#### PROPOSAL TO PROVIDE CONSULTANT SERVICES

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

Prime consultant should enter the firm name in the footer at the bottom of this page. (It will carry over to subsequent pages.)

1.	Contract title as shown in the advertisement	IDIQ Contracts for Value Engineering Services
2.	Contract number(s) as shown in the advertisement	4400024147 and 4400024148
3.	State Project Number(s), if shown in the advertisement	
4.	Prime consultant name (as registered with the	VE Group, LLC
	Louisiana Secretary of State where such registration is	Charter # 40114573Q
	required by law)	
5.	Prime consultant license number (as registered with	EF.0005115
	the Louisiana Professional Engineering and Land	
	Surveying Board (LAPELS) if registration is required	
	under Louisiana law)	
6.	Prime consultant mailing address	PO Box 179, Quincy, FL. 32353
7.	Prime consultant physical address (existing or to be	15 W. King St., Quincy, FL. 32351
	established, if location is used as an evaluation criteria)	
8.	Name, title, phone number, and email address of prime	Frank Ventry, AVS, Executive Manager
	consultant's contract point of contact	850-627-3900, frank@vegroupllc.com
9.	Name, title, phone number, and email address of the	Frank Ventry, AVS, Executive Manager
	official with signing authority for this proposal	850-627-3900, frank@vegroupllc.com
10	. This is to certify that all information contained herein is	
	accurate and true, and that the team presently has	
	sufficient staff to perform these services within the	
	designated time frame. By submitting this proposal,	
	proposer certifies that it is not engaged in a boycott of	
	Israel and it will, for the duration of its contract	

obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.

11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.

Signature (shall be the same person as #9):

Frank\_ Ventry

Date:5/16/2022

Firm(s):

N/A %:

# 12. Past Performance Evaluation Discipline Table:

As indicated in the advertisement, insert the completed table here. The percentages for the prime and sub-consultants must total 100% for **each past performance evaluation discipline**, as well as the overall total percent of the contract.

**Sub-consultants are allowed to be used for this proposal.** Fill in the table by identifying only those evaluation disciplines consistent with the approach and methodology proposed in Section 18 of the DOTD Form 24-102\*, the name of each firm that is part of the proposal, and the percentage of work in each past performance evaluation discipline to be performed by that firm. The percentage estimated for each evaluation discipline is for evaluation purposes only and will not control the actual performance or payment of the work. The percentages for the prime and sub-consultants must total 100% for each past performance evaluation discipline, as well as the

overall total percent of the contract. (Add rows and columns as needed)

overam total percent of the	• • • • • • • • • • • • • • • • • • • •		(1200)	o mo carrer	coramine c	110000)				
Evaluation	% of	Prime	Firm B	Firm C	Firm D	Firm E	Each			
Discipline(s)	Overall						Discipline			
	Contract	VE Group, LLC					must total to 100%			
"Other- (Value Engineering)"	100	100%					100%			
	Identify the percentage of work for the <b>overall contract</b> to be performed by the prime									
consultant and each sub-consultant.										
Percent of Contract	100%	100%					100%			

The only past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other. The crosswalk from the old categories to the new categories can be found at the link below:

http://wwwsp.dotd.la.gov/Inside LaDOTD/Divisions/Engineering/CCS/General%20Information/CPPR%20Crosswalk%20to%20New %20Evaluation%20Disciplines.pdf. (same link as in the advertisement)

# 13. Firm Size:

For all firms that are part of this team, indicate the approximate number of personnel to be committed to this contract, by DOTD Job Classification and the total number of personnel within the firm that could provide support, if needed. If a specialized job classification is required and not included on the DOTD job classification list, specify "Other (xxxx)" and include the classification title inside the parentheses. The DOTD Job Classification(s) to be used can be found at the following link:

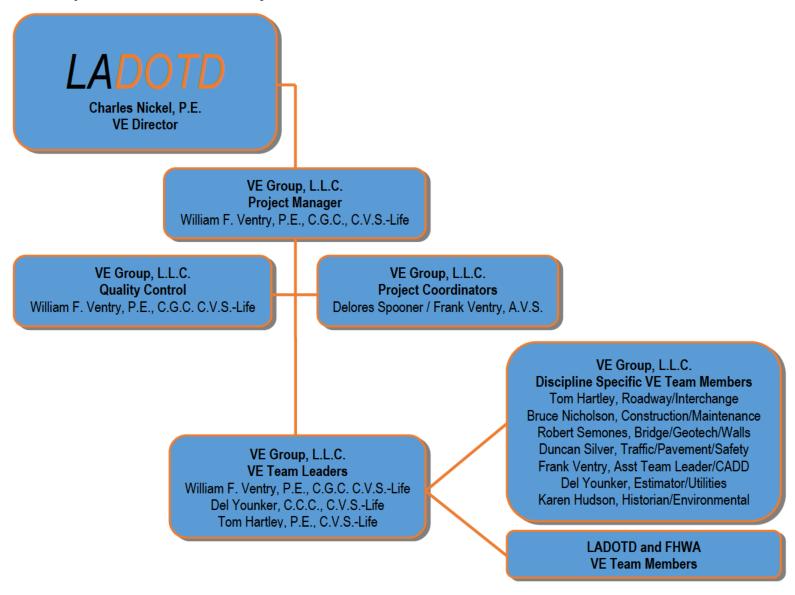
 $\frac{http://wwwsp.dotd.la.gov/Inside\_LaDOTD/Divisions/Engineering/CCS/Job\_Qualification/Job\%20Classifications\%20with\%20Descriptions.pdf}{}$ 

Firm name	DOTD Job Classification	Number of personnel committed to this contract	Total number of personnel available in this DOTD Job Classification (if needed)
VE Group, LLC	"Other - (Value Engineering)"	9	12

(Add rows as needed)

# 14. Organizational Chart:

Provide an organizational chart showing ALL **relevant** prime consultant and sub-consultant (if applicable) personnel assigned to the contract, area of project responsibility for each, and reporting lines for the purposes of this contract. An individual's role does not necessarily have to match their DOTD job classification identified in Section 13.



# **15. Minimum Personnel Requirements:**

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm employed by	Type of license / certification & number	State of license	License / certification expiration date
1,2,3,4	William F Ventry	VE Group, LLC	P.E, -Civil Engineering (LA-P.E. 30917) C.V.S. (84063) C.G.C.	FL, DE, GA, LA, KY, KS, MO, NM, WI	C.V.S (LIFE) LA P.E. exp. 3/31/2024 C.G.C. current P.E.'s current
4	Del Younker	VE Group, LLC	C.C.C.(01121), C.V.S. (930902)	FL	C.V.S (LIFE) C.C.C. current
	Robert Semones	VE Group, LLC	P.E., R.L.S., P.G.	KY	P.E. current
4	Tom Hartley	VE Group, LLC	P.E. C.V.S.(20010901)	FL, AZ, MS	C.V.S (LIFE) P.E.'s current
	Bruce Nicholson	VE Group, LLC			
	Duncan Silver	VE Group, LLC	P.E., R.L.S.	UT, WY	P.E.'s current
	Karen Hudson	VE Group, LLC	Ph.D.		
	Frank Ventry	VE Group, LLC	A.V.S.		
	Delores Spooner	VE Group, LLC		_	

(Add rows as needed)

# 16. Staff Experience:

Firm en	Firm employed by VE Group, LLC							
Name	William	F Ventry			Years of relevant experience with this employer	34		
Title	Principle	Project Manager			Years of relevant experience with other employer(s)	25		
Degree(	(s) / Years	/ Specialization		BS M	Ianagement, P.E., C.V.SLife, C.G.C.			
Active r	egistration	n number / state / exp	iration date	P.E. i	n FL, DE, GA, <mark>LA(PE:30917, 2024)</mark> , KY, KS, MO, NM, WI	[		
Year reg	gistered	1964	Discipline	Civil Engineering				
Contrac	t role(s) /	brief description of re	sponsibilities	Project Manager and Principal Team Leader				
Experie	nce dates	Experience and qua	alifications rele	evant to	the proposed contract; i.e., "designed drainage", "designed	ed girders",		
(mm/yy	–mm/yy)	"designed intersection	on", etc. Expe	rience o	dates should cover the time specified in the applicable MPR(	s).		
1988-cu	1988-current VE Group, LLC Project Manager/P			<b>Principa</b>	al Team Leader for over 80 On Call/IDIQ Value Engineering	g Contracts		
1984-1988 FDOT Deputy Secretary Statewide				e preconstruction and design, construction and maintenance				
1979-19	984	FDOT Chief, Burea	u of Value Eng	gineerin	ng Statewide			

#### **RESPONSIBILITIES**

Mr. Ventry serves as the Manager of Value Operations for **VE Group, LLC** and functions as the Team Leader for Value Engineering projects. Mr. Ventry also supervises all Value Engineering Training Workshops and all Value Engineering project studies.

#### **EXPERIENCE**

WILLIAM F. VENTRY, P.E., C.G.C.,C.V.S., is both a Registered Professional Engineer and a Certified Value Specialist (C.V.S.)-LIFE. Mr. Ventry is Registered as a Professional Engineer in Delaware, Florida, Georgia, Louisiana, Kentucky, Kansas, Missouri, New Mexico, and Wisconsin; he is also a Certified Value Specialist (C.V.S.), and is a Registered General Contractor in Florida. He has over 45 years' experience in transportation. Having served in numerous positions with the Florida Department of Transportation (FDOT), including Project Manager of major projects, as well as Chief Value Engineer, William F. Ventry has a complete and thorough understanding of both the technical and Value Engineering assignments of transportation projects. In 1979, while Bureau Chief for Value Engineering, he established and then directed Florida's Value Engineering Program for over five years.

VE Group, LLC Established and directs a National Value Engineering Consulting Firm. Conduct SAVE approved, Forty Hour Workshop/Seminars. Perform project Value Engineering studies for transportation agencies. Assist transportation contractors in the preparation of Value Engineering Change Proposals. Work in conjunction with transportation agencies in the development of Value Engineering Programs. Conduct Value Engineering Team Leader Workshops, General Orientations and Management Overviews. Mr. Ventry has conducted over 360 transportation VE studies and workshops and has served as Project Manager for over 760 VE studies and workshops specific to DOT's transportation needs.

# ■ Florida Department of Transportation, Tallahassee, Florida

**Deputy Assistant Secretary** for Technical Policy and Engineering Services. Statewide responsibility for preconstruction and design, construction, maintenance and the quality improvement program office. Served on Department's executive and construction contract awards committees.

**Director Division of Preconstruction and Design**, responsible for statewide preconstruction and design activities, including right-of-way, environment, topography, roadway design, structural design, estimates, consultant/project management, architectural services and value engineering.

**Chief, Bureau of Right of Way**, responsible for insuring development, implementation and compliance with statewide policy procedures and standards relating to the acquisition of property to be used for right-of-way purposes. The major acquisition responsibilities included: (a) right-of-way surveying and mapping; (b) operations, including production, services and quality assurance and compliance review; and (c) eminent domain legal operations.

Chief, Bureau of Value Engineering. Served for five years as Chief and directed the statewide Value Engineering Program. Major accomplishments as follows: Value Engineering Workshops - initiated and conducted Value Engineering workshops annually in central office and six district offices; Value Engineering Projects - completed over 57 Value Engineering projects; Value Engineering Change Proposals (VECP's) - processed over 34 VECP's; established Florida's first statewide VE Design Review Program; Product Evaluation - reorganized the responsibility of product evaluation for the evaluation and development of new products being produced by the transportation industry; Qualified Products Program - centralized and developed computer printout of qualified products for usage by Department construction and maintenance field engineers; established a Quality Assurance and Productivity Section within Bureau of Value Engineering responsible for assuring achievement of quality levels in activities related to all transportation projects. This section evolved into the Department's Quality Improvement Office.

**Special Projects Engineer, Division of Planning**, Project Manager for the production of "Unique Transportation" assignments, as follows: 1972 National Transportation and Highway Study; Florida's Urban Public Transit Needs 1971-1980; Location Report and Environmental/Section 4(f) Statement, Interstate 75, Ft. Myers to Andytown, Florida; Location Report and Environmental Statement, Interstate 75, Andytown to Miami, Florida; Interstate 75 Location Reassessment; 1974 Estimate of the Cost of the Priority Primary Routes; Independent Bikeway Projects for Fiscal Year 1975; Independent Bikeway Projects, 1976-80; Florida Scenic Highway System, Cross Florida Transit Corridor Study; Florida Rail Plan.

**Preliminary Engineering**. Developed justification reports for Interstate 75 from Tampa to Ft. Myers.

**Highway Design**. Served for four years in the Road Design Section in both the Design and Plans Checking Sections and worked in all areas of Highway Design.

Firm en	Firm employed by VE Group, LLC						
Name	Del Your	nker			Years of relevant experience with this employer	9	
Title	Associate	2			Years of relevant experience with other employer(s)	35	
Degree(	(s) / Years	/ Specialization		Mas	ters Management, BS Management, Certified Cost Estimator,	C.V.S.	
Active 1	registration	number / state / exp	iration date	Certi	ified Cost Estimator (01121), 2022, Certified Value Specialist	<mark>, Life</mark>	
Year reg	gistered	1987	Discipline	Cost	Estimator		
Contrac	t role(s) / t	orief description of re	esponsibilities	Cost	Cost Estimator/Utilities VE Team Member		
Experie	nce dates	Experience and qua	alifications rele	evant t	to the proposed contract; i.e., "designed drainage", "designe	ed girders",	
(mm/yy	–mm/yy)	"designed intersection	on", etc. Expe	rience	dates should cover the time specified in the applicable MPR(	(s).	
2013-cu	ırrent	VE Group, LLC, Co	ost Estimator, I	Risk A	nalysis, Utilities Value Engineering Team Member and Team	Leader	
2002-20	013	Duke Energy, Cost	Estimator, Risl	k Anal	ysis, Value Engineering Leader		
1995-20	002	PMA Consultants,	Value Analysis				
1987-19	7-1995 Post Buckley, Value Engineering						
1985-19	1985-1987 High-Point Schaer, Scheduler, Cos				st Analyst		
1981-19	985	Bechtel Constructor	rs, Inc., Cost Es	stimate	or		

#### **RESPONSIBILITIES**

Mr. Younker has over 25 years as a Certified Value Specialist Team Leader with subject matter expertise in Estimating, Scheduling, Risk Management, Earned Value Management, Economic Analysis studies for Transportation, Bridges, Toll Facilities, FHWA, National Parks, Infrastructure, Military, Heavy Construction and Utility projects. Experience includes planning through commissioning/startup and demolition/closeout activities on projects using state of the art Software/Tools and Techniques. Projects have been located nationwide for multiple value improvement agencies and clients. Served as client representative to analyze and concisely report project progress status. Utilize efficient and effective organizational skills to produce efficiently completed assignments. Experience with architectural, civil, mechanical, and electrical/instrumentation project design/construction on nationwide projects (ranging over \$25 billion). Skills include self starter ability to develop cohesive Team endeavors to implement integrated work plans through successful teamwork. Facilitate construction project status reviews and provide clear and concise presentation/written reports for management's timely action/resolution. Serves as a Cost Estimator/Utilities Team Member.

#### **EXPERIENCE**

■ VE Group, LLC Quincy, Florida

Assist in the conduct of Value Engineering studies and Cost Risk Analysis for Government Agencies.

Value Consulting-Duke Energy, DOE, Winter Springs, FL

Page 9 of 34 Prime consultant name: **VE Group, LLC** 

Value Improvement Cost/Risk Analysis Manager, Project Controls Specialist (Primavera/SureTrak) providing a full range of earned value, risk analysis, cost estimating, scheduling services. Successfully added value and developed, planned/scheduled for a wide range of projects in the nationwide over a 20 year continuous contract period, for value added analyses to improve construction development/progress at least cost to clients. Utilized Primavera scheduling systems including Privavera, Monte Carlo risk analysis simulations, and Expedition. Consultant to Industry leading agencies/firms to enhance project delivery using project control techniques.

# PMA Consultants LLC, Orlando, FL

National Value Analysis practice leader, senior project manager liaison for company-wide work on multiple nationwide contracts. Managed project controls staff for military, recreational park facilities, energy plants, environmental water/waste-water plants, refineries, automotive, industrial facilities, hospitals, hotels, and transportation projects.

# Post, Buckley, Schuh & Jernigan, Inc. (Atkins), Tallahassee, Florida

**Deputy Value Engineering Program Manager**, as manager of cost estimating and scheduling, responsible for firmwide project cost and schedule control activities. Staff includes contract administrators, estimators schedulers, claim analysts and value analysts.

# High-Point Schaer, Florida

Served as expert witness for project funding and estimating, and analyzed comprehensive delay/acceleration claims. Assisted owners, attorneys, consulting engineering firms, and contractors with extensive claim defense, discovery, expert testimony, and summary analysis reports for claims totaling in excess of \$50 million.

# Bechtel Constructors, Inc.

**Cost Estimator/Engineer**, developed hard dollar bids for major pipelines, wastewater treatment plants, municipal street, highway and power plant improvements. Additionally, established a system for resolution of more than \$20 million in change orders and claims related to pipeline, earthwork, HVAC, structural steel, mechanical, electrical and instrumentation systems.

# ■ PROFESSIONAL AFFILIATIONS:

Society of American Value Engineers (SAVE) American Association of Cost Engineers (AACE) American Society of Professional Estimators (ASPE) Construction Specifications Institute (CSI)

Firm en	Firm employed by VE Group, LLC							
Name	Tom Har	tley			Years of relevant experience with this employer	22		
Title	Associate	2			Years of relevant experience with other employer(s)	11		
Degree(	(s) / Years	/ Specialization		BS N	Mechanical Engineering			
Active r	registration	n number / state / exp	oiration date	P.E.	in FL (45887), AZ, MS (all current), <mark>Certified Value Special</mark>	<mark>ist-Life</mark>		
Year reg	gistered	1977	Discipline	Mechanical Engineering				
Contrac	t role(s) / l	brief description of r	esponsibilities	Roadway/Interchange Design VE Team Member				
Experie	nce dates	Experience and qu	alifications rele	evant t	o the proposed contract; i.e., "designed drainage", "design	ed girders",		
(mm/yy	–mm/yy)	"designed intersect	tion", etc. Expe	rience	dates should cover the time specified in the applicable MPR	(s).		
2000-cu	2000-current VE Group, LLC, Roadway/Interch			hange Value Engineering Team Member and Team Leader				
1989-20	1989-2000 FDOT, Project Manager preparing				g scopes, estimating, scheduling of project construction			
Prior 19	989	US Navy, Departm	ent Head					

#### RESPONSIBILITIES

Mr. Hartley assists in Value Engineering studies for Government agencies. He has served as a Team Leader, Team Member or workshop Leader on over 150 studies for *VE Group, LLC*. He serves as Roadway/Interchange Design Team Member, as well as CADD operator.

#### **EXPERIENCE**

His educational credentials include a Bachelor of Science in Mechanical Engineering, University of Washington. Mr. Hartley is also a registered engineer in Mississippi and Arizona. He has over 35 years of technical experience, 11 of which were in Project Management for the Florida Department of Transportation, responsible for roadway and bridge design projects. The use of computers is a key element to his success as a Team Leader. Use of Design and Traffic Programs provide efficient and accurate information for the value Engineering Team to make sound decisions during the project study. He has a complete understanding of all FHWA and AASHTO Value Engineering guidelines. Mr. Hartley has served as Team Leader, Team Member or Workshop Leader on over 150 Value Engineering studies and Workshops for transportation agencies for VE Group, LLC.

# Florida Department of Transportation, District Four

Project Manager, primary duties include managing consulting engineering contracts, review their work product for conformance to standards and accuracy. Work includes preparing scopes of work, estimating the work effort, project scheduling, estimating project construction costs, evaluating consulting firms.

US Navy Lieutenant, Fleet Replacement Aviation Maintenance Personnel Department Head, VAQ-33, AT Key West, FL.

As Department Head for the training facility, supervised a staff of 25 instructors and 5 support personnel involved with the training of maintenance personnel for the A-3 Skywarrior Aircraft. Prepared yearly budgets to accomplish training. Attended and provided input at Logistic Management Conferences.

US Navy-Lieutenant, Logistics Manager for Electronic Warfare/Special Missions Avionics, Commander Naval Airforces Pacific Fleet, AS North Island, CA

Manager of Electronic Warfare/Special Missions Avionics.

# Seaman Recruit to Lieutenant, Various Positions, United States Navy

Worked through ranks to become a commissioned officer. Maintained Fire Control System of the F-8 Crusader, instructed maintenance personnel on aircraft maintenance and safety. Assistant Ship's Safety Officer, P-3 Orion Navigator/Communicator, analyzed aircraft maintenance data.

Prime consultant name: VE Group, LLC

Firm en	Firm employed by VE Group, LLC							
Name	Bruce Ni	cholson			Years of experience with this firm/employer	12		
Title	Associate	<b>;</b>			Years of experience with other firm(s)/employer(s)	32		
Degree(	s) / Years	/ Specialization		BS N	Mathematics			
Active r	egistration	number / state / exp	ration date					
Year reg	gistered		Discipline					
Contrac	t role(s) / t	orief description of re	sponsibilities	Construction/Maintenance VE Team Member				
Experie	nce dates	Experience and qua	difications rele	evant	to the proposed contract; i.e., "designed drainage", "designed	ed girders",		
(mm/yy	-mm/yy)	"designed intersecti	on", etc.					
2010-cu	rrent	VE Group, LLC, Co	onstruction/Ma	intena	ince Value Engineering Team Member			
1978-20	)10	Georgia DOT, Cons	struction Liaiso	n Eng	gineer overseeing projects in two districts			
	Georgia DOT, Area Engineer responsible for all construction and maintenance in four counties							
	Georgia DOT, Area Maintenance Engineer, responsible for all maintenance in four counties							
		Georgia DOT, Traft	ic Engineer, re	spons	ible for operations division			

Bruce Nicholson has 35 years of Construction Engineering experience with the Georgia Department of Transportation. He has excellent management and leadership skills, and is an advocate for safe, efficient, and well designed transportation systems. As Construction Liaison Engineer, he oversaw construction projects in two highway districts. As Area Engineer, he was responsible for all maintenance activities in a four-county area. As Traffic Engineer, he was responsible for the operations division; conducting traffic engineering and safety studies in the highway district. He has served as a Construction/Maintenance/Traffic Team Member on numerous V.E. project studies for VE Group, LLC.

Firm en	Firm employed by VE Group, LLC							
Name	Karen Hu	ıdson			Years of experience with this firm/employer	12		
Title	Associate	}			Years of experience with other firm(s)/employer(s)	20		
Degree(	s) / Years	/ Specialization		Ph.D	D., Masters Historical Preservation, B.A. Education			
Active r	egistration	number / state / exp	iration date					
Year reg	gistered		Discipline					
Contrac	t role(s) / t	orief description of re	sponsibilities	Histo	Historical/Environmental VE Team Member			
Experie	nce dates	Experience and qua	alifications rele	evant 1	to the proposed contract; i.e., "designed drainage", "designed	ed girders",		
(mm/yy	-mm/yy)	"designed intersecti						
2011-cu	rrent	VE Group, LLC, Er	nvironmental a	nd His	storical Value Engineering Team Member			
2000-20	)11	Cultural Resource A	Analysis					
1994-20	1994-2000 KEH Preservation Services							
1991-19	91-1994 University of Kentucky, Principal Investigator, Cultural Resource Assessment							
1989-19	91	Kentucky State Hist	toric Preservati	on Of	fice, Survey Coordinator			

**Karen Hudson, Ph.D.**, has a Ph.D. in Folklore and a Master's degree in Historic Preservation. She has been conducting cultural-historic resource studies for over 20 years. She specializes in assisting clients with compliance with Section 106 and 110 of the National Historic Preservation Act, and Section 4(f) of the Department of Transportation Act. She served as the survey coordinator for the Kentucky Heritage Council (SHPO). After leaving the SHPO she continued identifying, documenting, and analyzing cultural-historic resources as a staff member or sub-consultant to various cultural resource management firms; local, state, and federal agencies. She has contributed through research and publication to the body of scholarly knowledge in the field of American architectural history. She served on the board of directors of the Vernacular Architecture Forum and has received additional training in the identification and documentation of Mid-20<sup>th</sup>-Century buildings, Section 106, and Section 4(f). Dr. Hudson has served as **Historical/Environmental Team Member** with **VE Group, LLC** on numerous Value Engineering studies that involved culturally or historically sensitive areas.

Firm en	Firm employed by VE Group, LLC							
Name	Robert So	emones			Years of experience with this firm/employer	14		
Title	Associate	9			Years of experience with other firm(s)/employer(s)	22		
Degree(	(s) / Years	/ Specialization		BS (	Civil Engineering, BS Mining Engineering			
Active 1	registration	number / state / exp	iration date	P.E.	in Kentucky, Registered Geologist Kentucky, Surveyor in Ke	entucky		
Year reg	gistered	1986	Discipline	Civil Engineering				
Contrac	ct role(s) / l	orief description of re	esponsibilities	Bridge/Geotech/Walls VE Team Member				
Experie	ence dates	Experience and qua	alifications rele	evant 1	to the proposed contract; i.e., "designed drainage", "designed	ed girders",		
(mm/yy	/–mm/yy)	"designed intersecti	on", etc.					
2008-C	2008-Current VE Group, LLC, Bridge, Walls, Geotech Value Engineering Team Member							
1998-20	998-2008 KYDOT Statewide Value Engineering Coordinator							
1986-19	998	KYDOT Division of	of Bridge Desig	n				

Mr. Semones has over 30 years experience in the field of transportation engineering and management. Robert was the Statewide Value Engineering Coordinator for the Kentucky DOT. He was the Transportation Engineering Specialist that Coordinated the Value Engineering Program for the Transportation Cabinet as required by FHWA. He is a Registered Professional Engineer, Registered Professional Land Surveyor, Registered Professional Geologist. Mr. Semones sssist in the conduct of Value Engineering studies for government agencies as a Bridge/Geotech/Walls Team Member for VE Group, LLC.

Firm en	Firm employed by VE Group, LLC								
Name	Duncan S	Silver			Years of experience with this firm/employer	22			
Title	Associate				Years of experience with other firm(s)/employer(s)	52			
Degree(	s) / Years	/ Specialization		B.S.	Civil Engineering				
Active r	egistration	number / state / exp	iration date	P.E.	Utah, P.E. Wyoming, RLS Utah				
Year reg	gistered	1968	Discipline	Civi	l Engineering				
Contrac	t role(s) / t	orief description of re	sponsibilities						
Experie	nce dates	Experience and qua	alifications rele	evant	to the proposed contract; i.e., "designed drainage", "designed	ed girders",			
(mm/yy	–mm/yy)	"designed intersecti	on", etc.						
2000-20	)22	VE Group, LLC, Tr	affic/Pavement	t/Safe	ty Value Engineering Team Member				
1968-20	000	FHWA, all program	s for highway	safety	, traffic operations, and pavement management				
FHWA, Planning									
		FHWA, Environme	ntal						
		FHWA, Design and	Construction						

Duncan Silver, P.E., R.L.S. is a former United States Department of Transportation FHWA Area Engineer. He is a Registered Professional Engineer, and has very extensive traffic experience on many varied transportation projects. Mr. Silver also served as the FHWA Division, Highway Safety Engineer and Pavement Management Engineer. In addition, he was the former FHWA Division Project Development Engineer. Mr. Silver has served on many V.E. Teams as a Traffic/Pavement/Safety/Mobility Team Member for VE Group, LLC.

Firm en	Firm employed by VE Group, LLC								
Name	Frank Ve	ntry			Years of experience with this firm/employer	25			
Title	Executive	e Manager			Years of experience with other firm(s)/employer(s)				
Degree(	(s) / Years	/ Specialization		Cert	ified Value Specialist (pending), A.A., A.S. Drafting and Des	ign			
Active r	egistration	number / state / expi	ration date						
Year reg	gistered		Discipline						
Contrac	t role(s) / t	orief description of re	sponsibilities	Asst	Team Leader/CADD/GIS VE Team Member				
Experie	nce dates	Experience and qua	lifications rele	vant 1	to the proposed contract; i.e., "designed drainage", "designed	ed girders",			
(mm/yy	–mm/yy)	"designed intersection	on", etc.						
1997-cu	ırrent	VE Group, LLC, Ri	sk Analysis and	d Valı	ue Engineering Asst. Team Leader, CADD/GIS Team Member	er			

Frank Ventry, A.V.S., is an Associate Value Specialist with *VE Group, LLC* for over fifteen years. Mr. Ventry has had responsibility for all phases of the company's operations and is currently the Executive Manager of *VE Group, LLC*. He is also the financial director for the company and the acting treasurer for the North Florida SAVE (Society of American Value Engineers) Chapter. Mr. Ventry is a certified CADD operator as well as a certified G.I.S. (geographic information systems) analyst. His knowledge and experience in the use of Design and Traffic Programs has provided accurate and valuable information for the Value Engineering Team.

Firm en	Firm employed by VE Group, LLC									
Name	Delores S	pooner		Years of experience with this firm/employer 1						
Title	Office M	anager			Years of experience with other firm(s)/employer(s)	40				
Degree(	(s) / Years	/ Specialization								
Active r	registration	number / state / exp	iration date							
Year reg	gistered		Discipline							
Contrac	t role(s) / b	orief description of re	sponsibilities	Proje	ect Coordinator/Clerical					
Experie	nce dates			vant t	to the proposed contract; i.e., "designed drainage", "designed	ed girders",				
(mm/yy	–mm/yy)	"designed intersecti	on", etc.							
2008-cu	ırrent	VE Group, LLC, Pr	oject Coordina	tor, O	ffice Manager					
1984-20	Chartered Forest, Business Manager									
1992-cu	ırrent	ent Airport Authority, Administrative Secretary								
1974-19	984	Legal Secretary								

# 17. Firm Experience:

Firm name	VE Group, LLC	Past Performance Evaluation Discipline(s)*				e(s)*	"Other-	(Value Engineeri	ng)"		
Project name	t name Value Engineering Study, I-26			5, MM 125.5 to MM 137			Firm responsibility (prime or sub?) Pr			Prime	
Project number	P-040014		Owner'	s name	South C	arolina DOT					
Project location	Lexington an	Calhoun Cou	nties, SC			Owner's Pro	ject Ma	anager	Mark Anthony		
Owner's address	ss, phone, email	955 Park St.	, Columb	ia, SC, 8	03/737-1	355, Anthony	MH@s	cdot.org			
Services comm	04/22	Total consultant contract cost (\$1,000's)				\$45					
Services completed by this firm (mm/yy)			06/22	Cost of consultant services provided by this firm (\$1,000's)			m (\$1,000's)	\$45			

Value Engineering Study of I-26 which begins where current 3-lane section on I-26 ends, widens next 11 miles of I-26 to 3 lanes in each direction, reconstructs interchanges at Exits 129 and 136, replaces all 5 five bridges, adds 16' WB paved shoulder for hurricane evacuation and makes safety and interchange geometry improvements. **VE Group, LLC** Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities), Bruce Nicholson(Construction/Maintenance), Jeff Pouliotte (Strutures/Walls) which are available be used as Team Members on this LADOTD contract. 12 VE Recommendations included redesigning the two proposed interchanges with Roundabout (Dog Bone) Interchange as shown below.

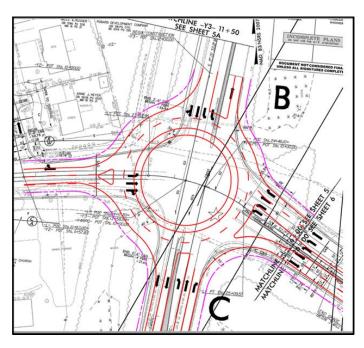




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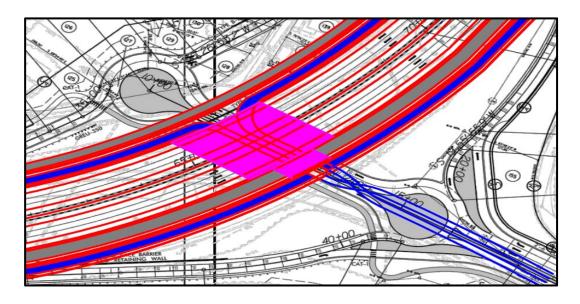
Firm name	VE Group, LLC Pa			Past Performance Evaluation Discipline(s)*			"Other-	(Value Engineeri	ng)"	
Project name	Value Engineerii	ng Study, Gor	don Road	on Road Widening Firm			esponsib	ility (prime or su	b?)	Prime
Project number	U-6202		Owner'	s name	North Carolina DOT					
Project location	New Hanover	County, NC			Owner's Pro	ject Ma	anager	Alyson Tamer		
Owner's address	s, phone, email	1020 Birch	Ridge Dr.	., Raleigh	n, NC, 919/707-6682, a	wtamei	r@ncdot.	gov		
Services commenced by this firm (mm/yy)				Total consultant contract cost (\$1,000's)				\$48		
Services completed by this firm (mm/yy)				Cost of consultant services provided by this firm (\$1,000's)			rm (\$1,000's)	\$48		

Value Engineering Study of project U-6202 located in Wilmington, NC (New Hanover County). This project involves a 4-Lane widening with a 30 ft. median throughout the corridor and a 10 ft. sidewalk on the North side and a 5 ft. sidewalk on the South side. Feasibility Studies Express Design No. H171413 was completed by HNTB in 2019. The typical section will be a 4-lane divided (17.5 ft. raised median), curb and gutter section with 11 ft. travel lanes. A 10 ft. multi-use path will be located within the berm area. **VE Group, LLC** Team Members were William F. Ventry (Team Leader), Frank Ventry (CADD/Asst. Team Leader), Team Members: Tom Hartley (Roadway/Drainage), Del Younker (Estimates/Utilities), Duncan Silver (Traffic/Pavement), and Robert Semones (Bridge/Walls/Geotech) which are available to be used as Team Members for this LADOTD Contract. 4 VE recommendations including a Project Improvement Alternative to replace the signalized intersection with a modern roundabout. A 200 foot outside diameter roundabout with two circulating lanes can be constructed within approximately the same right of way as the As Proposed Design.



Firm name	VE Group, LLC	Past Per	Past Performance Evaluation Discipline(s)* "Other-(Value Engine				(Value Engineeri	ng)"		
Project name	Value Engineering	ng Study, I-26	S Ashville	Connec	tor	Firm r	esponsib	ility (prime or su	b?)	Prime
Project number	I-2513A		Owner'	s name	North Carolina DOT					
Project location Buncombe County, NC					Owner's Pro	ject Ma	anager	Alyson Tamer		
Owner's address	ss, phone, email	1020 Birch l	Ridge Dr.	., Raleigh	n, NC, 919/707-6682, a	wtameı	r@ncdot.	gov		
Services comm	08/21	Total consultant contract cost (\$1,000's)				\$48				
Services completed by this firm (mm/yy)			09/21	Cost of	consultant services pro	vided b	y this fir	rm (\$1,000's)	\$48	

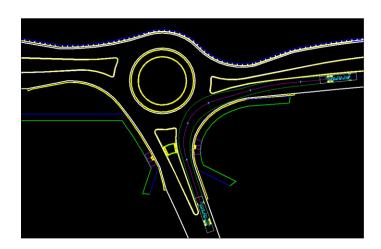
Value Engineering Study of: I-40: I-40 will be widened to 10 lanes between Smokey Park Highway and the I-26/I-40/I-240 interchange. Only the existing concrete pavement is being replaced between Monte Vista Road and the bridges over the railroad adjacent to Smokey Park Highway. The Sand Hill Road/SC-3412 grade separation will be replaced to accommodate additional lanes from the I-26WB to I-40WB ramp flyover and the I-240EB to I-40WB ramp. I-26/I-240: Widen I-26/240 to 6-lanes with auxiliary lanes, Replace Bear Creek Road grade separation for additional lanes on I-26/I-24 and realign, Replace Hominy Creek bridges for additional lanes, Reconfigure interchange at Brevard Road, Reconfigure interchange at Amboy Road and Replace State Street over pass to accommodate 6-lane interstate. VE Group, LLC Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities), Duncan Silver(Traffic/Pavement/Safety), Robert Semones(Bridge/Walls/Geotech), Frank Ventry(CADD/Asst. Team Leader) which are available to be used as Team Members on this LADOTD contract. 7 VE Recommendations were made including reconfiguring the proposed interchange at Amboy Road.

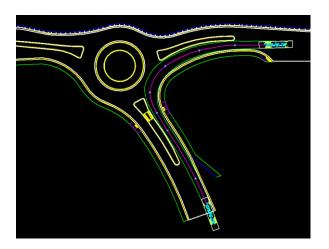


Firm name	VE Group, LLC		Past Per	Past Performance Evaluation Discipline(s)* "Other-(Value Engineer)					ng)"	
Project name	Value Engineering	ng Study, Lox	ahatchee	ahatchee Road			Firm responsibility (prime or sub?)			Prime
Project number	436564-1		Owner'	s name	Florida DOT					
Project location	Broward Cou	nty, FL			Owner's Pro	ject Ma	anager	Kadian McLear	1	
Owner's address	ss, phone, email	1400 W Cor	nmercial	Blvd. Ft.	Lauderdale, FL, 954/7	77-436	0, Kadia	n.McLean@dot.s	state.	fl.us
Services comm	02/21	Total consultant contract cost (\$1,000's) \$38								
Services compl	06/21	Cost of consultant services provided by this firm (\$1,000's)			\$38					

Value Engineering Study of a project that is a collaborative effort between the City of Parkland, Broward County, the Broward Metropolitan Planning Organization and the Florida Department of Transportation. The complete makeover of the road to accommodate pedestrian and bicycle facilities is one of the priority projects of the Broward MPO's Complete Streets Initiative and is included in the Broward MPO's Transportation Improvement Program. The ultimate intent is to calm traffic and create a complete street with pedestrian facilities. 

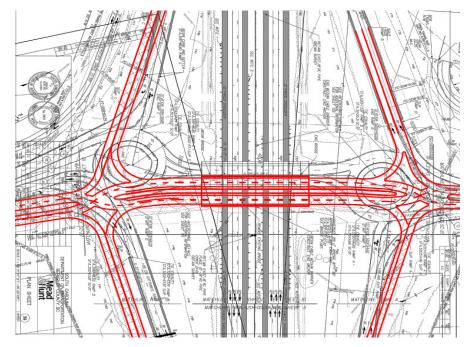
VE Group, LLC Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities) and Frank Ventry(CADD/Asst. Team Leader) which are available to be used as Team Members on this LADOTD contract. There were 6 VE Recommendations, two of which reconfigured proposed intersection with Knob Hill Road and Park Side Drive.





Firm name	VE Group, LLC	Past Performance Evaluation Discipline(s)*				(s)*	"Other-	Value Engineer	ring)"		
Project name	Value Engineeri	ng Study, I-26	5, MM 187 to MM 193				Firm responsibility (prime or sub?) Prime			Prime	
Project number	P- 029263		Owner'	s name	South Carolina I	TOC					
Project location	Berkeley Cou	inty, SC			Owner'	's Pro	ject Ma	nager	Mark Anthony	,	
Owner's address	ss, phone, email	955 Park St.	, Columb	oia, SC, 8	03/737-1355, Ant	honyl	MH@sc	edot.org			
Services comm	enced by this firm	n (mm/yy)	04/20	Total co	onsultant contract	cost (	\$1,000	(s)		\$32	
Services completed by this firm (mm/yy)			05/20	Cost of	consultant service	es pro	vided b	y this fir	m (\$1,000's)	\$32	

Value Engineering Study of I-26 which included Reconstruct SC 27 / I-26 Interchange near Ridgeville including 2 new roundabouts at ramp terminals and SC 27 bridge replacement over the interstate, Mainline Widening for approx. 7 miles, toward the median, matching to Jedburg interchange and I-26 widening project, Replace I-26 bridges over Cypress Swamp with 1 single structure to accommodate future widening to 4 lanes each way, Replace Cypress Campground Road Bridge over I-26, including frontage realignment and connections and Mainline Widening matching improvements at Volvo Cars / I-26 Interchange I-26 project – additional lane widening into median and existing I-26 resurfacing. **VE Group, LLC** Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities), which are available to be used as Team Members on this LADOTD contract. 14 VE Recommendations were made including reconfiguring the proposed SC 27/I-26 interchange with a Diverging Diamond Interchange as shown below.



# 18. Approach and Methodology:

**VE Group, LLC** proposes to use our three step process that we have developed over the past 34 years to satisfy the requirements for Value Engineering studies on **LADOTD** projects. **VE Group, LLC** has used this process to complete 764 "Transportation Value Engineering Studies", 28 of which have been for the **LADOTD**. The three steps are:

Pre-study activities
 Value Engineering study activities
 Post-study activities

# 1. Pre-Study Activities

During our pre-study activities, **VE Group, LLC** will perform all required coordination for the proposed studies as follows:

- Coordinate with the LADOTD V.E. Director to provide all information and material needed for each study.
- Coordinate Design Team input for the project being studied, which will occur on the first day of the study, when time is built into the schedule for a project information briefing by the design team.
- For most of the previous Value Engineering studies that VE Group, LLC has performed, space has been utilized in a
  Department office or we can locate and provide meeting facilities for each study, if required.

# 2. <u>Value Engineering Study Activities</u>

The USDOT/FHWA NHI Course No. 13405 "Value Engineering for Highways" approach will be utilized to identify, develop and recommend alternatives to be implemented. **VE Group, LLC** will use the following job plan phases to analyze a typical project:

- Information/Function Analysis Phase
- Creative/Speculation Phase
- Evaluation Phase
- Development Phase
- Presentation/Report Phase

During any of the studies, the **VE Group, LLC** Team Leaders will insure that all Teams adhere to the Value Engineering Job Plan and satisfy the goals and objectives of each phase.

Information/Function Analysis Phase - During this phase, the Teams will review all aspects of their project. All items relating to the history of the project will be reviewed. Additional information that is needed by the Team will be identified.

Site visits are considered very important at **VE Group, LLC**. Many aspects of the proposed projects are revealed by a visit to the field that cannot be gleaned from plans alone. As with previous **LADOTD** V.E. studies, a site visit will be made during the information phase. During this phase, **VE Group, LLC** will direct the Teams in the following areas of expected high cost:

<ul> <li>Roadway geometrics and interchange configuration</li> </ul>	<ul><li>Utilities</li></ul>
<ul><li>Pavement</li></ul>	<ul><li>Right of way cost</li></ul>
<ul> <li>Maintenance of traffic</li> </ul>	<ul><li>Structures</li></ul>
<ul> <li>Drainage system</li> </ul>	<ul><li>Environmental mitigation</li></ul>
<ul><li>Earthwork</li></ul>	

A Fast Diagram, Function Analysis Worksheet and the Pareto Chart will be used by VE Group, LLC to identify the ultimate "Areas of Focus" for the Value Engineering Analysis.

Creative/Speculation Phase - This phase of the job plan is used to generate a list of comparative alternatives. The Team will ask, "How else can we accomplish the objectives of this project?" The major tool that will be utilized by the Teams will be brainstorming.

**Evaluation Phase** - In this phase, the best alternatives will be selected for development. The alternatives will be evaluated by considering the advantages and disadvantages of each alternative. The final comparison evaluation will be aided by the use of an evaluation matrix, if needed. Criteria is established and weighted by the teams in accordance with the type of project they have assigned to them, i.e. roadway, structure, capacity improvement, resurfacing, etc.

**Development Phase** - The purpose of this phase is to develop the most suitable alternatives which were a result of the evaluation phase. The alternatives will be developed by using life cycle cost analysis. Developmental layout and typical section drawings, cost estimates, traffic operation model runs, and preliminary implementation schedules will be prepared.

During the development phase, **VE Group, LLC** will insure that all major issues and functions have been addressed, such as:

<ul><li>Right of way</li></ul>	<ul><li>Traffic operations</li></ul>
<ul><li>Safety</li></ul>	<ul><li>Environmental factors</li></ul>
<ul><li>Constructability</li></ul>	<ul><li>Materials availability</li></ul>
<ul><li>Design standards</li></ul>	<ul><li>Utility adjustments</li></ul>
<ul><li>Maintainability</li></ul>	

**Presentation/Report Phase** - The Team's recommendations will be documented to a point that the Department can make a decision to implement based on sound data. A preliminary presentation will be made at this point to **LADOTD** management.

The Value Engineering Study report will be finalized following the 40-Hour Study and the Team Presentation as per the Post Study Activities.

After the study is complete, the report will be prepared and submitted to *LADOTD* within two weeks.

As previously stated, the Value Engineering studies for this contract will be managed by William F. Ventry, P.E., C.G.C., C.V.S., who will be solely responsible and accountable to the *LADOTD* for the conduct and performance of the Value Engineering Teams.

Mr. Ventry plans to provide a review of Value Engineering techniques and necessary instructions of the Value Engineering process to be covered for any *LADOTD* Team Members prior to the beginning of study each morning.

It has been our experience that a 40-hour study provides adequate time to cover issues important to the project while producing realistic and meaningful results. Unless otherwise instructed, **VE Group, LLC** plans to use a typical 40-Hour Study.

# Optional VE Group, LLC Services/Capabilities

# **Virtual Value Engineering Studies**

**VE Group, LLC** performed the <u>first ever</u> Virtual VE Study the week of April 6, 2020 for South Carolina DOT, one week after the national emergency declaration for the Corona-virus. In total, **VE Group, LLC** has performed 15 Virtual VE Studies.

# **VE Group Virtual VE Study Process**

- 1) The VE Group study Team Leader and the VE Group Team Members work from the VE Group office in Quincy, Florida.
- 2) On study day one, the VE Group Team Leader and Team Members video conference from our conference room to the DOT VE Team Members and the project Design Team for the project briefing using the VE Group video conference facilities.
- **3)** If the Design Team plans to use a power point to brief the VE Team, it is provided to the VE Group office, Team Members can see it as the Design Team goes through the briefing.
- **4)** If the Design Team is not using power point, then the VE Group Team Members and DOT/FHWA Team Members follow along with any documents that are provided to them by the Design Team.
- **5)** If the DOT and/or the Design Team are unable to video conference with VE Group due to reduced office time, etc., the DOT Design Team will provide a written discussion of the important points they would normally convey to the VE Team Members in a briefing and the VE Group Team Leader will brief the Team Members.
- **6)** The DOT and/or FHWA Team Members simply log in each morning with "log in" information provided by VE Group the day before.

# **Cost Risk Analysis Value Engineering (CRAVE)**

**VE Group, LLC** has previously participated in several Schedule Reviews and Cost Risk Analysis assignments for other DOT's and **VE Group, LLC** has applied this process in combination with the Value Engineering (VE) process. The assessments were ranked in order of the risks and considered for ideas of how to reduce them during the VE process. A Cost Risk Analysis and Risk Register were included in each of the VE study reports. **VE Group has combined the CRA workshop and VE study into two simultaneous activities conducted at the same time.** With **VE Group, LLC's** Value Engineering and Cost Risk Workshop Leaders, we can seamlessly perform these two task during a one week session.

# **Constructability Workshops**

Another Innovative Concept that **VE Group, LLC** would like to propose to **LADOTD** is our Constructability Workshop. **VE Group, LLC** has performed these workshops for several state DOT's. They range from one to three days. They are conducted after the construction plans are significantly complete, but prior to the contract letting.

Constructabi	Constructability Focus Areas								
Constructability	Permits/Variances/Standards Issues								
Construction Sequencing/Staging	Stage Construction								
Contractor Work Hours	Temporary Construction								
Maintenance of Traffic	Equipment Ingress/Egress/Placement								
Contract Time	Utility Conflicts								
Material Requirements/Issues									

The **VE Group, LLC** Team Leader assembles the Team made up of construction personnel, materials personnel, and traffic control/MOT personnel. All Team Members would have previously been given a set of plans to review before the workshop. The **VE Group, LLC** Team Leader directs the Team using the Constructability Focus Area Table (Shown Above). After alternatives are developed and evaluated, the **VE Group, LLC** Team Leader compiles a report and it is printed and distributed to the affected department offices. Changes have been made to the contract documents that have:



**VE Group, LLC** concentrates exclusively on Highway and Bridge Value Engineering and has over 30 years of Value Engineering experience and over 40 years experience in transportation.

Page 26 of 34 Prime consultant name: **VE Group, LLC** 

# 19. Workload:

For all contracts where a firm on the team is a prime consultant or sub-consultant and where a) the consultant selection was made by DOTD, and b) a contract was executed by the consultant and the contracting entity by the date the advertisement for this proposal was posted, list all work meeting the following criteria:

- 1) one of the team's firms is responsible for the performance of the work;
- 2) authorization to perform the work has been provided, as provided in the contract between the consultant and the contracting entity;
- 3) the work has not yet been performed and invoiced; and
- 4) the work is not currently suspended for an indefinite period of time.

For indefinite delivery/indefinite quantity (IDIQ) contracts, list open Task Orders individually. List only the portion of the fees attributable to firms on the team.

Firm(s)	Past Performance Evaluation Discipline(s) *	State project number	Project name	Remaining Unpaid Balance**
VE Group, LLC	"Other (Value Engineering)"			N/A

(Add rows as needed)

DO NOT SUM

<sup>\*</sup> The only past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other. If a firm has more than one past performance evaluation discipline for any single project, the firm can use multiple rows to express the remaining unpaid balance per evaluation discipline.

<sup>\*\*</sup> Round to the nearest dollar. **<u>Do not</u>** round to the nearest thousands. If there are no active contracts with a remaining unpaid balance, place N/A in the Remaining Unpaid Balance column. LEAVING THE "REMAINING UNPAID BALANCE" COLUMN BLANK IS NOT ACCEPTABLE.

# 20. Certifications/Licenses:

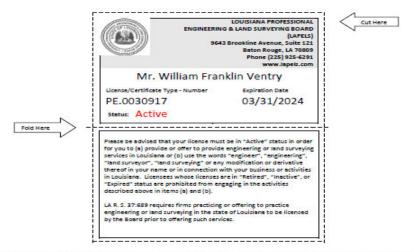
If the advertisement requires submission of licenses and/or certificates, include them here. Otherwise, leave this section blank.



#### LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 5/18/2022 the Louisiana Professional Engineering and Land Surveying Board (LAPELS) has the following information on file:

Mr. William Franklin Ventry P. O. Box 179 Quincy, Florida 32353



Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

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# CERTIFIED VALUE SPECIALIST®

The Certification Board of SAVE International® Declares that

# Thomas A. Hartley

Having met all the requirements of Value Experience, Education, and Outreach required for professional competence is registered as a **Certified Value Specialist**®.

Certification Valid From September 1, 2001

To LIFE

CERTHICAHON PROGRAM

Certification Board Chairman, SAVE International®

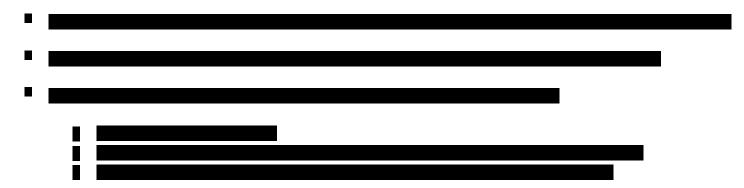
President, SAVE International®

Certification No. 20010901



# 21. QA/QC Plan and/or Work Plan:





# 22. Sub-consultant information:

If one or more sub-consultants will be used, provide the name, address, point of contact and phone number for each. Otherwise, leave this section blank.

# 23. Location:

If location is an evaluation criterion for this advertisement and the prime consultant intends to establish a local presence, describe the plan for doing so. Otherwise, leave this section blank.