engineering services for the project under its general engineering consulting contract. The project also included replacement of an overpass, new entrance acceleration and exit deceleration ramps for an interchange, two new bridges carrying I-76 over the interchange ramps, replacement of an older pedestrian bridge over the turnpike, and the construction of five retaining walls: 1,300 feet long, 30 feet high; 600 feet long, 70 feet high; 400 feet long 200 feet long, both 12 to 16 feet high; 1,000 feet long, 60 feet high.
11/11 - 12/17	I-794 Lake Freeway and Hoan Bridge over the Milwaukee River, Milwaukee, WI. Wisconsin DOT. Scheduler/Constructability Reviewer. Responsible for reviewing the site and initial planning design for the development of a constructible project schedule. The project includes phased bridge redecking for major interstate I-794 that travels over the Milwaukee River via a through truss and has more than 2.5 miles of elevated approaches and the interchange with I-94. Michael Baker provided preliminary and final design services for the I-794 Lake Freeway and Hoan Bridge Project, which included major improvements to the freeway and the Daniel Hoan steel tied-arch bridge. Services included preliminary and final roadway and structure design; development of PS&E packages; preparation of an environmental report; agency, railroad, utility, and subconsultant coordination; survey; traffic analysis; safety analysis; traffic control; construction staging; risk assessment; constructability reviews; construction sequencing; and bridge load rating calculations.

Firm em	ployed by I	Michael Baker				
Name	Brand	randon Pitre, PE		Years of relevant experience with this employer	⇒ 2	
Title	Transpo	nsportation Engineer		Years of relevant experience with other employer(s)	→ 7	
Degree(s	s) / Years /	Specialization		MS / 2012 / Civil Engineering / Texas A & M University BS / 2010 / Civil Engineering / Louisiana State University		
Active re	egistration ı	number / state / expiration dat	te	PE.0040975 / Louisiana / 03-31-2021 ATSSA Traffic Control Supervisor, expires 4/29/2026 ATSSA Traffic Control Flagger, expires 1/17/2024		
Year reg	jistered	2014	Discipline	Civil		
Contract	trole(s) / b	rief description of responsibilit	ties	Design-Build Design QA/OV		
safety re quantity	tainers on take-off ca	both design and construction	sides. His pr	the Construction and Road Design sections before working ofessional experience as an assistant Project Engineer income of construction specifications, responding to RFI's, field	cludes a wide variety of responsibilities including	
Experier	nce dates	Experience and qualification	s relevant to	the proposed contract; i.e., "designed drainage", "designed	d girders", "designed intersection", etc. Experience	
(mm/yy–		dates should cover the time				
02/21 –	Ongoing	Task Order 3: H.012473 M with City Park and LADOTD and provided photo docume H.009308.6: Task Order 4:	arconi DR S . Performed ntation. New Orleans the median	ering and Inspection Services for Safety Projects (CE& hared-Use Path, New Orleans City Park, LA. <u>LADOTD</u> oreliminary assessment of elevated boardwalk damage poor some some some some some some some some	<u>Assistant Project Engineer</u> . Assisted in final inspection ost Hurricane Ida; drafted Change Order repairs required na. <u>LADOTD</u> . Assistant Field Engineer. Performed layout	
06/18 -	– 12/19	responsibilities for this proje along with making improvem Plans based on comments typical pavement sections a pavement marking layout s	ect whose sconents to the efform the clie and details, resheets. Deve	New Iberia, Louisiana / Highway Safety Design Retained upon consisted of converting the eastbound and westbound existing drainage network to increase hydraulic capacity. Sent at the Plan-In-Hand meeting. This involved making servising the construction sequencing layout, modifying the doped and delivered the 100% Final Plans which involved companying construction cost estimate.	I US 90 ramp terminals into two multi-lane roundabouts, erved as lead designer, completing the 100% Preliminary veral changes to the MicroStation files by modifying the rainage design, and creating the permanent signing and	
11/17	- 04/18	New Orleans Pedestrian F estimates for intersection sa	Feasibility States	tudy, New Orleans, Louisiana. <u>LADOTD.</u> Designer. Calments.	· · · · · · · · · · · · · · · · · · ·	
05/16	- 10/17					

11/15 – 06/17	Francis Road Extension, Covington, Louisiana. St. Tammany Parish. Designer. Assisted in design and plan production of a 2-lane asphalt roadway
	extension project to better serve local community by providing better connectivity between local subdivisions and recreational facility. Responsible for
	conducting drainage analysis to compare pre- and post-development drainage design and to determine required culvert sizing.
08/14 - 08/15	LA 63 Bridges Near Bluff Creek, East Feliciana Parish, Louisiana. LADOTD. Roadway Designer. Served as roadway designer for a bridge replacement
	project which consisted of replacing three structurally deficient bridges. Responsible for design and modeling of roadway portion of project for one of the
	bridges where proposed roadway alignment needed to tie into proposed bridge finished grade elevation. Work included utilizing Microstation and InRoads to
	develop the roadway construction plans, a temporary detour bridge, and preliminary cost estimate.

Firm emp	oloyed by	Michael Baker			
Name	Elizab	Elizabeth Boone		Years of relevant experience with this employer	→ 15
Title	Title Administrative Assistant		Years of relevant experience with other employer(s)	→ 5	
Degree(s) / Years / Specialization		Coursework, Secretarial/Business Application and Technology, Louisiana; State University at Eunice			
Active re	gistration	number / state / expiration da	ate	N/A	
Year regi	stered		Discipline	N/A	
Contract	role(s) / b	rief description of responsibil	lities	OFFICE MANAGER / DOCUMENT CONTROL	
Consultar Content documen	nt Project Manager Itation, tra	Engineer for multiple concur, developing SiteManager packing equipment calibration apponses, filing engineering re	rent full-service C irtial estimates , in and employee cer ports and assemb	tification expirations, preparing agendas and taking meabling 2059 documentation.	sk Orders. She is experienced in AASHTOWare, o SiteManager Materials and LAPAVE, securing EEO
(mm/yy-r		should cover the time spec			girdoro , dooigirod intoroodion , dto. Exponente dates
03/19 -					
03/20 - C	Ingoing	part of multiple full service including verifying Certified support such as preparatio and CUF completion, distrifield office and staff includin H.013271.6 Task Order 1: refreshing pavement marki H.013532.6: Task Order 2 refreshing pavement marki H.012473.6: Task Order 3 wide shared-use path and	CE&I Task Orders I Payroll in AASHT n of partial estima bution of Change ng communication Tangipahoa PH ngs, and installati : Denham Spring ngs, closure of tw : Marconi Dr Sha raised composite	S, Ms. Boone is responsible for Office Management. Responsible for Office Management. Responses and EEO interviews are accurate and contess using SiteManager, preparing preconstruction meet Orders, estimates, and RFI responses and other field responses, printing services, mailing, and purchasing. Local Road Safety Upgrade, Tangipahoa Parish, Louisia of Solar powered flashing beacons, on various local responses Rd Signing & Striping, Livingston Parish, Louisia of (2) boulevard median turn areas, and related work on	mplete; filing inspection and engineering reports; clerical ing agenda and taking meeting minutes, verifying CP-1A elated documentation; and other support services for uisiana. The project consists of upgrading signage, roads in Tangipahoa Parish. Est completion Feb 2022. na. The project consisted of upgrading signage, various local roads. Project complete. t consisted of clearing and grubbing, installing a 10-foot

	H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, Louisiana. The project is part of the "Safe Routes to School" program, involving safety upgrades to five schools in the Orleans Parish area. Components of the safety upgrades include shared-use path, sidewalks, ADA crossings, traffic signalization and related work. Estimated Completion 04/2022. H.012527.6: Task Order 5: Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, Louisiana. The project consists predominately of replacing outdated and damaged guardrail, signage and striping on 10 routes within the parish. Estimated completion May 2022. H.013082.6: Task Order 6: Bootlegger Road Sidewalk Project, St. Tammany Parish, Louisiana. The project consisted of upgrading open ditch in a residential area with CPVC pipe, backfill and sidewalks with ADA compliant ramps. Project is complete.
10/12 – 01/14	H.003046: I-10 Widening, Siegen to Highland, Design-Build Owner Verification, Louisiana. LADOTD. Office Manager Assistant. Assisted with administrative services including audit of project related documents (material and testing result, final pay documents, buy America certs, material certs, EEO documents), clerical support, communications systems, printing services, mailing, purchasing, and other support services for I-10 Design-Build Project, in Baton Rouge, LA. Responsible for assembling all project final closeout documentation including Form 2059 for final submittal. Produced reports including SiteManager Daily Work Reports and Daily Dairies. Assisted with documentation from the Design-Builder, the contractor and our Document Control Administrative Assistant. Worked directly with the contractor's staff with Certified Payroll, generating partial pay estimates, verifying CP-1A and CUF completion, wage rate interviews, and other field related documentation.
02/14 - 06/18	IDIQ Retainer Contract for Design-Build Support Services, Statewide, Louisiana. LADOTD. This retainer is to assist the LADOTD Project Manager in engineering, administrative, and related services for statewide Design-Build projects. Task Order 2: CQAP Sharepoint Database, LADOTD. Administrative Assistant. Provided SharePoint website developer material data entry forms that were then created and formatted, including formulas according to each material test report (TR) method. Verified that both the function and formulas performed as required in the newly developed forms. H.010620 Task Order 3: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, Design-Build Owner Verification, Lafayette Parish, Louisiana. LADOTD. Office Manager. Responsible for all administrative services for the Broussard field office including verifying Certified Payroll, Labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, and record documentation; and other support services for field office and staff including taking meeting minutes, distributing RFC plans/approved Field Changes/ NCR responses communications systems, printing services, mailing, and purchasing.
07/10 – 08/11	H.002877: US 90 Interchange at LA 85 Design-Build Owner Verification, Iberia Parish, Louisiana. LADOTD. Office Manager. Responsible for administrative services verifying Certified Payroll, Labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, and record documentation; and other support services for field office and staff including communications systems, printing services, mailing, and purchasing. Performed quality verification review of Design-Builder's final closeout documentation including Form 2059 for final submittal. She also has knowledge of LADOTD SiteManager to produce reports including Daily Work Reports and Daily Dairies.
05/10 - 08/13	H.003119 & PO No. 2-31832: I-210 Pier 24 & 25 Protection Replacement, CE&I, Route I-210, Calcasieu Parish, Louisiana. LADOTD. Administrative Assistant. Responsible for final closeout, including organizing final construction documents, completing Form 2059, and verifying all records were maintained through project acceptance and final audit. The project consisted of the removal and replacement of the pier protection system for piers 24 and 25 of the I-210 Bridge over the Calcasieu Ship Channel.
07/03 – 02/14	700-99-0266: TIMED Program, East Baton Rouge Parish, Louisiana. <u>LADOTD</u> . Administrative Assistant. Responsible for administrative services including clerical support, communications systems, printing services, mailing, purchasing, and other support services for Louisiana TIMED Managers' Oberlin Area Office.

Firm employed by	/ Michael Baker		
	d Dauzat	Years of relevant experience with this employer	→ 10
Title Senior	Inspector	Years of relevant experience with other employer(s)	→ 30
Degree(s) / Years	s / Specialization	A.B. / 1997 / Business Administration, Louisiana State	
	n number / state / expiration date	Structural Concrete Inspector, LADOTD, Expires. 03- Asphalt Paving Inspector/Technician, LADOTD, Expir LADOTD Lead Abatement Procedure/Sand Blast /Ste ATSSA Traffic Control Supervisor, expires 5-11-2022 ATSSA Flagger, expires 5-11-2022	es 11-03-2022, eel Girder Paint Inspection Training
Year registered	Discipline	CE&I	
Contract role(s) /	brief description of responsibilities	INSPECTOR CERTIFIED	
for bridge painti quality inspection	ng and lead abatement. He has over 3 year on a wide range of transportation infrastruct bearings, casting pier columns, bridge paintick sections.	rs' experience utilizing Headlight on LADOTD pilot projects throughout Louisiana. He is intimately famiting, lead abatement, performing daily traffic control insp	g staff at precast facilities, and performing inspections lects. He has 40 years of experience providing construction liliar with inspections duties for setting girders, preparation pections in high-ADT urban areas, and large crane picks for ned girders", "designed intersection", etc. Experience dates
(mm/yy–mm/yy)	should cover the time specified in the app		gradio, accignist minoraction, acciding the acciding
03/19 – Ongoing	H.010916.6 Task Order 1: Prien Lake R for lead abatement containment for steel structural construction inspection including inputting material documentation into Site System. Provided training to LADOTD Er Project Engineer regarding project progres H.003184.6 Task Order 3: I-10 Widenin LADOTD's staff on this Task Order. Responderial samples into SiteManager Material samples with the Headlight System. Material System.	girders that were sand blasted and painted including crops form and rebar placement, dry-run depth checks, decemanager Materials, daily diaries, and payment of compagineering Technicians throughout the life of the task or eas and staff training. Task Order Complete g TX Line – E of Coone Gully, Calcasieu Parish, Louponsible for pile driving inspection and concrete pile caprials, completing a daily diary on contractors' activities a sintained frequent communication with the LADOTD Pro	couisiana. LADOTD. Lead Structural Inspector. Responsible coss frame and splice plate repair. Lead inspector for k pour operation inspection and testing, securing, and eleted pay items and project photos taken in new HeadLight der. Maintained frequent communication with the LADOTD visiana. LADOTD. Lead Structural Inspector. Supplemented
02/13 - 06/18	IDIQ Retainer Contract for Design-Buil	d Support Services, Statewide, Louisiana. <u>LADOTD.</u>	This retainer is to assist the LADOTD Project Manager in

IDIQ Retainer Contract for Design-Build Support Services, Statewide, Louisiana. <u>LADOTD.</u> This retainer is to assist the LADOTD Project Manager in engineering, administrative, and related services for statewide Design-Build projects.

H.010620 Task Order 3: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, DB Owner Verification, Lafayette Parish, Louisiana.

LADOTD. Lead Inspector on this full-service CE&I Task Order. Responsible for Owner Verification inspection and testing on the structures over the BNSF Railroad from pile driving up through multi-staged and skewed deck placement, including: driving pile in a congested space, cast-in-place pier columns and caps, PCC and steel girder placement, concrete riser preparation and bearing pad placement; Stay-in-Place deck forms, reinforcing steel, dry-run depth checks and concrete placement testing; and multiphase Traffic Control. Inspections included verifying the QC and QA operations were according to procedures outlined in the CQMP. He documented daily project activity in SiteManager and provided Progress Check Points (PCPs) to Project Engineer for payment. He actively participated in weekly progress meetings. The project encompasses widening of US 90 to a 6-lane facility including replacement of bridge structures over the BNSF Railroad and a new bridge structure at Albertson's Parkway.

06/08 – 12/09	052-02-0024: John James Audubon Bridge Design-Build Owner Verification. LADOTD. Senior Construction Inspector / Owner Verification for main span and approaches. Responsible for Owner Verification inspection on currently the longest cable stay bridge in the Western Hemisphere. Verified inspection and testing on 8' diameter drilled shafts including: CSL and O-Cell testing; depth checks; steel, anchor bolt, mechanical splice and concrete placement; inspection/testing of form, rebar and concrete placement on pier columns and caps that included mass concrete sections, and HLMR pot bearing placement; inspection of steel girder placement including rotational capacity testing of splice plates, location on bearings, and end cap painting; verification inspection of the precast bridge deck placement, post tensioned connections, and subsequent latex modified concrete overlay testing; and inspection and testing of the post-tensioning and grouting of the pier tower cross members, bridge deck and corbels. Reviewed Traffic Control on east entrance of the project.
04/11 – 09/15	H.008273:Fort Buhlow Bridge and Approaches over the Red River US 71 / 165, Alexandria, LA. <u>LADOTD</u> . Senior Construction Inspector. Responsible for verifying lead abatement containment for the blasting and painting of existing steel girders; monitoring noise levels adjacent to the State Hospital and Fort Buhlow HS; multi-phase Traffic Control inspection of a congested major arterial including the interchange at I-49; inspection of pile and drilled shaft substructure installation including CSL and Thermal Integrity testing; inspection of the installation and spliced connection including rotational capacity of the 1000' continuous steel girder unit and BT72 precast approach girders; inspection and testing of bridge deck formwork, reinforcing steel, dry-run depth checks, and concrete placement.

Firm employed by	Michael Baker			
Name Terry	y Butler		Years of relevant experience with this employer	→ 18
Title Senior	Inspector		Years of relevant experience with other employer(s)	⇒ 9
Degree(s) / Years	/ Specialization		N/A	
Active registration number / state / expiration date			Asphaltic Concrete Plant Certification, LADOTD, Expire Asphalt Paving Inspector/Technician, LADOTD, Expire Structural Concrete Inspector, LADOTD, Expires 02-1: PCC Paving Certification, LADOTD, Expires 11-14-20: ATSSA Traffic Control Supervisor, Expires 11-11-2028 ATSSA Traffic Control Flagger, Expires 3-13-2023	es 12-03-2026, 5-2023, 26
Year registered	1997 2009	Discipline	CE&I	
Contract role(s) / I	brief description of responsible	ilities	INSPECTOR LEAD	
requirements. Mi	mm/yy–mm/yy) should cover the time specified in the applicable MPR(s).			
08/19 - 09/21	administration and CE&I seroadway by milling off the compliant sidewalks where Monroe. Coordinated with	Street (LA 34 – I-2 ervices typically pe existing asphalt, pe needed. Handica KCS Railroad and	(0) in Ouachita Parish, Louisiana. LADOTD. Lead Insperformed by the LADOTD Project Engineer and his staff, atching base failures, and overlaying with new asphalt. In a paccessible curb ramps were installed at all street cross LADOTD for concurrent work within project limits. Parkway to Ambassador Caffery, Design-Build Owner.	including but not limited to, rehabilitation of the n addition, adjacent sidewalks are replaced with ADA sings. Work is completed for the municipality of West
02/10 - 00/10	Inspector for the Design-B replacement and widening form, reinforcement, and c placement, superstructure	uilder's QA Firm. For the structures of the structures of the structures of the survey, depth survey, depth survey, depth survey, depth survey, depth survey.	Responsible for inspection and acceptance testing of the over BNSF Railroad. Acceptance Inspection and Testing	new bridge structures over Albertson Parkway and the according to the CQAP and CQMP for: pile driving; n and bearing placement; precast girder and steel girder also included all asphalt plant inspection and testing.

03/09 – 01/13	H.003046: I-10 Widening, Siegen to Highland, Design-Build Owner Verification. LADOTD. OV Inspector. Responsible for owner verification inspection and testing of Wards Creek and KCS bridges including substructure (drilled shafts, driving concrete pile, form work, reinforcing placement) and superstructure (reinforcing steel placement, dry-run depth checks, concrete testing). Inspected the strengthening of existing deck overhangs in order to support mi-jack straddle crane erection of steel girders on the median portion of KCS bridge over the railroad. In addition, he assisted in the verification inspection and testing of stone and soil cement base course, PCC paving, and served as the project Radiation Safety Officer. Responsible for recording contractor activity, labor and weather in a Daily Diary in SiteManager; providing Project Engineer with complete list of Progress Check Points for partial estimate payment; and logging/tracking of testing frequency for both sampling plan frequency validation and to notify LADOTD of required Independent Assurance testing needs.
07/10 – 08/11	H.002877: US 90 Interchange at LA 85 Design-Build Owner Verification, Iberia Parish, Louisiana. LADOTD. OV Inspector. Responsible for owner verification asphalt plant and asphalt paving inspection and testing, and he assisted in the verification inspection and testing of stone and soil cement base course, PCC paving and structural concrete verification testing. Responsible for utilizing SiteManager Daily Diary to track contractor activity, labor, and weather and providing the Project Engineer Progress Check Points that are completed for pay.
05/05 – 08/12	700-99-0266: TIMED Program, East Baton Rouge Parish, Louisiana. <u>LADOTD</u> . Inspector. Responsible for Asphalt Plant Inspection and Testing at multiple plants on several of the segment projects included in the TIMED Program. Michael Baker served as a member of the Louisiana TIMED Managers (LTM) joint-venture team, which provided comprehensive program management services for the TIMED program which consisted of 40 road and 3 major bridge projects.
11/16 - 10/19	I-49 Widening from Highway 71B to Highway 412 Construction Services, Benton County, Arkansas. Arkansas DOT. Inspector. Responsible for inspection activities. Michael Baker provided construction management and inspection services for the widening of this five-mile section of I-49 through the Northwest Arkansas corridor. Construction included widening from four to six lanes, including the widening of six bridges. The project also included asphalt overlay of the existing lanes. Michael Baker's services included project management, construction management, and construction inspection.

Firm em	ployed by	Michael Baker					
Name	Natha	aniel Ray		Years of relevant experience with this employer	→ 1		
Title	Inspect	or		Years of relevant experience with other employer(s)	→ 10		
Degree(s) / Years	/ Specialization		BS / 2001 / Civil Engineering			
Active registration number / state / expiration date			ate	LADOTD Asphalt Paving Inspector, Louisiana, 8-03-20 LADOTD PCC Paving Inspector, Louisiana, 02-15-202 LADOTD Embankment & Base Inspector, Louisiana, 05 LADOTD Structural Concrete Inspector, Louisiana, 05-ATSSA Traffic Control Supervisor, Louisiana, 09-05-202 ATSSA Traffic Control Flagger, Louisiana, 09-05-2022	25; 07-31-2023; -29-2024; 022;		
Year reg	gistered	2010 2013	Discipline	CE&I			
Contract	t role(s) / b	rief description of responsibil	ities	INSPECTOR LEAD			
Mr. Ray	is a consti	ruction lead inspector with ex	perience in bridg	e and highway construction, as well as ADA compliant up	pgrades. As a construction lead inspector, he brings the		
skills, ex	perience,	and knowledge needed to en	sure that the pro	ject is constructed according to plans and specifications	with the utmost professionalism. Mr. Ray's current		
assignm	ent will be	complete by September 202	2 and will be 100	% available to start work immediately.			
	nce dates			e proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
(mm/yy-	-mm/yy) Ongoing	should cover the time spec		<u> </u>			
		IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, Louisiana. LADOTD. H.012018 Task Order 2: Adaptive Traffic Signal Design and Implementation, Lafayette Parish, Louisiana. LADOTD. Inspector. As part of a full-service CE&I task order, Mr. Ray supplemented staff as a lead inspector on this ITS project for intermittent night work. As LADOTD representative over a project that had Entity oversight, responsibilities were limited to being physically present during construction activities, maintaining daily records and assessing time charges within SiteManager, notifying Project Engineer of conflicting conditions, and communicating frequently with Entity's inspector. Task Order anticipated completion 09/2022. H.003184.6 Task Order 3: I-10 Widening TX Line – E of Coone Gully, Calcasieu Parish, Louisiana. LADOTD. Support Inspector. As part of staff augmentation task order: Intermittently performed drainage inspection, sampling and testing materials, providing daily diary information on contractors' activities to Lead Inspector for input into SiteManager. Scope of the project is widening I-10 from four to six lanes and all associated activities from the Texas border to just east of Coone Gulley. Inspector's commitment is complete on this task order.					
09/21	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) District 61, 62, and 02. LADOTD. H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, Louisiana. LADOTD. Lead Inspector. As a task order und full service CE&I, Mr. Ray provided full time Inspection of DPW Safe Route to School upgrades at 5 school locations. Inspections include shared use punder live oak trees, sidewalks, ADA Handicap ramps, thermoplastic cross walks and concrete components for associated electrical items such as pedestrian pushbuttons and solar flashers. He was responsible for scheduling of ITS subconsultant inspector as needed, accepting completed work the meets plans and specifications, maintaining daily records and assessing time charges, keeping Project Engineer informed of any unforeseen issues or potential changes required, verification of utility locates documents. Remaining work on Task Order is ITS related and completed by subconsultant. H.013082.6: Task Order 6: Bootlegger Road Sidewalk Project, St. Tammany Parish, Louisiana. LADOTD. Lead Inspector. As a task order under service CE&I, Mr. Ray provided final inspection of grade, forms and rebar prior to concrete pours, as well as spot checks on drainage backfill to verify compaction per specifications. Project had a full-time out-of-state inspector that was working under Mr. Ray under the approval of LADOTD Project Manager. Task Order is complete.				na. LADOTD. Lead Inspector. As a task order under a school locations. Inspections include shared use paths conents for associated electrical items such as inspector as needed, accepting completed work that ect Engineer informed of any unforeseen issues or is ITS related and completed by subconsultant. LADOTD. Lead Inspector. As a task order under a full-well as spot checks on drainage backfill to verify		

10/16 – 09/21	Coach Williams Extension/ Kaliste Saloom Phase 3B, Lafayette Parish, Louisiana. <u>LADOTD.</u> Senior Inspector. Inspection of Embankment and Base course production including nuclear density and moisture testing; Asphalt pavement production including roadway sampling and placement verification; and concrete pavement production including depth checks, steel and basket placement, curing, and concrete testing.
03/13 – 10/16	H.010620: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, DB Owner Verification, Lafayette Parish, Louisiana. LADOTD. QA Senior Inspector. Inspection of Bridge Superstructure, Asphalt Paving, and production of pre-stressed concrete pile and girders. Responsible for structural Independent Quality Assurance inspection and testing on the structures over the BNSF Railroad from pile driving up through multi-staged and skewed deck placement, including: driving pile in a congested space, cast-in-place pier columns and caps, PCC and steel girder placement, concrete riser preparation and bearing pad placement; Stay-in-Place deck forms, reinforcing steel, dry-run depth checks and concrete placement testing; and multiphase Traffic Control. Inspections included verifying the QC operations were according to procedures outlined in the CQMP. He documented daily project activity in project provided spreadsheets. The project encompasses widening of US 90 to a 6-lane facility including replacement of bridge structures over the BNSF Railroad and a new bridge structure at Albertson's Parkway
05/12 – 03/15	Sanitary Sewer Overflow Program. East Baton Rouge Parish, Louisiana, East Baton Rouge Parish DPW. Inspector. Assessed construction methods and processes as required for the Sanitary Sewer Overflow (SSO) Program for East Baton Rouge Parish.
12/10 – 05/12	Various LADOTD projects. <u>LADOTD.</u> Project Inspector. Analyzed and tested soil cement treated soil, inspected asphalt paving and concrete paving production.

C.H. Fenstermaker Resumes

Name	mployed by C. H. Fenstermaker & Associates Scott Courville		Ociales	Voors of relevant experience with this employer	● 7	
				Years of relevant experience with this employer		
Title	Inspecto			Years of relevant experience with other employer(s)	→ 16	
Degree(s) / Years /	Specialization		N/A	2000	
Active registration number / state / expiration date			date	LADOTD Asphalt Paving Inspector, Louisiana, 06-07-20 LADOTD Asphalt Plant Inspector, Louisiana, 01-07-20 LADOTD PCC Paving Inspector, Louisiana, 06-07-202 LADOTD Embankment & Base Inspector, Louisiana, 06-10-10 LADOTD Structural Concrete Inspector, Louisiana, 06-10-10 LADOTD Authorized Density Tester, Louisiana ATSSA Traffic Control Supervisor, Louisiana, 11-15-20-10 ATSSA Traffic Control Flagger, Louisiana, 11-18-2023 FAA Remote Pilot	27, 16, 5-23-2026, -14-2026,	
Year reg	gistered	N/A	Discipline	CE&I		
Contract	t role(s) / b	rief description of responsib	ilities	INSPECTOR LEAD		
Mr. Courville has over 23 years of construction inspection experience and has attained multiple inspection certifications. He has worked as an inspector on numerous projects for LADOTD, as well as several other firms. Throughout his extensive career, Mr. Courville has provided inspection services on multiple state projects: H.010620 US 90 (I-49 South) Design Build (Lafayette Parish) S.P. No. 403-01-0005: Jct LA 94-Jct LA 314 (Lake Martin Road) – Breaux Bridge, LA (8/98) S.P. No. 403-03-0007: Jct LA 314-Jct LA 314 (Cypress Island Road) – St. Martinville, LA (8/97) S.P. No. 450-15-0098: I-10 Widening from Clearview Avenue to Causeway Avenue – Metairie, LA (4/02) S.P. No. 737-99-0467: Fog Safety Phase II, I-10 Corridor – Multiple Sites, LA (4/02) S.P. No. 282-02-0044: Jefferson Parish Line to Armond Street Asphalt Overlay – Metairie, LA (5/02) S.P. No. 450-90-0103: Southern Railroad Underpass at Tulane Underchange – New Orleans, LA (5/01) S.P. No. 400-04-0011: Jct LA 96-Jct LA 350 (Resweber Highway) – St Martinville, LA (7/98) S.P. No. 742-26-0071: West Esplanade Blvd., East Bound Rehabilitation Project – Metairie, LA (9/06) S.P. No. 713-36-0101: Harrison Avenue Bridge over Bayou St. John – New Orleans, LA (10/09) S.P. No. 450-15-0085: I-10 at Williams Boulevard – Kenner, LA (6/99) S.P. No. 450-34-0084: Pontchartrain Bridge Repair – Metairie, LA (7/05) S.P. No. 064-05-0085: Bayou Lafourche/ Larose Bridge – Larose, LA (3/09) Experience dates [Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates (mm/yy-mm/yy)						
O8/20 - Ongoing Acadiana Regional Airport Access Road, Iberia Parish, Louisiana. Iberia Parish Government. Inspector. The purpose of this project is to provide direct access path to the Acadiana Regional Airport in the future. Fenstermaker was selected to design a two-lane roadway that will connect the LA and LA 675 in New Iberia, LA with room for a future four-lane roadway. This design consists of the main roadway, one single lane roundabout, and a lane roadway that will connect the main road to US-90 Frontage Road with a second roundabout in a future project. Mr. Courville is responsible for inspection services of all aspects of the roadway and drainage construction.						

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07/14 - 07/15	H.010620 US 90 (I-49 South) Design Build, Lafayette Parish, Louisiana. <u>LADOTD</u> . Construction Inspector: Mr. Courville served as the Lead Inspector for the US 90/I-49 South project in Broussard, LA. He sampled, tested, inspected, and documented construction materials testing and procedures on site and at the precast plant. He also acted as the Assistant Project Manager and Office Administrator.
03/12 - 03/13	Chemin Metairie Parkway Phase II, Lafayette Parish, Louisiana, City of Youngsville. Construction Inspector: This phase of the project involved the construction of a two-mile section that run from LA 89 to Viaulet Rd. Mr. Courville managed the project, supervised subcontractors, conducted QA/QC testing, and performed asphalt or concrete batch plant inspection.
05/11 - 05/12	LA Highway 92 Realignment, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Field Technician and Senior Construction Inspector: Mr. Courville performed nuclear density testing, proof roll testing, materials sampling of soils and aggregate, fireproof material testing, air testing, slump testing, and made concrete test cylinders. He inspected placement of Portland Cement Concrete on roadways, performed rebar inspections on roadways, and inspected the LA Highway 92 Realignment Road construction project for the Lafayette Consolidated Government.
08/15 - 01/21	East Pont des Mouton Roadway Widening, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Construction Inspector. Fenstermaker was selected to perform engineering design services for the construction of a 1.4 mile four-lane divided curb and gutter roadway with a raised median (boulevard section), sidewalks, subsurface drainage, and street lighting. The improvements replaced an existing two-lane roadway. This project involved the conversion of a two-lane asphalt road to a five-lane Portland Cement Concrete (PCC) roadway and the installation of approximately 14,300 feet of subsurface drainage including 1,400 feet of 84" RCP. Mr. Courville served as Construction Inspector for the project.
08/20 - 02/21	2019 Asphalt Overlay, Lafayette Parish, Louisiana. City of Carencro. Inspector. Fenstermaker was contracted to provide surveying, design, utility coordination and construction administration and inspection for asphalt overlay projects in the City of Carencro. This project consisted of milling and overlaying for approximately 10.6 miles of roadway surface. Mr. Courville conducted inspection site visits and created required reports.
03/13-12/14	Doucet Rd./Johnston St. Improvements, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Resident Construction Inspector: Under Site Engineering, Mr. Courville served as Resident Project Inspector for this Portland Cement Concrete (PCC) roadway. This project's purpose was to provide roadway improvements for Doucet Rd. and Johnston St. Mr. Courville managed the project, supervised subcontractors, conducted QA/QC testing, and performed asphalt or concrete batch plant inspection.
06/14-12/14	Settler's Trace Boulevard Extension, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Construction Inspector: Mr. Courville served as Construction Inspector managing, supervising, conducting quality assurance/quality control tested, and performing inspection for this Portland Cement Concrete (PCC) roadway extension of Settler's Trace Boulevard.
01/08-06/11	Senior Inspector for ECM Consultants, Inc., Jefferson Parish, Louisiana, LADOTD. Construction Inspector: Under ECM Consultants, Inc., Mr. Courville assisted with inspection and documentation on LADOTD projects at the following locations: Doullut Canal (Empire, LA), LaRose Bridge, (LaRose, LA), and S.P. 713-36-0101 Harrison Avenue Bridge (New Orleans, LA). For the Harrison Avenue Bridge project, Mr. Courville acted as Senior Inspector.
02/09-08/09	S.P. No. 713-36-0101: Harrison Avenue Bridge over Bayou St. John, Orleans Parish, Louisiana, LADOTD. Resident Inspector. As a resident inspector, it was Mr. Courville's responsibility to perform quality assurance tasks. Upon delivery of the concrete pilings, he verified accompanying documentation for the correct project delivery as well as inspected each piling for cracks or any surface damage that would cause the piling to be rejected for use. He also verified that the equipment to be used complied with the information submitted to be used prior to the beginning of operations. Mr. Courville performed quality assurance inspection of bridge construction including PCC placement and structural steel inspection. He also observed and documented blow counts, calculated tip elevations, cutoff elevations, ground or templet evaluations, recorded drive start and stop times, and recorded elevations of refusal.

Firm employed by C. H. Fenstermaker & Associates						
Name Ken	Dugas		Years of relevant experience with this employer	→ 10		
Title Inspector III			Years of relevant experience with other employer(s)	→ 35		
Degree(s) / Year	s / Specialization		N/A			
Active registratio	n number / state / expiration da	ate	LADOTD Asphalt Paving Inspector, Louisiana, 06-19-202 LADOTD PCC Paving Inspector, Louisiana, 11-01-202 LADOTD Embankment & Base Inspector, Louisiana, 11 LADOTD Structural Concrete Inspector, Louisiana, 10 ATSSA Traffic Control Supervisor, Louisiana, 12-07-20 ATSSA Traffic Control Flagger, Louisiana, 09-30-2025	26 10-21-2026 -11-2026 022		
Year registered	N/A	Discipline	CE&I			
Contract role(s)	brief description of responsibil	ities	INSPECTOR LEAD			
Mr. Dugas has over 45 years of experience as an engineering inspector and technician in the State of Louisiana. His career began in 1975 as an Engineering Aide at the Department of Public Works. During his time there, he progressed from a level 1 to level 4 Engineering Aide. In 1988, when LADOTD absorbed the Department of Public Works, Mr. Dugas transferred into the Construction Department as a Construction Inspector 3. From there, he moved on to become an Engineering Technician, retiring from LADOTD in 2011 as an Engineering Technician 7 . During his supervisory years at LADOTD, Mr. Dugas served as Lead Inspector on several important transportation projects. In that position, he managed the other inspectors on each project and oversaw their work. Beyond his project management tasks, Mr. Dugas' main responsibilities included generating cost estimates, developing daily work reports, maintaining field books, inputting all data into Site Manager (LADOTD's pay application system) as the Primary Inspector, and comparing estimated costs with field notes. Experience dates (mm/yy-mm/yy) Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the time specified in the applicable MPR(s).						
07/15 - 12/16	Sasol Chemicals (USA) LLC Heavy Haul Route, Calcasieu Parish, Louisiana, Fluor Enterprises, Inc. Senior Inspector. Mr. Dugas provided inspection services and oversight of construction of this \$60M, 2.4-mile heavy haul road for Sasol, per LADOTD requirements, as well as a variety of municipal projects within the area. Fenstermaker designed the heavy haul route to be utilized to transport oversized modules from the Calcasieu River to the proposed plant site located in Westlake.					
09/13 - 03/19	East Pont des Mouton Road Widening, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Senior Inspector. Fenstermaker was selected to perform engineering design services for the construction of a 1.4-mile four-lane divided curb and gutter roadway with raised median, sidewalks, subsurface drainage, and street lighting. The improvements replaced an existing 2-lane roadway of East Pont des Mouton Road. Mr. Dugas served as a Senior Inspector on this project assisting the lead inspector, responsible for Portland Cement Concrete (PCC) Paving inspection, quantities, general excavation, and other general inspection services.					
08/17 - 10/17	LADOTD Permit No. 03030387: Kaliste Saloom Road Widening, Intersection Improvements, Bridge and CE&I (LA3073 to LA733) (Amb. Caffery to E. Broussard Rd), Lafayette, Louisiana, Lafayette Consolidated Government. Senior Inspector. The Kaliste Saloom Road Widening project is from Ambassador Caffery Pkwy (LA 3073) to E. Broussard Rd. (LA 733). The project commences approximately 1,500' southwest of E. Broussard Rd (LA Hwy 733) and terminates near Ambassador Caffery Pkwy (LA 3073). Fenstermaker is in direct responsible charge of all design components and construction management for improvements. Mr. Dugas provided inspection services for this Portland Cement Concrete (PCC) roadway and is responsible for the sampling plan for Phase 3A.					

09/15 - 08/17	LADOTD Permit No. 07012578: Fluor - Sasol LCCP Intersection Improvements: John Stine and Houston River Rd. (LA 379), Calcasieu Parish, Louisiana, Fluor Enterprises, Inc. Senior Inspector. Fenstermaker was responsible for the design of an additional westbound right turn lane along John Stine, and subsurface drainage improvements. As a Senior Inspector, Mr. Dugas provided inspection following LADOTD requirements and was responsible for oversight of drainage installation and the placing of Portland Cement Concrete (PCC) Paving.
05/15-12/16	LADOTD Permit No. 153303: Fluor – Sasol LCCP Intersection Improvements: Sampson (LA 378) and Sulphur (LA 379), Calcasieu Parish, Louisiana, Fluor Enterprises, Inc. Senior Inspector. Fenstermaker was responsible for increasing the capacity at the intersection of Sampson and Sulphur, which was accomplished by designing an additional second left turn lane on Sampson St. for traffic heading Westbound. A second lane heading westbound on Sulphur was also added to receive the traffic from Sampson's left turn lane. A dedicated right lane on Sulphur was added for traffic heading Northbound. Fenstermaker provided construction inspection following LADOTD requirements. Fenstermaker was responsible for oversight of drainage installation, the placing of Portland Cement Concrete Paving (PCCP), signal installation, utility relocation, and grading. Mr. Dugas served as a Senior Inspector and was the lead inspector guiding junior inspectors.
09/16 - 07/17	LADOTD Permit No. 153351, 153352, 153353: Lake Charles LNG Traffic Impact Analysis and Road Improvements (LA 384 & LA 385), Calcasieu Parish, Louisiana, Lake Charles LNG. Senior Inspector. Fenstermaker was responsible for increasing the vehicle capacity of three major intersections and providing drainage improvements for this project. The three intersections included Big Lake (LA 384) at Tank Farm Rd., Big Lake (LA 384) at W. Lincoln Rd., and Gulf Hwy (LA 385) at Lincoln Rd.
05/08-10/10	Ambassador Caffery Parkway Extension, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Lead Inspector. This \$45M project comprises new roadway that implemented a 4-lane concrete highway with a median. This project included the installation of a drainage system along with the striping and raised pavement markers. Mr. Dugas served as Lead Inspector of the Asphalt Base and PCCP portions.
08/06-09/07	I-49 from I-10 to St. Landry Parish Line, Lafayette Parish, Louisiana, LADOTD. Lead Inspector. As Lead Inspector of this 8.5-mile project, Mr. Dugas managed the cold plane & overlay. Additional work included concrete patching and the installation of striping and raised pavement markers. Mr. Dugas also assumed responsibility for the project closeout, completing the 2059, as-built plans, and final cost estimate.
02/04-11/04	Pinhook Road from LA 89 to E. Verot School Road, Lafayette Parish, Louisiana, Lafayette Consolidated Government. Lead Inspector. This project comprises the building of a 5-lane concrete roadway, measuring 1.5 miles. Mr. Dugas worked as Lead Inspector on the Base Course and Asphalt portion. He inspected the installation of the Portland cement concrete paving (PCCP), drains and box culverts, asphalt base, cutting of soil cement storm, and striping and raised pavement markers. He was also responsible for the project's closeout, completing the 2059, as-built plans, and final cost estimate.

Name		C. H. Fenstermaker & Asso t Broussard		Years of relevant experience with this employer	→ 35		
				Years of relevant experience with other employer(s)	⇒ 2		
	Title Inspector II				J 2		
Degree(s	Degree(s) / Years / Specialization			A.S. / 1985 / Civil Engineering	2002		
				LADOTD Asphalt Paving Inspector, Louisiana; 06-25-2			
Active registration number / state / expiration date				LADOTD PCC Paving Inspector, Louisiana, 07-22-202 LADOTD Authorized Concrete Field Tester	24		
			ate	ATSSA Traffic Control Supervisor, Louisiana, 04-05-2	025		
				ATSSA Traffic Control Flagger, Louisiana, 02-18-2025			
				Lafayette Consolidated Government Concrete Roadwa			
Year reg	istered	N/A	Discipline	CE&I	.,		
		rief description of responsibil		INSPECTOR LEAD			
	. ,	•		is years. He was previously employed with Fenstermaker a	as an Instrument Man, Magnetometer Operator, and		
				ion Inspector in our engineering department. He has resid	·		
•		•		to the Lake Charles LNG project, as well as other roadwa			
	nce dates			e proposed contract; <i>i.e.</i> , "designed drainage", "designed	• • • • • • • • • • • • • • • • • • • •		
(mm/yy–		should cover the time speci			3 , 3 ,		
09/17-05/21		LADOTD Permit No. 03030387: Kaliste Saloom Road Widening, Intersection Improvements, Bridge and CE&I (LA3073 to LA733) (Amb. Caffery to					
09/17	-05/21	LADOTD Permit No. 0303	0387: Kaliste S	aloom Road Widening, Intersection Improvements, B	ridge and CE&I (LA3073 to LA733) (Amb. Caffery t		
09/17	-05/21			aloom Road Widening, Intersection Improvements, Brisiana, <u>Lafayette Consolidated Government</u> . Construction			
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Neel-Schaffer Resumes

F	irm employed by Neel-S	chaffer, Inc				
Name	Frank Standige, P	.E.	Years of relevant experience with this employer	→ 5.5		
Title Senior Project Engineer			Years of relevant experience with other employer(s)	⇒ 30		
Degree(s)	/ Years / Specialization		B.S. / 1982 / Civil Engineering / LSU			
			No. 0024023 / LA / 03/31/2024			
Active registration number / state / expiration date			ATSSA Traffic Control Supervisor, Louisiana, 09-25-20			
Year regis	stered 1988	Discipline	ATSSA Traffic Control Flagger, Louisiana, 09-25-2024 Civil			
	role(s) / brief description of		MPR 4 and 5			
	· · ·	•	eering experience, including 30 years working for Louisian	a LADOTD. He conved as District Construction		
			rs, Construction Project Engineer and Assistant Const			
_		•	highways and bridges. He has managed the construction	•		
•	•	•	rpasses. He is an expert with the constraints imposed by fe	·		
	• .	• •	oroughly knowledgeable of federal, state, and local constru	· · · · · · · · · · · · · · · · · · ·		
		•	adway construction of LADOTD roads and bridges for his r	•		
project en	igineers' offices in the cor	nstruction of multi-million-do	llar construction projects. He worked closely with design en	ngineers in reviewing their work for quality assurance		
and const	ructability. He approved p	payment estimates and plan	changes in Site Manager, reviewed and approved contract	ctor's CPM's, and schedules.		
Experienc		•	he proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
(mm/yy–n		ne time specified in the appl				
02/20 – O			ncoln Parish, Louisiana, <u>LADOTD.</u> Construction Inspecto			
			the LA 544 Overpass diamond interchange with a diamond dabouts. Mr. Standige is performing constructability review			
12/20 –), Livingston Parish, Louisiana, <u>LADOTD.</u> Construction A			
12/20						
		and drainage design services for this project, which will widen LA 1026 (Juban Rd.), construct three roundabouts and two new frontage access roadways, with storm drainage sewer systems. <i>Mr. Standige provided assistance during construction</i> .				
02/17 –			Cameron Parish, Louisiana, LADOTD. Project Engineer.	Project Engineer for road construction of asphalt turn		
			th the LADOTD District office to ensure that LADOTD requi	•		
	field with utility	conflicts and drainage issu	es. Served as liaison between the contractor and LADOTD	District office. Provided updates to the LADOTD		
		n construction progress and				
10/08 –			d 2 (SPN'S 450-12-0100, 450-15-0103), Metairie, Louisia			
		Construction Engineer over the roadway construction of the multi-decked, multi-lane interchange in Metairie. Reviewed and approved contractor's CPM,				
		monthly estimates, plan changes and related documents, supervised the Project Engineer on the project. Worked with the design engineering firm,				
		contractor, and LADOTD HQ to solve an issue with cracks in the concrete columns. Resolved construction issues and developed plan changes during				
00/00		Project cost - \$53M.	I.B. B. L. L. M. B. L. M. M. C.	4 0040 000 04 0040 000 04 0000		
03/06 –	, ,		proach Ramps Project in Jefferson Parish (SPN's 006-0	· · · · · · · · · · · · · · · · · · ·		
			onstruction Coordinator. LADOTD District construction coor	•		
	Reviewed Con	Reviewed contractor's CPM, monthly estimates, plan changes and consultant invoices. Worked with the LTM team to resolve issues during construction and				

to ensure that the construction met LADOTD requirements. Project cost - \$1.2B.

08/06 – 03/09	I-10 Widening – Causeway to 17th St. Canal, Jefferson Parish (SPN 450-15-0089), Metairie, Louisiana, LADOTD. Construction Engineer. Construction Engineer for the roadway construction widening of the interstate through Metairie. Responsibilities included routine site visits, ensuring that the contractor met LADOTD requirements, reviewing and approving contractor's monthly estimates, CPM's, and plan changes, supervising project engineers and engineering technicians. Resolved construction issues and worked with the design engineer to make plan changes during construction, due to changing field conditions. Met with the media to update on traffic impacts during construction. Project cost - \$79.4M.
04/05 – 04/06	LA 611-9 (Severn - Orleans P/L) (Overlay) (SPN 826-04-0012), Metairie, Louisiana, LADOTD. Project Engineer. Made routine site visits, insured that the contractor followed and met LADOTD requirements and specifications, supervised engineering technicians, insured that materials met LADOTD specifications, approved plan changes and estimates. Collaborated with the contractor and designer to solve issues with repair of subbase and the replacement and repair of sidewalks around historic oak trees.
06/02 – 03/04	Clearview Pkwy - Causeway Blvd. (Auxiliary Lanes) (SPN 450-15-0098), Metairie, Louisiana, LADOTD. Project Engineer. Project Engineer for the construction of concrete auxiliary lanes on I-10. Made routine site visits, insured that the contractor followed and met LADOTD requirements and specifications, supervised engineering technicians, insured that materials used met LADOTD specifications, and made recommendations for improvements. Cost of project \$32.3M.
08/02 - 11/03	Hickory Ave (Relocated LA 3 154, Dickory Extension) (SPN 826-44-0024), Harahan, Louisiana, LADOTD. Project Engineer. Project Engineer for the construction of a new 4 lane concrete roadway, including drainage. Entergy has large transmission lines going through the median of this project and he had to coordinate closely with them on working around these lines. The plans had sat on the "shelf" for many years and had to be redesigned in accordance with Mr. Standige's recommendations. Other issues that he dealt with during this project were drainage issues, adjustment of roadway elevations, and historic oak trees. Project cost - \$3.1 M.
09/01 - 03/02	EB I-10 Exit Ramp at Loyola Dr. (SPN 450-15-0114), Kenner, Louisiana, LADOTD. Project Engineer. Project Engineer for the widening of the Loyola exit ramps on I- 10 Eastbound.
06/86 – 06/89	I-310 Bridge (LA 626 - I-10), St. Charles Parish, Louisiana, LADOTD. Assistant Project Engineer. Assistant Project Engineer for the end-on construction of the elevated I-310 bridge. Responsible for inspecting the contractor's work to ensure that it meets LADOTD specifications, performed materials testing, reviewed plan changes and contractor's monthly estimates, and supervised certified inspectors.

	Firm employed by Neel-Schaffer, Inc						
Name	Phil G	Fraves, P.E.		Years of relevant experience with this employer	→ New Hire		
Title	Senior F	Project Engineer		Years of relevant experience with other employer(s)	⇒ 25		
Degree(s	s) / Years	/ Specialization		B.S. / 1997 / Civil Engineering			
Active re	gistration	number / state / expiration da	ate	No. 0029640 / LA / 09/30/2023			
∕ear reg	istered	2001	Discipline	Civil			
Contract role(s) / brief description of responsibilities MPR 4 and 5							
vlr. Grav	es joined	Neel-Schaffer in 2022 and se	erves as a Senior	Project Manager based in the firm's Baton Rouge (LA) o	office. Phil joined Neel-Schaffer shortly after retiring from		
he Louis	siana Depa	artment of Transportation an	d Development af	er 25 years of service, the last 3 years as a District 62	Area Engineer in Livingston and St. Helena parishes,		
	•	•	• •	St. John the Baptist parishes. He served as a Project E			
•		•	•	nt, providing CEI, quality assessment/quality control and	·		
•		. •	•	services throughout Louisiana in both the Transportation			
		•		roadway and bridge construction oversight and manage	ement, roadway and bridge maintenance management,		
		design, and roadway preser			-'-d" "d'd'-t		
•	ce dates	1		proposed contract; <i>i.e.</i> , "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
mm/yy-	11111/yy) - 04/12	should cover the time spec		ible MPR(s). p uisiana, <u>LADOTD.</u> Area Engineer. As Area Engineer he	aland average four congrete arejects that subhilized and		
10/09	-04/12		•	Boulevard) to the Mississippi state line. The rubbilization	· · · · · · · · · · · · · · · · · · ·		
			•	pase for the asphalt overlay.	process is a complex technique that breaks existing		
02/15	-02/16	·		oa Parish, Louisiana, <u>LADOTD.</u> Area Engineer. Conve	erted the conventional signalized on/off ramps of I-12 at		
02/10	02,10		• • •	otal) and installed a roundabout at the intersection of US	•		
02/15	-04/16			St. John the Baptist Parish, Louisiana, LADOTD. Are			
		, ,	• •	Road, including new subsurface drainage system.			
11/10-	-11/11	Safety Cable Barrier Insta	allation Projects,	Tangipahoa, St. John the Baptist, and Livingston Pa	arishes, Louisiana, <u>LADOTD.</u> Area Engineer. Area		
08/16	-08/17	Engineer for three separate	e projects that inst	alled safety cable barriers along I-12, I-10, and I-55 in Ta	angipahoa, St. John the Baptist, and Livingston		
10/19	-05/22	parishes.					
01/03-	-12/04		•	sh, Louisiana, <u>LADOTD.</u> Project Engineer. Project Engi	neer for this project that reconstructed and realigned LA		
	964 from US 61 (Scenic Hwy) to LA 64 (Church Street).						
08/02	08/02-12/04 Intelligent Transportation Systems (ITS), Phases 1 and 2, East Baton Rouge Parish, Louisiana, LADOTD. Project Engineer. Project Engineer for two						
	separate projects that installed ITS devices, fiber, and buildings and tied it in to the Transportation Management Center (TMC).						
03/05	-06/06	, , , , , , , , , , , , , , , , , , , ,	-		<u>O. Project Engineer. Project Engineer for this intersection</u>		
00/07	00/0=			nal 4-way signalized intersection to a Continuous Flow Ir	, , , , , , , ,		
08/06	-08/07		• •	t Baton Rouge Parish, Louisiana, <u>LADOTD.</u> Project E	ngineer. Project Engineer for project to widen LA 19		
		from Lavey Lane to Wimbis	sn Drive.				

US 61 (Airline Hwy) Widening Project, East Baton Rouge Parish, Louisiana, LADOTD. Project Engineer. Widened US 61 from LA 73 (Jefferson Hwy) to

03/06-03/07

US 190 (Florida Blvd).

12/06-01/09	LA 946 (Joor Road) Widening, East Baton Rouge Parish, Louisiana, LADOTD. Project Engineer. Project Engineer for this project to reconstruct and
	realign LA 946 from Mickens Road to LA 408 (Hooper Road), including the construction of a new bridge over the Comite River.
10/09-02/12	I-55 Rehabilitation, Tangipahoa Parish, Louisiana, LADOTD. Area Engineer. Helped oversee four separate projects that rubbilized and overlaid Interstate
	55 from US 51 (Morrison Boulevard) to the Mississippi state line. The rubbilization process is a complex technique that breaks existing concrete into small
	pieces, creating a better base for the asphalt overlay.

Linfield, Hunter & Junius Resumes

Firm em	ployed by I	_infield, Hunter & Junius,	Inc.			
Name		an J Junius, P.E., P.L.S., P.T.O.E.		Years of relevant experience with this employer	⇒ 20	
Title	Vice Pre	President		Years of relevant experience with other employer(s)	⇒ 0	
Degree(s	s) / Years /	Specialization		BS/2001/Civil Engineering, Tulane University MS/2002/Civil Engineering, University of Texas at Aus	tin	
Active re	egistration r	number / state / expiration da	ate	PE.0031843 / LA / 09/30/2023 PLS.0004958 / LA / 09/30/2023 ATSSA Traffic Control Supervisor, Louisiana, 05/07/20 ATSSA Certified Flagger, Louisiana, 04/03/2025	025	
Year reg	istered	2005 2006	Discipline	Civil and Land Surveying		
Contract	role(s) / bi	ief description of responsibi	lities	CONSTRUCTION ENGINEER		
			•	esign and construction management experience, with sperivate sector projects. Civil projects include major draina		
			•	s systems, sewer force mains and waterline distribution p		
_	•	and land surveying.				
			•	Civil Engineers, (ASCE), New Orleans Chapter; Past Pre	,	
		politan Brancn; Member, Ar y; Member, Louisiana Socie	•	of Military Engineers (SAME); Member, American Council	of Engineering Companies; Member, Louisiana	
	ice dates		•	e proposed contract; <i>i.e.</i> , "designed drainage", "designed	girders", "designed intersection", etc. Experience dates	
(mm/yy–	mm/yy)	should cover the time spec			·	
03/06 -	- 11/14		-	, Metairie , Louisiana , <u>Jefferson Parish</u> . Project Manager.		
				ent. This project includes the rehabilitation of over 100 flood		
09/03 -	- 10/07			ruction, New Orleans, Louisiana, City of New Orleans.	,	
		replacement, curb replac	•	truction management. This project entailed the reconstruc	ction of 3,950 feet of roadway including concrete panel	
08/05 -	- 10/07			New Orleans, Louisiana, <u>City of New Orleans.</u> Project M	lanager, Junius was the Project Manager of this project	
00.00				nagement. In these types of support services, we routine		
		evaluate Value Engineering	g Proposals, res _l	ond to Unknown Conditions and answer Requests for Inf	formation submittals. LH&J currently has 5 resident	
		inspectors working on this project.				
02/08 -	- 10/12			y Improvements, Metairie, Louisiana, <u>Jefferson Parish.</u>	-	
this project which included design and construction manage			•		struction of East and West Livingston Place including	
09/04	installation of curb replacement , sidewalk replacement and ADA ramps . Dakin Street Improvements, Metairie, Louisiana, <u>Jefferson Parish</u> . Project Manager. Junius was the Project Manager of this project which included					
				Dakin Street Corridor project is divided into multiple Phas		
		•	•	treet and Airline Drive, including a 3,200 feet overpass ar	• •	
		-		Street to the Earhart Expressway. The project included pre	*	
				ncing, multiple signal designs on Airline Drive, constructio		

08/02 - 10/17	Claiborne Avenue Box Canal I-Monticello Canal to Leonidas Street, New Orleans, Louisiana, Jefferson Parish. Project Manager. Junius was the
	Project Manager of this project which included design and construction management. This project entailed the construction of a 20-foot wide by 10-foot deep
	Drainage Culvert and reconstruction of the Claiborne Ave damaged roadway under the SELA program for the Corps of Engineers (USACE). Due to the busy
	nature of Claiborne, a sequenced traffic control plan was required.
08/02 - Ongoing	Magazine Street / Prytania Street Reconstruction, New Orleans, Louisiana, Jefferson Parish. Project Manager. Junius was the Project Manager of this
	project which included design and construction management. This project entailed the reconstruction of 26,500 feet of roadway including curb
	replacement, sidewalk replacement and ADA ramps.

Firm em	ployed by	Linfield, Hunter & Junius,	Inc.				
Name	Timot	hy J Roth, P.E.		Years of relevant experience with this employer	→ 9		
Title	Engine	er		Years of relevant experience with other employer(s)	→ 48		
Degree(s	s) / Years	/ Specialization		BS / 1975 / Civil Engineering, University of New Orlea MS / 1984 / Civil Engineering, Louisiana State University			
	•	number / state / expiration d		PE.0020100 / LA / 09/30/2022			
Year reg		1982	Discipline	Civil			
	. , ,	rief description of responsib		ENGINEER – Consultation as needed regarding US	· · ·		
	ice dates			e proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
(mm/yy–	•••	should cover the time spec		· /			
06/13 -	- 06/21				strict and Lafayette Area Office, Louisiana, <u>U.S. Army</u>		
			•	May 2014, LH&J has been providing skilled qualified an	•		
			•	projects that extend from Plaquemines Parish to Lafaye	tte, LA. Mr. Roth provides oversight and supervision for		
Drior t	o 2013			Il time to ongoing USACE projects. k Reduction Contracts, New Orleans District, <u>U. S. Ar</u>	rmy Corns of Engineers, Employee (Various Poles), Mr		
Piloit	0 2013		•				
		Roth recently retired from the USACE after 40 years of exemplary service, primarily while serving within the MVN Construction Division. During the period from 2007 to 2012 he performed as the Area Engineer for all West Bank Hurricane Storm Risk Reduction Contracts (HSDRRS-W), All NOD Dredging and					
				s Administrative Contracting Officer (ACO) for a wide val	,		
		-	•	rks navigation, flood control, hurricane protection, environ	• • • • • • • • • • • • • • • • • • • •		
				ned as the USACE's representative for projects as large	·		
			•	of simultaneous maintenance dredging projects that were			
		River. Other types of major USACE construction projects performed under his responsibility include: Levees, Floodwalls, Pump Station Fronting Protection,					
		Floodgates, Drainage Canals & Structures.					
		Mr. Roth was directly responsible for Planning, Coordinating, and Directing the operations and activities of the West Bank Area Office. He managed and					
		directed the activities of professional, sub-professional, technical support, and clerical employees engaged in the administration of construction contracts.					
		He provided support to the MVN Safety and Security Programs and supervised 65 to 75 employees. Other duties required maintaining liaison with local					
		interests and governing bodies, maintaining surveillance over conditions and works in the area, providing field support to other District elements in the					
		accomplishment of their programs, overseeing contract inspection activities, participating in emergency operations, and performing other tasks relating to					
		the functional responsibilities of the Area Office					
				resentative (COR) on A-E services contracts for construct			
			•	tions and served as the representative of the Chief, Cons	· · · · · · · · · · · · · · · · · · ·		
				al expert, Mr. Roth provided advice and guidance to subc			
			s and inspected v	ork in progress and, upon completion, and provided dec	sision in resolving matters of a controversial or policy		
		setting nature.					

Firm empl	loyed by	Linfield, Hunter & Junius, I	nc.			
Name	Robei	t E Nockton		Years of relevant experience with this employer	⇒ 27	
Title	Vice President			Years of relevant experience with other employer(s)		
Degree(s)) / Years	/ Specialization		BS / Civil Engineering / 1995, Rice University		
Active reg	gistration	number / state / expiration da	ate	PE.0028802 / LA / 09/30/2022 ATSSA Traffic Control Supervisor, Louisiana, 05/07/20 ATSSA Certified Flagger, Louisiana, 05/02/2025	025	
Year registered 2000 Discipline				Civil		
Contract r	role(s) / b	rief description of responsibi	lities	INSPECTOR		
drainage pand rehab	pumping bilitation. in severa	stations, water and wastewa Mr. Nockton has exceptional Il project management softwa	ter studies, new organizational s are packages su	ineering projects such as drainage conveyance including waterlines and sewer lines, waterline and sewer line replackills which serve well in the administration of program mach as Microsoft Project. e proposed contract; i.e., "designed drainage", "designed"	acement and upgrades and sewage lift station design nagement and project management projects. He is	
(mm/yy-m		should cover the time spec			girders , designed intersection , etc. Experience dates	
09/12-10/15 East and West Livingston Roadway Improvements, Metairie, Louisiana, Jefferson Parish. Civil Engineer. Full Engine			t inspection. The total project consisted of the			
09/19-Or	ngoing	Magazine Street Reconstruction, New Orleans, Louisiana, City of New Orleans. Civil Engineer. Full Engineering services including topographic surveying, preliminary and final design, bidding, construction administration and resident inspection. The total project consists of the of 12,500 linear feet of 35' wide roadway reconstruction, including removal of over 18,720 linear feet of streetcar tracks that are buried under Magazine Street, construction of new concrete roadway, replacement of the storm drainage system, sewer lines and water mains.				
02/05-0	09/12	Replacement of Six Canal Crossings Over General Degaulle Boulevard Canal, New Orleans, Louisiana, Sewerage & Water Board of New Orleans. Civil Engineer / Hydraulic Engineer. Full Engineering services including preliminary and final design, bidding, construction administration and resident inspection. This project required the removal of 6 existing canal crossings and replacing them with concrete box culverts and roadway improvements. Linfield, Hunter & Junius, Inc. (LH&J) was selected to design the two (2) largest of the six crossings and also to perform as the lead coordinating consultant for all six crossings.				
09/05-0	Claiborne Avenue Box Canal I – Monticello Canal to Leonidas Street, New Orleans, Louisiana, Sewerage & Water Board of New Orleans. Civil Engineer / Hydraulic Engineer. Full Engineering services including topographic surveying, preliminary and final design, bidding, construction administration and resident inspection. The total project consisted of the reconstruction of 3,500 linear feet of residential roadway, including construction of new asphalt roadway, replacement of sewer lines and water mains and the installation of a new storm drain system.					
05/02-0	03/05	bidding, construction admir	nistration and re	Louisiana , <u>Jefferson Parish.</u> Civil Engineer. Full Engineer sident inspection. This project consisted of the installation ve from Russell Street to the Soniat Canal and included the soniation in t	of approximately 1,100 linear feet of 45"x73" reinforced	

Firm emp	ployed by	Linfield, Hunter & Junius,	Inc.			
Name	John	M Jackson, P.E.		Years of relevant experience with this employer	→ 7	
Title	Civil Eng	gineer		Years of relevant experience with other employer(s)	→ 0	
Degree(s	s) / Years /	Specialization		B.S. / Civil Engineering/ 2018, University of New Orlea B.S. / Biology/ 2011, Bob Jones University	ins	
Active re	gistration	number / state / expiration d	ate	PE.0045804 / LA / 03/31/2024 ATSSA Traffic Control Supervisor, Louisiana, 05/07/20 ATSSA Certified Flagger, Louisiana, 05/03/2025 FAA Certified Drone Operator)25	
Year registered 2021 Discipline				Civil		
Contract	role(s) / b	rief description of responsibi	lities	INSPECTOR		
design expreparation Departm Jackson Experient (mm/yy-	xperience ion of plan ent of Pub is a licens ice dates	includes a range of civil eng s and specifications, and co lic Works. ed Remote Pilot to fly drone Experience and qualification should cover the time spectors Magazine Street Reconstructure, preliminary and 35' wide roadway reconstructure.	s for aerial survey ons relevant to the cified in the applic truction, New Or final design, bidd struction, includin	proposed contract; i.e., "designed drainage", "designed	onceptual layouts, value engineering, detailed designs, a Parish, Plaquemines Parish, and City of New Orleans girders", "designed intersection", etc. Experience dates full Engineering services including topographic The total project consists of the of 12,500 linear feet of	
	Ongoing					
	Ongoing	L&A Road Improvements, Metairie, Louisiana, <u>Jefferson Parish.</u> <u>Civil Engineer.</u> Full Engineering services including topographic surveying and preliminary and final design for site design including roadways, drainage, and sewer and water main replacement on a large military base.				
09/17-0	ngoing	FEMA Submerged Road Program – Plum Orchard and West Lake Forest Neighborhoods, New Orleans, Louisiana, City of New Orleans. Civil Engineer. Full Engineering services including topographic surveying, scoping, preliminary and final design, bidding, construction administration and resident inspection. This project includes 57,650 sq. yd. of street reconstruction, concrete patching, asphalt mill/overlay, ADA ramps, incidental paving, water and sanitary sewer replacement.				
05/11-	-04/17	topographic surveying, sco	ping, preliminary	struction, Metairie, Louisiana, <u>Jefferson Parish.</u> Civil E and final design, bidding, construction administration and struction of over 100 flood damaged streets (35,500 l.f.).	d resident inspection. This project included concrete	

Firm em	ployed by	Linfield, Hunter & Junius, I	nc.			
Name	Bryce	e L Vazquez		Years of relevant experience with this employer	⊃ 1	
Title	Residen	t Inspector		Years of relevant experience with other employer(s)	⇒ 0	
Degree(s) / Years /	Specialization		BS / 2020 / Civil Engineering, University of New Orlean	ns	
Active re	egistration	number / state / expiration da	ate	ATSSA Traffic Control Supervisor, Louisiana, 05/07/20 ATSSA Certified Flagger, Louisiana, 05/03/2025	025,	
Year reg	gistered	N/A	Discipline	Civil		
Contract	t role(s) / b	rief description of responsibil	ities	INSPECTOR		
	nce dates	<u> </u>	ns relevant to the	ects for the SLFPA-E, CPRA, Jefferson Parish and St. Che proposed contract; <i>i.e.</i> , "designed drainage", "designed able MPR(s).		
06/21 –	Ongoing	N. Sibley Street at West Napoleon Subsurface Drainage Improvements (Phase I II) Jefferson Parish, Louisiana, <u>Jefferson Parish</u> . Resident Inspector. Resident Inspector for this subsurface drainage project that consisted of removing concrete walks and drives to install a new 1130 linear feet of 8" PVC/C900 Water Main, removing 1000 feet of PCC pavement to install new 24" R.C.P. drain line, and replacing 6" sewer lines with PVC on a residential street in Metairie, LA. Vazquez was responsible for monitoring the work and contractor QC and QA activities, coordinating materials testing activities,				
02/21	verifying contractor payment request quantities and preparation of reports summarizing daily construction activities. Flood Gate Repairs Gates W-33 & E-07 New Orleans, Louisiana, South Louisiana Flood Protection Authority East. Resident Inspector. Resident Inspector for this project that consisted of demolishing sections of broken Flood Gate Wall and repairing the concrete embankment wall, column, and flood gate. Vazquez was responsible for monitoring the work and contractor QC and QA activities, recording contractor work time and train delay time, and verifying contractor payment request quantities and preparation of reports summarizing daily construction activities.					

Modjeski and Masters Resumes

Firm employed by Modjeski and Masters							
Name	Jeffer	y W Newman, P.E.		Years of relevant experience with this employer	→ 30		
Title	Senior A	or Associate – Director of Mechanical			→ 4		
	Engine			Years of relevant experience with other employer(s)			
		/ Specialization		BS / 1987 / Mechanical Engineering			
		number / state / expiration d		PE.0031815 / LA / Mechanical			
Year reg		2005	Discipline	Mechanical			
		rief description of responsibi		MPR 7 – Mechanical Bridge			
Mr. New	man is a S	Senior Associate and is the te	echnical director fo	r Modjeski and Masters' Mechanical Engineering depart	tment. His experience includes a wide variety of hands-		
on mova	ble bridge	engineering. Mr. Newman o	offers hard to matc	n experience in inspection, evaluation and design of mo	vable bridge machinery. His work in implementing strain		
gage inst	trumentati	on for use in the movable br	idge industry has _l	paved the way for many bridge owners to properly maint	tain and update their aging structures. Mr. Newman was		
				Highway Bridge Design Specifications and the project m			
	•	<u>~</u>	,	er for several traditional design and design-build project			
	,		•	vingston Avenue Swing Bridge mech/elec upgrade. Mr.	· · · · · · · · · · · · · · · · · · ·		
		, -	<u>.</u>	ensure clear and concise bid documents are provided of			
	ice dates			proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
(mm/yy–	•••	should cover the time spec					
03/13 - 0	Ongoing				nanical Engineer of Record. M&M provided rehabilitation		
				ical, mechanical system to extend the life of the bridge 30-40 years for this vertical lift bridge. Additionally, a			
			•	or house was significantly upgraded, and bridge repaint	• • • • • • • • • • • • • • • • • • • •		
44/40	^		<u> </u>	r. Newman is the Engineer of Record for the mechanica			
11/13 - 0	Ongoing			artrain, New Orleans, Louisiana, <u>LADOTD.</u> Mechanica	•		
			•	ctural rehabilitation services to extend the service life of	capacity to eliminate the weight posting of the bridge, the		
			• •	pan. In addition to repails and improving the structural c an converted to hydraulic operation. The South bascule			
			•	nes crossing the lake. The span toes will be replaced to			
			•	•			
posting of the bridge. The operator houses will be rehabilitated to retain their historic appearance. The bascule spans comprise the largest spans (14 the overall 4.7-mile bridge over Lake Pontchartrain. Mr. Newman is the Engineer of Record for the mechanical design of this project.							
10/13 - 0	10/13 - Ongoing H.010882 4th Street Harvey Bridge Rehabilitation, Harvey, Louisiana, LADOTD. Mechanical Engineer of Record. Categorized as a high priority project						
	J			bilitation of the 4th Street Bridge in Harvey, LA became			
				years old and has recently experienced reliability proble			
				ars with regular maintenance. Mr. Newman was the Eng			
		mechanical design of this p	•		,		
		<u> </u>	•				

10/12 – 11/16	Fore River Bridge, Quincy, Massachusetts, Mass DOT. Project Manager. As part of the design/build team led by the joint venture of White-Skanska-Koch and Parsons, M&M provided the final mechanical and electrical design for the Fore River Bridge lift span. The replacement of the Fore River Bridge, carrying Route 3A, is a signature project in the Massachusetts Accelerated Bridge Program. The new proposed vertical lift bridge provides a horizontal navigable channel of 250' and a vertical clearance of 175' in the open position. Extensive rehabilitation was required for the approaches to the proposed structure in addition to demolition of the existing temporary bridge and associated fender system. In addition to the mechanical and electrical services for the lift bridge replacement, M&M was also tasked with the vessel collision analysis and fender protection design. Mr. Newman is the Project Manager for mechanical and electrical design and construction support. This project was formatted as a Design-Build delivery requiring highly experienced engineering and management over a fast-paced schedule. Mr. Newman oversees all electrical and mechanical work and coordinates with structural design including the overall fabrication and erection schedule. Mr. Newman coordinated movable bridge specific design details across all disciplines and attended regular design coordination meetings with the Design-Build team, FHWA and MassDOT.
11/10 - 04/15	H.005044 Rehabilitation of Houma Navigation Canal Swing Bridge, Houma, Louisiana, LADOTD. Mechanical Engineer of Record. This Project started with the development of a scope of services and cost estimate to determine the extent of rehabilitation that fit the LADOTD budget. Included in the rehabilitation were: structural repairs, new mechanical and electrical systems, new traffic barriers and gates, new fender system, new operator house, concrete repairs, sampling existing paint coatings, repainting, rebalancing of swing span, and revetment repairs. One significant feature was the installation of a platform under the roadway for mounting the mechanical system and electrical components so that they would no longer be submerged during high water conditions. Mr. Newman was the Engineer of Record for all mechanical inspection, design, and installation review.
04/07 - 05/11	H.003985 Mermentau Swing Bridge Rehabilitation at Grand Chenier, Louisiana, LADOTD. Mechanical Engineer of Record. This Project was the rehabilitation of the LA 82 swing bridge over the Mermentau River. Included in the Project were structural repairs, electrical and mechanical upgrades, repainting, operator house upgrades, fender repairs, and traffic control devices. Traffic was maintained throughout the project. Mr. Newman was the Engineer of Record for all mechanical inspection, design, and installation review.

	ed by Modjeski and Masters		Т					
Name Jo	onathan E Gerhart, P.E.		Years of relevant experience with this employer	→ 12				
Title As	sociate – Electrical Design		Years of relevant experience with other employer(s)	→ 12				
Degree(s) / Y	ears / Specialization		BS / 1998 / Electrical Engineering					
Active registra	ation number / state / expiration of	date	PE.0043052 / LA / 03/31/2023					
Year registere	ed 2018	Discipline	Electrical					
Contract role((s) / brief description of responsib	oilities	Mechanical Bridge Electrical Systems					
Mr. Gerhart is	a Project Manager in Modjeski a	and Masters' Elect	rical Engineering Section and has over 24 years of experi	rience in the design of electrical distribution systems,				
control systen	ms and safety systems for movab	ole bridges.						
Experience da	ates Experience and qualificati	ions relevant to the	proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates				
(mm/yy–mm/y		<u>. </u>	. ,					
05/16 - Ongo	•	•	Orleans, Louisiana, LADOTD. Lead Electrical Enginee					
	· · · · · · · · · · · · · · · · · · ·			South bascule spans. The North bascule span is the only				
				weight posting of the bridge, the operator's house will be				
		•	ic operation. The South bascule span is only opened ma	• ` '				
	electrical utility lines cross	electrical utility lines crossing the lake. The span toes will be replaced to improve the structural capacity to eliminate the weight posting of the bridge. The						
	operator houses will be re	operator houses will be rehabilitated to retain their historic appearance. The bascule spans comprise the largest spans (149') of the overall 4.7-mile bridge						
	over Lake Pontchartrain. I	Mr. Gerhart was th	e lead electrical engineer for the complete electrical reha	ab of the power distribution, control system, and				
	roadway lighting on the br							
06/12 - 07/1		•	r ICWW, Larose, Louisiana, LADOTD. Lead Electrical	·				
	. •	·	ical system to extend the life of the bridge 30-40 years fo	,				
	system was designed, the	system was designed, the operator house was significantly upgraded, and bridge repainted. A bridge inspection and development of scope of service						
	preceded the preparation	preceded the preparation of plans. Mr. Gerhart inspected the current condition of the electrical system and recommended the necessary improvements. Mr.						
			e electrical system rehabilitation.					
08/12 - 08/	J	•	s, Mass DOT. Lead Electrical Engineer. As part of the de	• •				
		Skanska-Koch and Parsons, M&M provided the final mechanical and electrical design for the Fore River Bridge lift span. The replacement of the Fore River						
	, ,	Bridge, carrying Route 3A, is a signature project in the Massachusetts Accelerated Bridge Program. The new proposed vertical lift bridge provides a						
	_	horizontal navigable channel of 250' and a vertical clearance of 175' in the open position. Extensive rehabilitation was required for the approaches to the						
	proposed structure in add	proposed structure in addition to demolition of the existing temporary bridge and associated fender system. In addition to the mechanical and electrical						
	services for the lift bridge	replacement, M&N	I was also tasked with the vessel collision analysis and f	ender protection design. Mr. Gerhart was the lead				
	electrical engineer for this	project.						
10/13 – 06/	15 4th Street Harvey Bridge	e over Harvey Car	nal, Harvey, Louisiana, <u>LADOTD.</u> Lead Electrical Engin	neer. Categorized as a high priority project for LADOTD,				
	M&M was engaged to dev	velop a scope for the	ne rehabilitation of the structural, electrical and mechanic	cal systems for extending the life of the bridge 30-40				
	years. Plans include repla	cing the grid deck	new track and tread plates, replacing hydraulic system,	, new electrical control system, generator, and repainting				
	the bridge. Mr. Gerhart wa	the bridge. Mr. Gerhart was the lead electrical engineer for this project.						

01/11- 09/15	Jackson Street Bridge Rehabilitation, Alexandria, Louisiana, LADOTD. Lead Electrical Engineer. M&M prepared the preliminary and final plans for the Jackson Street Bridge rehabilitation over Red River in Alexandria, LA. The rehabilitation includes repairing abutment damage caused by pavement growth, damaged approach slab, providing a relief mechanism for future growth, rehabilitating the lift span steel grid deck, and replacing the bridge & operating house electrical components. Mr. Gerhart performed an inspection of the existing condition of the electrical systems and provided recommendations for the necessary improvements. Mr. Gerhart also participated in the rehabilitation design
12/10 - 08/16	Houma Navigational Canal Bridge Rehabilitation, Houma, Louisiana, LADOTD. Electrical Specialist. The Houma Navigational Canal Bridge is a swing bridge operated by hydraulic slewing cylinders. M&M is providing engineering design services for the rehabilitation of the drive machinery of this bridge. Mr. Gerhart was an Electrical Specialist on this project and was responsible for the design of the electrical system and provided construction support. Mr. Gerhart also performed the electrical inspection for this project.
08/11 - 01/12	Lapalco Bascule Bridge Repairs, Harvey, Louisiana, <u>Jefferson Parish Dept of Public Works.</u> Lead Electrical Engineer. This 2,840' long four-lane high-rise bridge contains a double-leaf bascule girder span over the Canal. Over a period of years, for Jefferson Parish, M&M has inspected the bridge, developed plans for upgrading structural, electrical and mechanical components and provided construction support services. Emergency responses have been made following both marine collisions and hurricanes. Mr. Gerhart was part of the electrical design team.

Firm emp	oloyed by	Modjeski and Masters					
Name	Geoff	rey L Forest, P.E.		Years of relevant experience with this employer	⇒ 20		
Title	Associa	te – Mechanical Design		Years of relevant experience with other employer(s)	→ 0		
Degree(s	s) / Years	/ Specialization		MS / 2001 / Mechanical Engineering BS / 2000 / Mechanical Engineering			
	•	number / state / expiration d		PE.0045721 / LA / 09/30/2023			
Year regi		2021	Discipline	Mechanical			
		rief description of responsib		MPR 7 - Mechanical Bridge Systems Inspector			
				ection of the firm. He has participated in various inspecti			
			-	condition reporting, detailing bridges for rating capacity,			
Experien		1 -		proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates		
(mm/yy-		should cover the time spec		,			
01/14 – 0	Ungoing	_	•	Orleans, Louisiana, LADOTD. Mechanical Design Lead			
				vices to extend the service life of the US 11 North and So	•		
				epairs and improving the structural capacity to eliminate nydraulic operation. The South bascule span is only oper	• • • • • • • • • • • • • • • • • • • •		
		_	•	e. The span toes will be replaced to improve the structure	,		
			•	etain their historic appearance. The bascule spans comp			
				ed the mechanical design team for this unique bridge reh	. , ,		
		_		k and pinion set to move the bascule leaves. The span drive system was converted to hydraulic operation using			
			•	ne bascule girders. The bascule leaf superstructure and p	• • • • • • • • • • • • • • • • • • • •		
		and interferences with the	•	•	gg		
12/14 -	- 12/17			s Retainer – Various Bridges, Statewide, Louisiana,	LADOTD. Team Leader. As a member of a multi-firm		
			•	rovide Structural, Mechanical, Electrical, and Coatings in			
		Inspections for various bridges throughout the state of Louisiana, as a part of the ongoing statewide Complex Structures Inspection Retainer with the					
		LADOTD. The inspections were performed using technical rope access and rappelling, aerial work platforms, and standard climbing techniques. Bridge					
		conditions, including specific defects, were documented and presented in an inspection report and PONTIS/Inspect-Tech forms, along with repair					
		recommendations and a full coatings evaluation report. Mr. Forest performed an in-depth condition inspection of the operating machinery for the movable					
		bridges and authored the r		· · · · · · · · · · · · · · · · · · ·			
03/10 -	- 06/16	_	•	· · · · · · · · · · · · · · · · · · ·	n Lead. The Houma Navigation Canal Bridge is a swing		
			• •	rs. M&M is providing engineering design services for the	•		
		1		gage balancing of the existing operating machinery and			
			•	op drawing review and response to Contractor RFI's. He	also performed on site machinery installation support		
		and inspection during cons	Siruction.				

10/13 – 06/15	4th Street Harvey Bridge over Harvey Canal. Harvey, Louisiana, LADOTD. Mechanical Design Lead. Categorized as a high priority project for LADOTD, M&M was engaged to develop a scope for the rehabilitation of the structural, electrical and mechanical systems for extending the life of the bridge 30-40 years. Plans include replacing the grid deck, new track and tread plates, replacing hydraulic system, new electrical control system, generator, and repainting the bridge. Mr. Forest designed a new hydraulic span drive system to replace the existing hydraulic system. The new span drive was modeled after other LADOTD hydraulic span drives for consistency, but tailored specifically for this bridge. The design also included replacement of the center locks and tail locks with components that better retain the alignment of the spans. Mr. Forest performed mechanical design for the rehabilitation. The work consisted of replacing the hydraulic span drive system in its entirety, as well as the track and tread plates. A staggered gear tooth profile was using in the track and tread design, which was modeled in 3D to create and verify the complex shapes
02/09 – 10/11	Electrical Rehabilitation of Louisville Street Bascule Bridge & East Pearl River Swing Bridges. Monroe and St. Tammany Parish, Louisiana, LADOTD. Mechanical Design Lead. M&M prepared the electrical plans with specification notes for the rehabilitation of the Louisville Street Bridge over the Ouachita River in Monroe, LA and the East Pearl River Bridge over the Pearl River in LA. Both bridges were in need of an electrical rehabilitation including lighting, gears and generator replacement. M&M also provided construction support services.
11/06 – 02/07	Stennis Space Center Bascule Bridge, Hancock County, Mississippi, Stennis Space Center. Team Leader. This bridge is a double leaf bascule bridge. M&M provided an in-depth structural, mechanical, and electrical inspection. Mr. Forest was involved with the in-depth inspection and strain gauge balancing of the double-leaf bascule bridge operating machinery.

Firm employed by	y Modjeski and Masters							
Name Jose	ph G Strenkoski, P.E.		Years of relevant experience with this employer	⇒ 9				
Title Senior	Associate – Electrical		Years of relevant experience with other employer(s)	→ 24				
Degree(s) / Years	s / Specialization		BS / 1988 / Electrical Engineering					
Active registration	n number / state / expiration of	date	PE.0038336 / LA / 03/31/2024					
Year registered	2013	Discipline	Electrical					
` '	brief description of responsib		Mechanical Bridge Electrical Systems Inspector					
		· ·	Inc. since 2013. He has more than 27 years of experien					
•			two decades of electrical group management. Mr. Strenl	• • •				
			ructural, and mechanical/electrical efforts, as well as rela	•				
Experience dates	·		proposed contract; <i>i.e.</i> , "designed drainage", "designed (girders', "designed intersection", etc. Experience dates				
(mm/yy–mm/yy) 02/17 – 08/17	should cover the time spe		orleans, Louisiana, <u>LADOTD.</u> Electrical Engineer ot Re	woord M9M lad a team providing structural machanical				
12/18 - 08/19	_		vices to extend the service life of the US 11 North and Sc					
12/10 - 00/13			s and improving the structural capacity to eliminate the w	•				
		•	c operation. The South bascule span is only opened mar	• • • • • • • • • • • • • • • • • • • •				
	,	•	pan toes will be replaced to improve the structural capac	• ` '				
	operator houses will be re	habilitated to retain	their historic appearance. The bascule spans comprise	the largest spans (149') of the overall 4.7-mile bridge				
	over Lake Pontchartrain. I	Mr. Strenkoski is th	e Engineer of Record for the electrical design of this proje	ect.				
06/13 – 02/15			bliet, Illinois, Illinois DOT. Senior Electrical Engineer. Th					
			scule bridges on the Des Plaines River in Joliet, Illinois to					
	-	involving the electrical and control upgrades required to remotely control six separate movable bridges of differing types from one remote location. Mr.						
	Strenkoski is serving as the Senior Electrical Engineer on the project responsible for QA/QC and task management of the electrical and SCADA control design. He is also responsible for all cost estimating and quantity scheduling tasks to meet client standards.							
06/14 – 02/15			ilitation, Elizabeth City, NC, <u>North Carolina DOT.</u> Elect					
00/14 - 02/13	_	=		•				
	Services Agreement for North Carolina Dept. of Transportation, M&M has been contracted to replace the eastbound and rehabilitate the westbound bridges at Elizabeth City. The westbound span is a double leaf Hopkins trunnion bascule bridge.							
	M&M provided construction management, including shop drawing review, shop inspection, and field inspection for the work on these bridges. Mr. Strenkoski							
	· ·	•	ruction meetings/site visits, and QA/QC of construction re	•				
02/14 - 07/15		Lapalco Bascule Bridge Repairs, Harvey, Louisiana, Jefferson Parish Dept of Public Works. Electrical Project Manager. This 2,840' long four-lane high-						
	rise bridge contains a double-leaf bascule girder span over the Canal. Over a period of years, for Jefferson Parish, M&M has inspected the bridge,							
	developed plans for upgrading structural, electrical and mechanical components and provided construction support services. Emergency responses have							
			ind hurricanes. Mr. Strenkoski investigated the needs for					
10/13 - 02/14	_		Navigation Canal, New Orleans, Louisiana, Port of Ne	•				
			I equipment room. M&M assisted the Port of New Orlean					
	_ ·	•	led to be approved by FEMA and required modifications	•				
	necessary to receive fund	ling. ivir. Strenkoski	provided assistance in site review and discussions of the	e situation.				

04/14 - 05/14

H.010882 4th Street Bridge Rehabilitation, Harvey, Louisiana, LADOTD. Electrical Project Manager. The project involved the reliable performance of structural, mechanical, electrical, and architectural rehabilitation services of this bridge with the intent to extend the life of the bridge 30-40 years. Constructed in 1975, the bridge is a two-lane, double-leaf bascule bridge that carries LA18 across the Harvey Canal at Harvey, Louisiana. Mr. Strenkoski assisted with the evaluation of the electrical components of this bridge.

Firm emp	loyed by	Modjeski and Masters					
Name	Robei	rt Peters, P.E.		Years of relevant experience with this employer	→ 13		
Title	Senior E	Engineer – Electrical		Years of relevant experience with other employer(s)	→ 19		
Degree(s) / Years / Specialization				M.S. / Engineering / 1989 B.S. / Electrical Engineering / 1987 AA / Engineering / 1984			
		number / state / expiration da		PE.0044769 / LA / 03/31/2023			
Year regi		2020	Discipline	Electrical			
Contract	role(s) / b	rief description of responsibi	lities	Mechanical Bridge Electrical Systems Inspector			
	•	•		er 28 years of industrial control system engineering expe	rience with 9 years being with movable bridges. Mr.		
				e has been involved in a variety of bridge projects			
Experience (mm/yy-r		should cover the time spec	ified in the applica		•		
02/16 -	01/22	Ninantic Bascule Bridge	Rehab, East Lym	e, Connecticut, Connecticut Department of Transportation	tion. Lead Electrical Engineer. M&M was a		
				for the rehabilitation design of the Niantic double leaf ba			
			•	e spans, electrical, mechanical, and hydraulic componer	•		
		, , , ,	•	e generator located in the control house. A rehabilitation	·		
			•	d to Mechanical and Electrical related bidder questions,			
		•	•	pection. Mr. Peters was the lead electrical engineer for the	• •		
05/40	44/45			I reviews as well as attended site visits to perform install			
05/12 –	11/15				I Electrical Engineer. This 2,840' long four-lane high-rise		
		bridge contains a double-leaf bascule girder span over the Canal. Over a period of years, for Jefferson Parish, M&M has inspected the bridge, developed					
		plans for upgrading structural, electrical and mechanical components and provided construction support services. Emergency responses have been made following both marine collisions and hurricanes. Mr. Peters was the lead electrical engineer for inspection, emergency repairs, troubleshooting and					
		_		ol systems integrator as well as the motor drive specialis			
		commissioning of the newly	•	•	this person during the site startup, troubleshooting and		
		commissioning of the flowi	, ionabilitatoa opt	iii diiii o o jotoinio.			

Firm emp	oloyed by	Modjeski and Masters			
Name	Alexa	nder F Waardenburg	, P.E.	Years of relevant experience with this employer	⊃ 11
Title	Enginee	er – Mechanical		Years of relevant experience with other employer(s)	→ 0
Degree(s	s) / Years	/ Specialization		MS / 2019 / Engineering BS / 2010 / Mechanical Engineering	
		number / state / expiration d		PE.0044759 / LA / 03/31/2023	
Year regi		2020	Discipline	Mechanical	
	. ,	rief description of responsibilities		MPR 7 - Mechanical Bridge Electrical Systems Insp	•
bridge pr	ojects.			d is assigned to the firm's Electrical / Mechanical Section	<u> </u>
Experien (mm/yy–i		Experience and qualification should cover the time specified to the specific cover the time specified and the specified specified and the specified specified and the specified		e proposed contract; <i>i.e.</i> , "designed drainage", "designed able MPR(s).	girders", "designed intersection", etc. Experience dates
	Lake Pontchartrain. The horizontal clearance bid questions, performing a bid review, review behalf of NSRR with respect to traffic and all inspection for new machinery installations.		g leaf bascule span. The structure consists of a 175 ft. role between fender lines is 152 ft. and the vertical clearance of contractor's procedures, qualifications, submittals a so performed on-site quality inspections during construct le was intimately involved in reviewing the shop fabricationect during design and construction.	ce is 68 ft. M&M assisted NSRR with responding to pre- and RFIs. M&M also coordinated with the USCG on tion. Mr. Waardenburg performed both shop and site	
04/14 -	4th Street Harvey Bridge over Harvey Canal, Harvey, Louisiana, LADOTD. Mechanical Engineer. Categorized as a high priority project for LAM&M was engaged to develop a scope for the rehabilitation of the structural, electrical and mechanical systems for extending the life of the bridge years. Plans include replacing the grid deck, new track and tread plates, replacing hydraulic system, new electrical control system, generator, and the bridge. Mr. Waardenburg was on the mechanical engineering team for design and construction. He provided shop drawing submittal, installat alignment procedure, and RFI review.				cal systems for extending the life of the bridge 30-40, new electrical control system, generator, and repainting
12/21 – (Ongoing	structural, electrical and m Bridge Partners and the Ci installations and alignment	echanical rehabili ity. M&M was hire t. Mr. Waardenbul	River, Bay City, Michigan, Granite Construction. Lead Nation of the double leaf trunnion bascule span. A publication by the Contractor during construction to provide mechang performed both shop and site inspection for new mached the field installation procedures. He was the lead mechanism.	-private partnership was created between the Bay City anical engineering services during critical machinery hinery installations. He was intimately involved in
01/18 -	01/18 – 12/20 Hackensack Bridge Rehabilitation – Hack the mechanical rehabilitation of this span dri shop and site inspection for new machinery			kensack River, Newark, NJ, Conrail Shared Assets Rail ive vertical lift bridge. M&M designed replacement operations installations. He was intimately involved in reviewing the gineer for the project during design and construction.	ting drum assemblies. Mr. Waardenburg performed both

Firm emple	loyed by	Modjeski and Masters				
Name	Anthony E Schoenecker, P.E.			Years of relevant experience with this employer	→ 13	
Title	Senior A	Associate - Field Services Structura	al	Years of relevant experience with other employer(s)	→ 4	
Degree(s)	/ Years	/ Specialization		BS / 2005 / Civil Engineering		
Active regi	istration	number / state / expiration date		PE.0035786 / LA / 03/31/2023 NBIS Certified Inspector		
Year regis	stered	2020 Disci	ipline	Civil		
Contract ro	ole(s) / b	rief description of responsibilities		Mechanical Bridge Inspector		
				nd will serve as Bridge Inspection Project Manager for the		
	•	·	•	ensible for the coordination and execution of inspections	·	
		·		ons including: NHI 130055 - Safety Inspection of In-Serv	• `	
		·	Steel Bridge	s; Level I and II Liquid Penetrant and Magnetic Particle	Inspection; SPRAT Level III Rope Access Technician,	
		Pilot (Drone) Operator Permit.		anners and a section at the Waleston and design and "Waleston and	sinday," "daying adintaga ating" ata Francisco adata	
Experience (mm/yy-m		should cover the time specified in		proposed contract; <i>i.e.</i> , "designed drainage", "designed	girders, designed intersection, etc. Experience dates	
11/13 - 0		•		· ,	, Louisiana, LADOTD. Team Leader, Project Manager.	
12/14 - 0			•	and Masters was tasked to provide Structural, Mechanic		
09/16 - 1	•		•	for various bridges throughout the state of Louisiana, as	•	
03/17 - 0	•	, , ,	•	reportions were performed using technical rope access		
				iding specific defects, were documented and presented in an inspection report and PONTIS/Inspect-Tech forms,		
				I coatings evaluation report. Mr. Schoenecker has partic		
		and is Project Manager for two br	ridges unde	r this contract. Mr. Schoenecker additionally served as o	ffice support for two bridges under this contract.	
11/16 –	05/17	Port of New Orleans Seabrook	Bridge Flo	or System Replacement, New Orleans, Louisiana, <u>Po</u>	ort of New Orleans. CE&I Inspector. Modjeski and	
			•	is to replace the railroad floor system between the trusse	<u> </u>	
			-	of construction to minimize the impacts to the rail and m	narine traffic as well as maintain the span balance	
				sisted with the design and field inspections.		
02/17 –	05/17		•	k Pin Joints Emergency - Construction Services, Nev	· · · · · · · · · · · · · · · · · · ·	
		·		vestigation and developed emergency repair contract do	• •	
	.			of New Orleans called upon M&M to provide Construction Support Services for the project. M&M reviewed all dure submittals for the project. M&M also provided on-site construction inspection services throughout the repair		
	effort. Mr. Schoenecker assisted in field insp			· •	e construction inspection services throughout the repair	
05/10 - 0	06/12			ation, Houma, Louisiana, LADOTD. Bridge Inspection	Team Leader. The Houma Navigation Canal Bridge is	
00/10	00/12		•	· · · · · · · · · · · · · · · · · · ·	nspect and develop details to rehabilitate the main span	
			•	main span and approaches. In addition, a new operator'	• • • • • • • • • • • • • • • • • • • •	
				and mechanical systems were to be elevated to minimiz	·	
		fender system was designed for h	higher vesse	el impact loads. Mr. Schoenecker was the team leader fo	or the bridge inspection team.	

7/13 - **Ongoing**

Port of New Orleans INHC Bridge Inspections, New Orleans, Louisiana, Port of New Orleans. Lead Inspector/Project Manager. This project included the inspection of four bridges owned by the Port of New Orleans. There are three Strauss-Trunnion bascule bridges carrying highway and railway traffic across the Inner Harbor – Navigation Canal between the Mississippi River and Lake Pontchartrain. The Seabrook and Almonaster Avenue bridges feature a 117-foot steel trough-truss lift span, two 45-foot high tower trusses and a counterweight truss. The St. Claude Avenue Bridge features a 93 ½ -foot steel trough-truss lift span, two 45-foot high tower trusses and a counterweight truss. The fourth bridge, the Florida Avenue Bridge, is a newer bridge that replaced an existing 115 ft. span Strauss Trunnion Bascule Bridge with a 340 ft. span vertical lift bridge. The replacement bridge carries one railroad track and two roadway lanes with two sidewalks and provides 156 ft. of vertical clearance over a 300 ft. wide navigation channel. These inspections included a 100% hands-on visual inspection of all structural, electrical and mechanical elements above the water line, including fatigue-sensitive and fracture-critical members, comprising the bridges and approaches. Mr. Schoenecker served as Lead Inspector and currently serves as Project Manager of these inspections.

Firm emp	loyed by	Modjeski and Masters						
Name	Bryan	E Swartz		Years of relevant experience with this employer	→ 15			
Title	Senior 7	Technician - Structures and	Painting	Years of relevant experience with other employer(s)	⇒ 6			
Degree(s)) / Years	/ Specialization		N/A				
Active registration number / state / expiration date			ate	NACE Certified Coating Inspector No. 10929 NBIS Certified, Work Zone Training Compliant SSPC C-3				
Year regis	stered	2017	Discipline	N/A				
		rief description of responsib		Bridge Inspection if needed.				
	•	•		gineering Technician. He has participated as an Inspection				
		• • • • • • • • • • • • • • • • • • • •	•	been inspected in multiple years. In addition, he has extended	•			
				He has also received coating training and is a NACE Cer	• .			
Experience				e proposed contract; <i>i.e.</i> , "designed drainage", "designed	girders", "designed intersection", etc. Experience dates			
(mm/yy–n 08/12 –		should cover the time spec		cable MPK(s). construction Engineering & Inspection, Baton Rouge,	Levisions LADOTD Structural and Coating Inspector			
00/12 -	04/10		•	<u> </u>	· · · · · · · · · · · · · · · · · · ·			
		This project provided construction engineering and inspection services for the through truss cantilever bridge that carries US 190, as well as one rail line over the Mississippi River in Baton Rouge, LA. Due to past emissions from nearby chemical plants, the bridge has experienced significant corrosion issues.						
		The 12,000+ foot bridge was in need of several repairs such as replacing elements in the steel approach and main spans, repairing navigation lighting,						
				rail, and repairing pavement. M&M is also providing project	·			
		_	-	onstruction. The construction project consists of structura	· · · · · · · · · · · · · · · · · · ·			
		-	•	uction engineering and inspection services for the repainti				
11/15 –	05/17		• •	GNO 2) Structural Repairs and Spot-Painting, New Or				
		prepared plans for the repair and repainting of the Greater New Orleans Bridge No. 2 main bridge unit. Plans were also prepared for the repair of the fender, loose, missing and deteriorated fasteners and roadway joints that had worn over time. Mr. Swartz provided construction engineering and inspection services						
		for this project.	rateu iasteriers a	ind roadway joints that had worn over time. Wir. Swartz pro	ovided construction engineering and inspection services			
08/16-0	05/17		Lona Bridae Cl	eaning and Painting (Segment 7), Jefferson Parish, Lo	puisiana, LADOTD, Coating Inspector. The project			
			•	specifications for the removal of lead paint and the recoat	·			
		bridge deck level. CE&I services and a Level 4 Transportation Management Plan were provided. Mr. Swartz assisted in developing the plans and						
		specifications for this project. Mr. Swartz also provided Quality Assurance for the cleaning and painting portion of the project. This included QA inspection of						
		cleaning and painting activities, preparing daily and weekly reports, preparing monthly estimates for work completed by the contractor, and verifying						
	00115	contractor compliance with						
04/15 -	06/16		•	Painting, Orleans, St. Charles, and St. John Parishes	· · · · · · · · · · · · · · · · · · ·			
		l •	•	noval of existing coatings, application of new paint, and disconsultant KGC Environmental Services, Inc., M&M is prov	•			
			•	Swartz is the Coating Inspector for this project.	viding of all vices to perform all painting inspection			

04/04 - 02/05	US 90 Huey P. Long Bridge (multiple segments 2, 3, 4, 5 and 7), Jefferson Parish, New Orleans Public Belt Railroad, Louisiana, New Orleans Public
02/05 - 06/06	Belt Railroad. Coating InspectorThe cleaning and repainting of various features of the Huey P. Long Bridge. Mr. Swartz provided inspection of surface
08/06 - 02/08	preparation and coating application for over two miles of elevated steel trestle.
08/16 - 05/17	
02/10 - 04/12	Illinois River Bridge No. 552 - Construction Services, Divine, Illinois, Canadian National Railway. CE&I Inspector. The Illinois River Bridge, No. 552, was originally built as four 154-foot fixed through truss spans and was converted to a vertical lift bridge 80 years ago. M&M designed the replacement vertical lift span of 348 feet with a maximum lift vertical clearance of 56 feet. M&M also collected relevant data, evaluated alternatives, established design criteria, cost estimates, prepared project report, and provided the final vertical lift bridge design. M&M is providing construction management services. Mr. Swartz provided CE&I services for this project.
05/12 - 08/12	H.009328.5 - Mississippi River Bridge (Cleaning and Spot Painting) I-10 Main Bridge, Baton Rouge, Louisiana, LADOTD. Senior Technician. The project involved the development of plans, specifications and construction services (Stage 5, Parts 1 & 2) for the cleaning and repainting of the main bridge of this I-10 Mississippi River crossing. Mr. Swartz assisted in developing the plans and specifications for this project.

Arcadis Resumes

Firm employe	d by Arcadis U.S., Inc						
	thony "Tony" Moore,	P.E.	Years of relevant experience with this employer	→ 4			
Title Se	nior ITS Design Engineer		Years of relevant experience with other employer(s)	→ 26			
Degree(s) / Ye	ears / Specialization		B.S. / 1994 / Civil Engineering, University of Missouri				
Active registra	ition number / state / expiratio	n date	PE.0037887 / LA / Exp. 09/30/2023				
	·		ATSSA Traffic Control Supervisor, Louisiana, 01-25-20	026			
Year registere		Discipline	Civil				
,	s) / brief description of respon		MPR 6 ITS ENGINEER				
		•	ngineering, design, signal timing development and deployn	· · · · · · · · · · · · · · · · · · ·			
, ,		•	spection. He has more than 30 years of experience in the inspection (CE&I) experience with LADOTD ITS constructions.	·			
	•	•	constructed components. He has successfully worked on				
	•		orida DOT, Missouri DOT, Kansas DOT, Texas DOT, City				
•	·	,	ns include: ATSSA TCS, TCT, Flagger, IMSA Traffic Signa	· · · · · · · · · · · · · · · · · · ·			
Experience da	ites Experience and qualific	ations relevant to t	ne proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates			
(mm/yy–mm/y			· · ·				
02/19 - 08/2	• •	•	11505), West Baton Rouge, Pointe Coupee and Landry	· — · · · · · · · · · · · · · · · · · ·			
		•	s to LADOTD on ITS expansion project that includes the in	· · · · · · · · · · · · · · · · · · ·			
			of four traffic signals onto the LADOTD communications r				
	,		nsibilities include overseeing all aspects of construction ar tor during construction, directing field inspectors, and mair				
	including RFIs and sho	•	tor during construction, directing field inspectors, and mair	italiling project documentation required by EADOTD,			
10/19 - 08/2			oject No.H.011505), Rapides Parish, Louisiana, <u>LADOT</u>	D. Project Engineer, Provide construction management			
		•	ject in the Alexandria metropolitan area. The ITS expansion				
	communications cable,	communications cable, Dynamic Message Signs and Closed-Circuit Television cameras on US 71, US 165, and LA 28. As Project Engineer, responsibilities					
		include overseeing all aspects of construction and inspection including providing engineering support to the contractor during construction, directing field					
	-		entation required by LADOTD.				
10/16 – 08/1		• •	(Project No.H.011472), St. John and St. Charles Parish	· · · · · · · · · · · · · · · · · · ·			
			OTD on ITS repair project in St. John and St. Charles Pari				
		installation of fiber optic communications cable, one Dynamic Message Sign, and the repair of two emergency crossing gates on the elevated section of I-10 near the Bonnet Carre spillway. As Project Engineer, responsibilities include overseeing all aspects of construction and inspection including providing					
			ersight to the contractor during construction, directing field	, , , ,			
	required by LADOTD.	a quality control of	orangin to the contractor during contendent, an coming not	mopostoro, and mammaning project accumentation			
02/16 - 08/1		se 2 (Project No.H	.010192), Calcasieu Parish, Louisiana, LADOTD. Projec	t Engineer. Provide construction management services			
			e Lake Charles metropolitan area. The ITS expansion proj				
		•	Signs and Closed-Circuit Television cameras on I-10. As I	, ,			
	·	•	uding providing engineering support and quality control ov	ersight to the contractor during construction, directing			
	field inspectors, and ma	aintaining project de	ocumentation required by LADOTD.				

12/15 – 10/16	New Orleans Hospitality Zone (Project No. H.010189), Orleans Parish, Louisiana, LADOTD. Project Engineer. Provide construction management services to LADOTD on ITS expansion project in the New Orleans metropolitan area. The ITS expansion project includes the installation of Ramp Metering signals on 6 freeway entrance ramps to US 90B, fiber optic communications cable, and Closed-Circuit Television cameras. As Project Engineer, responsibilities include overseeing all aspects of construction and inspection including providing engineering support and quality control oversight to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.
12/12 – 06/16	New Orleans Core ITS (Project No. H.009427), Jefferson and Orleans Parish, Louisiana, LADOTD. Project Engineer. Provide construction management services to LADOTD on ITS expansion project in the New Orleans metropolitan area. The ITS expansion project includes the installation of fiber optic communications cable, Dynamic Message Signs and Closed-Circuit Television cameras on I-10, I-610, and US 90B. As Project Engineer, responsibilities include overseeing all aspects of construction and inspection including providing engineering support and quality control oversight to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.
03/13 – 08/15	Weigh In Motion (S.P.N. H.009427 F.A.P No. H.009427), Jefferson and Orleans Parish, Louisiana, LADOTD. Project Engineer. Provide construction management services to LADOTD on statewide weigh in motion upgrade project. The weigh in motion project includes the installation of fiber optic communications cable, Dynamic Message Signs, Closed Circuit Television cameras, and weigh in motion scales on I-10, I-12, and I-20. As Project Engineer, responsibilities include overseeing all aspects of construction and inspection including providing engineering support to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.
06/14 – 11/15	Dynamic Message Sign (DMS) Ladder Statewide (S.P.N. H.009427 F.A.P No. H.009427), Statewide, Louisiana, LADOTD. Project Engineer. Provide construction management services to LADOTD on DMS Ladder project to install new DMSs and ladder/walkway systems on existing DMS poles. As Project Engineer, responsibilities include overseeing all aspects of construction and inspection including providing engineering support to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.
05/18 – 10/18	Tuscaloosa Traffic Signal Upgrade, Tuscaloosa, Alabama, City of Tuscaloosa. Project Engineer. Provided engineering support for the Tuscaloosa Traffic Signal Upgrade project. Duties include troubleshooting malfunctioning traffic signals, reviewing and updating signal timing plans to improve corridor flow as needed, and providing recommendations regarding traffic signal equipment upgrades and modifications.

Firm em	ployed by	Arcadis U.S., Inc						
Name	Jeffer	y Jones, P.E.		Years of relevant experience with this employer	→ 9			
Title				Years of relevant experience with other employer(s)	⊃ 11			
Degree(s	Degree(s) / Years / Specialization			2005 / Electrical Engineering Coursework / University of 2005 / Electrical Engineering Coursework / Delgado Co				
Active registration number / state / expiration date			ate	ATTSA Traffic Control Supervisor, Louisiana 01-25-20. Manufacturer certifications in COHU, Daktronics, Pelco (Authorized Person), Pelco, IMSA I, IMSA II / Louisiana Telecommunications and Electrical Signs, Scoreboards	o, Axis, Econolite (Autoscope), Fall Protection a Contractor License (Statewide Electrical,			
Year reg	gistered	N/A	Discipline	CE&I				
Contract	t role(s) / b	rief description of responsibil	ities	SENIOR ITS TECHNICIAN				
Mr. Jone	es has 20 y	ears of experience designing	g, integrating an	d maintaining information systems in the transportation inc	dustry. He has experience with complex intelligent			
transpor	tation syste	em (ITS) networks that includ	de wireless MES	SH, fiber optics, and copper. He has a thorough knowledge	of WIFI, Cell Networks and Dedicated Short Range			
Commur	nication (D	SRC) systems and standards	s. He has certifi	ed technical trainings on ITS assets and systems such as	COHU, Axis, Daktronics, ISS RTMS Traffic Detector,			
				utoscope and others. He is IMSA II certified and is a licens				
	nce dates	·		ne proposed contract; i.e., "designed drainage", "designed	girders", "designed intersection", etc. Experience dates			
(mm/yy–		should cover the time speci		<u> </u>				
02/19 -	US 190 Intelligent Transportation Systems (ITS) Deployment (S.P.N. H.011511 F.A.P No. H.011511), West Baton Rouge, Pointe Coupee, and Landry Parishes, Louisiana, LADOTD. Project Manager. Provide construction management services to LADOTD on ITS expansion project that incl the installation of approximately 48 miles of fiber optic communications cable, the interconnection of four traffic signals onto the LADOTD communication network, and the installation of two communications HUB buildings. As Project Manager, responsibilities include overseeing all aspects of construction			- · · · · · · · · · · · · · · · · · · ·				
				•	<u> </u>			
					•			
			ng engineering	support to the contractor during construction, directing field	d inspectors, and maintaining project documentation			
10/10	20/0/	required by LADOTD.						
10/19 -	– 08/21			P.N. H.011505 F.A.P No. H.011505), Rapides Parish, Lo	•			
				OTD on ITS expansion project in the Alexandria metropolit				
		installation of fiber optic communications cable, Dynamic Message Signs and Closed Circuit Television cameras on US 71, US 165, and LA 28. As Project Manager, responsibilities include overseeing all aspects of construction and inspection including providing engineering support to the contractor during						
				• .	riding engineering support to the contractor during			
00/46	Ongoing		· · · · · · · · · · · · · · · · · · ·	maintaining project documentation required by LADOTD.	System (MMS) (Contrast No. 4400007402)			
08/16 – Ongoing		ITS Maintenance Retainer Contract Program Management (PM) and Maintenance Management System (MMS) (Contract No. 4400007102), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for program and project management,						
		maintenance and related services for the LADOTD ITS maintenance program. Responsible for managing the routine maintenance of CCTV camera,						
		dynamic message sign (DMS), vehicle detector (VD) and ramp meter sites, and responsive/emergency maintenance of CCTV camera and DMS sites						
		located throughout the state of Louisiana. Developed Traffic Control Plans (TCP) and worked with the LADOTD project manager to determine safety class						
		and critical level assignments for all ITS sites. Performed training for and installation of the maintenance management system (MMS). Worked on the						
		development of performance measures reports, ITS Maintenance Plan, Program Management Plan (PMP) and Health and Safety Plan (HASP) for the						
				sts for the performance of maintenance activities at ITS sit	, ,			
		control checks for maintenance activities performed under the contract.						

08/16 – Ongoing	ITS Maintenance Retainer Routine Maintenance Task Orders – CCTV Camera, DMS, VD, and Ramp Meter (Contract No. 4400007102 / H.011537.6 (A), H.011537.6 -2 (A), H.011537.6-3 (A)), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for providing routine maintenance of statewide ITS sites including, CCTV cameras, DMS, VD, and ramp meters. Routine maintenance activities typically include inspecting site equipment, changing air filters, vacuuming dust out of a cabinet, cleaning CCTV domes, cleaning DMS face plates, and cleaning cooling fans, as well as record keeping. Responsibilities also include development of detailed checklist by device type; integration of checklist with MMS software; standardized reporting; development of routine maintenance scheduler; and coordination with statewide traffic management center (TMC), regional TMCs, and LADOTD districts before, during, and after all routine maintenance activities.
08/16 – Ongoing	ITS Maintenance Retainer Responsive Maintenance Task Orders – CCTV Camera and DMS (Project No. 4400007102 / H.011537.6 (B), H.011537.6 -2 (B), H.011537.6-3 (B)), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for providing responsive maintenance of statewide ITS sites including, CCTV camera and DMS. Responsive, or emergency, maintenance occurs in response to malfunctioning or faulty components that prevent the normal operations of ITS devices. Also responsible for tracking a responsive maintenance ticket to see to it that the work is done within the defined response time based on a site location.
06/13 – 08/16	ITS Maintenance Retainer Contract Program Management and Maintenance Management System (Contract No. 4400002500 / H.007026.5), Statewide, Louisiana, LADOTD. Project Manager. Project Manager responsible for developing, implementing, and managing ITS maintenance plan, policies, standards, procedures, and guidelines. Responsibilities also include deployment planning, installation, configuration validation, data migration support and ongoing update to database, training, and annual MMS software support. Arcadis was awarded the first-ever ITS maintenance contract to establish a program to systematically provide routine and responsive maintenance for the LADOTD's statewide ITS infrastructure. Such infrastructure includes CCTV cameras, DMS, radar vehicle detectors, and ramp meters, totaling more than 500 sites statewide. The project scope includes program management; maintenance management system software; comprehensive maintenance plan for routine and responsive maintenance; health and safety and traffic control plan development; and tracking and performance measures reporting.
08/13 – 08/16	ITS Maintenance Retainer Responsive Maintenance Task Order – CCTV Camera (Project No. 4400002500 / H.007026.6 (F)), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for providing responsive maintenance of statewide ITS sites including, CCTV camera and DMS. Responsible for responsive and emergency maintenance of ITS sites in Louisiana. Responsive maintenance involves the repair or replacement of any reported failed or malfunctioned equipment. Emergency maintenance is responsive maintenance that requires immediate repair, such as sites requiring traveler information, or incidents and events.
08/13 – 08/16	ITS Maintenance Retainer Responsive Maintenance Task Order for Dynamic Message Sign (DMS), (Project No. 4400002500 / H.007026.6 (G)), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for responsive and emergency maintenance of all 79 DMS sites in Louisiana. Responsive maintenance is the repair or replacement of any reported failed or malfunctioned equipment. Emergency maintenance is responsive maintenance requiring immediate repair, such as sites requiring traveler information, or incidents and events. Sites were classified by risk to safety, with Class A, B, or C as well as level of criticality, with High, Medium or Low. Each site requires different safety precautions based on classifications. Our project team assessed each site and applied the appropriate LADOTD traffic control details. When necessary, we developed a customized traffic control plan and worked with LADOTD staff for approval.
09/13 – 08/16	ITS Maintenance Retainer Routine Maintenance Task Order for Ramp Meter Maintenance (Project No. 4400002500 / H.007026.6 (D)), Statewide, Louisiana, LADOTD. Field Manager / Project Manager. Field Manager / Project Manager responsible for providing routine maintenance for the 16 ramp meters owned by LADOTD. At the start of the program, none of the ramp meters were operating, so the first priority was to bring them back online. Once operational, our team logged routine maintenance site visits to keep all ramp meters in proper condition. These visits included activities such as inspecting site equipment, verifying operation of video and Bluetooth detection devices and making necessary adjustments or configuration changes to restore proper operation, as well as changing air filters, vacuuming dust out of cabinets, and cleaning cooling fans. All of these activities were logged into the MMS.

Firm employed by	Arcadis U.S., Inc				
Name Antho	ony Jackson, P.E.		Years of relevant experience with this employer	→ 3	
Title Senior	ITS Technician		Years of relevant experience with other employer(s)	1 9	
Degree(s) / Years / Specialization			Pre-Civil Engineering Coursework / 2016 – Ongoing / Baton Rouge Community College		
Active registration	number / state / expiration d	ate	Manufacturer certifications in COHU, Daktronics, Ecor Fall Protection (Authorized Person) IMSA Advanced Technology, 01-26-2025 IMSA Field Technician Level III, 01-26-2025 ATSSA Traffic Control Supervisor, Louisiana, 01-25-2 ATSSA Traffic Control Flagger, Louisiana, 08-17-2024	026	
Year registered	N/A	Discipline	CE&I		
Contract role(s) / I	orief description of responsibi	lities	SENIOR ITS TECHNICIAN		
trainings on ITS a	ssets and systems such as C n IMSA Level III Traffic Signa	OHU, Axis, Daki I Technician, and	alizations. He has a thorough knowledge of LADOTD sta ronics, ISS RTMS Traffic Detector, Trafficware TS2, and I Traffic Signal Inspector for Advance Technologies.	Econolite Autoscope and others. He als	so has
(mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; <i>i.e.</i> , "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the time specified in the applicable MPR(s).				
02/19 – 08/21	US 190 ITS Deployment (S.P.N. H.011511 F.A.P No. H.011511), West Baton Rouge, Pointe Coupee, and Landry Parishes, Louisiana, LADOTD. Project Technician. Provide construction management services to LADOTD on ITS expansion project that includes the installation of approximately 48 miles of fiber optic communications cable, the interconnection of four traffic signals onto the LADOTD communications network, and the installation of two communications HUB buildings. As Project Technician, responsibilities include overseeing all aspects of construction and inspection including providing engineering support to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.				
10/19 – 08/21 05/13 – Ongoing	construction management services to LADOTD on ITS expansion project in the Alexandria metropolitan area. The ITS expansion project includes the installation of fiber optic communications cable, Dynamic Message Signs and Closed Circuit Television cameras on US 71, US 165, and LA 28. As Project Technician, responsibilities include overseeing all aspects of construction and inspection including providing engineering support to the contractor during construction, directing field inspectors, and maintaining project documentation required by LADOTD.				
	checks after any work is pe	erformed on the	routine and responsive maintenance. The site visits for que procedure. It also allows the inspection of the TCP instal	ality control on maintenance activities to	o secure

06/15 – 12/15	District 04 Controller Upgrade Traffic Signalization and Related Work, Bienville, Bossier, Caddo, Claiborne, Desoto, Red River, Webster, Jefferson, Orleans, St. Bernard, St. Charles Parishes, Baton Rouge, Louisiana, LADOTD. Project Manager / Sr. Technician. Participated in planning and bidding to obtain contracts for projects. Acting Traffic Control Supervisor on the project and coordinated work schedule with LADOTD. Served as Lead Technician on project and approved partial estimates and change orders. On site, was responsible for programming ATC controllers, and installing GPS in the controller cabinets. Maintain proper traffic control by coordinating the shutdowns of major and minor signalized intersection with state and local police departments.
02/09 – 06/12	Interstate – 10 Widening Design-Build Project (450-10-0108), East Baton Rouge, Louisiana, LADOTD. Foreman. Responsible for removing and temporally relocating the existing CCTV sites on the project. Tasked with building new CCTV sites to replace the sites that where relocated, along with, building two additional sites. This construction consisted of drilled shaft, and controller cabinet foundations, erecting of poles, and cabinets. Building new power service and integrating the cabinets with new power, lighting, UPS, communication devises, where also a part of the construction. Coordinated the installation of fiber optic conduit and cable with the subcontractor and preformed the duties of the Traffic Control Supervisor for his company. Also responsible for the testing, troubleshooting, and maintenance of the CCTV systems for one year.

17. FIRM EXPERIENCE

The LADOTD will benefit from our firm's project experience, which includes all the relevancies required for this project. We will leverage this experience, along with best practices to mitigate risk to the LADOTD, prioritizing traffic control, safety, and schedule.

Michael Baker Projects

Firm name	Michael Baker		Past Performance Evaluation Discipline(s)*			
Project name	IDIQ Task Order 2: Ad	laptive Traffic S	Signal Design & Implementation	al Design & Implementation Firm responsibility (prime or sub?) Prim		
Project number	H.012018		Owner's name	Louisiana Department of Transportation and Development		
Project location	Lafayette, Louisiana		Owner's Project Manager	Patrick Cusey, PE		
Owner's address,	, phone, email	5827 Hwy 90 E	Lake Charles, LA 337-437-9115 Patrick.Cusey@la.gov			
Services commenced by this firm (mm/yy) 09/20		Total consultant contract cost (\$1,000's)		\$657		
Services completed by this firm (mm/yy) Ongoing		Cost of consultant services provided by this firm (\$1,000's)		\$609		

OOTD PRO

As the second Task Order under the **IDIQ: CE&I with Majority of Work in District 07 Statewide**, Michael Baker International is providing Construction Management, inspection and administrative services for the Adaptive Traffic Signal Design and Implementation project in **District 03**.

The project involves upgrading and installing controllers and GPS based preemption and intersection devices at 190 intersections, installing a new server at Louisiana Consolidated Government (LCG), including installation of adaptive traffic modules, controller upgrades, vehicle modules, and all associated electrical installations, and traffic control items, and related work.

Responsible for contract administration, construction engineering, inspection, and material acceptance for all phases of construction:

Project Engineer is responsible for coordination between the contractor, Lafayette Consolidated Government (LCG) and LADOTD Section 45 (electrical section); monthly audit of pay items, reconciling with contractor, partial estimate approval and red-line drawing update; final estimates; development and justification of change orders; verification and payment of stockpile, 2059 review and submittal, red-line final drawings, and final closeout. Assisting in coordination of law enforcement.

Office management including administrative services such as verifying Certified Payroll on AASHTOWare, Labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as p reparation of partial estimates using SiteManager, input of project material documentation into SiteManager Materials, record documentation, final estimate package assembly and Form 2059 compilation.

8Inspector duties included inspection and documenting all electrical work and installations and verification of working condition; making daily entries in the project diary (DWR); verifying traffic control and daily obtaining Lafayette Police Department invoicing for payment; submitting certifications in SiteManager Materials system; and coordinating LADOTD Section 45 and LCG to be on site as required during testing.

Team Members: Daniel Thornhill, PE | Mary Flynn, PE | Nathaniel Ray | Terry Butler | Elizabeth Boone

- CE&I on IDIQ Projects
- Construction Inspection
- Signal/electrical
- Utility coordination
- 2059 and final audit closeout





Firm name	Michael Baker			Past Performance Evaluation Discipline(s)*		CE&I/OV	
Project name	IDIQ Task Order 3: I-10: Tx State Line – E of Coone Gully				Firm responsibility (prime or sub?)		Prime
Project number	H.003184.6	H.003184.6 Owner's name			Louisiana Department of Transportation and Development		
Project location	Calcasieu Parish, Lo	uisiana			Owner's Project Manager		Patrick Cusey, PE
Owner's address,	, phone, email	5827 Hwy 90 E	., Lkae Cha	rles, LA 337-437-9115 Pa	atrick.Cusey@la.gov		
Services commer	Services commenced by this firm (mm/yy)		10/20	Total consultant contract cost (\$1,000's)		\$1,383	
Services complete	Services completed by this firm (mm/yy)			Cost of consultant services provided by this firm (\$1,000's)		\$1,178	

As the third Task Order under the **IDIQ: CE&I with Majority of Work in District 07 Statewide**, Michael Baker provided Staff Augmentation Services (SAS) to augment District 07 inspection. Certified inspectors have been utilized for lead structural inspection, support roadway and drainage inspection, and support asphalt plant inspection.

The project involves **widening 10.5 miles of I-10 to six lanes** from the Texas state line to east of LA 108, replace and widen 10 bridges, and replace the eastbound weigh-in-motion system. This task order is for segment one of this project, from Tx State line to LA 109.

Michael Baker has provided 2 full time inspectors to assist in structural inspection, drainage installation, PCC paving, asphalt placement, and new asphalt plant start-up. The asphalt plant for this project is in Beaumont, TX and has never been utilized for LADOTD projects. Our lead asphalt plant inspector inspected from the plant to verify all operations were running according to LADOTD standard upon startup.

Inspector duties include inspection, testing and sampling of associated work; entering daily entries in **Headlight**; submitting samples and tests in **SiteManager Materials** and **LAPAVE** system; maintaining documentation related to the sampling plan to ensure correct quantity of sampling, testing and documentation is maintained; providing **training for LADOTD Engineering Technicians**, and acceptance of work inspected.

Team Members: Daniel Thornhill, PE | Mary Flynn, PE | David Dauzat | Terry Butler







- CE&I on IDIQ Projects
- Staff Augmentation Services
- Construction Inspection
- I-10 widening
- LADOTD Technician training
- Headlight



Firm name		INTERNATIONAL				e Evaluation	CE&I/OV
Project name	IDIQ Task Order 1: Prien Lake Re-Deck and Safety Improvements			Firm responsibility (prime or sub?)		Prime	
Project number	H.010916			Owner's name	e Louisiana Department of Transportation and Developmen		
Project location	Lake Charles,	Louisiana		Owner's Project Manager	Patrick Cusey, PE		
Owner's address,	phone, email	5827 Hwy 90 E., Lal	ke Charles,	LA 337-437-9115 Patrick.Cu	sey@la.gov		
Services commend	Services commenced by this firm (mm/yy) 03/1			Total consultant contract cost (\$1,000's)			\$342
Services complete	Services completed by this firm (mm/yy) 02/21			Cost of consultant services pro	Cost of consultant services provided by this firm (\$1,000's)		

As the first Task Order under the **IDIQ: CE&I with Majority of Work in District 07 Statewide**, Michael Baker provided Staff Augmentation Services (SAS) to augment District 07 inspection and administrative staff.

The project involved I-210 Prien Lake superstructure **deck replacement**, installing safety inspection walkway, bridge barrier rail replacement, mill and overlay with asphaltic concrete, pavement striping, bridge drainage and approach slab lightening and related work. Michael Baker provided Construction Inspection that completed in December 2019 and Field Office Management through the closeout process that ended in February 2021.

Inspector duties included inspection, testing and sampling of associated work; made daily entries in the project diary (DWR) in **SiteManager** and **Headlight**; submitted samples and tests in **SiteManager Materials** and **LAPAVE** system; maintained documentation related to the sampling plan to ensure correct quantity of sampling, testing and documentation is maintained; structural inspector provided **training for LADOTD Engineering Technicians** and acceptance of work inspected.

Field Office Manager duties include document control and closeout services for the LADOTD Project Engineer to include, verifying contractor EEO, DBE and timesheet requirements on AASHTOWare, final estimate package assembly and Form 2059 compilation. In addition, the OM monitored the queue detection system monitoring.

Team Members: Mary Flynn, PE | David Dauzat | Elizabeth Boone

POTD PROJECT

- CE&I on IDIQ Projects
- Staff Augmentation Service
- Construction Inspection
- Office Management
- LADOTD Technician training
- Headlight



Firm name	Michael Baker		Past Performance Evaluation Discipline(s)*	CE&I/OV, ITS	
Project name	IDIQ Contract for CE 62, Statewide	&I with Majority of Work in District 02, 61 &	Firm responsibility (prime or sub?)	Prime	
Project number	44-13851		Owner's name Louisiana Department of Transportation and Developm		
Project location	Various Parishes in Sou	utheast Louisiana	Owner's Project Manager	Mark Morvant, PE	
Owner's address,	phone, email 1201 (Capitol Access Road, Baton Rouge, LA 70802 225-	379-1205 <u>Mark.Morvant@la.gov</u>		
Services commenced by this firm (mm/yy) 05/19			Total consultant contract cost (\$1,000's)		\$1,400
Services completed by this firm (mm/yy) Ongoing			Cost of consultant services provided by this firm (\$1	\$1,258	

IDIQ Contract for CE&I for Safety Project Statewide with a Majority of work in Districts 02, 61, and 62

Michael Baker International (MBI) was the prime consultant responsible for Construction Management, inspection, and final audit of the following Task Orders:

- H.013532 Denham Springs Road Signing and Striping Project (complete and accepted)
- H.013271 Tangipahoa PH Local Road Safety Upgrade (substantially complete, awaiting final acceptance)*
- H.012473 Marconi Dr Shared Use Path (substantially complete, awaiting final acceptance)*
- H.009308 N.O. DPW SRTS Sidewalk (completion anticipated 08/2022)
- H.012527 Local Road Safety Upgrade (West Feliciana) (substantially complete, awaiting final acceptance)
- H.013082 Bootlegger Road (substantially complete, awaiting final acceptance)

*These 2 task orders were impacted by hurricane related damage; MBI coordinated with LADOTD for additional FEMA funding to repair work that had previously been completed under the project.

Key project attributes include 10 foot wide shared-use path under protected live oak trees in New Orleans City Park as well as on local road medians that include elevated composite timber boardwalks, traffic and pedestrian signal upgrades, closure of median turn areas, thermoplastic pavement striping, type A traffic sign upgrades, all work associated with ADA upgrades as part of the Safe Routes to School (SRTS) program, guardrail upgrades, school zone signal and ITS upgrades, replacing road side ditch with drainage pipe and catch basins, and associated traffic control items. Coordinated between each project contractor; LADOTD Coordinators for D02, D61 and D62; Local Entities including: New Orleans DPW, New Orleans City Park, City of Denham Springs, Tangipahoa Parish, St. Tammany Parish, and West Feliciana Parish. MBI was liaison between design EOR and contractor for all RFIs, clarifications and plan re-designs. Plan changes were coordinated by MBI with LADOTD Coordinator and Entity Responsible Charge and developed into Change Orders under the approval of LADOTD PM. Michael Baker managed each task order by utilizing local inspection resources with experience equivalent to the needs of the project.

Office Management work completed by MBI includes verifying certified payroll within AASHTOWare, verifying Labor and EEO are accurate and complete; partial estimate and change order processing and circulation, verifying and inspection dailies within SiteManager; material documentation within SiteManager Materials; verification of traffic control diaries; and project updates to the LADOTD Area Engineer, Project Manager, Coordinator, and Entity. Responsible for Form 2059, red-line final drawings, and final closeout.

Team Members: Daniel Thornhill, PE | Mary Flynn, PE | Terry Butler | Elizabeth Boone | Nathaniel Ray | Amos Smith

PROJECT SIMILARITIES

- CE&I on IDIQ Projects
 - Full-Service CE&I
- **Construction Management**
- Inspection Office Management
- Utility Coordination
- Multiple simultaneous task orders
- Hurricane impact mitigation with FEMA





Firm name	Michael E	TO SECURE AND ADDRESS OF THE PERSON OF THE P		Past Performance Evaluation Discipline(s)*	CE&I/OV		
Project name	US 90 Interc	hange a	t LA 85 Design-Build Owner Verification	n	Firm responsibility (prime or sub?)	Prime	
Project number	H.002877			Louisiana Department of Transportation and Development			
Project location	Lafayette Pari	sh			Owner's Project Manager	Ryan Reviere	
Owner's address,	phone, email	1201 Ca	apitol Access Road, Baton Rouge, Louisiana	70804-9245 225	-379-1071 Ryan.Reviere@la.gov		
Services commenced by this firm (mm/yy) 03/09				Total consultan	Total consultant contract cost (\$1,000's)		
Services completed by this firm (mm/yy) 06/11				Cost of consult	\$2,429		

Michael Baker International provided full-service CE&I on the US 90 Interchange at LA 85 Design-Build project in Lafayette Parish. The project consisted of the construction of a grade-separated diamond interchange to replace the existing, at-grade, US 90 intersection with LA 85. Two parallel overpasses, each consisting of two lanes with shoulders, on US 90 are each 1,540 feet in length. Other improvements include modification and/or construction of drainage structures, relocation of a microwave communications tower within the highway right-of-way, modification and/or installation of signage, and guardrail and pavement markings. The total length of the project is approximately 1.1 miles.

Services provided include project scoping, project conceptual design, performance specifications, FEIS re-evaluation and procurement of the design-build team, design reviews, shop drawing reviews, construction inspection (including structure, PCC Paving, soil cement, erosion control, and embankment/base), Project Engineering, and CPM schedule reviews.

The contract required a widened outside travel lane to accommodate truck traffic. One **challenge** was that the lanes were striped at 12 feet but the joint between the mainline and outside shoulder would be offset three feet from the stripe, thereby putting a joint in the wheel path of the acceleration lanes. Michael Baker worked with the contractor and developed a **solution** to waive the 15 feet outside travel lane provided that the adjacent shoulder or adjacent acceleration lane was constructed utilizing the same pavement structure as mainline pavement as well as being "tied" to the mainline pavement.

Team Members: Gary Chodkowski, PE | David Dauzat | Terry Butler | Elizabeth Boone





- **CE&I Services**
- **Design-Build Services**
- **CPM Schedule Review**
- District 03
- Certified Inspection
- Office Management
- **Project Engineering**
- **Design Review**





C.H. Fenstermaker Projects

Firm name	FENSTERMAKER				Past Performance Evaluation Discipline(s)*		
Project name	Kaliste Saloom Ro CE&I (LA 3073 to	Firm responsibility (prime or sub?)			Prime		
Project number	LADOTD Permit No.	03030387		Owner's name	Lafayette Consolidated Governmer		
Project location	Lafayette Parish			Owner's Project Manager Mark Lavergne, I			PE
Owner's address,	phone, email	PO Box 4017-C, Lafayette, LA 70502	(337) 291-8534 mlavergne	e@LafayetteLA.gov			
Services commenced by this firm (mm/yy) 11/08			Total consultant contract	Total consultant contract cost (\$1,000's) \$4,600			
Services completed by this firm (mm/yy) Ongoing			Cost of consultant services provided by this firm (\$1,000's) \$4,600				

The Kaliste Saloom Road Widening Project is a \$34 million construction project designed to be a walkable urban thoroughfare with shared bicycle lanes and 8-ft wide sidewalks in accordance with Complete Streets and Context Sensitive Solutions guidelines.

Fenstermaker is responsible for the surveying, right-of-way platting, engineering design, construction plan development, and CE&I to widen Kaliste Saloom Road, an over-capacity major arterial roadway, from a 2-lane asphalt roadway to a 5-lane road with a continuous center turn-lane concrete roadway for approximately 1.7 miles. Fenstermaker both recommended and developed a line and grade study to the client to analyze optimal alignment and widening options based upon minimizing impacts and costs. In addition, Fenstermaker was responsible for the design of all water and sewer utility relocations and drainage outfalls presented as stand-alone construction plans, construction efforts, and the inspection of LA 733 (E. Broussard Road).

Team Members: Gibby Broussard | Scott Courville | Ken Dugas

- Local District 3 road
- **CE&I Services**
- Inspection Services
- Roadway widening



Neel-Schaffer Projects

Firm name	NEEL-	Solutions you can build upon				Past Performance Evaluation Discipline(s)*		
Project name	LA27 – LNG Plant	Left Turn Lan	e		Firm responsibility (p	rime or sub?)	Prime	
Project number	153504			Cameron LNG				
Project location	Calcasieu and Cmae	153504 Owner's name Calcasieu and Cmaeron Parishes, LA				Jamie Gray		
Owner's address,	phone, email	2925 Briarpark	Drive, Suite 1000, Houston, TX 770	042 832-415-6027	jgray@cameronIng.co	<u>om</u>		
Services commer	Services commenced by this firm (mm/yy) 11/15 Total consultant contract cost (\$1,000's)			\$209				
Services completed by this firm (mm/yy) 05/19 Cost of consultant services provided by this firm (ded by this firm (\$1,0	000's)	\$209		

Neel-Schaffer, Inc. (NSI) was selected as prime consultant to complete the preliminary and final roadway plans, hydraulic analysis and design, construction cost estimates, and **CE&I Services**. NSI developed construction plans that met LADOTD standard and guidelines for multiple turn lanes (with signage) onto LNG Plant in Hackberry, LA. The work included Superpave asphaltic concrete pavement widening, patching, and overlay, 9-barrel box culvert extension and cross-drain extensions, striping and rumble strips.

Performance Rating

Score: **4.0**

4.7 highest category rating

PROJECT HIGHLIGHTS

- NSI avoided impacts to environmentally sensitive areas and maintained the project limits within the existing ROW.
- NSI improved safety along the LADOTD HWY by adding rumble strips, striping, safety end treatments and guardrails.

Contracted tasks included:

- Topo Survey
- Traffic Analysis
- Development of Roadway Plans
- Utility Coordination
- Construction Engineering and Inspection Work included inspection and
 oversight of construction project to ensure LADOTD requirements, procedure
 and materials complied with plans and specifications for the pavement, culvert
 extensions, guardrails, striping, and rumble strips, as well as traffic control
 management and safety during construction. NSI worked closely with
 LADOTD, the contractor, and the owner to come up with solutions when
 problems occurred in the field.

Witness of the second s



Team Members: Frank Standige

Linfield, Hunter & Junius Projects

Firm name				Past Performance Evaluation Discipline(s)*			CE&I/OV
Project name	Construction Support Services			Firm responsibility (pri	Firm responsibility (prime or sub?)		
Project number	N/A			Owner's name	Board of Commissioners of the Port of New Orleans		
Project location	New Orleans, Louisia	nna		Owner's Project Manager Andree Fant			
Owner's address,	phone, email	1350 Port of New Orleans,	New Orleans, LA 70130 50-	4-528-3321 fanta@por	tnola.com		
Services commenced by this firm (mm/yy) 02/05 Total cons			Total consulta	nt contract cost (\$1,000	\$1,000		
Services completed by this firm (mm/yy) 06/21 Cost			Cost of consu	Itant services provided b	y this firm (\$1,000's	s) \$1,000	

Linfield, Hunter & Junius, Inc. (LH&J) has been providing the Board Of Commissioners of the Port of New Orleans with Construction Phase Support Services since 1971 in relation to the numerous engineering design projects that we have performed for the Port over the last 40 years including concrete panel replacement, sidewalk replacement, concrete curb replacement and ADA ramps. In these types of support services, we routinely perform Site Visits, review Contractor Submittals, Resident Inspection, evaluate Value Engineering Proposals, respond to Unknown Conditions and answer Requests for Information submittals. We also advise the Port of New Orleans on matters related to Contractor Progress and Construction Quality. 100% of work performed in Louisiana.

Examples of some of the more significant projects in which LH&J provided construction support services to the Port of New Orleans include:

- Emergency Repair of Napoleon Avenue Terminal Wharf A
- Emergency Repair of Nashville Avenue Terminal, Wharf B
- Wharf Inspections and Repair Designs for Six Wharves
- Nashville Avenue B Terminal
- Nashville Avenue Terminal Yard No. 3 Paving
- France and Harbor Road Rehabilitation
- Portwide Fence Repairs Phases I, II, III and IV
- Portwide Overhead Rollup Door Repairs/Replacement Phase I, II and III
- Roofing repairs/replacement at the Gov. Nicholls, First, Seventh, Louisiana, Harmony and Perry Wharf Sheds
- Port Wide Post-Katrina Damage Assessments and Repairs for the Port of New Orleans
- Nashville Avenue Terminal Drive Improvements Phase I and Phase II
- Nashville Avenue Terminal Eleonore Marshalling Yard
- Nashville Avenue Terminal Entrance Improvements
- Crane Maintenance Building
- Eleonore Marshaling Yard Reconstruction
- Mississippi River Terminals Facility Security Plan (FSP) Fencing Project
- Roadway repairs/reconstruction along France and Jourdan Roads

Project Team: Nathan J. Junius, PE, PLS, Ralph W. Junius, Jr, PE, Richard A. Van Wootten, PE, Anthony F. Goodgion, PE, Charles T. Knight

- Construction Engineering
- **Resident Inspection**
- Concrete Curb Replacement
- Sidewalk Replacement
- ADA Ramps
- Monthly Progress Reports
- **RFI** Management
- **As-Built Drawings**

Firm name				Past Performance Evaluation Discipline(s)*			CE&I/OV
Project name	Elevation of Tide	Firm responsibility (prime	e or sub?)		Prime		
Project number	N/A	N/A			Plaquemines Parish Government		Sovernment
Project location	Venice, LA			Owner's Project Manager Ken Dugas			
Owner's address,	phone, email	8056 Highway 23, Suite 205, Belle Ch	asse, LA 70037 504-394-6	115 kdugas@ppgov.net			
Services commenced by this firm (mm/yy) 03/09			Total consultant contract	Total consultant contract cost (\$1,000's)			
Services completed by this firm (mm/yy) 09/15			Cost of consultant service	Cost of consultant services provided by this firm (\$1,000's)			

Tidewater Road is a 3 mile long roadway that is the primary access road serving the Venice Port facilities outside of the Plaquemines Parish Hurricane Protection System in Venice, Louisiana. The Venice Port is an essential facility for servicing the Mississippi River Maritime Industry and the Offshore Oil Industry. Because it lies outside of the hurricane protection levee system, the roadway is subject to flooding during high tidal conditions. Substandard drainage systems along the roadway exacerbated the flooding problem. Access to the critical Venice Port Facilities has been severely compromised historically due to the frequent roadway flooding that occurred. Many port businesses considered leaving the Parish because there was no reliable roadway to access their facilities.

The first task undertaken by the firm was to assess the level to which the road should be raised to reduce flooding. Levels were run along the roadway and tied into nearby United States Corps of Engineers flood gages. Local businesses were interviewed to determine the frequency and depth of reported flooding. This assessment indicated that raising the roadway to elevation 5.0 NAVD 88 would reduce the occurrence of roadway flooding substantially. Significant improvement in roadside drains was also recommended.

Means of raising the road were then identified and construction cost estimates were prepared. A critical consideration in developing measures to raise the road was that it is the only access route to areas below the Jump. Accordingly, vehicular traffic had to be maintained continuously during construction.

LH&J provided full engineering services including planning, surveying, design, assistance with permitting, bid phase, and construction phase services including resident inspection for the project.

Project Team: Robert E. Nockton, PE, Nathan J. Junius, PE, PLS, Ralph W. Junius, Jr, PE, Richard A. Van Wootten, PE, Luis F. Sosa, PE, Mark K. Annino; Daniel A. Flores, PE

- Construction Engineering
- Resident Inspection
- Concrete Curb Replacement
- Sidewalk Replacement
- ADA Ramps
- Monthly Progress Reports
- RFI Management
- As-Built Drawings



Firm name	ne Linfield, Hunter & Junius, Inc.			Past Performance Evaluation Discipline(s)*			CE&I/OV
Project name	ne Jefferson Parish District 5 Streets Reconstruction F			Firm responsibility (prime	e or sub?)		Prime
Project number	N/A (Owner's name	Jefferson Parish Government		rnment
Project location	Metairie, Louisiana			Owner's Project Manager Mark Drewes			
Owner's address,	phone, email 12	21 Elmwood Park Boulevard, Harahai	n, LA 70123 504-738-683	33 mdrewes@jeffparish.n	<u>et</u>		
Services commenced by this firm (mm/yy) 03/06 Total consultant			Total consultant contract	contract cost (\$1,000's)			
Services completed by this firm (mm/yy) 11/14 Cost of consultation				Cost of consultant services provided by this firm (\$1,000's)			

This project included the milling and overlay of over 100 flood damaged streets on the East Bank of Jefferson Parish. Services provided by the firm included evaluation of the roadway, coring, cost estimating, and providing complete design services including development of design criteria, construction engineering and resident inspection.

Project Team: Nathan J. Junius, PE, PLS, John Jackson



- Construction Engineering
- Resurfacing Existing Asphalt Pavement
- Restriping Existing Roadway
- Resident Inspection
- Concrete Curb Replacement
- Sidewalk Replacement
- ADA Ramps
- Monthly Progress Reports
- RFI Management
- As-Built Drawings

Modjeski & Masters Projects

Firm name	MODJESKI and MASTERS			Past Performance	s)*	Bridge	
Project name	US 11 Bridge over Lake Pontchartrain				Firm responsibility (prime or sub?)		
Project number	H.010016.5		Owner's name	Louisiana Department of Transportation and Developm			
Project location	New Orleans, Loui	siana		Owner's Project Manager Zhengz			ı, PE
Owner's address,	phone, email	1201 Capitol Access Road, Baton	Rouge, LA 70802	2 225-379-1321	zhengzheng.fu@la.g	<u>IOV</u>	
Services commenced by this firm (mm/yy) 04/13			Total consulta	Total consultant contract cost (\$1,000's)			
Services completed by this firm (mm/yy) Ongoing			Cost of consul	Itant services provide	ed by this firm (\$1,000'	(s) \$1,530	

This project involved the performance of structural, mechanical, electrical and architectural rehabilitation services for the two bascule spans within this five mile bridge in order to extend its life for 30-40 additional years. Constructed in 1938, this structure contains two double-leaf bascule bridges that carries US 11 across Lake Pontchartrain at New Orleans, Louisiana.

Tasks Performed:

- Evaluation of the conditions of structural, mechanical, electrical and architectural components of this bridge.
- Evaluation of existing paint system and recommendations.
- Development of Scope of Services for the rehabilitation of this bridge.
- Development of preliminary plans.
- Bridge Rating
- Construction Related Engineering Support services
- Construction Engineering and Inspection for Bridge Coatings and Shop Inspection

Team Members: Jeff Newman, PE | John Gerhart, PE | Joseph Strenkoski, PE | Geoffrey Forest, PE





- Bascule Rehabilitation
- LADOTD CE&I Services
- **Construction Support Services**









Firm name	MODJESKI and MASTERS			Past Performance	(s)*	Bridge	
Project name	4th Street Bridge Rehabilitation			Firm responsibility (prime or sub?)			Prime
Project number	H.010882		Owner's name	ame Louisiana Department of Transportation and Developme			
Project location	Harvey, Louisiana			Owner's Project Manager Zhengzhe			PE
Owner's address,	phone, email	1201 Capitol Access Road, Baton Roug	je, LA 70802 225	5-379-1321 <u>zheng</u> :	zheng.fu@la.gov		
Services commenced by this firm (mm/yy) 2013			Total consultan	Total consultant contract cost (\$1,000's)			
Services completed by this firm (mm/yy) Ongoing			Cost of consult	Cost of consultant services provided by this firm (\$1,000's)			

The 4th Street Bridge is located on LA 18 in Jefferson Parish on the west bank side of the Mississippi River. It carries two vehicular lanes across the Harvey Canal approximately 1000 feet south of a lock connecting the canal with the Mississippi River. From abutment to abutment the 4th Street Bridge is approximately 215 feet long consisting of concrete approach slabs, steel girder spans, and the movable lift span. The main span of the 4th Street Bridge consists of two rolling bascule lift spans, each approximately 50 feet long and consisting of two main girders. The movable span's deck is an open grid deck supported on stringers and floorbeams.

Tasks Performed

- Evaluation and Inspection of the conditions of structural, mechanical, electrical, and architectural components of this bridge.
- Evaluation of the fender system and recommendations.
- Evaluation of existing paint system and recommendations.
- Development of Scope of Services for the rehabilitation of this bridge.
- Development of preliminary and final plans for structural, mechanical, electrical and architectural rehabilitation of the bridge
- Construction Related Engineering Support Services





PROJECT HIGHLIGHTS

Movable Lift span

Bascule liftSteel Girder bridge

Construction Support Services

Team Members: Jeff Newman, PE | Geoffrey Forest, PE | Jon Gerhart, PE | Alexander Waardenburg, PE



Firm name	name MODJESKI and MASTERS			Past Performance Evaluation Discipline(s)*			Bridge
Project name				Firm responsibility (prime or sub?)		Sub	
Project number	44-154 18DOT0003AB			Owner's name	Connecticut Departn	nent of Transporta	ation
Project location	n East Lynne, Connecticut			Owner's Project N	Manager	MBI – Peter Wu	
Owner's address,	Owner's address, phone, email 56 Exchange Terrance, Suite 400, Providence			903 401-824-36	00 Yihui.wu@mbał	<u>kerintl.com</u>	
Services commenced by this firm (mm/yy) 12/19		Total consultan	Total consultant contract cost (\$1,000's) N/A		N/A		
Services complete	ed by this firm (mm/yy)	02/22	Cost of consulta	ant services provide	ed by this firm (\$1,000'	(s) \$300	

The Niantic drawbridge is a double- leaf trunnion bascule bridge built in 1989. M&M has provided inspection and monitoring of this asset for over 2 decades. When it came time for its first major rehabilitation CTDOT called on MM to provide their experienced design team on the project. The project involves complete overhaul of the control house, upgrades to the mechanical, electrical, and hydraulic systems, and a full superstructure painting. The approach deck overlay was replaced as well.

For this project, Modjeski and Masters performed Mechanical and Electrical visual inspections of the bridge machinery and performed system performance testing of the bridge hydraulic system. Based on the inspection, M&M developed the Mechanical and Electrical sections of an overall Report of Findings with recommended repair items and budgetary costs. The report will be used by CTDOT to perform the necessary rehabilitation repairs to ensure the bridge can continue to operate reliably.

Team Members: Jeff Newman, PE | Geoffrey Forest, PE | Jon Gerhart, PE | Robert Peters, PE | Joseph Strenkoski, PE

- Drawbridge
- Double Leaf Bascule
- Control house upgrades
- Visual Inspection
- Cost Estimating



Arcadis Projects

Firm name	ARCADIS		Past Performance Evaluation Discipline(s)*			CE&I/OV and ITS
Project name	CEI for LADOTD US 190 ITS Deployment		Firm responsibility (prime or sub?)			Prime
Project number	H.011511	H.011511		Owner's name LADO		D
Project location	W. Baton Rouge, Pointe	Coupee, and St. Landry		Owner's Project Manager	Alaa Sh	nams
Owner's address, p	phone, email ITS Anne	x Bldg., Room 210-S, 1212 East Highway Drive, Baton R	Rouge, LA 70802 22	5-379-1497 <u>alaa.shams@la.go</u>	V	
Services commenced by this firm (mm/yy) 02/19		Total consultant contract cost (\$1,000's) \$6		\$603		
Services completed by this firm (mm/yy) Ongoing		Cost of consultant s	services provided by this firm (\$1	(a'000,1	\$60	

Arcadis provided CEI services for the US 190 ITS Deployment project in West Baton Rouge, Pointe Coupee, and St. Landry parishes. This project consisted of the installation of approximately 225,000 feet of fiber optic cable and conduit, the installation of two communication HUB buildings, and the interconnection of four signalized intersections onto the state communications network. The project had a construction cost of \$2.3 million.

Our qualified and certified inspectors provided CEI oversight including the conduit and fiber optic cable installation that crossed numerous canals and existing utilities, the fiber optic cable splicing process at multiple locations to tie all the fiber optic cable together onto the LADOTD communication network, the installation of HUB building concrete foundations, driveways, gas powered generator installations at HUB sites, driveways and fencing at the HUB sites, and the installation of fiber optic cable into four traffic signal cabinets.

Anthony, (Tony) Jackson, Senior Technician/Senior Inspector, performed the daily inspections for the US 190 ITS Deployment project. Tony has more than 20 years of experience on traffic signal and ITS projects. He maintains certifications on traffic signal construction and inspection, as well as other national safety certifications. Anthony, (Tony) Moore, P.E., Arcadis Senior Transportation Engineer, served as the Project Engineer. Tony has worked on multiple construction projects in the past several years including multiple ITS project for LADOTD.

Tony directed the monthly progress meetings, oversaw and assisted in field inspections, coordinated work performed with the contractor and managed all project records on behalf of LADOTD, monitored and reviewed all Site Manager entries, and prepared monthly pay estimates in Site Manager.

Team Members: Tony Jackson | Tony Moore





PROJECT HIGHLIGHTS

- Arcadis assisted in the review and inspection of an old concrete CCTV pole that was ultimately determined to be unusable. LADOTD had hoped to use the pole for a new CCTV camera installation.
- As part of the daily CEI services, Arcadis inspectors worked an average of 12 hours per day, five days per week to monitor the contractor's construction activities. The aggressive contract schedule required the contractor to work 60 hours per week to complete the project.
- Arcadis inspectors provided complete CEI oversight on all aspects of the project including insuring the safe installation of underground conduit at multiple locations where conduit had to cross large gas lines and multiple other underground utilities.

OOTD PROVE

Firm name	ARCADIS			Past Performance Evaluation Discipline(s)*	
Project name	CEI for Alexandria ITS Deployment Phase 3			Firm responsibility (prime or sub?)	Prime
Project number	H.011505		Owner's name	Louisiana Department of Transportation and Development	
Project location	Rapids Parish, LA		Owner's Project Manager	Alaa Shams	
Owner's address,	phone, email ITS Annex	x Bldg., Room 210-S, 1212 E	East Highway Drive, Baton Ro	ouge, LA 70802 225-379-1497 <u>alaa.shams@la.gov</u>	
Services commenced by this firm (mm/yy) 10/19			Total consultant contract cost (\$1,000's)	\$398	
Services complete	d by this firm (mm/yy)	Ongoing		Cost of consultant services provided by this firm (\$1,000's)	\$375

Arcadis provided CEI services for the Alexandria ITS Deployment Phase 3 project in Rapides parish. This project consisted of the installation of eleven Closed Circuit Television (CCTV) cameras, six poles and eight CCTV lowering devices, two Dynamic Message Signs (DMS) and two poles, 15,000 feet of fiber optic cable and conduit, and the connection of sixteen signalized intersection, one HUB building, one existing CCTV camera, and the LADOTD District office onto the LADOTD fiber optic communications network. The project had a construction cost of \$1.9 million.

Our qualified and certified inspectors provided CEI oversight including the drilled shaft foundations for the new CCTV and DMS poles, erection of the CCTV and DMS poles, installation of the CCTV and DMS cabinets and associated hardware, conduit and fiber optic cable installation that crossed numerous existing utilities, and the fiber optic cable splicing process at multiple locations to tie all the new and existing components onto the LADOTD communication network.

Anthony, (Tony) Jackson, Senior Technician/Senior Inspector, and Cody Lemoine, Senior Technician/Senior Inspector performed the daily inspections for the Alexandria ITS Deployment Phase 3 project. Tony has more than 20 years of experience on traffic signal and ITS projects in both construction and inspection. He maintains certifications on traffic signal construction and inspection, as well as other national safety certifications. Cody Lemoine has more than 7 years of experience on ITS projects, including construction, maintenance, and inspection. Cody has several national certifications including fiber optic cable splicing and testing, high tower inspection, and several others. Anthony, (Tony) Moore, P.E., Arcadis Senior Transportation Engineer, served as the Project Engineer. Tony has worked on multiple construction projects in the past several years including multiple ITS project for LADOTD. Tony directed the monthly progress meetings, oversaw and assisted in field inspections, coordinated work performed with the contractor and

Team Members: Tony Jackson | Cody Lemoine | Tony Moore

managed all project records on behalf of LADOTD, monitored and reviewed all Site Manager entries, and prepared monthly pay





PROJECT HIGHLIGHTS

- Arcadis inspectors oversaw the installation of all the drilled shaft foundations on the project, including one site that was drilled in unstable subsurface soil that was ultimately abandoned and relocated.
- As part of the daily CEI services, Arcadis inspectors worked with the contractor daily to mitigate potential issues including the contractor boring into an underground gas line and expediting the gas company notification and ensuring the safety of all personnel in proximity to the gas line.
- Arcadis inspectors provided complete CEI oversight on all aspects of the project including identifying installation issues with the contractor, i.e. identifying a DMS installation oriented incorrectly, ITS cabinet installations incorrectly installed, and multiple temporary traffic control issues.

estimates in Site Manager.

Firm name	ARCADIS		Past Performance Evaluation Discipline(s)*	ITS	
Project name	Program Management (PM) and Maintenance Management Systems (MMS)		Firm responsibility (prime or sub?)	Prime	
Project number	4400002500 / H.007026	5.5	Owner's name	Louisiana Department of Transportation and Development	
Project location	Statewide, LA Owner's Project Manage		Owner's Project Manager	Erik Smith, PE	
Owner's address,	phone, email 1212 Eas	t Hwy Dr., Room 204-S, Bate	on Rouge, LA 70802 225-37	9-2520 erik.smith@la.gov	
Services commenced by this firm (mm/yy) 06/13			Total consultant contract cost (\$1,000's)	\$1,358	
Services complete	d by this firm (mm/yy)	08/16		Cost of consultant services provided by this firm (\$1,000's)	\$765

Over the past decade, the LADOTD has deployed Intelligent Transportation Systems (ITS) communications and field devices throughout the state. As of July 2014, there are approximately 450 statewide ITS sites including more than 230 CCTV cameras, 79 dynamic message signs (DMS), 119 radar vehicle detectors (RVD), and 16 ramp meter sites. As part of this growth, ITS maintenance has become a high priority.

The LADOTD awarded Arcadis a retainer contract to establish the first ITS Maintenance Program to systematically provide routine and responsive maintenance for the LADOTD ITS infrastructure. Arcadis and its teaming partners have built the program where none existed before. Our ITS and project management experts worked with the LADOTD ITS staff as a team to develop

a program that would fulfill the Department's goals and improve safety and optimal information dissemination to the traveling public.

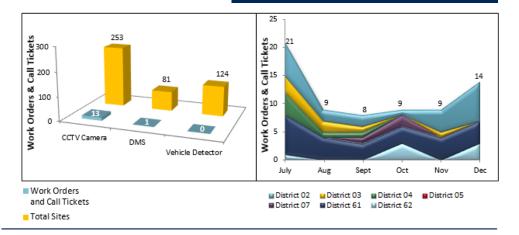
The program's goals include systematic implementation of routine maintenance; improved efficiency of responsive maintenance; comprehensive asset management of ITS devices; efficient mobilization of resources to manage maintenance activities. upkeep and/or replacement of obsolete assets; and tracking maintenance performance. Arcadis meets these goals through the following programs:

- Program Management management plan, quality control plan, progress schedule, resource planning, tracking, administration and reporting
- Maintenance Plan develop, implement, and manage ITS maintenance plan, policies, standards, procedures, and guidelines
- ITS MMS Software deployment planning, installation, configuration validation, data migration support, ongoing update to database, training, and annual MMS ADOTO PRO software support
- Maintenance Tracking and Performance Measures Reporting – site reliability, number of sites covered under routine maintenance, number of tickets and work orders

Team Members: Akhil Chauhan | Jeff Jones

PROJECT HIGHLIGHTS

- Network of ITS experts across the State
- Efficient response and comprehensive management of ITS
- Detail oriented while maintaining budget



The Arcadis team is very knowledgeable and the LADOTD ITS Section staff has had a very pleasant experience working with them. Their responsiveness, attention to details, and timely delivery within the allotted budget have been noteworthy. We have enjoyed working with them and would strongly recommend their services.

Erik T. Smith, ITS Maintenance & Communications Engineer on the ITS Maintenance 2012-2015 Retainer Contract (July 16, 2014)

18. APPROACH AND METHODOLOGY

LADOTD will benefit from Michael Baker's vast CE&I IDIQ experience. Project Manager, Mary Flynn, PE, and her team have successfully delivered more than \$13M in IDIQ task orders in the past eight years. We will utilize Michael Baker's 15 years of LADOTD project experience and former LADOTD Engineers, currently on staff with multiple of the Team members, to seamlessly provide the services LADOTD District 03 requires.

In response to the Scope of Work in the Advertisement, we have outlined the approach and methodology the Michael Baker team will utilize to successfully deliver IDIQ task orders for Stage 5: Construction.

PROJECT UNDERSTANDING | It is understood that this contract is an IDIQ for a duration of 5 years; all work must be complete within the 5-year time. Under the IDIQ, separate Task Orders(TO) will be assigned, mostly in District 03, but may be anywhere statewide. Each TO will have a LADOTD Project Manager and a LADOTD District Coordinator which will be our main point of contact. TO's may be a full service (CE&I) in which the Michael Baker Team will perform all CE&I functions including Project Engineering; Staff Augmentation Service (SAS) in which the Michael Baker Team provides project staff such as inspectors or admins that will report directly to a LADOTD Project Engineer; or Design Build (D-B) Contract Engineering and Administration, in which the Michael Baker Team will assist the LADOTD Project Manager in administration of a D-B project, performing Owner Verification of QC and QA, assist in partnering and dispute resolution. Michael Baker Team has successfully performed CE&I, SAS and D-B Engineering and Administration on IDIQ projects within the last 10 years.

IDIQ EXPERIENCE | In less than 5 years, **MBI Project Manager/Project Engineer, Mary Flynn**, and her team of inspectors and office managers, has been successful at accommodating all of LADOTD's needs to perform CE&I on 7 Task Orders and SAS on 2 Task Orders, with scopes ranging from Adaptive Signal upgrades to I-10 widening of roadway and structures to safety upgrades. 6 of these TO's are now complete, and 2 additional are anticipated to be compete in the next 8 weeks, thus making our staff immediately available. We have continuously met, addressed all needs, and have sound working relationships with many Local Public Agencies (LPA), including Lafayette Consolidated Government.

AVAILABILITY | With the completion of 4 Task Orders over the past month, and 2 more Task Orders anticipated to complete by the end of September 2022, Michael Baker will have **Project Engineering and Inspection staff immediately available** to start work.

MEET THE TEAM | The MBI Team includes multiple consultants chosen for their inspection bench strength and familiarity with District 03 as well as local entities, such as Lafavette Consolidated Government, Lafavette Utilities System, Cities of Carencro, Scott, Iberia and Youngsville. Our Team includes:













<u>Michael Baker International (Michael Baker)</u> – A leading provider of engineering and consulting services across the country that has helped LADOTD effectively and efficiently reach their goals for more than 15 years. Michael Baker has administered full-service CE&I IDIQ contracts, staff augmentation service IDIQ contracts, and Design-Build IDIQ contracts. Services have included project engineering, inspection and testing, CPM schedule review, field office management including 2059 and final audit, and surveying.

<u>C.H Fenstermaker</u> – Highly diversified, multi-disciplinary consulting firm with local experience in engineering and inspection with **LADOTD District 03**, **LCG**, **Carencro**, **Scott**, **St Martin**, **Iberia**, **and Youngsville**. They will provide depth in local inspection/technicians, as well as consultation by former D03 Area Engineer, Steve Draughon.

<u>Neel-Schaffer</u> – Neel-Schaffer employs highly skilled and experienced ex-LADOTD staff to perform and advise on CE&I services for wide variety of projects and disciplines including roadway and bridge construction. NS will provide local Project Engineering as needed and consultation from ex-LADOTD staff, Phil Graves and Frank Standige.

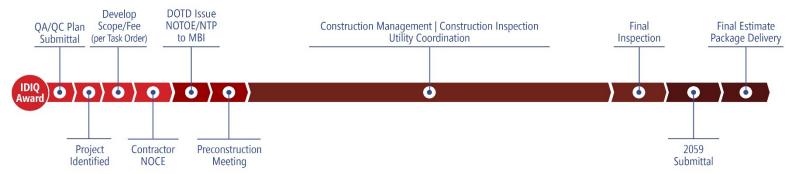
Page 95 of 126 Prime consultant name: Michael Baker International, Inc.

<u>Linfield, Hunter and Junius</u> – LJH is an established professional services firm that offers expertise in special structures in and around intracoastal areas, additionally they have the capability in land surveying as well as hydrographic survey. LJH will be performing construction layout verification, technician services and dispute resolution if needed by the project.

<u>Modjeski and Masters</u> – M&M is internationally renowned for transportation infrastructure engineering with expertise in complex structures, from mechanical/movable to dam, and vehicular to rail. M&M will be providing the expertise engineering and inspection on **all moveable and electrical components of any movable bridge** task order.

<u>Arcadis -</u> Intelligent Transportation System (ITS) experts with local, statewide and national experience performing CE&I on ITS project. Performed CE&I on ITS IDIQ in District 07 as well as inspection on Adaptive Signal Project in District 03. They are intimately familiar with protocol of submittals and requirements of LADOTD Section 45, and have contacts in and surrounding District 03 to maximize coordination of any ITS work. They will perform all **Traffic Signalization and ITS inspection** and Engineering.

Below is Michael Baker's proposed schedule and milestones for the delivery of a typical Task Order on this IDIQ contract.



STAGE 5: CONSTRUCTION

PRE-CONSTRUCTION - Award of Contract Until End of each Task Order assembly period | Upon selection, Project Manager (PM)/Engineer Mary Flynn, the LADOTD PM, and the LADOTD Coordinator will coordinate and work toward meeting several milestones:

IDIQ MASTER CONTRACT | AWARD

Within 10 day of award notification, MBI will provide 2 items: QA/QC Plan and a document verifying that MBI has access to a testing Laboratory. The QA/QC Plan shall include:

- The authority and responsibility of each position for both full-service and staff augmentation task orders
- Procedures for inspecting work, maintaining personnel training, and certification document control (including RFI process)
- Maintaining equipment calibrations
- Internal audit procedures of work and documentation and IA coordination

★Goal: Early establishment of roles, expectations, procedures, and standards

Additionally, MBI Project Manager will provide a list of all job classifications for MBI and each team member for LADOTD development of "Specific Rates of Compensation" list that will be used for the duration of the IDIQ. All 3 items are required to finalize the Master IDIQ Contract.

DEVELOPMENT OF TASK ORDER | Full service or staff augmentation services will be established at this time. We will:

★Goal: Understand LADOTD's task order expectations

- Download the engineering plans and engineers time estimate for the identified project from Falcon (DOTD Plans Room)
- Establish a scope with the LADOTD Project Manager for the Task Order
- Develop a work hour proposal, identifying specific positions and anticipated hours to perform the scope, and all direct expenses anticipated
- Break down scope and fee by prime and subconsultant labor and direct expenses, as required by LADOTD Construction Contract Services (CCS).

- LADOTD will provide a copy of the Notice of Task Order Execution (NOTOE) for review prior to requiring signature and insurance documentation.
- Notify Headlight personnel, and provide them with staff names that will need access under the task order.

NTP OF EACH TASK ORDER | We will become intimately familiar with the plans, contractor's proposal, and non-standard specifications. We will:

- Upon NTP, perform a field review of plan locations to identify visible issues to address in the pre-construction meeting
- Distribute the project-specific sampling plan to the team to begin proactively source approval sampling (concrete components, borrow pits, etc.).
- Develop electronic field book within **OneDrive** to allow accessibility to all inspection staff at all times and consistency on the task order.

PRE-CONSTRUCTION MEETING | Ms. Flynn will coordinate, schedule, and conduct the pre-construction meetings two-four weeks before work begins on each task order:

- Inviting all key individuals: Contractor, LADOTD PM, Coordinator, Lab Engineer and EEO/DBE, FHWA, Entity, Utility Representative if needed, lead inspectors, etc.
- Reviewing each item on the agenda and collecting the contractor's required documentation such as the SWPPP, project CPM schedule, emergency contact, and Traffic Control (TC) certifications, required submittals, OCP Insurance Affidavit.
- Identify a date for contractor NTP, which must be within 30 days of NOCE, or Assembly Period extension if needed.
- The Office Manager, Elizabeth "Liz" Boone, taking attendance and meeting minutes for distribution
- This meeting will be followed up with subsequent field meeting to work thru solutions together and begin utility and landowner coordination.

CONSTRUCTION - (Start of construction through final acceptance of each task order)

COMMUNICATION | Communication among stakeholders will include:

★Goal: Prevent/mitigate issues

to entire team.

★Goal: Relay LADOTD expectations

- **Progress meetings** Held periodically (weekly for large task orders, and bi-weekly for smaller task orders) to discuss progress, identify corrections needed, review the lookahead to secure proper material testing and staffing resources
- **Pre-activity meeting** Held prior to each major activity. The objective is to review the QA/QC plan, contractor's work plan, establish expectations from both sides, and identify acceptance measures and points of contact. Individuals directly involved with the operation should attend
- **Utility Meeting** If conflicting utilities have not been moved prior to construction, we will hold a bi-weekly independent utility meeting to keep apprised of utility progress and identify potential work shifts to non-impacted areas to minimize schedule impacts
- CPM Schedule Meeting If CPM schedules are required by the contract, after every schedule update is provided by the contractor; Michael Baker's CPM schedule reviewer, Gary Chodkowski, PE, will hold a meeting to review comments with the contractor. Non-CPM schedules will be reviewed at the regular progress meetings

INSPECTION | At each progress meeting, the activities for the following work period will be identified and staffing resources will be assigned.

- A lead inspector, certified for the scope of work, will be assigned to the task order.
- The lead inspector will handle all day-to-day inspection operations, such as **SiteManager daily diaries**, verifying conformance to plans/specifications, **charging time**, SWPPP verification, material sampling and testing and timely sample delivery, updating Project Engineer of anything that could impact cost or schedule, training LADOTD Technicians if requested, etc.
- The lead inspector will be responsible for accepting work for payment and **notifying contractor and project engineer** timely if work is not satisfactory. This includes appropriate certification for materials placed (Cert of Conformance, Cert of Analysis, Buy America, etc.)
- Material samples will be input into SiteManager Materials and LAPAVE Software systems
- Inspectors will inspect, test, and accept work performed by **utility** companies for compliance; track labor, equipment, and material on Force Account; and monitor progress according to contractors schedule to **provide update at weekly meetings**.
- Each inspector will be equipped with an **iPad with Headlight** to maintain project documentation, including photos, daily work reports, including contractor's progress, weather, erosion checks, pay items, etc. MBI's Lead inspection staff have been utilizing Headlight for 2 years on LADOTD pilot projects.

Page 97 of 126 Prime consultant name: Michael Baker International, Inc.

- In the case of large projects with multiple crews, the lead inspector will notify Ms. Flynn if additional staff are required, as the contractor adds crews or additional work shifts
 (night work), to be brought to the LADOTD Coordinators attention for review of staffing and approval if not already addressed within original scope.
- Appropriately trained subconsultants will be brought in for specialized inspection, such as: Arcadis IMSA technician will perform ITS inspections, Modjeski and Masters will perform all mechanical and electrical inspection on movable bridges, LJH will perform inspections on specialized coastal structures like T-walls or boat houses.
- Technicians will be brought in on an as-needed basis, such as concrete field testing, asphalt plant, or nuclear density testing.
- An ATSSA TCS certified inspector will spot check that all **traffic control** devices are functioning properly, identify any observed near misses, verify TC dailies are maintained and accurate by the contractor daily, and communicate any required repairs to the contractor.

DOCUMENT CONTROL | All incoming and outgoing documentation will flow through our Office Manager, Liz Boone, as established on previous LADOTD IDIQ projects.

The Office Manager, Ms. Boone, will log all documentation with identifying information on a running log accessible by OneDrive

★Goal: Expedited closeout

- If the documentation is a **shop drawing or plan revision/plan RFI**, Ms. Boone will disseminate the document to the appropriate reviewer as specified by the LADOTD PM.
- All documentation pertaining to materials sampling, testing results or certification, will be **filed** by Ms. Boone in the appropriate materials section for expedient 2059 closeout. She will also enter material certifications and **visual inspections** notes by inspectors into SiteManager Materials.
- Project Engineer will perform an **audit** on DWR entries and field book pay quantities at the close of each **partial estimate** date; a draft estimate of the pay quantities will be reconciled with the contractor prior to submitting for approval within SiteManager. Ms. Boone will verify all TC dailies, erosion control reports, **EEO documents**, and appropriate **AASHTOWare payroll** are all submitted prior to approval of Partial Estimate. Completed work will be noted on **as-built plan** set with any changes.
- Ms. Boone will provide weekly progress reports to the LADOTD Coordinator summarizing previous week's completed work and anticipated work for the current work week.
- All inspector dailies will be QC reviewed and authorized by Ms. Flynn or her designee for completeness and will raise any potential claim issues to the LADOTD Coordinator, and will document and proceed to communicate with contractor to handle per appropriate EDSM

CHANGE MANAGEMENT | Changes to plans or specifications will follow a precise change management protocol.

When a change is identified by either the contractor or CE&I staff, it will be documented in the inspector's daily diary. The LADOTD Coordinator and the contractor's point of contact will be immediately notified verbally and in writing. Ms. Flynn will discuss the justification and cost with the LADOTD PM to verify budget will allow the change; prepare the Change Order with justification and appropriate backup per specification 109.04, upload all documents to **Content Manager** and SiteManager, and work with all approving parties to obtain seamless approval. Ms. Boone will subsequently distribute for signature

and file for closeout.

POST CONSTRUCTION - (Final Acceptance - Final Estimate Package)

ACCEPTANCE | Upon substantial completion of each task order, Ms. Flynn will stop time and arrange a **final inspection** with all interested parties and a **punch list** will be developed.

• Upon completion of the punch list, Ms. Flynn will submit Form 2059 and all backup documentation to the LADOTD District Lab Engineer

★Goal: Final Audit box acceptance in 30 days

- Final Estimate is generated, with final Weather and Workday Report.
- Upon acceptance of Form 2059, Ms. Flynn will schedule delivery of the final audit box to the LADOTD headquarters for review and acceptance
- Final Audit box will be hand delivered to LADOTD Audit Department

19. WORKLOAD

Firm(s)	Past Performance Evaluation Discipline(s) *	State project number	Project name	Remaining Unpaid Balance**
		Contract No. 4400014845 Task Order No. H.012018.6 S.P. No. H.012018.6 F.A.P. No. H012018	Adaptive Traffic Signal and Implementation, Lafayette Parish	\$413,635
		Contract No. 440001485 Task Order No. H.0003184.6 S.P. No. H.003184.6	IDIQ Contract for Construction Engineering and Inspection Services with majority of work in District 07, I-10: Texas State Line - E. of Coone Gully, Calcasieu Parish	\$779,165
		Contract No. 4400013851 Task Order No. H.013271.6 S.P. No. H0.013271.6 F.A.P. No. H.013271	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I), Statewide Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish	\$111,919
		Contract No. 4400013851 Task Order No. H.013271.6-2 S.P. NO. H.013271.6-2 F.A.P. No. H013271	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish	\$19,226
Michael Baker	CE&I/OV	Contract No. 4400013851 Task Order No. H.013271.6-3 S.P. NO. H.013271.6-3 F.A.P. No. H013271	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish	\$10,697
		Contract No. 4400013841 Task Order No. H.012473.6 S.P. No. H.012473.6 F.A.P. No. H012473	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I), Statewide Marconi Dr. Shared-Use Path	\$24,861
		Contract No.4400013851 Task Order No. H.009308.6S.P. No. H.009308.6F.A.P. No. H009308	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I), Statewide New Orleans DPW SRTS Sidewalk Project	\$114,750
		Contract No.4400013851 Task Order No. H.012527.6 S.P. No. H.012527.6 F.A.P. No. H012527	Local Road Safety Upgrade (W. Feliciana) West Feliciana Parish	\$155,417
		Contract No.4400013851 Task Order No. H.013082.6 S.P. No. H.013082.6 F.A.P. No. H013082	Bootlegger Road Sidewalks St. Tammany Parish	\$132,477

Firm(s)	Past Performance Evaluation Discipline(s) *	State project number	Project name	Remaining Unpaid Balance**
	CE&I/OV	Contract No. 4400015166 S.P. No. H.007288.6 (CE&I) F.A.P. No. H007288	Montgomery St. (LA 34 – I-20), City of West Monroe, Ouachita Parish	\$58
	ITS	Contract No. 4400011253 S.P. No. H.011500.6	Retainer Contract for Intelligent Transportation Systems (ITS), Lake Charles ITS Phase 3	\$6,864
	Road Bridge	Contract No. 4400021519 S.P. No. H.012030.5 F.A.P. No. H012030	US 371: KCS RR Overpasses HBI	\$279,497 \$279,497
	Road Bridge Environmental	Contract No. 4400019379 S.P. No. H.013797 F.A.P. No. H013797	LA 30: EBR PL-I-10	\$135,500 \$51,325 \$199,705
	Environmental	S.P. No. H.005168 F.A.P. No. DE-9208 (500)	NORG-Jefferson Highway EA, New Orleans, Louisiana Supplemental Agreement	\$477,295
Michael Baker	Environmental Road	S.P. No. H.005168	NORG – Avondale PEL Study, New Orleans, Louisiana Supplemental Agreement	\$840,388 \$95,500
		Contract No. 4400017092 Task Order No. 2	Collection of Existing Watershed Datasets, Models, and Studies; and Proposition of Modeling Design Approach, Schedule and Costs, Region 6	\$977,311
		Contract No. 4400017092 Task Order No. 3	Collection of Existing Watershed Datasets, Models, and Studies; and Proposition of Modeling Design Approach, Schedule and Costs, Region 6	\$1,875,035
	Other	Contract No. 4400017090 Task Order No. 2	Collection of Existing Watershed Datasets, Models, and Studies; and Proposition of Modeling Design Approach, Schedule and Costs, Region 4	\$1,166,450
		Contract No. 4400017090 Task Order No. 3	Collection of Existing Watershed Datasets, Models, and Studies; and Proposition of Modeling Design Approach, Schedule and Costs, Region 4	\$196,968
		Contract No. 4400019130 Task Order No. 1	IDIQ Contract for Statewide Aviation Program Update – Phase II Statewide	\$36,591

	Past Performance Evaluation			Remaining Unpaid
Firm(s)	Discipline(s) *	State project number	Project name	Balance**
	Data Collection, Planning, Survey	Contract No. 4400017090	IDIQ Contract for Louisiana Watershed Initiative (LWI) Region 4 (Task Order No. 2) Acadia, Allen, Beauregard, Calcasieu, Cameron, Sabine, and Vernon Parishes, LA	\$1,356,189
	Data Collection, Planning, Survey	Contract No. 4400017090	IDIQ Contract for Louisiana Watershed Initiative (LWI) Region 4 (Task Order No. 3) Allen, Beauregard, Calcasieu, Cameron, DeSoto, Natchitoches, and Vernon Parishes, LA	\$3,370,634
	Survey	Contract No. 4400017091	IDIQ Contract for Louisiana Watershed Initiative (LWI) Region 5 (Task Order No. 3) Lafayette Parish, LA	\$440,617.50
Fenstermaker	Survey	Contract No.4400017092	IDIQ Contract for Louisiana Watershed Initiative (LWI) Region 6 (Task Order No. 2) Terrebonne Parish, LA	\$136,572
	Survey	Contract No.400017092	IDIQ Contract for Louisiana Watershed Initiative (LWI) Region 6 (Task Order No. 3) Assumption Parish, LA	\$777,048.50
	Road	Contract No.4400020291 S. P. No. H.012869	LA 182 (Univ) @ LA 723 (Renaud) Roundabout Lafayette Parish, LA	\$312,125
	Road	Contract No. 4400020016 S.P. No. H.011833.5	St. Mary Street Sidewalks Lafayette Parish, LA	\$156,504
	Planning	Contract No.4400020960	Discovery NFIP CTP Statewide	\$19,768
	Environmental	H.000284.2	US 90 Pearl River Bridges, Route US 90, Saint Tammany Parish (PRIME)	\$77,149
		SPN 736991548	Travel Demand Model Support Services Statewide (PRIME)	\$80,081
	Planning	H.972374.1	Local Public Agency Documented Planning Process, Statewide	\$91,931
Neel-Schaffer	Planning/Traffic	H.014745.1	LA 383 Corridor Study	\$236,487
		H.014044.1	US 80: Intersection @ Bellevue Road, Route US 80	\$10,288
	Traffic	SPN 4400010428 SA #2	Kansas Lane - Garrett Road Connector and I-20 Improvements (SUB)	\$2,655
		H.013284	MRB South GBR: LA 1 to LA 30 Connector, Ascension, EBR, Iberville & WBR	\$53,368

F:/a)	Past Performance Evaluation	Ctata music et mumb en	Ducinot name	Remaining Unpaid
Firm(s)	Discipline(s) *	State project number	Project name	Balance**
		H.013766.5	Local Road Signs & Striping (Caddo) (SUB)	\$1,109
		H.014579.5	FYA Signal Improvements (LCG)	\$730,822
	Traffic/Road	H.011235 H.100108.1 H.013713.1	I-49 South at Verot School Road, Lafayette Parish, (SUB) Safety Projects: Independence SRTS - Phase II Safety Projects: LA 60 Bogalusa H.S. Ped Improvements	\$16,114 \$3,294 \$3,717
	Road	H.013014.5 H.009290.5	Local Roads Signing (Vermilion) LSU Lab School SRTS Project	\$5,565 \$61,842
Neel-Schaffer		H.010616 H.004780.5 EWL No. 6 H.013256.5	I-20: LA 544 Overpass Replacement Kansas Lane Connector ITS: I-10 ITS Scott to Lake Charles	\$340,510 \$28,218 \$16,710
	ITS	H.014513.1	ITS: Lafayette ITS Architecture Update ITS: I-10 ITS Scott to Lake Charles Technical Support	\$31,941
		H.013256.6	Services During Construction	\$23,867
		H.012384.5 H.011504.5	ITS Fiber Management System Data Collection Alexandria ITS Phase 2	\$105,157 \$153,197
	Other	H.014684.1 H.014959.1	D61 Intersections: Safety Study District 61 US 167: I-10 to Willow St. RSA	\$411 \$54,977
Linfield, Hunter & Junius	Bridge	H.008145	LA 1: Leeville to Golden Meadow, Phase 2 (T-Wall) Route: LA 1, Lafourche Parish	\$54,554
	CE&I/OV Bridge	H.011494.6 H.009479	US 90 Atchafalaya River Bridge Rehabilitation West Larose Vertical Lift Bridge Rehabilitation - Supplement No. 2	\$29,341 \$332
		JN 3144	Expert witness services in bridge design, construction, repair and forensic analysis	\$274,617
		H.010882.6	4th Street Bridge Rehabilitation Paint (Supplement No. 3) Route LA 18	\$7,136
		H.009859.5	Ten Truss Bridges - Load Rating and Evaluation	\$63,337
	Bridge	H.009859.5	Sunshine Bridge Load Rating after Collision Repair - Task Order 4	\$13,605
Modjeski &		H.009859.5	Load Rating of 14 Complex Bridges	\$291,984
Masters		H.001234.5	Port Allen Canal Bridge	\$64,231
		H.011705.6 H.012343.6-1	US 11: Lake Pontchartrain Bridge Rehab Phase 2 (HBI) LA 70: Mississippi River Bridge Phase III	\$0 \$25,508
		H.013179.6	LA 1064: Little Natalbany River Bridge Replacement - Construction Svcs.	\$25,598 \$14,727

	Past Performance			Remaining
	Evaluation			Unpaid
Firm(s)	Discipline(s) *	State project number	Project name	Balance**
		H.013183.6	LA 16: Tangipahoa River Bridge Replacement -	\$33,963
			Construction Svcs.	
		H.013193.6	US 61: Thompson Creek Bridge - Construction Svcs.	\$804
			Rehabilitation and Replacement	
		H.013829.5	I-10 and LA 47: Overhead Sign Upgrade	\$0
		Task Order No. 2	LG Bridge Design Example and Parametric Studies	\$74,644
		H.012343.6	LA 70: Mississippi River Bridge Phase III - Legal	\$13,787
		H.000303.6	Danzinger Bridge Rating and Repair	\$54,259
		H.009859.5	Strengthening of US 90 Bridge 201810	\$81,310
		H.003144.6-2	Luling Bridge Cable Stay Replacement Project	\$463,624
		H.011485.6	LA336-1: Bayou Teche Bridge Rehabiliation	\$118,284
		H.000263.5	Chef Menteur Pass Bridge & Approach	\$27,466
		H.011965.5	LA 47: IWGO Bridge Rehabilitation (HBI)	\$15
			LA 47: Over the Intercoastal Waterway Gulf Outlet (IWGO)	
		H.009859.5	Prien Lake Bridge Structural Rating	\$18,259
		H.004420.5	Barataria Preliminary Fender Design	\$2,120
Modjeski &		H.014280.5	Bayou Ramos Bridge Girder Study	\$48,779
Masters		H.014673.5	I-49 US 165 Debonded PPC Girder Rehab	\$178,849
Masters		H.014587	LA 302: Kerner Ferry Bridge Repairs PH 2 - Constr Support	\$74,912
		H.013946.6	Sunshine Bridge Fender Construction - 2021	\$74,536
		H.009859.5-2	Load Rating of two existing bridges	\$166,483
		H.004420.5	Bayou Barataria Bridge at Jean Lafitte - Supp 1	\$681
		H.014406.6	Houma Navigation Canal Swing Bridge - Electrical Repair	\$27,778
	Bridge		CRED	
	Dridge	H.014673.5-2	NSFRP Specification Review	\$9,926
		H.004100	Subconsultant: LA 415 to Essen Lane on I-10 and I-12	\$1,596,996
			CMAR RCP Plans	
		H.001234.6	LA 1: Port Allen Canal Bridge Replacement - Phase 1	\$227,569
			CRES	
		H.014212.6	I-10 Atchafalaya Bridge Navigational Lights Repl	\$71,114
		H.003014.6	I-10: LA 347 to Atchafalaya Fldwy Bridge (Const. Svcs.)	\$16,430
	Other	H.010601.6	I-10: LA 328 to LA 347 - CRES	\$47,334
	Olitoi	H.011137.5	I-12: LA 1077 to US 10 Roadway and Navigation Lighting	\$38,002
		H.011235	Subconsultant: I-49 South at Verot School Road - Lighting	\$32,989

	Past Performance			Remaining
	Evaluation			Unpaid
Firm(s)	Discipline(s) *	State project number	Project name	Balance**
		H.004791	Subconsultant: Belle Chasse B7T Replacement P3 -	\$52,786
			Electrical and Structural	
		H.013866.6	I-12: LA 21 to US 190 Navigation Lighting & Roadway	\$74,084
			Lighting	
		H.003184.6	I-10: Texas State Line - E. of Coone Gully - CRES	\$70,639
		H.012889.5	I-20 Rehabilitation - Roadway Lighting (Pines Road to I-220)	\$117,659
		H.011328.2	I-49 South (Ricohoc to Berwick)	\$176,056
		H.012889.5	I-20 Rehab (Pines Road to I-220)	\$124,699
		H.003370	I-220/I-20 Interchange IMP & BAFP Access Design Build	\$26,548
	Traffic	H.004100.5	I-10: LA 415 to Essen Lane on I-10 and I-12	\$586,622
	Trailic	H.005121	LA 1/LA 415 Connector	\$105,842
		H.972419.1	SHSP Update and Regional SHSP Marketing/Advertising	\$7,989
			Support	
		H.013797	LA 30: EBR PL – I-10	\$449,342
	Road	H.011328.2	I-49 South (Ricohoc to Berwick)	\$353,273
		H.004100.5	I-10: LA 415 to Essen Lane on I-10 and I-12	\$227,079
		H.013868.5	ITS Program Management and Operations (2022)	\$593,753
Arcadis-US	ITS	H.013868.6 (A)	ITS Routine Maintenance Engineering and Inspection (ME&I) (2022)	\$600,711
		H.013868.6 (B)	ITS Responsive/Emergency Maintenance Engineering and Inspection (ME&I) (2022)	\$147,799
		H.011220.6-1	I-10 CBD2 Carrollton-Lafitte Ave and Supplement No. 1	\$55,129
	OFALIOVI	H.013710.6	I-10: US 61 to Laplace ITS Deployment	\$512,289
	CE&I/OV	H.012901.6, H.010634.6	US 90Z (Bodenger Blvd. – Stumpf Blvd.)	\$339,654
		H.012018.6	Adaptive Traffic Signal Design and Implementation	\$12,608
	Bridge	H.004100.5	I-10: LA 415 to Essen Lane on I-10 and I-12	\$1,078,626
		H.002397.2	LA 16 (Pete's Hwy) Interstate 12 Interchange Route	\$20,109
		H.011328.2	I-49 South (Ricohoc to Berwick)	\$828,788
	Environmental	H.009932	US 80 Widening: Vancil Road to Well Road Environmental Assessment	\$5,343
		4400019338	Rural Bridge Replacement Initiative Phase II – Multiple State Project Numbers – Districts 02, 03, 07, 61, and 62	\$326,350.00

20. CERTIFICATIONS/LICENSES

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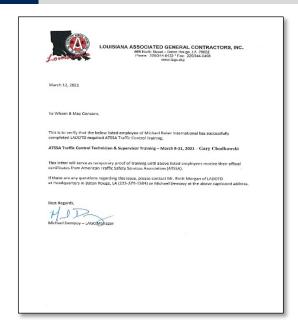
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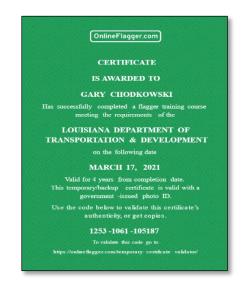




Gary Chodkowski, PE

Michael Baker









OnlineFlagger.com

CERTIFICATE

IS AWARDED TO

JASON MASHELL

Has successfully completed a flagger training course meeting the requirements of the

LOUISIANA DEPARTMENT OF TRANSPORTATION & DEVELOPMENT

on the following date

DECEMBER 1, 2021

Valid for 4 years from completion date.

This temporary/backup certificate is valid with a government -issued photo ID.

Use the code below to validate this certificate's authenticity, or get copies.

1253 -1061 -118136



LOUISIANA ASSOCIATED GENERAL CONTRACTORS, INC.

666 North Street - Baton Rouge, LA 70802 Phone: 225/344-0432 * Fax: 225/344-0458 www.lagc.org

March 16, 2021

To Whom It May Concern,

This is to verify that the below listed employee Of Michael Baker International has successfully completed LADOTD required ATSSA Traffic Control Training.

ATSSA Traffic Control Supervisor Refresher Training - February 10, 2021 - Gary D. Icenogle

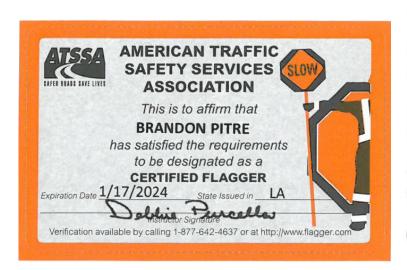
This letter will serve as temporary proof of training until above listed employees receive their official certificates from American Traffic Safety Services Association (ATSSA).

If there are any questions regarding this issue, please contact Mr. Brett Morgan of LADOTD at Headquarters in Baton Rouge, LA (225-379-1584) or Michael Demouy at the above captioned address.

Rest Regards

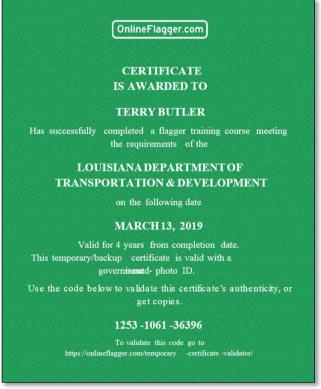
Michael Demouy - LAGC Manager

























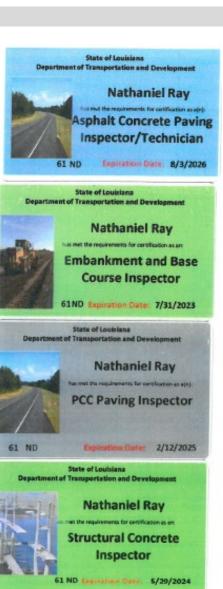


Lead Abatement/Sand
Blasting/Steel Girder Paint
Inspection Training |
LADOTD District 8 |
Completion 2011





American Traffic Safety Services Association 15 Riverside Parkway, Suite 100 • Fredericksburg, VA 22406-1077 Office: 540-368-1701 • Toll-Free: 800-272-8772 • Fax: 540-368-1717 www.atssa.com





PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Frank H Standige

has attended

Traffic Control Supervisor Refresher-LA State Specific

Training Course

9/25/2020 to 9/25/2020

Date

Vice President of Member Services

Baton Rouge, LA Location Alaes, Tetachur President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



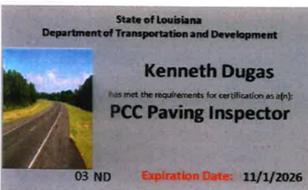
American Traffic Safety Services Association ATSSA.com





















Nathan Junius, PE

Linfield, Hunter and Junius







Robert Nockton

Linfield, Hunter and Junius







Mark Annino

Linfield, Hunter and Junius







Bryce Vazquez

Linfield, Hunter and Junius







John Jackson

Linfield, Hunter and Junius











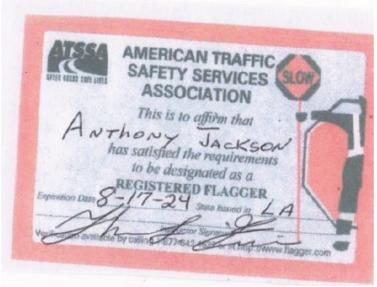














21. QA/QC PLAN AND/OR WORK PLAN – N/A

22. SUBCONSULTANT INFORMATION

Firm Name (as registered with			
Louisiana's Secretary of State)	Address	Point of Contact and email address	Phone Number
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Modjeski & Masters, Inc.	1100 Poydras Street, Suite 900	Zolan Prucz,, PhD, PE	504-524-4344
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23. LOCATION – N/A