

ENGINEERING AND RELATED SERVICES

May 06, 2026

Contract No.: 4400035103
State Project No.: H.014581.6
Federal Aid Project No.: H014581

CONTRACT FOR
Peters Road Bridge & Extension Phase 2A (CE&I)
Route: LA 3017
Jefferson Parish

SUBMITTED BY

Royal Engineers and Consultants, L.L.C.
1229 St. Thomas Street
New Orleans, LA 70130
504.283.9400

PRESENTED TO

Louisiana Department of
Transportation and Development
1201 Capitol Access Road
Baton Rouge, LA 70802-4438



May 06, 2026

Department of Transportation and Development Consultant Contract Services Administrator
1201 Capitol Access Road, Room 405-E
Baton Rouge, LA 70802-4438
DOTDConsultantAds80@la.gov

Contract No.: 4400035103
State Project No.: H.014581.6
Federal Aid Project No.: H014581
Contract for: Peters Road Bridge & Extension Phase 2A (CE&I)
Route: LA 3017
Parish: Jefferson Parish

Dear Project Evaluation Team,

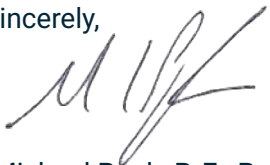
Royal Engineers and Consultants, L.L.C. (Royal) respectfully requests your consideration of the enclosed proposal in response to the Louisiana Department of Transportation and Development (DOTD) advertisement for Engineering and Related Services to provide contract administration and Construction Engineering and Inspection (CE&I) services for the Peters Road Bridge & Extension Phase 2A project. This project advances a key segment of an expanding transportation corridor in Jefferson Parish, requiring coordinated inspection, documentation, and construction oversight. Since 2005, Royal has delivered multi-disciplinary professional engineering, construction management, and resident inspection services for industry, government, and the private sector across the Gulf Coast. Royal has provided CE&I services for complex roadway and infrastructure programs throughout South Louisiana, totaling more than \$2 billion in construction value.

Our headquarters in New Orleans is staffed with experienced Construction Engineers and DOTD-certified Inspectors with extensive knowledge of roadway construction, utility coordination, and DOTD procedures. Royal has partnered with Richard C. Lambert Consultants, LLC (RCL) and T. Baker Smith, LLC (TBS) to provide additional capacity and specialized support. RCL will provide engineering support and materials sampling technicians and brings extensive experience in Jefferson Parish. TBS will support surveying services and perform settlement monitoring critical to the Murphy Canal culvert installation.

Our team has a strong presence in Jefferson Parish and the greater New Orleans area, with personnel familiar with local conditions, stakeholders, and both the importance and time-critical nature of project delivery.

We appreciate the opportunity to submit our qualifications and look forward to supporting DOTD in delivering this project safely, efficiently, and in full compliance with DOTD's Standards and Procedures. Please direct communication to our Primary Point of Contact, Alec Carter O'Brien, at 504.283.9400 or cobrien@royal.us.

Sincerely,



Michael Pugh, P. E., President & CEO
Royal Engineering and Consultants, L.L.C.

New Orleans	Thibodaux	www.royal.us
Baton Rouge	Houma	1.833.66.ROYAL
Lafayette	Lake Charles	info@royal.us

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1. Contract Name (as shown in the advertisement)	Peters Road Bridge & Extension Phase 2A (CE&I) Route: LA 3017	
2. Contract Number(s) (as shown in the advertisement)	4400035103	
3. State Project Numbers, (if shown in the advertisement)	H.014581.6	
4. Prime Consultant Name (name must match exactly as registered with the Louisiana Secretary of State (SOS) where such registration is required by law; including punctuation; include screenshot from SOS at the end of Section 20)	Royal Engineers and Consultants, L.L.C.	
5. Prime Consultant License Number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	EF.0003328	
6. Prime Consultant Mailing Address	1229 St. Thomas Street New Orleans, Louisiana 70130	
7. Prime Consultant Physical Address (existing or to be established, if location is used as an evaluation criteria)	1229 St. Thomas Street New Orleans, Louisiana 70130	
8. Name, Title, Phone Number, and Email Address (prime consultant's contract point of contact)	Alec Carter O'Brien, P.E. Senior Vice President of Construction Management 504.283.9400 / cobrien@royal.us	
9. Name, Title, Phone Number, and Email Address (official with signing authority for this proposal)	Michael Pugh, P.E. President, CEO 504.283.9400 / mpugh@royal.us	
10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.	 Signature above shall be the same person listed in Section 9:	
Pursuant to Act No. 581 of the 2024 Louisiana Legislature Regular Session, proposer further certifies that it does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association based solely on the entity's or association's status as a firearm entity or firearm trade association. In addition, proposer certifies it will not discriminate against a firearm entity or firearm trade association during the term of the contract based solely on the entity's or association's status as a firearm entity or firearm trade association.	Date: May 06, 2026	
11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.	Firm(s): N/A	Firm(s): % N/A



12. Discipline Table:

Discipline(s)	% of Overall Contract	 ROYAL		 T. BAKER SMITH	Each Discipline Must Total to 100%
CE&I/OV	100%	55%	35%	10%	100%

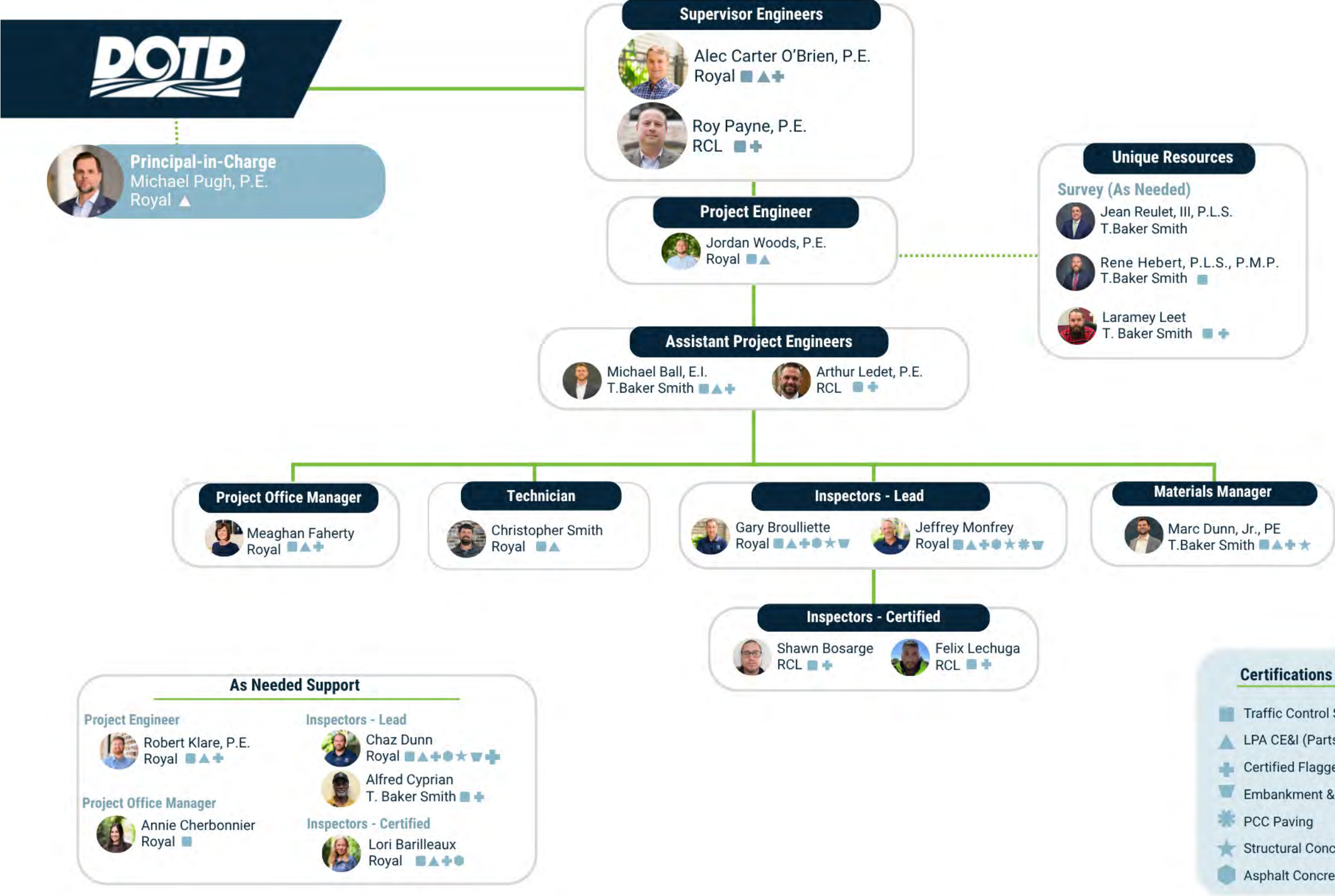
Identify the percentage of work for the overall contract to be performed by the prime consultant and each sub-consultant.

Percent of Contract	100%	55%	35%	10%	100%
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13. Team Size

Firm Name	DOTD Job Classification	Number of personnel <u>committed</u> to this contract *	Total number of personnel available in this DOTD Job Classification (if needed)
	Engineer	2	2
	Inspector - Certified	1	4
	Inspector - Lead	3	3
	Principal	1	1
	Project Officer Manager	2	2
	Supervisor - Eng	1	1
	Senior Technician	1	1
	Supervisor - Eng	1	2
	Engineer	1	3
	Inspector - Certified	2	9
	Engineer	1	6
	Inspector - Lead	1	1
	Engineer Intern	1	3
	Surveyor	3	4



15. Minimum Personnel Requirements

MPR No.	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm Employed By	Type of license and discipline meeting MPR/ certification & number (Ex: PE # - Civil)	State of License	License/Certification Expiration Date
1	Michael Pugh, P.E.	 ROYAL	PE #0030911 Professional Engineer, Civil	LA	03.31.2028
2,3	Alec Carter O'Brien, P.E.	 ROYAL	PE #0043647 Professional Engineer, Civil	LA	03.31.2028
4	Roy Payne, P.E.	 RCL	PE #0032540 Professional Engineer, Civil	LA	09.30.2026
4	Arthur Ledet, P.E.	 RCL	PE #0041815 Professional Engineer, Civil	LA	03.31.2028
4	Marc Dunn, Jr., P.E.	 TBS T. BAKER SMITH	PE #0043705 Professional Engineer, Civil	LA	03.31.2028



Firm Employed By:  ROYAL

Name: Michael Pugh, P.E.

Years of Relevant Experience With This Employer: 21

Title: President and CEO

Years of Relevant Experience With Other Employer(s): 8

Degree(s) / Years / Specialization: BS / 1997 / Civil Engineering

Active Registration Number / State / Expiration Date: 0030911 / LA / 3-31-2026

Year Registered: 2003

Discipline: Civil



Contract Role(s) / Brief Description of Responsibilities: Principal (MPR 1) / Project Oversight and Governance

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Pugh is a licensed professional engineer with 29 years of experience in designing roads, sidewalks, and pedestrian facilities, and in management and oversight of Construction Engineering & Inspection (CE&I) functions of small- and large-scale roadway enhancement projects. Mr. Pugh's experience includes engineering oversight of the construction phase for projects that built or rehabilitated roadways, bridges, subsurface utility infrastructure, stormwater/water/sewer management and drainage systems, aerial utility infrastructure, and levee and shoreline protection systems across the Gulf Coast. **CERTIFICATIONS:** LPA CE&I Training (Parts 1-9).

06/19 – 4/26

Featured Project

Iberia Parish Water Control Structures | Iberia Parish Government

Principal. Provides executive oversight and strategic guidance for construction of six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Oversees project delivery, supports high-level coordination with Parish representatives and contractors, and provides senior-level review of technical, contractual, and construction administration matters to ensure quality, schedule, and budget objectives are met.

02/25 – Ongoing

Audubon Avenue Overlay: LA 1 to Terrebonne P/L | DOTD Contract H.013269.6

Principal. Project oversight and governance for CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish, including oversight of road construction and performing all CE&I deliverables. This project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat; associated PCCP patching; ADA compliant curb ramps; thermoplastic traffic striping; and other maintenance construction items.

05/23 – Ongoing

West Metairie Avenue Over S. Suburban Canal Off System Bridge (OSBR) | DOTD Contract H.015009

Principal. Project oversight and governance for engineering design of a bridge, replacing an existing slab span bridge at West Metairie Avenue over the South Suburban Canal in Jefferson Parish, which is off the State Highway System. The proposed replacement structure contains two (2) 12-feet by 12-feet Reinforced Concrete Box Culverts with concrete headwalls and wingwalls.

04/19 – 05/24

East Hardy Bridge Design and Replacement | Hattiesburg, MS

Principal and QA/QC Lead. Project oversight and governance for Design Reviews and Civil Engineering Subject Matter Expert for engineering services for bridge design, layout, specifications, and probable cost. The existing East Hardy Street Bridge is a two-lane bridge located on the Leaf River in Hattiesburg, MS that was identified for replacement through the Emergency Road and Bridge Repair Fund.

10/16 – 06/22

Roadway Restoration Program | City of New Orleans Department of Public Works

Principal. Project oversight and governance for CE&I services, which included restoration of concrete and asphalt roadways and associated infrastructure (sidewalks, driveways, drainage, sewer, and water). Provided construction management and administration, supervised resident inspectors and was responsible for QA/QC of field deliverables.

02/12 – 09/23	HMP Canal Crossings Construction Management St. Bernard Parish Government Principal. Project oversight and governance. Royal performed both Engineering Design and Construction Management for six Con Span bridge systems over three Canal Crossings in St. Bernard. Royal designed bridge approaches and bridge replacements for culvert crossings (concrete/asphalt roadway restoration, infrastructure, and structural engineering), assessed existing roadways, bridge approaches, water/sewer system rehabilitation needs and created advertisements and prepared final plans. The structures facilitated increased canal flow capacity and reduced the risk of backwater flooding.
06/18 – 06/19	Citywide Construction Administration and Resident Inspection Services City of New Orleans Public Works Principal Engineer. Responsible for all CE&I deliverables. Provided CE&I services and oversight of annual maintenance contractors in 5 maintenance zones citywide. Oversight of repair and restoration of pavement and associated infrastructure, sidewalks and ADA compliance. Responsible for leading a team that inspected 30-35 sites per maintenance zone monthly.
03/17 – 05/19	Taxiway F Phase III Enabling Project Lafayette Regional Airport CE&I Subject Matter Expert. Responsibilities included performing a project constructability review. Provided CE&I and Construction Management services for the Lafayette Airport Taxiway Foxtrot Phase III construction project. The project created a parallel taxiway for Runway 4L-22R and a connector taxi lane to extend Taxi Lane A.
12/10 – 01/17	Streetcar Expansion Program Construction Management New Orleans Regional Transit Authority Principal Engineer. Responsible for all CE&I deliverables. Construction Management/CE&I services for installation of 14,400 track ft. of continuously welded rail for the Half Grand Union at Canal/N. Rampart, embedded double cross over at Frenchman/Elysian Fields, traction powered substation, overhead catenary system, refurbishment of over 40 historic light poles, utility relocation/upgrades, and road milling/repaving.
11/10 – 08/11	Bloski Avenue Extension U.S. Naval Facilities Engineering Command Southeast in Belle Chasse Principal Engineer. Responsible for all CE&I deliverables. Construction Management of 1,300 ft. asphalt roadway, sidewalks, concrete driveways, solar street lighting, and storm-water drainage infrastructure. Development and maintenance of the Stormwater Pollution Prevention Plan (SWPPP), Environmental Protection Plan (EPP), Health & Safety Plan (HASP), an Accident Prevention Plan (APP). Mr. Pugh reduced NAVFAC's projected costs by approximately \$800,000 and reduced the project schedule by 50 days.
03/07 – 10/19	Roadway Restoration Project St. Bernard Parish Principal Engineer. Lead Design Engineer and primary technical resource for RFIs, Change Orders, Estimates/Pay Apps. Engineering Design and Construction Management for restoration of all concrete/asphalt roadways and associated infrastructure (sidewalks, driveways, drainage, sewer, and water systems), that suffered damage during Hurricane Katrina. Design, bidding, and construction management of 178 roadways with a nearly \$60 million construction value.
02/15 – 09/23	Missouri Street at Corinne Canal St. Bernard Parish Principal. Oversight and technical review of design for repairs, restorations and/or replacement of a Parish-owned roadway and canal crossing with a precast Con-Span structure. The Missouri at Corrine Canal Crossing consisted of a Hazard Mitigation project to replace the pre-existing two (2) – 60" corrugated metal pipe culverts with a 26'-0" wide 72'-0" long clear span, precast concrete structure.

Firm Employed By:  ROYALName: **Alec Carter O'Brien, P.E.**

Years of Relevant Experience With This Employer: 7

Title: Senior VP, Construction Management

Years of Relevant Experience With Other Employer(s): 9

Degree(s) / Years / Specialization: BS / 2013 / Civil Engineering

Active Registration Number / State / Expiration Date: 0043647 / LA / 3-31-2026

Year Registered: 2019

Discipline: Civil

Contract Role(s) / Brief Description of Responsibilities: **Supervisor – Eng (MPR 2-3) / Full Responsibility for Project Delivery****Experience Dates**

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. O'Brien is a licensed professional engineer with 16 years of experience and has led, from Project Kickoff to Closeout, dozens of CE&I and Construction Management projects for DOTD, FEMA, the Port of New Orleans, and various municipalities. He has extensively worked in Road and Bridge construction and is familiar with structural concrete, asphalt paving, PCCP, catch basins, drainage, bridges, and ITS/Electrical. **CERTIFICATIONS:** ATSSA Traffic Control Supervisor, Certified Flagger, NRMCA Pervious Concrete Technician, OSHA 10 Hour Construction Safety and Health, NTS Trenching and Shoring, OSHA Fall Protection, AMPP Basic Coatings Level 1, FYFE Qualified Inspector, LPA CE&I (Parts 1-9).

02/26 - Ongoing*Featured Project***I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308**

Supervisor Engineer. Responsible for all aspects of project delivery for the rehabilitation of I-49 between I-10 and the St. Landry Parish line. The project will involve grading and milling, laying of asphalt concrete, pavement patching, the use of roadway reinforcing mesh, and an asphalt concrete overlay. The project will span 8.691 miles, and will include 74,206 tons of asphalt, 335,465 SY of milling asphalt, and 2,380 SY of pavement patching.

10/25- Ongoing*Featured Project***US90 Railroad Overpass SE of LA 85 (CE&I) | DOTD Contract H.010155**

Assistant Project Engineer. Supporting MBI's Project Engineer on an as-needed basis for the project's bridge construction. Coordinates with DOTD District personnel, the Contractor and the inspection staff. Provides oversight of Royal's inspection team during bridge construction activities.

04/26 - Ongoing*Featured Project***Veterans Memorial Blvd. LA49-Roosevelt | DOTD Contract H.015562.6 (District 02)**

Supervisor Engineer. Provides oversight for CE&I services on a 0.43-mile urban roadway rehabilitation project involving approximately 2,600+ tons of asphalt and 23,000+ SY of pavement operations. Supervises the Project Engineer and inspection staff, ensuring construction activities—including milling, patching, asphalt overlay, ADA upgrades, and traffic control—are performed in accordance with LADOTD standards. Supports quality assurance, schedule adherence, and coordination among the contractor, City of Kenner, and LADOTD.

06/23 – Ongoing*Featured Project***US 90Z Harvey Canal Tunnel Rehabilitation (CE&I) | DOTD Contract H.010673 (District 02)**

Engineer. Responsible for CE&I deliverables (management of inspectors, compliance with plans and specifications, QA/QC of field reports, conducting progress meetings with contractors, and maintaining project schedule). The \$50m rehabilitation includes new tile lining, drainage pumps, pavement, structural, electrical and ventilation systems.

06/19 – 4/26 <i>Featured Project</i>	Iberia Parish Water Control Structures Iberia Parish Government Construction Project Engineer. Provides construction engineering support for six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Assists with oversight of construction activities, reviews RFIs, shop drawings, and contractor submittals, verifies compliance with plans and specifications, and coordinates with inspectors, contractors, and Parish representatives to support quality construction and project delivery.
02/25 - Ongoing	Audubon Avenue Overlay: LA 1 to Terrebonne P/L DOTD Contract H.013269.6 (District 02) Project Engineer. Full responsibility of all deliverables associated with CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish, including oversight of road construction and performing all CE&I deliverables. This project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat; associated PCCP patching; ADA compliant curb ramps, thermoplastic traffic striping; and other maintenance construction items.
03/19 – 06/22	Roadway Restoration Program City of New Orleans Department of Public Works Project Engineer for Construction Phase. Provided CE&I services, which included restoration of concrete and asphalt road and associated infrastructure. Provided construction management, supervised resident inspectors and responsible for QA/QC of field deliverables.
06/23 – 03/24	Lafayette Parish Non-State Pavement Markings (CE&I) DOTD Contract H.015018.5 (Entity) Engineer. Responsible for CE&I deliverables, including management of inspectors, compliance with plans and specifications, QA/QC, reporting and document control, RFIs, change order requests, and as-builts for the construction and restriping of 14 miles of roadway along Cajundome Blvd., East Pinhook Rd./Teurlings Ave., Kaliste Saloom Rd., Mudd Ave., and Gendarme Rd.
03/19 – 09/23	St. Bernard HMP Canal Crossings Construction Management St. Bernard Parish Government Project Engineer. Responsible for all CE&I deliverables. for six Con Span bridge systems over three Canal Crossings in St. Bernard. The structures facilitated increased canal flow capacity and reduced the risk of backwater flooding.
05/24 – Ongoing	Crescent City Connection Decorative Lighting Project (CE&I) DOTD Contract H.015504.6 (District 02) Engineer. Responsible for all CE&I deliverables and QA/QC, maintaining the project schedule, contractor coordination, and construction inspection oversight. Supervises inspectors and Project Office Manager. Royal provides leadership and staff for CE&I for a new, LED, decorative lighting system for the Crescent City Connection bridge at a cost of \$20.7 million.
04/19 – 02/20	St. Gabriel Roadway Repair: Phase 5 City of St. Gabriel Engineer. Responsible for construction management, design alterations, and produced as-built drawings. CE&I drawings for the restoration of four roadways and the full reconstruction of one roadway. The scope consisted of existing asphalt cold planning, lime and soil cement treatments, asphalt binder and wearing overlay.
03/19 – 10/19	Roadway Restoration Project St. Bernard Parish Project Engineer. Responsible for all CE&I deliverables, design, bidding, and construction management of 178 roadways with a nearly \$60m construction value. Restoration of all concrete/asphalt road and associated infrastructure, that was damaged during Hurricane Katrina.
01/19 – 03/19 <i>Previous Employer</i>	I-10 Widening, LA 347 to Atchafalaya Floodway Bridge Route (CE&I) St. Martin Parish Engineer Intern. Responsible for Critical Path Method (CPM) schedule review. Covered 3.436 miles, cost \$52m, and widened reconstructed four structures and the east/west-bound lanes.
07/16 – 07/18 <i>Previous Employer</i>	I-10 Twin Spans ITS Orleans and St. Tammany Parish, LA DOTD Contract H.011503 Field Engineer. Responsibilities included RFI's, generating monthly estimates, reviewing SiteManager diaries and project change orders. Compiled project documentation including all submittals, as-builts, survey site layout, correspondence, 2059, and other project data.
11/15 – 06/16 <i>Previous Employer</i>	Thompson Road Extension Phase 2 Terrebonne Parish Field Engineer. Responsible for overall project management during the surcharging, wick draining, and bridge installation phase. Managed the bridge and ground improvement portion providing settlement plate measurements, grid layout and QC.

16.Staff Experience

Firm Employed By:  **ROYAL**

Name: **Jordan Woods, P.E.**

Years of Relevant Experience With This Employer: <1

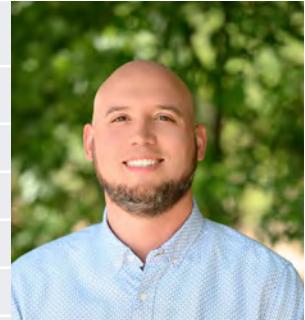
Title: Senior Construction Manager

Years of Relevant Experience With Other Employer(s): 16

Degree(s) / Years / Specialization: BS / 2010 / Petroleum Engineering

Active Registration Number / State / Expiration Date: 0042859 / LA / 3-31-2027 Year Registered: 2018 Discipline: Petroleum

Contract Role(s) / Brief Description of Responsibilities: **Engineer / Contract Administration and Engineering Services**



Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Woods is a licensed professional engineer and a former DOTD District 03 Project Engineer with 16 years of experience in engineering and project management, utility, and infrastructure projects for public sector clients. He currently serves as Senior Construction Manager at Royal, where he supports the construction management team with a focus on contract management, field coordination, and documentation control. **CERTIFICATIONS:** ATSSA Work Zone Traffic Control Technician, and Night Inspection, LPA CE&I, Texas PE#125225 - Discipline: Petroleum, Year Registered: 2016, Authorized Nuclear Density Tester.

03/26 – 4/26

Featured Project

Iberia Parish Water Control Structures | Iberia Parish Government

Senior Construction Manager. Provides senior-level oversight for construction of six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Responsibilities include managing construction administration and CE&I activities, overseeing contractor compliance, reviewing RFIs, submittals, pay applications, and change orders, and coordinating with project staff and contractors to maintain schedule and quality.

03/26 - Ongoing

LA:39 W. Judge Perez Dr. Enhancements (CE&I) | DOTD Contract H.014643.6

Project Engineer. Manages CE&I services for a 1.07-mile urban corridor improvement project along LA 39 (W. Judge Perez Drive), including construction of shared-use paths, sidewalks, concrete driveways, curbing, ADA ramps, grading, signing, striping, and associated roadway and drainage features. Oversees daily construction operations within an active traffic environment requiring phased construction and strict lane closure restrictions. Responsibilities include coordination of inspection staff, review of RFIs, submittals, and change orders, monitoring contractor performance and schedule, and ensuring compliance with LADOTD standards. Leads communication among the contractor, LADOTD, and stakeholders while supporting QA/QC efforts, pay quantity verification, and overall project delivery through construction and closeout.

05/21 - 07/21

Previous Employer

District 03 Rumble Strip and Striping | DOTD Contract H.013822

Assistant Project Engineer. Assisted in field inspection while installing rumble strips and thermoplastic striping. The project cost was \$3,299,781.75.

08/21 - 03/23

Previous Employer

US 90: Cameron St. Overlay | DOTD Contract H.011832

Assistant Project Engineer. Assisted in field inspection of all work consisting of grading, drainage structures, milling asphalt concrete, pavement patching, class II base course, asphalt concrete overlay, drilled shaft foundations, traffic signalization and related work. Gathered samples and submitted samples to lab for testing. Assisted with engineering/project management by putting together change orders and estimates. Reviewed pay quantities and daily reports.

06/21 - 12/22

Previous Employer

I-10 Cable Barrier | DOTD Contract H.010962

Assistant Project Engineer. Assisted in field inspection of installing concrete mow strip for high tension cable barriers. Assisted with engineering/project management by putting together change orders and estimates. Reviewed pay quantities and daily reports.



04/23 - 09/23 <i>Previous Employer</i>	LA 13 South DOTD Contract H.015095 Assistant Project Engineer. Lead field inspector for all work including milling asphalt concrete, pavement patching, asphalt concrete overlay, roadway reinforcing mesh, and related work. Gathered samples and submitted samples to lab for testing. Assisted with engineering/project management by putting together change orders and estimates. Reviewed pay quantities and daily reports.
09/23 - 10/24 <i>Previous Employer</i>	I-10 OGFC and Ramp Repairs DOTD Contract H.012174 Assistant Project Engineer. Lead field inspector for all work including milling asphalt concrete, pavement patching, asphalt concrete overlay, milling concrete approach slabs, remove & install guardrail pads & guardrails, and related work. Gathered samples and submitted samples to lab for testing. Assisted with engineering/project management by putting together change orders and estimates. Reviewed pay quantities and daily reports.
10/24 - 03/26 <i>Previous Employer</i>	I-49 S: AMB Caffery/US 90 Interchange DOTD Contract H.002868 Project Engineer. Project included the construction of a new bridge over Ambassador Caffery and 2 frontage road bridges including driving pilings, constructing and MSE wall, construction of caps, installation of pre-cast girders, concrete paving, approach slabs, installation of guardrails and cantilever signs. Work included concrete paving, drainage work, asphalt paving, subgrade & base work, driveways, and turnouts.
10/24 - 09/25 <i>Previous Employer</i>	US 90: RR JCT - Pinhook, LA 92 - LA 88 DOTD Contract H.009629 Project Engineer. Project included HES concrete patching, grinding and grooving of concrete paving, handicap accessible ramps, slap jacking concrete panels, installation of guardrail pads and guardrails, and associated work.
05/25 - 09/25 <i>Previous Employer</i>	LA 93: Coulee Ile Des Cannes Bridge DOTD Contract H.013537 Project Engineer. Project included installation of a triple barrel 8' x 8' reinforced concrete box culvert, toe wall, wing walls, and headwall. Other work included asphalt concrete roadway installation, drainage work, and associated work.
03/25 - 03/26 <i>Previous Employer</i>	LA 94: Vermilion River Bridge Replacement DOTD Contract H.014560 Project Engineer. Project included installation of a detour bridge, removal of the existing bridge, and installation of the new bridge including driving pilings, installing caps, and installing pre-cast spans. Other work included drainage, asphalt concrete roadway installation, and associated work.
09/25 - 12/25 <i>Previous Employer</i>	LA 724: W Broussard - LA 342 DOTD Contract H.015999 Project Engineer. Project included asphalt patching, milling existing roadway, installation of asphalt concrete roadway, drainage work, installation of rip rap, internal lining of drainage pipe, guardrail installation, sawing and sealing of bridge joints and associated work.
11/25 - 03/26 <i>Previous Employer</i>	LA 720: LA 719 - LA 343 DOTD Contract H.015866 Project Engineer. Project included a complete reconstruction of the roadway including widening the roadway 2', concrete stabilized subgrade and base, installation of binder and wearing asphalt lifts, installation of a cross drain and other side drain pipe, concrete and asphalt driveway installation, and other associated work.
05/25 - 03/26 <i>Previous Employer</i>	Lajaunie RD./Lateral 1 Bayou St. Clair DOTD Contract H.010557 District Coordinator. Full CE&I oversight. Project included a removal and installation of a bridge including installing piles, girders, and pre-cast spans. Other work included drainage work, asphalt base installation, installation of binder and wearing asphalt lifts, installation of rip rap, and other associated work.
10/24 - 03/26 <i>Previous Employer</i>	Univ Av PH1:100 S RR-500 S 1-10 EB RMP DOTD Contract H.013025 District Coordinator. LPA project with full CE&I oversight. Project included the installation of median islands and left turn lanes, mountable curbs, J-turns, drainage, sidewalks, concrete paving, asphalt concrete roadway.
07/25 - 03/26 <i>Previous Employer</i>	S. Larriviere Rd: LA 92 - Chemin Metairie DOTD Contract H.012867 District Coordinator. LPA project with full CE&I oversight. Project included reconstruction of roadway from 2 – 9' lanes with open ditches to 2 – 12' lanes with curb and gutter and subsurface drainage. Included installation of 2 reinforced concrete box culverts and other associated work.

16. Staff Experience

Firm Employed By:  ROYAL

Name: **Robert Klare, P.E.**

Years of Relevant Experience With This Employer: 3

Title: Lead Project Manager

Years of Relevant Experience With Other Employer(s): 10

Degree(s) / Years / Specialization: BS / 2013 / Civil Engineering

Active Registration Number / State / Expiration Date: 0042991 / LA / 3-31-2027

Year Registered: 2018

Discipline: Civil



Contract Role(s) / Brief Description of Responsibilities: **Engineer / (As Needed) Contract Administration and Engineering Services**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Klare is a licensed engineer with 13 years of extensive experience in the design of roadways, multi-use trails, and transportation alternative projects (TAP) for LAD-OTD projects. Technical skills include AutoCAD, EPA SWMM, and LADOTD Hydraulic Design Software, design, construction management, and contract administration for projects that built or rehabilitated roads and bridges, improved road safety, built multi-use paths, and enhanced multi-modal alternatives under the Transportation Alternatives Program. **CERTIFICATIONS:** ATSSA Traffic Control Supervisor, Certified Flagger, OSHA Fall Protection, FYFE Qualified Inspector, LPA CE&I (Parts 1-9), Part 107 FAA Pilot.

02/26 – Ongoing

Featured Project

I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308

Assistant Project Engineer. Review of submittals, resolution of RFIs, and change order analysis and management. Supervises the Inspectors and Project Office Manager. The project involves grading and milling, laying of asphalt concrete, and pavement patching for the rehabilitation of I-49 between I-10, and the St. Landry Parish line.

04/26 – Ongoing

Featured Project

Veterans Memorial Blvd. LA49-Roosevelt | DOTD Contract H.015562.6

Project Manager. Manages day-to-day CE&I operations for a 0.43-mile roadway improvement project including asphalt overlay, pavement repairs, ADA curb ramps, and traffic signal upgrades. Responsibilities include review and approval of submittals, RFIs, change orders, and partial pay estimates; oversight of inspectors and office staff; and coordination of construction activities to maintain traffic flow. Also supports project planning, revenue forecasting, invoicing, and overall contract administration to ensure compliance with LADOTD requirements and successful project delivery.

07/23 – 4/26

Featured Project

Iberia Parish Water Control Structures | Iberia Parish Government

Assistant Construction Project Engineer. Provides office-based construction engineering support for six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Responsibilities include review of RFIs, shop drawings, contractor submittals, pay applications, and change orders; maintenance of construction documentation and quality control logs; review of inspector reports for compliance with plans and specifications; and coordination with project teams to support delivery.

02/25 - Ongoing

Audubon Avenue Overlay: LA 1 to Terrebonne P/L | DOTD Contract H.013269.6

Assistant Project Engineer. Contract administration and construction engineering services for CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish, including oversight of road construction and performing all CE&I deliverables. This project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat; associated PCCP patching; ADA compliant curb ramps, thermoplastic traffic striping; and other maintenance construction items.

07/23 - Ongoing	Roadway Restoration Program City of New Orleans Department of Public Works Project Engineer. Providing field management of construction (conducting progress meetings, dealing with resident complaints, recommending monthly pay estimate approval, field adjustments assistance, and using knowledge/experience in civil construction ensuring project remains on schedule/budget). Royal provides construction management for the \$23 million FEMA-funded roadway improvements, one of the largest in the city. The project area covers 110 city blocks and is estimates 29,000 square yards of asphalt, 18,000 square yards of concrete. The project includes replacing roadway pavement, water/sewer lines, and drainage, as well as modifications to improve consumer mobility related to the Americans with Disabilities Act (ADA).
07/23 - 09/23	HMP Canal Crossings Construction Management St. Bernard Parish Government Assistant Engineer. Contract administration and construction engineering services for six Con Span bridge systems over three Canal Crossings in St. Bernard. The structures facilitated increased canal flow capacity and reduced the risk of backwater flooding.
01/23 - Ongoing	Nashville Wharf A Substructure Repairs, Phase 2 Port of New Orleans Assistant Project Engineer. Assists the project manager on foundation improvements to a 65-year-old wharf that is 2,400-ft long-, 214 ft wide, and uses 5,371 steel piles. Tasks include cost estimating, constructability reviews, document control, oversight of resident inspectors, and closeout.
2019 – 2021 <i>Previous Employer</i>	LA45/LA303 Rosethorne Path (Lafitte) DOTD Contract H.013365 Project Engineer. Designed a two-mile-long concrete walk along Jean Lafitte Blvd. in Lafitte. The project connected previously isolated sections of residential areas with the town's commercial and recreational assets. The design accommodated a narrow right-of-way, existing drainage inlets, and other utilities while conforming to all ADA and DOTD requirements.
06/22 – 03/23 <i>Previous Employer</i>	St. Bernard Parish 40 Arpent Trail DOTD Contract H.013525 Project Engineer. Mr. Klare designed an asphalt bike trail on 40 Arpent Levee in Chalmette, LA. This 7.5-mi. trail expands bicycle and pedestrian access and includes four bridges across 40 Arpent Canal.
2010 – 2020 <i>Previous Employer</i>	St. John Eastbank Levee Trail Multiple Projects Project Engineer. Mr. Klare worked on approximately seven mi. of this 14 mi. asphalt trail. The levee trail extends from St. John/St. Charles Parish line to St. Charles/St. James line. Construction completed in phases from 2011-2020.
2016 – 2017 <i>Previous Employer</i>	Sidewalk Connectivity City of Lafitte Project Engineer. Assisted on two projects adding concrete sidewalks around downtown Lafitte. This urban project increased connectivity between critical economic corridors in the Town of Lafitte, providing safe passage for pedestrians and recreational value. Construction was completed in 2017.
2013 – 07/23 <i>Previous Employer</i>	Project Engineer-Meyer Engineers, Ltd. (now Thompson Engineering, Inc. of Louisiana) Project Engineer. Worked on various projects designing roadways, sidewalks, foundations, and drainage infrastructure. He drafted plans, obtained regulatory permits/approval (LADOTD, USACE, CUP, Mississippi River Levee Districts, Fire Marshal, and municipal Planning/Zoning), performed minor structural design, and prepared cost estimates/timelines/scopes/contracts. LA 59 Realignment and Tammany Trace Tunnel (LADOTD), the Northeast Louisiana Veterans Cemetery, the S Galvez Street Full Reconstruction (New Orleans) and the Port of South Louisiana Administration Building (St. John the Baptist Parish).

16. Staff Experience

Firm Employed By:  ROYAL

Name: **Christopher Smith**

Years of Relevant Experience With This Employer: 1

Title: Lead Construction Manager

Years of Relevant Experience With Other Employer(s): 11

Degree(s) / Years / Specialization: BS / 2014 / General Business

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Senior Technician / Project Management, Materials Management**

Experience Dates
(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Smith has 12 years of experience in construction management and inspection, including oversight of heavy civil, utility, and infrastructure projects for public sector clients. He currently serves as Office Manager at Royal Engineers and Consultants, where he supports CE&I operations with a focus on contract compliance, field coordination, and documentation control. **CERTIFICATIONS:** Traffic Control Supervisor, OSHA 30 Construction Outreach, FYFE Qualified Inspector, TWIC, Primavera P6, ARSC/GCSC, LPA CE&I (1-9).

02/26 – Ongoing
Featured Project

I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308

Senior Technician. Supports construction engineering and inspection efforts for an 8.7-mile interstate rehabilitation project involving approximately 74,000 tons of asphalt overlay, 335,000 SY of milling, and 2,300 SY of pavement patching. Responsibilities include coordinating inspection schedules with field staff and subcontractors, facilitating material sampling and testing for acceptance, and reviewing material certifications to ensure compliance with DOTD specifications and approved materials lists. Also reviews contractor monthly pay estimates and change orders to verify quantities, costs, and contract compliance, supporting overall project quality assurance and financial controls.

02/25 – 4/26
Featured Project

Iberia Parish Water Control Structures | Iberia Parish Government

Assistant Construction Manager. Supports construction administration and CE&I services for six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Assists with review of RFIs, submittals, pay applications, and change orders; coordinates with inspectors and contractors; and helps track documentation, schedule, and compliance.

02/25 – Ongoing

Nashville Wharf A Sprinkler System Replacement, Phase 2 | Port of New Orleans

Assistant Construction Manager. Royal provides full-time construction management and project oversight as well as part time inspection during critical items. This \$8.5M project consists of full replacement of the Nashville A shed fire suppression system for both its wet and dry systems. Furthermore it will replace associated valves, electrical components, alarms, and other necessary elements to ensure the sheds fire suppression system and advanced warning is up to codes.

02/25 – Ongoing

Acadiana Regional Airport MRO Hangar | Iberia Parish Airport Authority

Cost Estimator. Serves as a Cost Estimator leading cost estimating activities for the \$65M MRO hangar project, utilizing Heavy Bid software to produce detailed quantity take-offs and cost breakdowns. He sources quotes from vendors and subcontractors and provides input on constructability to ensure the estimate reflects realistic, buildable solutions. His estimates support decision-making at key project milestones, including the 30% design development phase.



05/25 – Ongoing	Resilience Transmission Project Inspections Louisiana Public Service Commission Project Manager. Directs inspection field teams and QA review processes for Royal's support of the LPSC Entergy Resilience Transmission Project. Coordinates daily site visits with the prime consultant and ensures real-time documentation of transmission structure repairs and upgrades. Reviews photo documentation, turnover packages, and inspection reports for quality and compliance. Tracks work progress and verifies installation against DOE Grid Resilience grant requirements, supporting Entergy's grid hardening and infrastructure resilience initiatives across Louisiana.
05/20 – 09/20 <i>Previous Employer</i>	Avondale Seepage Control Project U.S. Army Corps of Engineers (USACE) - New Orleans District Assistant Project Manager. The project involved the demolition of asphaltic pavement, excavation of sheet pile trench, installation of steel sheet piles, installation of base course and asphalt paving, and installation of embankment for levee system. Responsible for supervision of civil crew, tracking RFI's, site safety, and performing QC inspections per the contract drawings and specifications.
12/10 – 01/17 <i>Previous Employer</i>	Streetcar Expansion Program Construction Management New Orleans Regional Transit Authority Cost Estimator. Responsible for all CE&I deliverables. Construction Management/CE&I services for installation of 14,400 track ft. of continuously welded rail at half grand union at Canal/N. Rampart, embedded double cross over at Frenchman/Elysian Fields, traction powered substation, overhead catenary system, refurbishment of over 40 historic light poles, utility relocation/upgrades, and road milling/repaving.
01/22 – 02/22 <i>Previous Employer</i>	Building 91 and Pump Station Naval Facilities Engineering Systems Command Southeast (NAVFAC SE) Project Manager. Responsibilities included submitting and tracking project submittals and RFI's, daily material installation and inventory tracking, equipment tracking, employee production management and performance reviews, and site safety management. Served as lead customer interface, conducting bi-weekly progress meetings, along with providing meeting agendas and logging meeting minutes. Managed subcontractors and tracked production for pay applications. Reviewed and submit pay applications to the owner. Performed and tracked QC inspections per the contract drawings and specifications. The project involved the demolition of an old pump station, installation of new pump station, installation of manholes and sewer lines, installation of pumps and grinders, installation of valves and vault, installation of utility disconnects, ATS, breaker panels, conduits, and conductors. The scope included demolition and replacement of the generator, installation of base course and asphalt pavement, and maintaining traffic controls.



16. Staff Experience

Firm Employed By:  ROYAL

Name: **Meaghan Faherty**

Years of Relevant Experience With This Employer: 6

Title: Lead Project Coordinator

Years of Relevant Experience With Other Employer(s): 3

Degree(s) / Years / Specialization: BS / 2010 / Marketing (Management Minor) AD / 2017 / Construction Management

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Project Office Manager / Document Control and Contract Management**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Ms. Faherty has 9 of experience as a document controller who has worked on several major roadway programs in Louisiana. She has provided field and office support for multiple Royal projects. She supports office management with reporting, document control, and other responsibilities. CERTIFICATIONS: Traffic Control Supervisor, Certified Flagger, OSHA 10-Hour Construction Safety and Health, TWIC, Primavera P6 Training Certificate, FYFE Qualified Inspector, LPA CE&I (1-9).

02/26 – Ongoing

Featured Project

I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308

Project Office Manager. Responsible for document control, construction contract administration, data management and record retention into SiteManager for all CE&I deliverables for a project that will rehabilitate 8.7 miles of I-49 in Lafayette Parish between I-10 and the St. Landry Parish line.

02/25 – Ongoing

Audubon Avenue Overlay: LA 1 to Terrebonne P/L | DOTD Contract H.013269.6

Project Office Manager. Royal is providing CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish. This will include oversight of road construction and performing all CE&I deliverables. Additionally, this project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat. Additionally, associated PCCP patching, ADA compliant curb ramps, thermoplastic traffic striping, and other various maintenance construction items.

06/23 – 03/24

Lafayette Parish Non-State Pvmt Markings (CE&I) | DOTD Contract H.015018.5 (Entity)

Project Office Manager. Responsible for document control in daily reporting, estimates/pay applications, and change orders. Providing construction contract administration and CE&I services for the construction and restriping of 14 miles of roadway along Cajundome Boulevard, East Pinhook Road/Teurlings Avenue, Kaliste Saloom Road, Mudd Avenue, and Gendarme Road in Lafayette Parish.

05/24-Ongoing

Crescent City Connection Decorative Lighting Project (CE&I) | DOTD Contract H.015504.6

Project Office Manager. Responsible for document control in daily reporting, estimates/pay applications, and change orders. DOTD is installing a new decorative lighting system for the Crescent City Connection bridge at a cost of approximately \$20.7 million. Damage from Hurricane Ida created electrical system surges that resulted in the installation of a new LED system that features LED lights on the trusses of the bridges and lights illuminating the piers. Royal is providing a project engineer, office manager, and inspectors.

11/19 – Ongoing

Roadway Restoration Program | City of New Orleans Department of Public Works

Inspector, Project Office Manager. Provides CE&I and Construction Management services for the for the City of New Orleans Department of Public Works on a FEMA-funded roadway repair program. Program includes addressing pavement rehabilitation and associated drainage, sewerage, and water repairs.



4/23 – Ongoing	Nashville Wharf A Substructure Repairs Port of New Orleans Document Control Specialist. Royal is providing construction management services including cost estimating, constructability reviews, document control, and field inspections for the repair of the substructure of the Nashville Wharf “A” facility located on the Mississippi River in New Orleans, LA. The existing wharf was constructed in 1960 and 1961 and is approximately 2,400 linear feet long and 214 feet wide and supported by approximately 5,371 steel piles.
09/23 – Ongoing	Jourdan Road Wharf Terminal Substructure Repairs Port of New Orleans Project Coordinator. Responsible for providing support to the construction management services project manager, including constructability reviews, document control, field representation, and supporting Port NOLA with project close out. Royal provides construction management for the wharf deck measuring 1,400 linear ft. long, 265 ft. wide, and consists of pre-cast and cast-in-place elements. Approximately 2,000 open-ended steel pipe piles support the deck and contain an asbestos-filled, fibrous jacket on the top eight feet.
07/20 – 10/21	Roadway Restoration Project St. Bernard Parish Government Project Office Manager. Engineering Design and Construction Management for restoration of all concrete/asphalt roadways and associated infrastructure (sidewalks, driveways, drainage, sewer, and water systems), that suffered damage during Hurricane Katrina. Design, bidding, and construction management of 178 roadways with a nearly \$60 million construction value.
10/23 - Ongoing	Almonaster Bridge Rehabilitation Port of New Orleans Project Office Manager. Responsible for quality control, document control, financial management. The Royal team is responsible for Construction Engineering and Inspections and Construction Management for the replacement of timbers, piles, bents, wales, walkways, and structural elements.
3/24 – 6/25	Seabrook Bridge Port of New Orleans Document Control Specialist. Responsible for quality control, document control, financial management. The Royal team is responsible for Construction Engineering and Inspections for the replacement of timbers, piles, and walkways to the Seabrook Bridge and Fender for the Port of New Orleans.



16. Staff Experience

Firm Employed By:  ROYAL			
Name: Annie Cherbonnier		Years of Relevant Experience With This Employer: <1	
Title: Lead Project Coordinator		Years of Relevant Experience With Other Employer(s): 4	
Degree(s) / Years / Specialization: BS / 2021 / Marketing			
Active Registration Number / State / Expiration Date: N/A		Year Registered: N/A	Discipline: N/A
Contract Role(s) / Brief Description of Responsibilities: Project Office Manager / (As Needed) Document Control and Contract Management			
Experience Dates (mm/yy – mm/yy)	Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))		
Ms. Cherbonnier has 5 years of experience coordinating construction, engineering, and disaster recovery projects. She is trusted to oversee progress and deliverables for 20+ concurrent projects across multiple clients, serving as a go-to resource for project inquiries and team coordination. She is recognized for problem-solving in complex workflows, producing high-quality submittals, and building efficient filing systems that support successful project delivery. CERTIFICATIONS: Traffic Control Supervisor, FYFE Qualified Inspector, TWIC, OSHA 30 Construction Outreach.			
02/26 – Ongoing <i>Featured Project</i>	I-49: I-10 - St. Landry P/L Route I-49 DOTD, Contract H.015308 Project Office Manager. Responsible for document control, construction contract administration, data management and record retention into Headlight for all CE&I deliverables for a project that will rehabilitate 8.7 miles of I-49 in Lafayette Parish between I-10 and the St. Landry Parish line.		
10/25 – Ongoing	Acadiana Regional Airport MRO Hangar Iberia Parish Airport Authority Associate Project Coordinator. Provides construction administration and project coordination support for development of a 130,000 SF, 3-bay MRO hangar facility designed to service Boeing 767 aircraft, including a 440,000 SF aircraft apron and 125,000 SF parking area with associated utilities and stormwater infrastructure. Responsibilities include quality assurance of inspector observations, quantities, and photographic documentation; review and processing of pay applications and certified payrolls to ensure compliance with funding requirements; and management of submittals, RFIs, and change order documentation to maintain accurate records and support coordination among contractors, engineers, and stakeholders.		
10/25 – Ongoing	Jourdan Rd Wharf Terminal Substructure Repairs Port of New Orleans Document Control Specialist. Performed construction management support for substructure repairs to a 1,400 LF by 265 LF wharf facility supported by approximately 2,000 steel pipe piles along the Gulf Intracoastal Waterway. Responsibilities included quality assurance of inspector observations, quantity tracking, and photographic documentation to ensure compliance with project specifications and CMAR requirements. Managed closeout document control by organizing and verifying completeness of project records, including daily reports, inspection logs, and supporting documentation, to support accurate project tracking and final acceptance.		

10/25 – Ongoing	Nashville Wharf A Sprinkler System Replacement, Phase 2 Port of New Orleans Project Coordinator. Provides construction administration support through quality assurance reviews of inspector platform entries to verify work compliance with project specifications. Assist with contractor invoicing and pay applications by verifying quantities, costs, and entering invoice data into the project management platform. Manages documents control and tracking, including submittals, RFIs, change orders, gate access documentation, and closeout deliverables.
04/24 – 09/25 <i>Previous Employer</i>	Previous Employer Senior Project Coordinator. Perform quality control reviews of project deliverables, including scopes of work, cost estimates, and engineering reports, prior to FEMA Public Assistance submission, supporting over \$20M in obligations and \$98M in Hermit's Peak/Calf Canyon Claims Office funding. Coordinated multiple projects from development through completion, tracking deliverables and maintaining workflow efficiency. Worked with subrecipients to assess impacts, review financial records, and prepare project submissions. Managed proposals, contracts, and pay applications in compliance with federal requirements, while tracking deadlines and submitting extensions as needed. Served as a key point of contact for clients, contractors, and FEMA representatives to ensure clear communication and project alignment.



16. Staff Experience

Firm Employed By:  ROYAL

Name: **Jeffrey Monfrey**

Years of Relevant Experience With This Employer: 3

Title: Senior Inspector

Years of Relevant Experience With Other Employer(s): 28

Degree(s) / Years / Specialization: N/A

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Inspector - Lead / Inspections**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Monfrey has 31 years of experience in various road and bridge construction environments. He has provided resident and construction services for roadway and structural projects. **CERTIFICATIONS:** CE&I Training (Parts 1-9), TWIC, Certified Bridge Inspector, Traffic Control Supervisor, AMPP Basic Coatings Inspector, Certified Flagger, Structural Concrete Inspector, Embankment and Base Course Inspector, PCC Paving Inspector, Asphalt Concrete Paving Inspector, OSHA Fall Protection.

10/25 – Ongoing

Featured Project

I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308

Inspector-Lead. Performs lead inspection duties for an ongoing 8.7-mile interstate rehabilitation project extending from I-10 to the St. Landry Parish line, involving approximately 74,000 tons of asphalt overlay, 335,000 square yards of milling, and 2,300 square yards of pavement patching. Oversees grading, milling, asphalt placement, roadway reinforcing mesh installation, and associated bridge work. Monitors contractor activities to verify compliance with plans and specifications, documents field progress, and supports CE&I services to ensure quality construction and adherence to DOTD standards.

03/23 – Ongoing

Featured Project

US 90Z Harvey Canal Tunnel Rehabilitation (CE&I) | DOTD Contract H.010673

Inspector-Lead. Observes construction (new tile lining, drainage pumps, pavement, and ventilation systems), prepares daily reports, inspects progress, and attends all progress meetings for CE&I services for the rehabilitation of the Harvey Canal Tunnel and its approaches along US 90Z in Jefferson Parish. The approximately \$50m rehabilitation includes new tile lining, drainage pumps, pavement, structural, electrical and ventilation systems.

02/25 – Ongoing

Audubon Avenue Overlay: LA 1 to Terrebonne P/L | DOTD Contract H.013269.6

Inspector-Lead. Observes construction, prepares daily reports, inspects progress, and attends all progress meetings for CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish. This project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat; associated PCCP patching; ADA compliant curb ramps, thermoplastic traffic striping; and other maintenance construction items

05/24 – 11/25

Crescent City Connection Decorative Lighting Project (CE&I) | DOTD Contract H.015504.6

Inspector-Lead. Responsible for site visits and inspections for an electrical installation on the Crescent City Connections. Observes and documents construction progress, prepares reports on daily activity, and provides information to the Engineer, Scheduler, and Document Control team members on field activity. DOTD is installing a new decorative lighting system for the Crescent City Connection bridge at a cost of approximately \$20.7m.

06/23 -03/24	Lafayette Parish Non-State Pavement Markings (CE&I) DOTD Contract H.015018.5 (Entity) Inspector-Lead. Responsible for daily observation of construction activities, daily reporting, quantity tracking, and inspection of work progress to ensure compliance with plans and specifications for the construction and restriping of 14 miles of roadway along Cajundome Boulevard, East Pinhook Road/Teurlings Avenue, Kaliste Saloom Road, Mudd Avenue, and Gendarme Road in Lafayette Parish.
02/23 – 09/23	HMP Canal Crossings Construction Management St. Bernard Parish Government Inspector-Lead. Royal performed both Engineering Design and Construction Management for six Con Span bridge systems over three Canal Crossings in St. Bernard. Royal designed bridge approaches and bridge replacements for culvert crossings (concrete/asphalt roadway restoration, infrastructure, and structural engineering), assessed existing roadways, bridge approaches, water/sewer system rehabilitation needs, and created advertisements and prepared final plans. The structures facilitated increased canal flow capacity and reduced the risk of backwater flooding.
12/10 – 01/17 <i>Previous Employer</i>	2013-011-RB: Causeway Blvd. Overpass of Airline Dr. Jefferson Parish Government Resident Inspector. Observed construction (structure jacking, span movement, reinforced concrete riser, girder strengthening, bridge deck joint sealing, epoxy-urethane overlay, and bridge drainage rehabilitation), prepared daily reports, inspected progress, attended all progress meetings, and noted daily work item. Rehabilitated Ramps 6, 7, and Causeway Boulevard overpass at Airline Drive.
12/01 – 07/20 <i>Previous Employer</i>	Southbound Causeway Safety Rail Improvements Greater New Orleans Expressway Commission (GNOEC) 433 Resident Inspector. Observed construction, produced daily reports, and safety/TTC removal/installation reviews. The project included Construction Administration and resident inspection for the improvement of the bridge railing system to MASH Test Level 4, concrete railing repair, impact attenuator replacement, sign/support relocation, call box modification, pavement marking/access platform installation, progress meeting organization, submittals review (construction schedules, RFIs, plan changes, and materials), and partial pay estimate processing.
12/10 – 01/17 <i>Previous Employer</i>	Westwood Drive (WB Expressway to Lapalco) DOTD Contract H.011795 Construction Inspector. Maintained construction records (daily project diary entries to indicate contractor personnel/utilized equipment/accepted work/traffic control acceptability) and charged contract time. Construction of 0.648 miles of roadway including 20,516 sq. yds. of PCC pavement with barrier/mountable curb, gutter, class II base course, drainage pipes/structures, sanitary sewer, and tie-in to north-end Westbank Expwy. and south-end Lapalco Blvd.
06/95 – 08/06 <i>Previous Employer</i>	District 02 Bridge Inspections DOTD IDIQ Contract Lead Inspector. Supervised team of inspectors performing bridge substructure, superstructure, and decking inspections. Repaired and replaced bridges for all fixed/movable bridges (On & Off Systems) for the entire District 02 area in Louisiana.

16. Staff Experience

Firm Employed By:  ROYAL

Name: **Gary Brouillette**

Years of Relevant Experience With This Employer: 3

Title: Senior Inspector

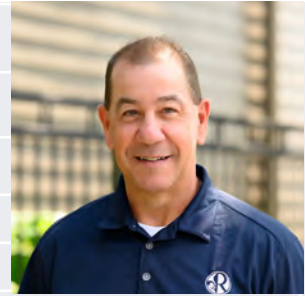
Years of Relevant Experience With Other Employer(s): 15

Degree(s) / Years / Specialization: N/A

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Inspector - Lead / (Back-Up) Inspections**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Brouillette has 18 years of experience as a senior construction inspector in heavy civil construction. He has extensive experience performing construction inspections for roadway enhancement projects. **CERTIFICATIONS:** Embankment and Base Course Inspector, Structural Concrete Inspector, LADOTD Asphalt Paving Inspector/Technician, PCC Paving Inspector, Traffic Control Supervisor, ATSSA Registered Flagger, AMPP Basic Coating Inspector, 10 Hour Occupational Health and Safety Training Course, OSHA 30 Construction Outreach, OSHA Fall Protection, CE&I Training (Parts 1-9).

10/25 – Ongoing

Featured Project

US90 Railroad Overpass SE of LA 85 (CE&I) | DOTD Contract H.010155

Inspector-Lead. Performs lead inspection duties for a \$41.4 million transportation infrastructure project involving roadway rehabilitation, drainage improvements, and construction of a new three-span railroad overpass bridge approximately 1,000 LF in length along US 90 in Iberia Parish. Inspects critical construction activities including pile load tests, pile driving operations, foundation work, traffic swaps, and overall bridge and roadway construction progress. Monitors contractor compliance with plans and specifications, documents field activities and quantities, and supports CE&I services to ensure quality construction and adherence to LADOTD and FHWA requirements.

02/25 – Ongoing

Audubon Avenue Overlay: LA 1 to Terrebonne P/L | DOTD Contract H.013269.6

Inspector-Lead. Inspections for CE&I services for a mill and overlay of 1.44 miles of an asphalt roadway in Terrebonne Parish. This project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat; PCCP patching; ADA compliant curb ramps, thermoplastic traffic striping; and other maintenance construction items.

05/24 – 11/25

Crescent City Connection Decorative Lighting Project (CE&I) | DOTD Contract H.015504.6

Inspector-Lead. Daily observation of construction, daily reporting, quantity tracking, and progress inspection to ensure compliance with plans and specifications for CE&I services for a new, LED, decorative lighting system for the Crescent City Connection bridge at a cost of \$20.7 m. Hurricane Ida surged the electrical system resulting in the installation that features lights on the trusses and illuminating the piers.

10/23 – 03/24

Lafayette Parish Non-State Pavement Markings (CE&I) | DOTD Contract H.015018.5 (Entity)

Inspector-Lead. Contract administration and CE&I services for the construction and re-striping of 14 miles of roadway along Cajundome Blvd, East Pinhook Rd./Teurlings Ave., Kaliste Saloom Rd., Mudd Ave., and Gendarme Rd. in Lafayette Parish.

10/23 – 12/23

HMP Canal Crossings Construction Management | St. Bernard Parish Government

Inspector-Lead. Closeout tasks for both Engineering Design and Construction Management for six Con Span bridge systems over three Canal Crossings in St. Bernard. This project included designing bridge approaches and bridge replacements for culvert crossings (concrete/asphalt roadway restoration, infrastructure, and structural engineering), assessed existing roadways, bridge approaches, water/sewer system rehabilitation needs, and created advertisements and prepared final plans. The structures facilitated increased canal flow capacity and reduced the risk of backwater flooding.

06/25 - Ongoing	Kenner Discovery School Sidewalks DOTD Contract H. 015087.6 Lead Inspector. Royal is working with T. Baker Smith to provide CE&I services through construction and the close-out phase for a sidewalk enhancement project Performs daily site inspections to ensure contractors compliance with plan specifications, sampling and resting. Daily TCC inspections, recording project records and documentation tough Headlight and SiteManager.
03/23 – 06/23 <i>Previous Employer</i>	Safe Routes to Schools – Phases I and II Baton Rouge and Independence, LA DOTD H.006499 and H.010108 Inspector - Certified. Responsible for field oversight and construction inspection (tracking progress/quantities, preparing daily reports, attended all progress meetings, and maintaining project diary). Roadway enhancement to improve pedestrian/nonvehicular access to schools. The projects included repair and construction of sidewalks, driveways, earthwork, grading, drainage, striping, and handicapped ramps with an estimated cost of \$1.7 million.
04/22 – 03/23 <i>Previous Employer</i>	Loyola Interchange OVS Kenner, Louisiana DOTD H.011670 Construction Inspector. Provided Owner Verification (OV) inspection services for the phases of construction for two flyover access ramps from I-10 to the New Orleans International Airport. Construction inspection of ground elements included concrete barrier rail footings, pier protection footings, barrier rail, median barrier rail, pier protection barrier rail, sign truss footings, noise barrier wall, and curb and gutter. Construction inspection of superstructure elements included steel tub girder spans, LU-48 concrete tub girder spans, LG-36 concrete girders pans, slab spans, approach slabs, light pole supports, bridge barrier rail, bridge median barrier rail, finger expansion and strip seal joints. Inspected all phases of bridge deck construction from the steel reinforcement installation to the placement of concrete. This project had an estimated cost of \$125 million dollars.
03/21 – 04/22 <i>Previous Employer</i>	RR3 – Lake Terrace & Oaks Group D No. 2017 – RR072 City of New Orleans Department of Public Works Resident Inspector. Responsible for Inspection of construction, including tracking work progress and quantities, preparing daily reports and maintaining project diary. Attended all progress meetings. CE&I services for \$7million installation of a new sewer/drainage system, water main replacement, manhole rehabilitation, new manhole and VMNV catch basin structures, new PCCP roadway construction including base/subbase materials, sidewalk/driveway replacement.
06/18 – 04/20 <i>Previous Employer</i>	Bonnabel Canal Improvements Jefferson Parish Government Resident Project Representative. Provided field oversight of all construction, reviewed monthly pay estimates with contractor and Project Engineer, scheduled progress/field site meetings, formulated punch list for final inspection/project acceptance. CE&I for \$4.2million installation of a 3000 linear ft. steel sheet pile wall, embankment and base course installation, slope paving, concrete curb wall, drainage pipe extensions, and 6' chain link fence.
04/17 – 03/18 <i>Previous Employer</i>	Airline Park Boulevard Metairie, LA DOTD H.009028 Resident Project Representative. Attended pre-construction conference and weekly progress meetings, performed inspections during construction and led field site meetings. Construction oversight of \$6.2million roadway rehabilitation that included removal of PCC pavement, class II base course installation, various size RCP/RCPA installation, new drainage pump station structure and generator pad, roadway structures (manholes, catch basins, conflict boxes, and sewer service/water main relocations).

16. Staff Experience

Firm Employed By:  ROYAL

Name: **Chaz Dunn**

Years of Relevant Experience With This Employer: 4

Title: Lead Inspector

Years of Relevant Experience With Other Employer(s): 8

Degree(s) / Years / Specialization: BS / 2025 / Geology

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A

Contract Role(s) / Brief Description of Responsibilities: **Inspector-Lead / (As Needed) Resident Inspections**



Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Dunn has 12 years of experience as resident inspector. He has extensive experience performing construction inspections for roadway enhancement projects, documenting all construction activities and material quantities, and assists in payment request evaluation. **CERTIFICATIONS:** FYFE Qualified Inspector, OSHA 30-Hour Construction Outreach Training, Traffic Control Supervisor, Flagger, CE&I Training (Parts 1-9), Asphalt Concrete Paving Inspector, Embankment and Base Course Inspector, Structural Concrete Inspector, OSHA 10-Hour Road Construction and Infrastructure, Hazmat Certification.

02/26 – Ongoing

Featured Project

I-49: I-10 - St. Landry P/L Route I-49 | DOTD Contract H.015308

Inspector. Performs construction inspection for an 8.7-mile interstate rehabilitation project extending from I-10 to the St. Landry Parish line, involving approximately 74,000 tons of asphalt, 335,000 SY of milling, and 2,300 SY of pavement patching. Inspects grading, milling, asphalt placement, roadway reinforcing mesh, and overlay operations, as well as associated bridge work. Monitors contractor activities to verify compliance with plans and specifications, documents daily work, and supports CE&I services to ensure quality construction and adherence to LADOTD standards.

09/21 - 04/26

Featured Project

Iberia Parish Water Control Structures | Iberia Parish Government

Inspector. Performs field inspections for construction of six reinforced concrete multi-barrel water control structures across Iberia Parish, with cast-in-place headwalls, wingwalls, flap gates, and levee tie-ins. Monitors pile installation, structural concrete placement, gate installation, and other construction activities to verify compliance with plans and specifications while documenting daily work and quantities.

08/21 – Ongoing

Roadway Restoration Bayou St. John, Fairgrounds, and Seventh Ward Group B Roads | City of New Orleans Department of Public Works

Resident Inspector. Documents all construction and material quantities in-place, assists the contractor payment request evaluation, tests/maintains quality testing records, submits daily inspection reports, and observes job-site safety. Royal provides construction management for the \$23million FEMA-funded roadway improvements, one of the largest in the city. The project area covers 110 city blocks and is estimates 29,000 sq. yds. of asphalt, 18,000 sq. yds. of concrete. It requires replacement of roadway pavement, water/sewer lines, drainage, pedestrian access and ADA compliance.

09/21 – 12/23

HMP Canal Crossings Construction Management | St. Bernard Parish Government

Resident Inspector. Royal performed both Engineering Design and Construction Management for six Con Span bridge systems over three Canal Crossings in St. Bernard. Royal designed bridge approaches and bridge replacements for culvert crossings (concrete/asphalt roadway restoration, infrastructure, and structural engineering), assessed existing roadways, bridge approaches, water/sewer system rehabilitation needs and created advertisements and prepared final plans.

09/23 – Ongoing	MoveBR Jefferson Highway at Bluebonnet Boulevard East Baton Rouge Parish, LA Resident Inspector. Perform resident inspections for the widening of Bluebonnet Boulevard at Jefferson Highway in Baton Rouge to add an additional turning lane to both the northbound and southbound directions of Bluebonnet.
10/22 – Ongoing	Jourdan Rd Wharf Terminal Substructure Repairs Port of New Orleans Resident Inspector. Perform resident inspections for a construction management services project, including constructability reviews, document control, field representation, and supporting the Port of New Orleans with project close out. This project included substructure repair of the wharf at the Jourdan Road Terminal on the Gulf Intracoastal Waterway.



16. Staff Experience

Firm Employed By:  ROYAL

Name: **Lori Barrilleaux**

Years of Relevant Experience With This Employer: 9

Title: Lead Inspector

Years of Relevant Experience With Other Employer(s): 16

Degree(s) / Years / Specialization: AD / Drafting

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Inspector - Certified / (As Needed) Inspections**

Experience Dates
(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Ms. Barrilleaux has 25 years of experience providing field inspection services throughout New Orleans. Her experience includes observing construction, providing on-site quality assurance (QA), preparing daily field reports, inspecting work products in accordance with drawings and specifications, and photographing/documenting work progress. **CERTIFICATIONS:** Certified Flagger, Traffic Control Supervisor, LPA CE&I Training (Parts 1-9), OSHA 10-Hour Construction Safety, ACM Paving Inspection/Tech.

08/23 – Ongoing
Featured Project

Lafayette Parish Non-State Pavement Markings | DOTD Contract H.015018.6

Inspector. Responsible for daily observation/reporting, quantity tracking, and inspection of work progress to ensure contractor complies with requirements of the plans/specifications.

11/19 – Ongoing

FEMA Roadway Restoration Program | City of New Orleans Department of Public Works

Project Inspector. Provides construction management and resident inspection services. This project includes restoration of concrete/asphalt roadways and associated infrastructure. Oversees contractors in the field, inspections of work products to project drawings/specifications, schedule compliance, and site safety.

04/18 – 02/20

Roadway Restoration and Repairs | City of St. Gabriel

Project Inspector. Provides construction management and engineering services for restoration of four roadways and full reconstruction of one roadway. Responsible for construction observation when contractor worked on critical work items. Provided on-site QA and inspecting, measuring, and tracking work completed for pay requests. Ensured work did not affect utilities and adjacent properties. Prepared daily field report, documented work progress, verified contractor-provided traffic control (TC), site safety procedures, and prepared incident reports.

10/20 – Ongoing

Roadway Restoration Bayou St. John, Fairgrounds, and Seventh Ward Group B Roads | City of New Orleans Department of Public Works

Project Inspector. Provides construction administration, construction management, and resident inspection services. She performs daily inspections on roadway rehabilitations (base excavation/installation, asphaltic concrete mill/overlay, and concrete pavement installation).

10/20 – 11/20

Clarence Henry Truckway Turnaround Pavement Rehabilitation | Port of New Orleans

Project Inspector. Provided construction management and resident inspection for project that set up a detour, required a cold plane, overlay, and restriping of the Clarence Henry Truck Turnaround. Due to heavy truck traffic, the project was limited to a single weekend to complete work. Performed daily inspections of critical items, documented deficient work, and reviewed contractor report compliance.



Firm Employed By: 				
Name: Roy Payne, P.E.				Years of Relevant Experience With This Employer: 5
Title: Construction Manager				Years of Relevant Experience With Other Employer(s): 17
Degree(s) / Years / Specialization: BS, Civil Engineering / 2002 / Louisiana State University				
Active Registration Number / State / Expiration Date: 32540 / LA / 09/30/2026		Year Registered: 2006	Discipline: Civil	
Contract Role(s) / Brief Description of Responsibilities: Supervisor-Eng (MPR 4) / Project Manager				
Experience Dates (mm/yy – mm/yy)	Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))			
Mr. Payne has over 16 years of experience managing CE&I and bridge construction projects, NEPA Certified Engineer, an ATSSA Traffic Control Supervisor and Licensed in the State of Louisiana as a Civil Engineer. Mr. Payne has provided construction engineering and inspection for projects that include major roadways and bridges, interstate construction, utility improvements and relocation projects. CERTIFICATIONS: ATSSA Traffic Control Supervisor, ATSSA Traffic Control Technician, Certified Flagger.				
06/20- Current <i>Featured Project</i>	Comite Diversion Canal CE&I and Utility Relocation Routes: US61, LA964, LA19, and LA67 H.00781, H.000710, H.002273, and H.001352 East Baton Rouge Parish Construction Manager. Responsible for daily observation/reporting, quantity tracking, and inspection of work progress to ensure contractor complies with requirements of the plans/specifications.			
01/23 – Current <i>Featured Project</i>	Pecue Lane / I-10 Interchange (CE&I) H.003047 East Baton Rouge Parish Project Engineer for the Construction Contract Administration and Construction Engineering and Inspection (CE&I) services for the Pecue Lane/I-10 Interchange Phase III project which includes widening Pecue Lane from two to four travel lanes between Perkins Road and Airline Highway, reconstruction of the KCS railroad crossing, replacement of the Ward Creek bridge, construction of Rieger Road which connects Industriplex to Pecue Lane, construction of the on/off ramps to I-10, and opening the Diverging Diamond Interchange (DDI) to traffic.			
12/20 – Current	LA1: Port Allen Canal Bridge Replacement Phase 1 HBI CE&I H.001234 West Baton Rouge Parish Construction Manager for the construction of a new LA 1 southbound bridge over the Intracoastal Canal, approach roadway, Ernest Wilson Dr., and 2 at grade railroad crossings in Port Allen, La in West Baton Rouge Parish. The approach LA 1 southbound roadway will be Portland Cement Concrete Pavement and Ernest Wilson Dr. will be Asphalt Concrete Pavement.			
11/24 – Current	LA1: Port Allen Canal Bridge Replacement Phase 2 HBI CE&I H.014258 West Baton Rouge Parish Construction Manager for the construction of the new LA 1 northbound girder span bridge over the Intracoastal Canal that utilizes both prestressed concrete and steel girders, concrete approach slabs, class II base course reconstruction and asphalt pavement of East Frontage Road, removal of existing northbound and southbound bridges, construction of the new northbound Portland cement concrete roadway, temporary detour road construction, LA 1 median drainage improvements, construction of new I-10 eastbound on-ramp bridge, high mast lighting with drilled shaft installation, ITS installation, Mechanically Stabilized Earth (MSE) walls, and embankment.			

1/20 – Current	Entity Contract EBR Computerized Traffic Signal, PH VB (CE&I) SPN: H.007160.6 East Baton Rouge Parish Construction Manager for a project involving the synchronization of several traffic signals at several state and local intersections along Choctaw Drive, Greenwell Springs Road, South Choctaw Drive, and North Foster Drive, in Baton Rouge, Louisiana.
08/07 – 05/08 <i>Previous Employer</i>	LA DOTD US 190 Bridge Replacement Over Amite River Basin SPN 013-06-0046 Denham Springs, LA Project Manager in the management of replacing the existing US 190 eastbound bridge and through truss westbound bridge with new girder span bridges. The project consisted of drainage improvements, excavation and embankment needed to construct the new bridge abutments and removal of the existing embankment plugs within the basin. Approximate construction cost was \$29.1M.
05/04 – 11/05 <i>Previous Employer</i>	LA DOTD Interstate 55 Bridge Replacement and Grade Raise Project SPN 452 90 0137 Hammond, LA Assistant Project Engineer in the management of replacing four existing bridges on Interstate 55 and raising the overall road grade by approximately two feet using approximately 26k tons of asphalt laid on I-55. Two bridges replaced had a ninety-degree crossing and two bridges replaced were built on a sixty-degree skew. All four bridges were slab spans and used 16-inch precast concrete piles with two bridges for northbound and two bridges for southbound I-55.
05/05 – 09/07 <i>Previous Employer</i>	LA DOTD LA Highway 1026 Juban Road Interchange Project SPN 454-02-0035 Denham Springs, LA Project Engineer in the management of replacing the existing overpass bridge over Interstate 12 with a new overpass bridge using AASHTO Type 4 girders for the spans. The bridge consisted of 14-inch precast concrete piles with pile cap footing and multi column bents, on and off ramps, drainage improvements and approximately 600k cubic yards of excavation and embankment needed to construct the bridge headers and new roadway. The project also consisted of re-aligning the existing LA Highway 1026 and constructing a new LA Highway 1026 with concrete pavement. Approximate construction cost was \$20.2M.
06/15 – 06/16 <i>Previous Employer</i>	LA DOTD Blackwater Bayou Bridge Replacement (LA Highway 410) SPN H.007961 Central Project Engineer in the management of replacing the existing timber pile bridge with a new slab span bridge with 16-inch precast concrete piles on Blackwater Road. The project consisted of installing subsurface drainage to replace the existing open ditches. Road sections of approximately five hundred feet on both sides of the bridge were also replaced using a soil cement base course and asphalt. Approximate construction cost was \$1.8M.
02/15 – 05/16 <i>Previous Employer</i>	LA DOTD Essen Lane Bridge Widening SPN H.011668 Baton Rouge Project Engineer in the management of widening the existing Essen Lane bridge over Ward's Creek. The existing bridge on Essen Lane was widened on both sides of the bridge to allow for an additional northbound lane to be added in a follow-up road construction project. Also included in this project was utility relocation and oversight by the project engineer on behalf of LA DOTD. Clearing and grubbing was also included as part of this project. Approximate construction cost was \$2.1M.
01/03 – 05/04 <i>with LADOTD</i>	LA DOTD LA Highway 16 Bridge Replacement Over Bouge Chitto Slough Franklinton, LA Assistant Project Engineer in the management of replacing the existing bridge over the Bogue Chitto slough. The box beam bridge consisted of one lane in each direction with widened shoulders. The bridge was constructed using split slab construction and 16-inch precast concrete piles.

Firm Employed By: 				
Name: Arthur Ledet, P.E.				Years of Relevant Experience With This Employer: 11
Title: Construction Manager				Years of Relevant Experience With Other Employer(s): 2
Degree(s) / Years / Specialization: BS / 2013 / University of New Orleans, Civil Engineering				
Active Registration Number / State / Expiration Date: 41815 / LA / 03/31/2028		Year Registered: 2017	Discipline: Civil	
Contract Role(s) / Brief Description of Responsibilities: Engineer (MPR 4)				
Experience Dates (mm/yy – mm/yy)	Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))			
Mr. Ledet is experienced in Construction Administration, Construction Management Services, and is a certified ATSSA Traffic Control Supervisor. He has been a Construction Manager for several of our DOTD projects. He has more than five years of experience in responsible charge of Construction Management Software data entry and management for DOTD projects consisting of, but not limited to, the following: Site Manager and Remote Reports used to enter Daily Work Reports (DWR's), Content Manager for document uploads, Site Manager Materials for sample identification generation and testing tracking, Headlight used for daily reports (HDR's), AASHTOWare for certified payroll reviews, and Docusign. CERTIFICATIONS: ATSSA Traffic Control Supervisor, ATSSA Traffic Control Technician, Certified Flagger.				
06/20- Current <i>Featured Project</i>	Comite Diversion Canal CE&I and Utility Relocation Routes: US61, LA964, LA19, and LA67 H.00781, H.000710, H.002273, and H.001352 East Baton Rouge Parish Construction Manager for the utility relocation and construction of a Bridge at LA 964, Bridge at LA 19, and Bridge at LA 67 at the Comite River Diversion Canal to periodically monitor the construction of the Bridge at US 61 and the Geaux Rail Bridge. Project includes monitoring of the construction new separate permanent highway bridges including approaches; temporary highway bypass roads (on grade); shoo-fly (on grade) and rail bridge and several utility relocations.			
01/23 – Current <i>Featured Project</i>	Pecue Lane / I-10 Interchange (CE&I) H.003047 East Baton Rouge Parish Project Engineer for the Construction Contract Administration and Construction Engineering and Inspection (CE&I) services for the Pecue Lane/I-10 Interchange Phase III project which includes widening Pecue Lane from two to four travel lanes between Perkins Road and Airline Highway, reconstruction of the KCS railroad crossing, replacement of the Ward Creek bridge, construction of Rieger Road which connects Industriplex to Pecue Lane, construction of the on/off ramps to I-10, and opening the Diverging Diamond Interchange (DDI) to traffic.			
12/20 – Current	LA1: Port Allen Canal Bridge Replacement Phase 1 HBI CE&I H.001234 West Baton Rouge Parish Construction Manager for the construction of a new LA 1 southbound bridge over the Intracoastal Canal, approach roadway, Ernest Wilson Dr., and 2 at grade railroad crossings in Port Allen, La in West Baton Rouge Parish. The approach LA 1 southbound roadway will be Portland Cement Concrete Pavement and Ernest Wilson Dr. will be Asphalt Concrete Pavement.			
05/19 – Current	West Esplanade Bridges at Duncan Canal H.011731.6 Construction Manager for the replacing of outdated and deteriorated bridges along W. Esplanade @ Duncan Canal from Rue Chardon-nay to Arkansas Avenue. Double box culverts 14' x 8' and double box culverts 38' x 13' are being used to replace the existing bridges. Included in the scope of work are several utility relocations – 36" and 16" water lines and sewer force main relocations.			

11/24 – Current	LA1: Port Allen Canal Bridge Replacement Phase 2 HBI CE&I H.014258 West Baton Rouge Parish Construction Manager for the construction of the new LA 1 northbound girder span bridge over the Intracoastal Canal that utilizes both prestressed concrete and steel girders, concrete approach slabs, class II base course reconstruction and asphalt pavement of East Frontage Road, removal of existing northbound and southbound bridges, construction of the new northbound Portland cement concrete roadway, temporary detour road construction, LA 1 median drainage improvements, construction of new I-10 eastbound on-ramp bridge, high mast lighting with drilled shaft installation, ITS installation, Mechanically Stabilized Earth (MSE) walls, and embankment.
11/17 – 04/23	New Orleans Airport Connector Road Segments A & B H.0110276 & H011794 Construction Manager and Inspector for a new four-lane median divided roadway with sound walls for the northern airport right-of-way property line to the southern right-of-way line of Veterans Memorial Blvd. and generally within the Aberdeen Street Corridor (Segment A). Addition of a left-turn lane and upgrading traffic signals at the intersection of Loyola Drive and Veteran Blvd. as well as, the addition of a left-turn lane at the intersection of I-10 and Loyola Drive (Segment B). Related work for both projects includes sidewalks, drives, curbing, barrier rail, roadway widening, surcharge, detours, signage, striping, box culvert bridge, tree removal / clearing & grubbing, drainage, and utility relocation.
09/22 – Current	US190 @ LA 22 Interchange Widening Improvements H.011721.6 Mandeville, LA Construction Manager for the lane widening, turning lane improvements, and traffic signal upgrades/modifications at the US 190/LA 22 interchange to improve traffic flow in the area. Project limits included Westside Service Road through Eastside Service Road and improving the interchange of Hwy. 190 and Hwy. 22.
03/18 – 02/19	St. Charles Avenue (Nashville to LA AVE) H.007275.6 Orleans Parish Construction Manager and Inspector for the cold mill and overlay of the existing asphaltic concrete on the east and westbound lanes of St. Charles Avenue between U.S. 90B Service Road (Calliope Street) and Napoleon Avenue, including curb drainage replacement, repair of sub-base, minor point repair and cleaning of catch basins, and restriping travel lanes, parking lanes and intersections, as necessary.
2014 – Current	LA1077 - LA 21 Connector Road Feasibility Study and Design Project No. 300-00-13-08-4 Covington, LA Construction Engineer, Construction Manager, and Design Engineer for the Stage 0 Feasibility Study with Line and Grade Analysis, Traffic Study, and Design for a new connector road extending from the existing roundabout along the Ochsner Blvd. extension to LA 1077 in St. Tammany Parish. Scope of Services includes line and grade analysis, roundabout evaluations, environmental assessment, traffic studies, complete streets analysis, and coordination with committed / unconstructed DOTD projects.
09/19 – 08/20	Covington CA&O WEST 11TH Avenue Bridge Replacement Construction Manager for a spot bridge replacement including precast prestressed piles, precast or cast-in-place bridge, drainage, excavation & embankment, and related work.
05/17 – 02/19	Airline Park Blvd.: W. Metairie Ave – 0.4 MI N H.009028 Jefferson Parish Construction Manager and Inspector for removal of existing 2-lane concrete roadway, replacement of concrete roadway, replacement if existing manholes and catch basins, addition of mini Drainage Pump Station, and utility relocation.
1/20 – Current	Entity Contract EBR Computerized Traffic Signal, PH VB (CE&I) SPN: H.007160.6 East Baton Rouge Parish Construction Manager for a project involving the synchronization of several traffic signals at several state and local intersections along Choctaw Drive, Greenwell Springs Road, South Choctaw Drive, and North Foster Drive, in Baton Rouge, Louisiana.
03/18 – 09/18	Covington Panel Replacement Covington, LA Construction Manager and Inspector concrete roadway removal and replacement construction and improvements project for the City of Covington roadways.

16. Staff Experience

Firm Employed By: 			
Name: Felix Lechuga	Years of Relevant Experience With This Employer: 4		
Title: DOTD Certified Inspector	Years of Relevant Experience With Other Employer(s): 7		
Degree(s) / Years / Specialization: AD / Drafting			
Active Registration Number / State / Expiration Date: N/A		Year Registered: N/A	Discipline: N/A
Contract Role(s) / Brief Description of Responsibilities: Inspector – Certified			
Experience Dates (mm/yy – mm/yy)	Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))		
Mr. Lechuga fulfills the Minimum Personnel Requirement for a DOTD Certified Inspector with an active DOTD certifications in Structural Concrete Inspector, Embankment and Base Course, and Asphalt Paving Inspector. CERTIFICATIONS: DOTD, ATSSA TCS, and ATSSA Flagger			
2021 – Current	LA 23: Belle Chasse Bridge and Tunnel (HBI) Improvements State Contract No. 4400018899 As a sub-consultant, RCLC will be responsible for providing Construction Support services including implementation of the Construction Quality Assurance Plan for the Belle Chasse Bridge & Tunnel Public Private Partnership (P3) Project which provides for the replacement of the Belle Chasse Tunnel and Judge Perez Lift Bridge with a new toll bridge. This includes the development of construction plans, bridge replacement plans, decommissioning of the Tunnel and development of O&M plans.		
3/2021 – 12/2021	Mounes St. Drainage Improvements Phase 1 – Dickory Ave. to Crochet Ditch Construction Observation for drainage improvements along the Mounes Street corridor including catch basins and other necessary drainage structures, concrete roadway pavement, and associated striping.		
2021 – 2024	FEMA Funded Recovery Roads Program Lakeview North Group C CE&I for remediation of damage caused from debris removal operations due to Hurricane Katrina. Project involves site investigation to determine pavement replacement areas which are the direct result of street inundation or from the secondary effects of debris removal and utility and drainage work.		
10/20 – 03/21 <i>Previous Employer</i>	I-10/Loyola Interchange Improvement H.011670 DOTD Certified Structural Concrete Inspector on this Design-Build project, which will modify existing Loyola Ave ramps and will add two elevated flyover ramps connecting to the airport connector road. Ensuring contractors’ compliance to project specifications and plans in the construction of multiple footings/columns along with the erecting of steel and concrete girders.		
03/15 – 07/16 <i>Previous Employer</i>	Macarthur Interchange Completion - Phase 1B H.009933 Lead technician performing all materials testing including Concrete Testing, Compaction Testing through Nuclear Densities, Mass Concrete Monitoring, Estimating Concrete Strength by the Maturity Method		

16. Staff Experience

Firm Employed By: 				
Name: Shawn Bosarge	Years of Relevant Experience With This Employer: 7			
Title: DOTD Certified Inspector	Years of Relevant Experience With Other Employer(s): 10			
Degree(s) / Years / Specialization: AD / Drafting				
Active Registration Number / State / Expiration Date: N/A		Year Registered: N/A	Discipline: N/A	
Contract Role(s) / Brief Description of Responsibilities: Inspector – Certified				
Experience Dates (mm/yy – mm/yy)	Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))			
Mr. Bosarge fulfills the Minimum Personnel Requirement for a DOTD Certified Inspector with an active DOTD certifications in Embankment and Base Course, PCC Paving, and Structural Concrete Inspector. Mr. Bosarge will assume the role of Certified Inspector for this project. CERTIFICATIONS: DOTD, ATSSA TCS, and ATSSA Flagger				
08/24 - Current <i>Featured Project</i>	Pecue Lane / I-10 Interchange (CE&I) H.003047 East Baton Rouge Parish Lead Certified Inspector for the Construction Contract Administration and Construction Engineering and Inspection (CE&I) services for the Pecue Lane/I-10 Interchange Phase III project which includes widening Pecue Lane from two to four travel lanes between Perkins Road and Airline Highway, reconstruction of the KCS railroad crossing, replacement of the Ward Creek bridge, construction of Rieger Road which connects Industriplex to Pecue Lane, construction of the on/off ramps to I-10, and opening the Diverging Diamond Interchange (DDI) to traffic.			
06/20- Current <i>Featured Project</i>	Comite Diversion Canal CE&I and Utility Relocation Routes: US61, LA964, LA19, and LA67 H.00781, H.000710, H.002273, and H.001352 East Baton Rouge Parish Certified Inspector for the utility relocation and construction of a Bridge at LA 964, Bridge at LA 19, and Bridge at LA 67 at the Comite River Diversion Canal to periodically monitor the construction of the Bridge at US 61 and the Geaux Rail Bridge. Project includes monitoring of the construction new separate permanent highway bridges including approaches; temporary highway bypass roads (on grade); shoo-fly (on grade) and rail bridge and several utility relocations.			
2/26 - Current	I-10 / 415 Widening (Volkert): CMAR I-10 Certified Inspector of pile driving operations and record driving data for the EOR to review and give direction as required. Performed inspection and acceptance on pile and steel deliveries as required. Performed inspection and acceptance on deformed reinforcing steel in footings to ensure they are IAW plans and standard details. Convey to contractor and EOR areas that need direction or clarification in plans concerning placement, location, or quantity of materials.			
03/21 – 01/24	College Drive Flyover Ramp I-10/I-12 West SPN: H.013897 East Baton Rouge Parish Construction Observer for the project consisting of modifying the I-10 West/College Drive exit into separate I-12 West and I-10 West exits. This project and three other significant infrastructure projects are being funded through the state’s first issuance of GARVEE bonds, which are special bonds that are repaid using federal funds allocated to Louisiana. RCLC will provide Construction Engineering & Inspection services as part of this Design-Build/Owner Verification project.			

04/19 – 4/23	New Orleans Airport Connector Road Segments A & B H.0110276 & H011794 Construction Observer for a new four-lane median divided roadway with sound walls for the northern airport right-of-way property line to the southern right-of-way line of Veterans Memorial Blvd. and generally within the Aberdeen Street Corridor (Segment A). Addition of a left-turn lane and upgrading traffic signals at the intersection of Loyola Drive and Veteran Blvd. as well as, the addition of a left-turn lane at the intersection of I-10 and Loyola Drive (Segment B). Related work for both projects includes sidewalks, drives, curbing, barrier rail, road-way widening, surcharge, detours, signage, striping, box culvert bridge, tree removal / clearing & grubbing, drainage, and utility relocation.
05/19 – 8/24	West Esplanade Bridges @ Duncan Canal H.011731.6 Construction Observer for the replacing of outdated and deteriorated bridges along W. Esplanade @ Duncan Canal from Rue Chardonay to Arkansas Avenue. Double box culverts 14' x 8' and double box culverts 38' x 13' are being used to replace the existing bridges. Included in the scope of work are several utility relocations – 36" and 16" water lines and sewer force main relocations.
08/16 – 04/19 <i>Previous Employer</i>	The North Terminal Louis Armstrong Airport Structural Concrete QC Inspector
05/09 – 05/10 <i>Previous Employer</i>	I-10 Twin Span Concrete Materials Testing
2010 – 2013 <i>Previous Employer</i>	Lake Pontchartrain & Vicinity Levee Projects (LPV-109, LPV-145, LPV-146, LPV-149, GIWW WCC) Embankment Density Testing (Nuclear Sand Cone), Concrete Materials Testing
2010 – 2013 <i>Previous Employer</i>	St. Bernard Roadway Restoration Base Course Testing and Inspection, Concrete Materials Testing and Inspection

Firm Employed By:  T.BAKER SMITHName: **Marc Dunn, Jr., P.E.**

Years of relevant experience with this employer: 2

Title: Lead Professional, CE&I

Years of Relevant Experience with Other Employer(s): 13

Degree(s) / Years / Specialization: Bachelor of Science / 2015 / Civil Engineering

Active Registration Number / State / Expiration Date: 43705 / LA / 03/31/28

Year Registered: 2019

Discipline: Civil

Contract Role(s) / Brief Description of Responsibilities: **Engineer (MPR 4) / Project Engineer/Materials Manager**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr.Dunn is the Lead Professional for the CE&I group of TBS with 15 years of experience focusing on construction inspection and quality control for various projects, including transportation projects. He has completed over 40 projects and was involved in over 20 projects with the East Baton Rouge Road Rehabilitation Program. His experience includes project management and estimation, requests for information, change order development, construction and design of road and bridge projects for local municipalities and governmental agencies, management of inspectors and construction staff, and development of QA/QC plans. He is adept in addressing design and construction challenges by devising and executing effective solutions. He has monitored the installation of materials and equipment for compliance with drawings and specifications while completing daily construction tasks to provide safe working conditions, stay on budget, and meet project deadlines. He reviews and provides recommendations to improve design, construction methods, and materials based on field or changing project conditions. He performs constructability reviews encompassing independent, structured assessments of construction bid documents for the client's efficiency and budgetary concerns. **CERTIFICATIONS:** PE; ATSSA Traffic Control Supervisor (TCS); ATSSA Flagger; DOTD HMA Paving Inspection; DOTD Structural Concrete Inspection; Authorized Concrete Field Tester, CPTP SCS Cybersecurity Training, FHWA-NHI-132070, radiation and safety, LPA CE&I (1-9)

07/24 – Ongoing

Featured Project

S.P. No. H.011137.6, I-12 Widening: LA 1077 to LA 21 | LADOTD | Covington, LA

Project Engineer. Serves as the Project Engineer on this project for the widening of I-12 from LA 21 to LA 1077. The project includes over 4.5 miles of roadway widening and the construction of bridge widening over LA 21. Marc ensures compliance with LADOTD contract specifications, supervises staff engaged in the contract administration, coordinates regularly with the LADOTD District Project Coordinator and LADOTD Project Manager, and assists in resolving field construction issues. Marc is accountable for the draft, review, and approval of contract change orders as well as review and recommendations of payment. Marc coordinates with the district lab for testing and acceptance of all construction materials for this project.

01/26 - Ongoing

FY26 Bridge Bundle Program - LA 36 over Creek / LA 995 over False Bridge / LA 76 over Chalpin Bayou | OLHC | Statewide, LA

Project Engineer. TBS is the prime consultant for OLHC's 2026 Bridge Bundle Program for CE&I support services for nine bridge replacement projects across Districts 02, 61, and 62. Marc delivers comprehensive construction engineering oversight, managing submittals, RFIs, schedules, and documentation. He coordinates with contractors and inspectors, resolves field issues, verifies specification compliance, supports change orders, leads progress meetings, conducts site reviews, and ensures effective communication, quality control, and timely project execution statewide.

06/25 - Ongoing

Energy Transition Parkway, Phase 2 | Ascension Parish Government | Ascension Parish, LA

Project Engineer. Marc serves as Project Engineer on this project for the construction of a new two-lane roadway. He ensures compliance with Ascension Parish Government contract specifications, supervises staff engaged in the contract administration, coordinates regularly with the APG Project Coordinator and Project Manager, and assists in resolving field construction issues. Marc is accountable for the draft, review, and approval of contract change orders as well as review and recommendations of payment.

02/25 - 04/25	S.P. No. H.013269.6, Audubon Ave Ovly: LA1 to Terrebonne P/L (CE&I) LADOTD Thibodaux, LA Project Engineer (backup). This project includes milling, patching, and overlaying a section of roadway to upgrade the roadway to meet ADA standards by installing handicapped curb ramps and detectable warning surfaces. The Royal Engineers & Consultants and T. Baker Smith team is accountable for daily site inspections of the contractor's work and ensuring its compliance with plans specifications, sampling and testing, Daily TTC inspections, recording project records and documents through the use of HeadLight and SiteManager, and coordinating problem solving between the contractor and Project Engineer.
06/25 - Ongoing	S.P. No. H.015087.6, Kenner Discovery School Sidewalks LADOTD Kenner, LA Project Engineer. Marc serves as the Project Engineer on this Entity project that includes the construction of new sidewalks and the installation of pedestrian signals at this key intersection of Loyola Drive and Vintage Drive to enhance pedestrian safety and accessibility near the Kenner Discovery Health Sciences Academy. Marc is accountable for daily site inspections of the contractors work and ensuring its compliance with plans specifications, sampling and testing, Daily TTC inspections, recording project records and documents through the use of HeadLight and SiteManager, and coordinating problem solving between the contractor and owner. Marc coordinates with the district lab for testing and acceptance of all construction materials for this project.
07/19 – 06/24 <i>Previous Employer</i>	SP No. H.011670, Loyola Dr./Interstate 10 (I-10) Interchange to New Airport Terminal (LANOIA) Design-Build Project LADOTD Jefferson Parish, LA Assistant Owner Verification Manager. The Owner Verification firm provided all necessary engineering & related services for Design-Build Construction Support Services for the administration of the Design-Build contract on behalf of LADOTD, along with managing the implementation of the Project's Construction Quality Assurance Program (CQAP). Marc oversaw the inspectors performing owner verification and the QC firm on the daily field operations. He assisted the Project Engineer with design review meetings and field operations. He coordinated stakeholder meetings to resolve issues and issue public releases. Marc also was the Owner Verification Firms representative for formal and informal mediations for claim resolution on this project. Additionally, Marc was responsible for the OV sampling and testing program for this project as well as the Quarterly Sampling and Testing reports for the OV and the Design Builders Construction Quality Control Firm that were sent to the LADOTD and FHWA for acceptance.
04/23 – 06/24 <i>Previous Employer</i>	SP No. H.010960, LA 30 Roundabouts at Tanger Mall and I-10 LADOTD Ascension Parish, LA Project Engineer. Marc was the project Engineer of the construction of three roundabouts at the intersection of LA 30 and Interstate 10 in Gonzales, LA near Tanger Mall. Marc also oversaw and helped coordinate the utility relocation efforts prior to the project starting. As Project Engineer he was responsible for ensuring the project was built in accordance with plans and specifications, administering the contract, hosting weekly meetings, coordinating meetings between and responding to local public officials, managing the CE&I team, and overseeing and implementing the project's material testing and sampling plan on the project. Marc also is responsible in coordinating with the district lab the testing and acceptance of all construction materials for this project.
05/15 – 06/24 <i>Previous Employer</i>	SP No. H.009479, West Larose Vertical Lift Bridge Rehabilitation LADOTD Lafourche Parish, LA Assistant Project Engineer. Marc assisted the Project Engineer in the contract administration and inspection for the rehabilitation of the West Larose Vertical Lift Bridge. Marc was responsible for coordination of sampling and testing of materials, change order drafting and execution, negotiation of pricing for extra work between the contractor and the LADOTD, and administration of all project records and payments using the SiteManager system. Marc also was responsible for overseeing the inspectors on the project and periodic inspections of the new coating system, new fender system, Epoxy injection of the deck and girders, mechanical and electrical rehabilitation, structural repairs, and epoxy urethane overlay.

16. Staff Experience

Firm Employed By:  T.BAKER SMITH			
Name: Michael Ball, E.I.		Years of relevant experience with this employer: 2	
Title: Project Manager		Years of Relevant Experience with Other Employer(s): 6	
Degree(s) / Years / Specialization: Bachelor of Science / 2018 / Civil Engineering			
Active Registration Number / State / Expiration Date: EI.35889 / LA / 03/31/2027		Year Registered: 2024	Discipline: Civil
Contract Role(s) / Brief Description of Responsibilities: Engineer Intern / Assistant Project Engineer and Provide Contract Administration			
Experience Dates (mm/yy – mm/yy)		Experience and Qualifications Relevant to the Proposed Contract (“designed drainage”, “designed girders”, “designed intersection”, etc. Experience dates should cover the years of experience specified in the applicable MPR(s))	
Mr. Ball is a Project Manager for the CE&I group of TBS. His experience includes project management for CE&I projects, water resources, pavement design, advanced surveying, private and public bidding, scheduling, permitting, and utility infrastructure. CERTIFICATIONS: EI; ATSSA Traffic Control Tech. (TCT) and Flagger certifications.			
01/24 - Ongoing <i>Featured Project</i>		S.P. No. H.011137.6, I-12 Widening: LA 1077 to LA 21 LADOTD Covington, LA Assistant Project Engineer. Michael performs periodic site inspections, manages the inspection force on the project, reviews plans and specifications, hosts weekly progress meetings, coordinates all material sampling and testing, reviews change order requests and prices for extra work, routes and executes project RFI's, administers all project records and payments using the Sitemanager system, and compiles documentation for all consultant invoices on this project. Coordinates and resolves construction issues with the LADOTD district 62 lab engineer, project manager and project coordinator.	
01/26 - Ongoing		FY26 Bridge Bundle Program - LA 36 over Creek / LA 995 over False Bridge / LA 76 over Chalpin Bayou OLHC Statewide, LA Assistant Project Engineer. TBS is the prime consultant for OLHC's 2026 Bridge Bundle Program for CE&I support services for nine bridge replacement projects across Districts 02, 61, and 62. Michael supported bridge project management by preparing plans, documentation, and meeting materials; maintaining logs; developing DWR templates; coordinating traffic control; assisting with site visits; processing correspondence; and ensuring accurate, timely project communication and documentation.	
11/19-06/20 <i>Previous Employer</i>		Project No. W912P8-19-C-0075 Bayou Sauvage Dike Degrading U.S. Army Corps of Engineers New Orleans District, Orleans Parish, LA Quality Control Manager/Superintendent. This project consisted of degrading the exterior perimeter dike and interior dike to marsh elevation, and satisfactory disposal of all degraded material into lower areas of the marsh creation site. Michael was responsible for all quality control relating to elevation of degraded dikes, determining satisfactory disposal sites, establishing on-site stationing to track progress, communication with quality assurance inspector and subcontractor, generating daily work reports and weather workday reports, updating as-built plans, and hosting on-site progress meetings with client.	
02/19 - 08/20 <i>Previous Employer</i>		Cycle Construction Company/Cycle Marine Group Estimator/Assistant Project Manager and Quality Control Manager/Superintendent. Generated cost estimates for diverse civil projects, performed earthwork projections, managed scheduling, permitting, budgeting, and owner communication, and led a USACE flood-mitigation project while serving as quality control manager.	

16. Staff Experience

Firm Employed By:  T. BAKER SMITH

Name: **Jean Reulet, III, P.L.S.**

Years of relevant experience with this employer: 3

Title: Lead Professional, Transportation Survey

Years of Relevant Experience with Other Employer(s): 13

Degree(s) / Years / Specialization: Bachelor of Science / 2011 / Geomatics

Active Registration Number / State / Expiration Date: PLS.5145 / LA / 03.31.2028

Year Registered: 2015

Discipline: PLS



Contract Role(s) / Brief Description of Responsibilities: **Surveyor / Will manage all construction layout verification surveying**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Reulet, III, PLS serves as TBS' Surveying Lead Professional of Transportation. His field experience for LADOTD projects began in 2011 where he has been involved in dozens of survey projects of various sizes across the State of Louisiana. He has participated in all stages of Topographic Survey and Right of Way Map preparation from field data collection to final deliverables according to the LADOTD's Location and Survey Manual. This experience has enabled Jean to develop a very thorough QA/QC process which has been used to train a highly skilled project team. Jean is experienced in the use of cutting-edge technology such as terrestrial and mobile LIDAR methods for collecting topographic and structural data in an efficient and safe manner. **CERTIFICATIONS:** CPTP SCS Cybersecurity Training

11/21 – Ongoing

Contract 44-21973 IDIQ for Professional Surveying Services | LADOTD | Statewide, LA

Project Manager/Surveyor of Record. Serves as the project manager and surveyor of record for this Surveying Services IDIQ. He is responsible for manhour estimate preparation and contract negotiations. Jean coordinates with private landowners, railroads, and other entities to obtain right-of-entry prior to survey commencement. He oversees the topographic data collection and processing, utility research, and drainage map development. He also provides QA/QC and ensures delivery according to project schedule. To date, Jean has successfully completed five task orders (H.009892, H.014414, H.015587, H.016324, H.016326) with four more currently active (H.009892, H.016322, H.016323, H.016333).

09/22 – 08/23

S.P. No. H.014414, LA 22: Bedico Creek–Pine Creek | LADOTD | St. Tammany Parish, LA

Senior Project Manager. Performed field crew coordination, data processing, project QA/QC and management for Topographic Survey and Existing Drainage Map. Project involves the widening of LA 22 and improvements to the intersection of LA 22 and Perrilloux Road.

02/15 – 04/16

Previous Employer

S.P. No. H.011137 & S.P. No. H.011152, I-12 (LA 21 to US 190) & I-12 (US 190 to LA 59) | LADOTD | St. Tammany Parish, LA

Senior Project Manager. Responsible for field crew oversight, data processing and review, and deliverables preparation. Performed topographic survey for widening of Interstate 12, including bridge over the Tchefuncte River.

03/17 - 04/18

Previous Employer

S.P. No. H.004987, US 190 Collins Blvd. Widening | LADOTD | St. Tammany Parish, LA

Senior Project Manager. Responsible for Topographic survey, field crew coordination and project QA/QC for the widening of a 3 mile portion of US 190 in Covington, LA including the bridge replacement over the Bogue Falaya River. DTM width was approximately 300ft.

11/23 - 06/24

(survey complete)

S.P. No. H.015576, LA 447 & LA 1025: Roundabout | LADOTD | Livingston Parish, LA

Senior Project Manager. Responsible for field crew oversight, data processing and review, and deliverables preparation. Performed Topographic survey for the design and construction of a roundabout at the intersection LA 447 and LA 1025 near Walker, Louisiana.

01/24 - 02/24	S.P. No. H.015555, LA 1077 & Brewster Rd Roundabout LADOTD St. Tammany Parish, LA Senior Project Manager. Jean established project control and performed topographic survey, including development of an existing drainage map, for the design and construction of a roundabout at the intersection of LA 1077 and Brewster Road near Madisonville, Louisiana.
09/22 – 06/23	S.P. No. H.015405, Keller Street Bridge Replacement St. Tammany Parish Government St. Tammany Parish, LA Senior Project Manager. Performed field crew coordination, data processing, project QA/QC and management for Topographic Survey for this bridge replacement project.
06/23 - Ongoing	Contract 44-25027, Infrastructure Investment and Jobs Act (IIJA) Off System Bridge Program District 08 LADOTD District 08, LA Senior Project Manager/Surveyor of Record. Oversaw the completion of topographic surveys, property surveys, and right of way maps for the replacement of 12 bridges. Responsible for field crew coordination, project QA/QC, title research, and deliverables preparation. Surveys were performed to LADOTD Location and Survey standards.
07/21 – 02/24	Contract 44-19336, Rural Bridge Replacement Initiative, Ph II (40 bridge structures) LADOTD Districts 04, 05 Survey Project Manager. Coordinated field crews, processed data daily, and provided QA/QC of deliverables. TBS performed control, topographic, and right of way surveys for the replacement of 40 bridge structures in northern Louisiana. Data was captured to detail the existing bridges themselves, roadways on either side, and surrounding terrain to ensure proper tie into to existing surfaces. Cross sections of the channels they cross were also surveyed to provide information for hydraulic modeling. Data is then processed and QA/QC performed and coordinated with in-house engineers designing the replacement bridges. Property surveys of affected tracts of land were also surveyed for any takings or servitudes, and these lines portrayed on right of way maps.
09/21 – 01/23	Contract 44-17598, Rural Bridge Replacement Initiative, Ph I (47 bridge structures); LADOTD; Districts 04, 05, 08, 58 Survey Project Manager. Coordinated field crews, processed data daily, and provided QA/QC of deliverables. TBS performed control, topographic, and right of way surveys for the replacement of 47 bridge structures in northern Louisiana. Data was captured to detail the existing bridges themselves, roadways on either side, and surrounding terrain to ensure proper tie into to existing surfaces. Cross sections of the channels they cross were also surveyed to provide information for hydraulic modeling. Data is then processed and QA/QC performed and coordinated with in-house engineers designing the replacement bridges. Property surveys of affected tracts of land were also surveyed for any takings or servitudes, and these lines portrayed on right of way maps.
12/21 - 02/22	Lock No. 3 Road Bridge, Topographic Survey St. Tammany Parish St. Tammany Parish, LA Project Manager. Managed field crews, performed title research, data processing, QA/QC and prepared topographic survey deliverables according to LADOTD Off System Bridge guidelines for the design and construction of a bridge in Sun, LA.
01/23 - 06/23	Country Estates Dr. Over St. Louis Bayou Terrebonne Parish Consolidated Government Terrebonne Parish, LA Project Manager. Performed Title Research and Prepared Right of Way maps for the Replacement of a bridge on Country Estates Drive in Terrebonne Parish, LA.
07/21 – 01/22	S.P. No. H.013116, LA 20 Widening: LA 307 to S. Vacherie LADOTD St. James & Lafourche Parishes, LA Project Surveyor. Performed quality control for the Final R/W Maps for the asymmetrical widening of a 2.7 mile stretch of LA 20 near Vacherie, LA.

16. Staff Experience

Firm Employed By:  T.BAKER SMITH

Name: **Rene Hebert, P.L.S., P.M.P.**

Years of relevant experience with this employer: 17

Title: Survey Lead Professional

Years of Relevant Experience with Other Employer(s): 2

Degree(s) / Years / Specialization: Bachelor of Science / 2008 / Geomatics

Active Registration Number / State / Expiration Date: PLS.5070 / LA / 03.31.2028

Year Registered: 2011

Discipline: PLS



Contract Role(s) / Brief Description of Responsibilities: **Surveyor / Will provide construction layout verification survey services**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Hebert, PLS, PMP is a lead professional and project manager at T. Baker. He is directly involved in the oversight and execution of the technical aspects of surveying projects, including producing and revising drawings, sketches, and plans for contract documents and QA/QC of surveying services. He coordinates work among project technicians, field crew coordinators, field survey personnel, and other required project professionals. His experience includes topographic, boundary, and GPR surveys, as well as underwater acoustic hydrographic surveys including multibeam, single beam, side scan sonar, acoustical soundings, magnetometry, and other bathymetric surveys. **CERTIFICATIONS:** PMP (#3150916); ATSSA TCS

07/20 - 02/24

Contract 44-17598, 4400019336 Rural Bridge Replacement Initiative Phases I & II | LADOTD | Districts 04, 05, 08, and 58
Survey Lead Professional. Responsible for overseeing topographic surveys, crew coordination, oversight of data processing, TBS performed control, topographic, and right of way surveys for the replacement of 87 bridge structures. Data was captured to detail the existing bridges themselves, roadways on either side, and surrounding terrain to ensure proper tie into to existing surfaces. Cross sections of the channels they cross were also surveyed to provide information for hydraulic modeling. Data is then processed and QA/QCd, and coordinated with in house engineers designing the replacement bridges.

06/23 - Ongoing

Contract 44-25027, Infrastructure Investment and Jobs Act (IIJA) Off System Bridge Program District 08 | LADOTD | District 08
Survey Lead Professional. Performed resource allocation and oversight for the completion of topographic surveys, property surveys and right of way maps. Project involved the replacement of 12 bridges and all deliverables were prepared according to LADOTD Location and Survey Standards.

11/21 – Ongoing

Contract 44-21973 IDIQ for Professional Surveying Services | LADOTD | Statewide, LA
Survey Lead Professional. Rene assists the surveyor with manhour estimate development and project QAQC. He also oversees the allocation of resources to the project, ensuring delivery according to project schedule.

11/23 – 02/24

H.015576 LA 447 & LA 1025: Roundabout | LADOTD | Walker, LA
Survey Lead Professional. Rene oversaw the completion of a topographic survey for the design and construction of a roundabout. He also assisted the Surveyor with resource allocation in order to maintain project schedule.

07/24 – Ongoing

IDIQ for Professional Surveying Services | MDOT | Statewide, MS
Surveyor of Record. Rene assists with scope development, manhour estimate preparation, and contract negotiations. He oversees topographic and hydraulic data collection, data processing, and utility research. He also provides QAQC. Rene coordinates with the project team on resource allocation in order to maintain project schedule.

12/23 – 04/24	S.P. No. H.015555 LA 1077 & Brewster Rd Roundabout LADOTD St. Tammany Parish Madisonville, LA Survey Lead Professional. Rene oversaw the completion of a topographic survey for the design and construction of a roundabout. He also assisted the Surveyor with resource allocation in order to maintain project schedule.
07/16 – 09/16	S.P. No. H.004113, I-12 to Bush: LA 3241: LA 435 to LA 40/41 LADOTD St. Tammany Parish Survey Lead Professional. Oversaw topographic surveying, property surveys and Right of Way map production including 101 parcels for new 5.5-mile, four lane SA-3 roadway from LA 435 to Bush, LA. Topographic Survey included a DTM width of 300' through heavily wooded terrain and several drainage crossings and bridge structures.
07/17 – 1/22	S.P. No. H.013116, LA 20 Widen: LA 307 – S. Vacherie LADOTD St. James and Lafourche Parishes Survey Lead Professional. Responsible for the supervision of the topographic survey of a 2.7 mile stretch of LA 20 near Vacherie, LA. Oversaw crew coordination, data processing, deliverable preparation and also surveyor of record for the Final R/W Maps. Oversaw the survey through challenging environments including forested wetlands, parallel borrow canal, and substandard bridge design width and sight lines.
08/22 - Ongoing	S.P. No. H.014918 LA 73 Roundabout at Bluff Road Connector; Ascension Parish Government, Ascension Parish, LA Survey Lead Professional. Performed resource allocation and oversight for the completion of topographic surveys, property surveys and right of way maps. Project involved the design and construction of a roundabout at the intersection of LA 73 and the proposed Bluff Connector Road.

16. Staff Experience

Firm Employed By:  T. BAKER SMITH

Name: **Laramey Leet**

Years of relevant experience with this employer: 8

Title: Party Chief

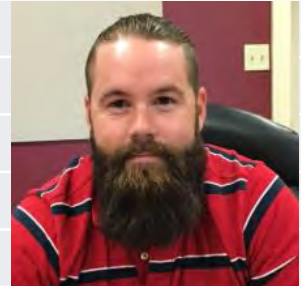
Years of Relevant Experience with Other Employer(s): 10

Degree(s) / Years / Specialization: N/A

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Party Chief / As Needed Survey Services**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Leet has extensive experience with LADOTD projects and is very familiar with LADOTD Location and Survey procedures for control, location, traverse, and cross sections. He is very experienced with LADOTD coding procedures and the development of survey surfaces for design. His project experience includes boundary, topographic, and construction staking for roadways, bridges, subdivisions, and municipal projects. He is familiar with roadway alignment properties used in developing topographic surveys for LADOTD. He is experienced with static, rapid static, kinematic, and real-time kinematic GPS surveying, as well as surveys utilizing conventional and robotic total stations.

CERTIFICATIONS: ATSSA TCS

05/23 - Ongoing

Contract 44-25027, Infrastructure Investment and Jobs Act (IIJA) Off System Bridge Program District 08 | LADOTD | District 08 Party Chief. Laramey established project control, performed topographic surveys and recovered boundary monumentation for the development of Right-of-Way maps. Surveys were performed to LADOTD Location and Survey standards for the replacement of 12 bridges.

07/20 – 01/23 Ph 1
05/21 – 05/23 Ph 2

Contract 44-17598, 44-19336, Rural Bridge Replacement Initiative Ph 1 and 2 | LADOTD | Districts 04, 05, 08, 58 Survey Crew Party Chief. Performed topographic surveys, SUE designation surveys, and GPS Control of 87 bridge replacement projects for LADOTD. Survey included approximately 2000' of roadway cross sections, 500' of stream cross sections, and a detailed bridge survey and sketch.

11/21 – Ongoing

S.P. No. H.014407, LA 621 at Roddy Rd | Ascension Parish Government | Ascension Parish, LA Survey Crew Party Chief. Performed utility survey, topographic survey and recovered boundary monumentation to assist in the Right-of-Way mapping for the Roddy Road @ LA 621 Roundabout. Following construction, the lane widths will be widened to 12 feet with 4 feet wide shoulders upon approach to the roundabout. The single lane roundabout will include 18 feet wide entrance lanes and 14 feet wide exit lanes.

10/17 - 11/22

S.P. H.014918 LA 73 Roundabout at Bluff Rd Connector | Ascension Parish Government | Ascension Parish, LA Survey Crew Party Chief. Collected Topographic data and recovered boundary monumentation to assist in the Right-of-Way mapping for the Bluff Road – La 73 Connector Project as part of the Move Ascension Program. The survey was approximately 7,000 feet long and as wide as 300 feet for the design of a roadway to connect LA 73 and Bluff Road.

7/17-8/17, 12/18

S.P. No. H.013116, LA 20 Widening | LADOTD | St. James Parish, LA Survey Crew Chief. Responsible for establishing project control and collecting topographic and boundary data for the widening project in adding 8' outside shoulders and widening travel lanes.

12/23 – 04/24	S.P. No. H.015555 LA 1077 & Brewster Rd Roundabout LADOTD St. Tammany Parish Madisonville, LA Survey Lead Professional. Rene oversaw the completion of a topographic survey for the design and construction of a roundabout. He also assisted the Surveyor with resource allocation in order to maintain project schedule.
02/18-10/18	S.P. No. H.015688 LA 3127 Extension Ascension Parish Government Ascension Parish, LA Survey Crew Party Chief. Performed topographic surveys, SUE designation surveys, existing drainage map surveys and property surveys through virgin terrain along 12 parcels for the 6.8-mile roadway extension project.
10/17–09/18	MA-17-01, Roddy Road Widening (LA 935 to LA 621) Ascension Parish Government Ascension Parish, LA Senior Project Manager. Performed Data Processing, project QAQC and task management for Topographic Surveys and right of way Mapping for 1.5 miles of roadway widening from the existing 10' travel lanes and minimal shoulders to 12' travel lanes with four-foot shoulders and associated roadside ditch improvements. (Project Location: LADOTD District 61)
12/16 – 03/17	S.P. No. H.004113, I-12 to Bush: LA 3241 (LA 435 to LA 40/41) LADOTD St. Tammany Parish, LA Survey Crew Party Chief. Performed property surveys along 101 parcels through virgin terrain for the 5.5-mile roadway project.
02/15 – 04/16 10/16 <i>Previous Employer</i>	S.P. Nos. H.011137 & H.011152, I-12 Widening (US 190 to LA 59) LADOTD St. Tammany Parish, LA Party Chief. Topographic survey of boring locations. Performed staking and topographic surveys of boring locations for roadway and bridge borings along I-12 for a 4-mile F-3 Interstate widening project.
09/16 – 10/16	S.P. No. H.012699, LA 10/Beaver Branch Bridge LADOTD St. Helena Parish, LA Survey Crew Party Chief. Topographic survey. Emergency Project – Performed topographic and control surveys using robotic total station and GPS for emergency bridge replacement project in accordance with all LADOTD procedures - deliverables transmitted within 9 days from NTP.
09/16 – 10/16	S.P. No. H.014414, LA 22: Bedico Creek – Pine Creek St. Tammany & Tangipahoa Parishes, LA Survey Crew Party Chief. Established project control and performed topographic survey, including development of an existing drainage map, for the widening of LA 22 near Madisonville, Louisiana.

16. Staff Experience

Firm Employed By:  T.BAKER SMITH

Name: **Alfred Cyprian**

Years of relevant experience with this employer: 2

Title: Senior Project Representative

Years of Relevant Experience with Other Employer(s): 27

Degree(s) / Years / Specialization: Bachelor of Science / 1987 / Civil Engineering

Active Registration Number / State / Expiration Date: N/A

Year Registered: N/A

Discipline: N/A



Contract Role(s) / Brief Description of Responsibilities: **Inspector - Lead / (As Needed) Inspections**

Experience Dates

(mm/yy – mm/yy)

Experience and Qualifications Relevant to the Proposed Contract

("designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s))

Mr. Cyprian who retired from LADOTD, is a Senior Project Representative with TBS and is a seasoned professional with extensive experience in inspection training, certification, and quality assurance within the transportation and construction sectors. He successfully managed the LADOTD District 62 training program, developing and delivering courses, and maintaining electronic training records. For over two decades, his work in quality assurance involved site visits to ensure compliance with state specifications and policies. Alfred collaborated with district managers and industry entities to keep personnel informed about new technologies and procedural changes. As a senior project representative, he oversees LADOTD construction projects, ensuring adherence to plans and LADOTD specifications through inspection, sampling, and testing. LADOTD-certified in all four key construction areas, Alfred's dedication to maintaining high standards and solving operational challenges ensures projects success.

CERTIFICATIONS: ATSSA Traffic Control Supervisor (TCS); ATSSA Flagger

01/26 - Ongoing

FY26 Bridge Bundle Program - LA 36 over Creek / LA 995 over False Bridge / LA 76 over Chalpin Bayou | OLHC | Statewide, LA
Inspector. TBS is the prime consultant for OLHC's 2026 Bridge Bundle Program for CE&I support services for nine bridge replacement projects across Districts 02, 61, and 62. Alfred supported project compliance by developing and refining the sampling plan, ensuring required testing, documentation accuracy, and adherence to LADOTD standards for the LA 995 Over False Bridge project.

08/24 – Ongoing

S.P. No. H.011137.6, I-12 Widening: LA 1077 to LA 21 | LADOTD | Covington, LA
Inspector. Alfred provides construction monitoring and inspection services for this project to widen Interstate 12 from 4 to 6 lanes, as well as the LA21 overpass bridges, in St. Tammany Parish. He records daily reports, takes photographs, and monitors construction activities and schedules. He conducts quality assurance inspection of work items being constructed, measures and calculates quantities for pay, and monitors contractor's adherence to quality control plans and schedules. He also participates in preconstruction meetings, conducts preparation meetings for work activity transitions, and attends construction progress meetings.

1997 – 2019

Previous Employer

Louisiana Department of Transportation and Development | District 62
Training Coordinator. Alfred was responsible for overseeing the training and issuing of LADOTD inspector certifications for all District 62 LADOTD inspectors and consultant inspectors.

1993 – 1998

Previous Employer

Wardline Road Interchange | LADOTD | Tangipahoa Parish, LA
Lead Inspector. Alfred coordinated the inspection team, monitored construction operation of the contractor, and ensured that the project was built in conformance with plans and specifications.

17. Firm Experience

Firm Name: Royal Engineers and Consultants, L.L.C.	Discipline(s)*: CE&I/OV
Project Name: I-49: I-10 - St. Landry P/L Route I-49	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.015308	Owner's Name: LADOTD
Project Location: Lafayette Parish, LA	Owner's Project Manager: Zachary Ardoin, P.E., District 03
Owner's Address, Phone, Email: 1201 Capitol Access Rd, Baton Rouge, LA / 337.262.6107 / zachary.ardoin@la.gov	
Services Commenced By This Firm (mm/yy): 02/26	Total Consultant Contract Cost (\$1,000's): \$1,704
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$1,200

Royal provides Construction Management, Contract Administration, and CE&I services under a statewide IDIQ, with most work performed in District 03 on road and bridge projects. Task Order No. 1 consists of CE&I services for the rehabilitation of I-49 from I-10 to the St. Landry Parish Line in Lafayette Parish. This project includes oversight of grading and milling, laying of asphalt concrete, pavement patching, the use of roadway reinforcing mesh, an asphalt concrete overlay, and related tasks to cover the project area. The project spans 8.691 miles and includes 74,206 tons of asphalt, 335,465 square yards of milling asphalt, and 2,380 square yards of pavement patching.

Royal provides a Project Engineer and Assistant Project Engineer to handle engineering items related to the construction of the roadway and to ensure construction is in accordance with the plans, specifications, and applicable design guidelines. Tasks include handling the pre-construction meeting, addressing RFIs at the outset and throughout construction, reviewing submittals, and preparing as-built drawings as part of closeout. Resident inspections are performed by qualified, experienced Inspectors throughout construction, and Royal performs materials management during construction. Royal's on-site project representative records all daily work items and ensures construction is installed in accordance with the plans and specifications. The Royal CE&I Team conducts visits daily and offers guidance when technical difficulties with concrete bridge, asphalt concrete paving, or other related challenges present themselves. The Project Office Managers coordinate RFI processing and pay applications from contractors and are responsible for processing approved change orders, uploading Daily Work Reports and other digital records into SiteManager.

Royal coordinates with contractors, the owner's representatives, and other technical personnel to enable the project to be constructed according to the contract documents and within time limitations and budget. Our team completes Record Drawings and provides DOTD with the final project closeout documents and final estimate.

Key Relevant Project Features:

- Large-scale asphalt rehabilitation and overlay
- Full-time resident inspection and materials management
- RFI, submittal, and change order administration
- SiteManager/HeadLight documentation and closeout



Key Personnel

Alec Carter O'Brien, P.E.
Robert Klare, P.E.

Christopher Smith
Annie Cherbonnier

Jeffery Monfrey
Chaz Dunn

17. Firm Experience

Firm Name: Royal Engineers and Consultants, L.L.C.	Discipline(s)*: CE&I/OV
Project Name: Veterans Memorial Blvd: LA 49-Roosevelt (CE&I)	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.015562	Owner's Name: DOTD
Project Location: Jefferson Parish, LA	Owner's Project Manager: Brent Waguespack, DOTD Project Manager
Owner's Address, Phone, Email: 1201 Capitol Access Rd, Baton Rouge, LA / 225.379.1200 / Brent.Waguespack@la.gov	
Services Commenced By This Firm (mm/yy): 04/26	Total Consultant Contract Cost (\$1,000's): \$146
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$146

Royal is providing Construction Engineering and Inspection (CE&I) services for roadway improvements along Veterans Memorial Boulevard (LA 49 to Roosevelt Boulevard) in the City of Kenner, Jefferson Parish. The project spans approximately 0.43 miles of urban arterial roadway and includes milling, pavement patching, asphalt overlay, ADA curb ramp upgrades, loop detector installation, and associated roadway improvements. Quantities include approximately 2,600+ tons of asphalt concrete, 23,000+ square yards of pavement operations, and associated embankment and base work. The project requires strict coordination of traffic control, phased construction, and lane closure restrictions to maintain roadway operations throughout construction.

Royal's CE&I team provides full-time construction oversight, resident inspection, and contract administration services in accordance with LADOTD standards. Responsibilities include daily inspection of construction activities, verification of quantities, monitoring of contractor compliance with plans and specifications, and documentation of daily work reports (DWRs). Royal manages RFIs, submittals, and change order coordination, and serves as the primary liaison between the contractor, City of Kenner, and LADOTD.

Quality assurance and materials compliance are a key component of the project. Royal implements a comprehensive QA/QC program aligned with LADOTD procedures, including oversight of material sampling and testing in accordance with the project sampling plan. Testing includes asphalt mix verification, density testing, gradation, and moisture-density relationships, with sampling frequencies tied to production quantities and construction activities. Royal coordinates pre-construction, active construction, and closeout phases, ensuring all project documentation, certifications, and testing results are maintained for final acceptance. The team monitors construction tolerances, pavement smoothness, and surface performance, while maintaining detailed records to support pay quantities and project compliance.

This project demonstrates Royal's ability to deliver CE&I services on urban roadway infrastructure projects requiring complex traffic management, multi-discipline coordination, and rigorous quality control, ensuring successful execution in accordance with LADOTD standards and project requirements.

Key Relevant Project Features:

- Jefferson Parish roadway improvements
- Urban arterial MOT/lane closure coordination
- ADA curb ramps and roadway rehabilitation
- QA/QC and materials sampling/testing
- Full-time CE&I and Contract Administration



Key Personnel

| Alec Carter O'Brien, P.E. | Robert Klare, P.E. | Gary Brouillette | Meaghan Faherty

Royal Engineers and Consultants, L.L.C.

17. Firm Experience

Firm Name: Royal Engineers and Consultants, L.L.C.	Discipline(s)*: CE&I/OV
Project Name: US 90 Railroad Overpass SE of LA 85 (CE&I)	Firm Responsibility (Prime or Sub?): Sub
Project Number: H.010155.6	Owner's Name: DOTD
Project Location: Iberia Parish, LA	Owner's Project Manager: Ryan Morvant
Owner's Address, Phone, Email: 1201 Capitol Access Rd, Baton Rouge, LA / 225.379.1067 / ryan.morvant@la.gov	
Services Commenced By This Firm (mm/yy): 10/25	Total Consultant Contract Cost (\$1,000's): \$1,100
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$1,100

Royal is assisting as a Subconsultant to Michael Baker International (MBI) on the construction of proposed road improvements, bridge approaches, and a bridge. The Project location is on US 90 in Iberia Parish and the project runs from the US 90 intersection of Patout Road/LA 85 on the west side heading southeast past Genest Road. The purpose of the project is to complete a road rehabilitation and build a new bridge overpass. Construction cost is estimated to be about \$41.4 million at bid. Royal's scope of work is to serve as a Project Engineer as a backup to MBI on an as-needed basis, provide construction engineering support, and to perform bridge inspection and oversight of construction progress in accordance with the plans, specifications, and DOTD Standards. Royal acts as Project Engineer as needed by MBI and coordinates with DOTD District personnel, the Contractor, and inspection staff. To date, Royal has provided support overseeing the reloading of two test piles, and has overseen the traffic swaps

Royal will perform all DOTD required pile logs and test loading forms during bridge construction. We will ensure that a complete driving log is provided for each pile driven and that all information is documented clearly and legibly in accordance with the specifications section 804.03.3. Royal will provide all necessary personnel and equipment to perform the required field-testing for quality assurance in accordance with the latest DOTD Sampling and Testing Manual. Our Inspectors will maintain construction field records for all activities as assigned by the Project Engineer and make daily entries in the project diary and provide all required reporting on the Contractor's personnel and equipment being utilized on the project, the work being accepted, the acceptability of traffic control, and the charging of contract time utilizing the DOTD software (LAPAVE, SiteManager, Headlight).

Key Relevant Project Features:

- Bridge and roadway approach construction
- Pile driving and test pile monitoring
- Traffic swaps/MOT coordination
- Bridge Inspection and DOTD reporting
- SiteManager/HeadLight/LAPAVE documentation



Key Personnel

| Alec Carter O'Brien, P.E. | Gary Brouillette

17. Firm Experience

Firm Name: Royal Engineers and Consultants, L.L.C.	Discipline(s)*: CE&I/OV
Project Name: US 90Z Harvey Canal Tunnel Rehabilitation (CE&I)	Firm Responsibility (Prime or Sub?): Sub
Project Number: H.010673	Owner's Name: DOTD
Project Location: Jefferson Parish / New Orleans, LA	Owner's Project Manager: Ryan Morvant
Owner's Address, Phone, Email: 2001 Mardi Gras Blvd. New Orleans, LA 70114 / 504.376.0210 / corbett.hollier@la.gov	
Services Commenced By This Firm (mm/yy): 06/23	Total Consultant Contract Cost (\$1,000's): \$729
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$729

As a subconsultant to GEC, Royal is providing inspection services and construction engineering oversight of field activities for the complete rehabilitation of the Harvey Canal Tunnel and its approaches along US 90Z in Jefferson Parish. Total project size is estimated to be upwards of \$50 million. The rehabilitation includes new tile lining, drainage pumps, pavement, electrical, and ventilation systems. It was built in 1957 to go underneath the Harvey Canal on Old Business US 90. The tunnel has a length of 1,079 feet and four traffic lanes and was in critical need of rehabilitation. Royal assists with construction field records and maintaining the project diary. Resident inspectors check the contractor's construction operations to ensure that all work is performed in accordance with the plans and specifications, using approved materials. Royal maintains records of the construction operations, prepares monthly pay estimates within DOTD requirements.

Project Deliverables:

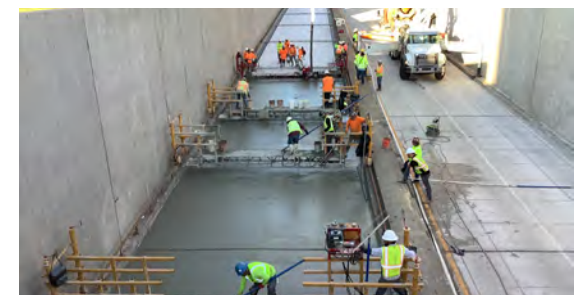
- Review and coordination of RFI's, submittals, and document control
- Full-time resident construction engineering and inspections
- Daily reporting through DOTD software (Headlight, Sitemanager, Materials Manager)
- Review and approve monthly estimates and change orders
- Document, generate, and monitor NCR incident or other corrective items

Key Personnel

| Alec Carter O'Brien, P.E. | Jeffery Monfrey

Key Relevant Project Features:

- Jefferson Parish infrastructure project
- Work adjacent to active canal corridor
- Complex structural/mechanical rehabilitation
- Full-time inspection and monthly pay estimates
- DOTD documentation and corrective action tracking



17. Firm Experience

Firm Name: Royal Engineers and Consultants, L.L.C.	Discipline(s)*: CE&I/OV
Project Name: Iberia Parish Water Control Structures (CE&I and Construction Management)	Firm Responsibility (Prime or Sub?): Prime
Project Number: N/A	Owner's Name: Iberia Parish Government
Project Location: Iberia Parish, LA	Owner's Project Manager: Michael Broussard
Owner's Address, Phone, Email: 300 Iberia Street, Suite 400, New Iberia, LA 70560 / 337.492.5412 / mbroussard@iberiagov.net	
Services Commenced By This Firm (mm/yy): 06/19	Total Consultant Contract Cost (\$1,000's): \$2,812
Services Completed By This Firm (mm/yy): 4/26	Cost of Consultant Services Provided By This Firm (\$1,000's): \$2,558

Royal is providing Construction Engineering & Inspection (CE&I), construction management, and design support services for the implementation of six (6) pile-supported canal water control structures across Iberia Parish. The project improves system performance within the Parish's canal network by regulating water levels and maintaining conveyance capacity under varying conditions.

Each structure consists of reinforced concrete multi-barrel control structures with cast-in-place headwalls, wingwalls, flap gates, and structural tie-ins to existing levees and embankments, with configurations of up to five (5) barrels per structure. Structures are constructed with invert elevations near EL. -7 feet NAVD88 and tie into adjacent infrastructure at approximately EL. +4 to +5 feet NAVD88, requiring precise grading, structural integration, and foundation design.

Royal supported project development through hydrologic and hydraulic modeling using HEC-HMS and HEC-RAS, evaluating system performance under combined rainfall and tidal conditions to optimize structure sizing and operational performance. Field investigations included topographic, bathymetric, and magnetometer surveys, along with geotechnical exploration utilizing soil borings and Cone Penetration Testing (CPT) to depths of approximately 60 feet, confirming the need for deep pile foundations.

Under the CE&I scope, Royal provides full-time construction oversight and resident inspection services across all six sites. Responsibilities include inspection of pile installation, structural concrete placement, gate systems, and foundation construction, along with verification of contractor compliance with plans, specifications, and approved submittals. Royal also manages RFI and shop drawing reviews, construction documentation, and quality control tracking, and coordinates closely with Iberia Parish and contractors to maintain schedule and construction quality.

This project demonstrates Royal's ability to deliver consistent CE&I services across multiple active construction sites, managing structural, geotechnical, and hydraulic components while maintaining quality assurance and coordination throughout construction.

Key Relevant Project Features:

- Multi-barrel concrete canal structures
- Headwalls, wingwalls, and hydraulic structures
- Active canal/water flow management
- Structural concrete and pile-supported foundations
- Multi-site CE&I/construction management



Key Personnel

| Alec Carter O'Brien, P.E. | Robert Klare, P.E. | Christopher Smith | Jordan Woods, P.E. | Chaz Dunn

17. Firm Experience

Firm Name: Richard C. Lambert Consultants, LLC	Discipline(s)*: CE&I/OV
Project Name: Comite Diversion Canal CE&I and Utility Relocation Routes: US61, LA964, LA19, AND LA67	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.007811, H.000710, H.002273, & H.001352	Owner's Name: LADOTD
Project Location: Jefferson Parish	Owner's Project Manager: Christina Brignac
Owner's Address, Phone, Email: 1201 Capitol Access Rd., Baton Rouge, LA 70802 / 225-379-1394 / christina.brignac@la.gov	
Services Commenced By This Firm (mm/yy): 6/20	Total Consultant Contract Cost (\$1,000's): \$6,658
Services Completed By This Firm (mm/yy): Current	Cost of Consultant Services Provided By This Firm (\$1,000's): \$5,277

Construction Contract Administration and Construction Engineering and Inspection (CE&I) services for projects **LA 19, LA 964 and LA 67** which are three State Highways that cross the planned Comite Diversion canal that will provide drainage from the Comite River to the Mississippi River.

The LA 19 and LA 67 projects were the first for DOTD to utilize the Construction Management at Risk (CMAR) project delivery method. RCLC worked with the design team, contractor, independent cost estimator, and DOTD to deliver the projects using the CMAR process.

Highway crossings at LA 964 and LA 67 consisted of construction of a vehicular diversion road, construction of new highway bridges over the Comite River Diversion Canal, excavation of the Comite Diversion Canal within project limits, placement of revetment, removal of diversion road, and related activities. In addition, the LA 19 project also consists of a temporary railroad shoofly (on grade), existing roadway demolition, and wick drains and surcharge places at the vehicular and rail bridge ends.

Each highway project above will include a vehicular bridge approximately 300 feet long over the Comite River Diversion canal along the existing alignments of each highway. Phase 1 of the LA 964 and LA 67 projects consisted of the construction of a Diversion Road that will allow traffic to bypass the bridge construction on the current alignment with little to no interruptions. Once the bridges are built and traffic is switched back to the original alignments, the diversion road will be removed, and the channel excavation will be completed. Note that LA 19, LA 964 and LA 67 are separate projects and will all be at various stages of construction since they are being completed by different construction contractors.

In addition to the CE&I work on the projects listed above, RCLC is also coordinating all utility conflicts for the 9 mile long Comite River Diversion Channel. This includes all gas, communication, electric, water, etc. services from all utility companies within the channel right of way. Note that the largest utility, Florida Gas Transmission, has two large pipelines that weave in and out of project limits, and due to the size of these underground pipelines, relocation has been a very time-consuming process requiring meeting with all entities throughout the project to reach a resolution. Coordination with the utility companies, City entities, DOTD, and the U.S. Army Corps of Engineers has been critical to reach an agreement for the relocations that span from the Mississippi River to the west and the Comite River to the east.

Key Personnel:

- Roy Payne, P.E.
- Arthur Ledet, P.E.



17. Firm Experience

Firm Name: Richard C. Lambert Consultants, LLC	Discipline(s)*: CE&I/OV
Project Name: New Orleans Airport Connector Road Segments A&B	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.0110276 & H011794	Owner's Name: Jefferson Parish Department of Engineering
Project Location: Jefferson Parish	Owner's Project Manager: Mark Drewes
Owner's Address, Phone, Email: 1221 Elmwood Park, Suite 802, Jefferson, LA 70123 / 504-736-6508 / mdrewes@jeffparish.net	
Services Commenced By This Firm (mm/yy): 11/17	Total Consultant Contract Cost (\$1,000's): \$703
Services Completed By This Firm (mm/yy): 4/23	Cost of Consultant Services Provided By This Firm (\$1,000's): \$684

Construction Engineering and Inspection (CE&I) services for a new four-lane median divided roadway with sound walls for the northern airport right-of-way property line to the southern right-of-way line of Veterans Memorial Blvd. and generally within the Aberdeen Street Corridor (Segment A). Addition of a left-turn lane and upgrading traffic signals at the intersection of Loyola Drive and Veteran Blvd. as well as, the addition of a left-turn lane at the intersection of I-10 and Loyola Drive (Segment B). Related work for both projects includes sidewalks, drives, curbing, barrier rail, roadway widening, surcharge, detours, signage, striping, box culvert bridge, tree removal, clearing & grubbing, and drainage.

Installed double barrel of 72-inch RCP in Canal No. 14 to facilitate the construction of Airport Connector Road about the installed drainage. Installed additional drainage pipe ranging from 15-inch RCP to 42-inch RCP and catch basins (types: CB-01, 02, 06, 07, 08, & 09) along the project corridor.

Key Personnel:

- Roy Payne, P.E.
- Arthur Ledet, P.E.
- Shawn Bosarge



17. Firm Experience

Firm Name: Richard C. Lambert Consultants, LLC	Discipline(s)*: CE&I/OV
Project Name: Pecue Lane / I-10 Interchange (CE&I)	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.003047	Owner's Name: LADOTD
Project Location: East Baton Rouge Parish	Owner's Project Manager: Desmond Sam
Owner's Address, Phone, Email: 1201 Capitol Access Rd., Baton Rouge, LA 70802 / 225.231.4116 / desmond.sam@la.gov	
Services Commenced By This Firm (mm/yy): 01/23	Total Consultant Contract Cost (\$1,000's): \$3,441
Services Completed By This Firm (mm/yy): Current	Cost of Consultant Services Provided By This Firm (\$1,000's): \$2,374

Construction Contract Administration and Construction Engineering and Inspection (CE&I) services for the Pecue Lane/I-10 Interchange Phase III project which includes: 1) widening Pecue Lane from two to four travel lanes between Perkins Road and Airline Highway by installing more than 100,000 square yards of Portland cement concrete paving, 2) reconstruction of the KCS railroad crossing, 3) replacement of the Ward Creek bridge using precast concrete piles (ranging in size from 16-inch to 24-inch), 4) construction of Rieger Road which connects Industriplex to Pecue Lane, 5) construction of the on/off ramps to I-10, 6) subsurface drainage (pipes ranging in size 15-inch to 60-inch) and catch basins [CB] (CB ranging in size from CB-01 to CB-08), 7) installing both low mast and high mast roadway lighting, 8) interstate overhead truss signs, 9) widening the existing westbound and eastbound I-10 bridges over Ward's Creek using 16-inch and 24-inch precast concrete piles, 10) more than 13,000 square feet of Mechanically Stabilized Earth (MSE) Wall, 11) installing more than 194,000 cubic yards of embankment, and 12) constructing and opening the Diverging Diamond Interchange (DDI) to traffic.

The project has many safety improvements along the Pecue Lane corridor consisting of: 1) more than 3,200 square yards of 4-inch thick concrete sidewalks, 2) upgraded intersection at Pecue Lane and Rieger Road to be signalized, 3) signalized interchange Pecue Lane and Interstate 10, 4) installation of handicap curb ramps, 5) multi-use 12-footwide pathway with bicycle railing installed under the new Ward's Creek bridges, 6) F-shaped concrete barriers and barrier slab, and 7) permanent pavement markings consisting of cross walk striping.

Key Personnel:

- Roy Payne, P.E.
- Arthur Ledet, P.E.
- Shawn Bosarge



17. Firm Experience

Firm Name: T. Baker Smith, LLC	Discipline(s)*: CE&I/OV
Project Name: I-12 Widening: LA 1077 to LA 21 (CE&I)	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.011137	Owner's Name: DOTD
Project Location: St. Tammany Parish, LA	Owner's Project Manager: Jacob Fusilier, PE, PMP
Owner's Address, Phone, Email: 1201 Capitol Access Road, Baton Rouge, LA 70802 / 225.379.1185 / jacobfusilier@dotd.la.gov	
Services Commenced By This Firm (mm/yy): 05/23	Total Consultant Contract Cost (\$1,000's): \$3,240
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$2,628

T.Baker Smith (TBS) is currently providing Construction Engineering and Inspection (CE&I) and construction contract administration services for the ongoing I-12 Widening project from LA 1077 to LA 21 in LADOTD District 62. The project includes widening I-12 from two to three travel lanes in both directions, construction of a median barrier wall, and expansion of the LA 21 overpass.

TBS' CE&I responsibilities include reviewing contractor submittals and RFIs, conducting daily field inspections, and verifying compliance with LADOTD specifications for milling and overlay, asphaltic concrete paving, striping and signage, traffic signal work on LA 21, and bridge demolition and construction. TBS utilizes LADOTD-approved project documentation platforms, including HeadLight and SiteManager, to maintain detailed construction records and ensure quality control.

TBS provides continuous on-site project representation through a Resident Engineer and inspection team who document daily activities, monitor progress, and verify the proper installation of materials per the approved plans. The team actively coordinates with contractors, LADOTD representatives, and other stakeholders, ensuring all work proceeds in alignment with contract documents, schedules, and budgets. During a busy stretch of the project, Richard C. Lambert Consultants, LLC supported our team by providing a certified inspector, building on our history of successful collaboration and reinforcing key professional relationships.

TBS also provides technical support and problem-solving in the field, addressing issues related to stormwater drainage, concrete bridge pours, and asphalt paving as they arise. The CE&I team oversees traffic control plan implementation, maintains daily work reports (DWRs), and ensures that erosion control and site safety measures meet LADOTD standards.

As the project progresses toward completion, TBS is preparing As-Built Drawings, compiling final project documentation, and supporting the development of the Final Estimate package, all in accordance with the LADOTD Construction Contract Administration Manual.

Key Personnel:

- Marc Dunn, Jr., P.E.
- Michael Ball, E.I.
- Alfred Cyprian

Project Relevance:

- ✓ LADOTD CEI
- ✓ Bridge Construction
- ✓ Road Construction



17. Firm Experience

Firm Name: T. Baker Smith, LLC	Discipline(s)*: CE&I/OV
Project Name: Audubon Ave Ovly: LA1 to Terrebonne P/L (CE&I)	Firm Responsibility (Prime or Sub?): Sub
Project Number: H.013269.6	Owner's Name: DOTD
Project Location: Lafourche Parish, LA	Owner's Project Manager: Ryan Richard, P.E.
Owner's Address, Phone, Email: 1201 Capitol Access Road, Baton Rouge, LA 70802 / 225.379.1389 / Ryan.Richard@dotd.la.gov	
Services Commenced By This Firm (mm/yy): 02/25	Total Consultant Contract Cost (\$1,000's): Unknown
Services Completed By This Firm (mm/yy): 12/25	Cost of Consultant Services Provided By This Firm (\$1,000's): \$53

T. Baker Smith and Royal provided Construction Management, Contract Administration, and Construction Engineering & Inspections (CE&I) for a mill and overlay of 1.44 miles of an asphalt roadway. The project limits run from Audubon Avenue starting at LA 1 (East First Street) to the Terrebonne Parish line stopping at St. Louis Bayou. The team provided oversight of road construction and performed all CE&I deliverables. The area is partially residential and partially commercial, and the road services a church and school facilities.

The project includes over 22,000 square yards of asphalt mill and overlay with a reinforced paving mat. Additional services included associated PCCP patching, ADA compliant curb ramps, thermoplastic traffic striping, and other various construction items. During construction, the Royal and TBS team provided on-site full-time resident inspection and uploaded reports into the department's HeadLight and SiteManager software. Royal managed the pay estimates, change orders, field issues, and correspondence with all project members as the project progressed. Royal and TBS personnel ensured that work was performed according to LADOTD plans and specifications and provided progress reports to the LADOTD based on daily inspections.

PROJECT DELIVERABLES:

- Review and coordination of RFI's, submittals, and document control
- Full-time resident construction engineering and inspections
- Daily reporting to LADOTD via HeadLight, SiteManager, Materials Manager
- Review and approve monthly estimates
- Review and approve change orders
- ATM (2059) via HeadLight

Key Personnel:

- Marc Dunn, Jr., P.E.

Project Relevance:

- ✓ LADOTD Entity CE&I
- ✓ Asphalt Milling and Overlaying
- ✓ T. Baker Smith & Royal Team



17. Firm Experience

Firm Name: T. Baker Smith, LLC	Discipline(s)*: CE&I/OV
Project Name: Kenner Discovery School Sidewalks	Firm Responsibility (Prime or Sub?): Prime
Project Number: H.015087.6	Owner's Name: DOTD
Project Location: Jefferson Parish, LA	Owner's Project Manager: Brian Nunes, P.E.
Owner's Address, Phone, Email: 1201 Capitol Access Road, Baton Rouge, LA 70802 / 225.379.1585 / Brian.Nunes@la.gov	
Services Commenced By This Firm (mm/yy): 06/25	Total Consultant Contract Cost (\$1,000's): \$100
Services Completed By This Firm (mm/yy): Ongoing	Cost of Consultant Services Provided By This Firm (\$1,000's): \$99 (to date)

The LADOTD Kenner Discovery School Sidewalks Entity Project enhances pedestrian safety and accessibility near the Kenner Discovery Health Sciences Academy, located at the intersection of Loyola Drive and Vintage Drive in Kenner, Louisiana. The project scope includes the construction of new sidewalks and the installation of pedestrian signals at this intersection. The construction contract was awarded to 21 Construction LLC, with work completed and project closeout currently ongoing.

T. Baker Smith (TBS), in collaboration with Royal Engineers & Consultants (REC), is providing Construction Engineering and Inspection (CE&I) services throughout the construction and closeout phases. TBS is leading the effort by delivering Project Engineering and Office Management, while REC is supporting the project with a certified field inspector.

CE&I services for this project include daily site inspections of the contractors work and ensuring its compliance with plans specifications, sampling and testing, Daily TTC inspections, recording project records and documents through the use of HeadLight and SiteManager, and coordinating problem solving between the contractor and owner. TBS coordinates with the contractors, owner's representatives, and other technical personnel to enable the project to be constructed according to the contract documents and within time limitations and budget.

TBS plays a central role in maintaining project quality, schedule, and budget by actively engaging with the contractor, LADOTD representatives, and technical personnel to ensure the project is delivered in accordance with contract requirements.

Key Personnel:

- Marc Dunn, Jr., P.E.

Project Relevance:

- ✓ LADOTD CEI
- ✓ Road Construction
- ✓ T. Baker Smith & Royal Team



18. Approach and Methodology

PROJECT UNDERSTANDING

The Peters Road Bridge & Extension Phase 2A project advances a critical segment of a planned transportation corridor connecting Jefferson and Plaquemines Parishes. This phase establishes the Murphy Canal crossing and roadway infrastructure necessary to support a future bridge connection, improve regional traffic circulation, and provide an additional emergency evacuation route. As such, the project is critical.

The project includes staged construction of a four-barrel precast box culvert through Murphy Canal and associated Peters Road improvements, including headwalls, cofferdams, permanent vinyl sheeting, riprap and cast-in-place revetment, drainage system improvements, temporary detour roads, and utility tie-ins. CE&I services will focus on maintaining canal flow during staged construction, preserving traffic and driveway access along Peters Road, coordinating utility conflicts, and producing complete, audit-ready documentation through HeadLight and ATM (2059) closeout. To this end, we will:

- Monitor culvert installation, working platform and bedding preparation, barrel alignment, joint tolerances, and settlement during placement and backfilling, with Quality Assurance surveying used to verify performance and identify deviations early.
- Manage staged construction of the four-barrel box culvert to maintain canal flow, including monitoring Stage 1 and Stage 2 transitions, cofferdam operations, and contractor compliance with the planned water-management sequence.
- Maintenance of traffic on Peters Road; phased shoulder closures; temporary driveway construction and existing driveway bridge removal; access continuity for adjacent businesses and corridor users; active canal operations; utility coordination and relocations.
- Coordinate utility conflicts and relocations with identified providers, track status against construction sequencing, verify completion prior to critical work, and maintain a utility conflict log for overhead power, communications, gas, and water facilities within the corridor.



Construction will occur during hurricane season. The team will monitor storm forecasts and, in the event of a named storm, coordinate with District 02 and Jefferson Parish to implement shutdown procedures and **ensure the contractor can restore the canal to maximum capacity**. Pre-storm activities include securing the site, stabilizing partially completed work, protecting materials and equipment, and keeping drainage paths clear. Post-storm, the team will assess the site, document impacts, and coordinate recovery to safely resume work. All activities will be documented per DOTD requirements.

Project Snapshot - Peters Road Bridge & Extension Phase 2A CE&I (H.014581.6)

Objectives	Key Project Challenges	At-a-Glance
➤ Deliver a safe, compliant, on-schedule project within the 217-day window identified in the advertisement. ➤ Maintain operations for residents, businesses, and parish facilities while adhering to work-zone safety requirements. ➤ Produce complete, audit-ready documentation aligned to DOTD procedures. ➤ Ensure constructed elements and documentation support continuity with planned future corridor and bridge improvements.	➤ Staged box culvert construction while keeping active canal flow ➤ MOT with temporary driveway/shoulder closures and business access continuity ➤ Ensuring access to "Pull-a-part" and not impeding traffic on Peters road. ➤ Utility (power) with crane access. ➤ Monitoring settlement of box culverts during construction ➤ Public outreach and support for DOTD publicity efforts and press releases.	➤ Scope: CE&I services for construction of a box culvert within Murphy Canal and associated Peters Road improvements, including milling and overlay, base and embankment, incidental PCCP, HMA paving, drainage tie-ins, headwalls, cofferdams, permanent sheeting, riprap/revetment, drainage improvements, temporary detour roads, and utility tie-ins and signing/stripping. ➤ Schedule: Target duration 217 days from NTP. ➤ Constraints: Maintenance of traffic along Peters Road, including vehicular and pedestrian access; lane closure restrictions; utility coordination and relocations; access continuity for adjacent residential neighborhoods. ➤ Success Criteria: Zero recordable incidents; audit-ready documentation (HeadLight DWRs, SiteManager estimates, Form 2059); on-time substantial completion.

Project Task	Daily Inspection & DWR (Headlight)	Payrolls, Traffic control logs	Pay Estimates (SiteManager)	Traffic Control Inspections	Pre-Pave/Pour Inspections	Materials Management	Sampling & Submittals (ATM/2059)	RFIs & Submittals	Change Orders & Claims	CPM Baseline & Monthly Updates	Utility Coordination & Conflict Log	Punchlist Acceptance & Audit Closeout
Carter O'Brien, P.E. Supervisor-Eng												
Robert Klare, P.E. Engineer												
Jordan Woods, P.E. Engineer												
Christopher Smith Senior Technician												
Gary Brouillette Inspector-Lead												
Jeffery Monfrey Inspector-Lead												
Meaghan Faherty Project Office Manager												
Lori Barrilleaux Inspector-Certified												
Felix Lechuga Inspector-Certified												
Shawn Bosarge Inspector-Certified												
Marc Dunn, P.E. Materials Manager												
Michael Ball, E.I. Engineer Intern												
Laramey Leet Senior Technician												
Alfred Cyprian Inspector-Lead												

CE&I Staffing Matrix showing task assignments, coverage, and redundancy across project roles.

TEAM ADVANTAGES

District 02 Experience: Extensive experience with LADOTD District 02 personnel, procedures, and site conditions for efficient coordination and issue resolution.

Regional Stakeholder Coordination and Public Outreach Support: Proven relationships with Jefferson Parish, local businesses, utility providers, and regulatory agencies enable proactive communication, minimize disruptions, and support DOTD's publicity efforts and stakeholder outreach for this high-visibility project.



T. Baker Smith (TBS): Provides advanced surveying capabilities, construction layout verification, and settlement monitoring support for the Murphy Canal box culvert installation. TBS also brings materials sampling expertise, active LADOTD CE&I experience, and additional certified inspection support.



Richard C. Lambert Consultants (RCL): Provides engineering support, with extensive Jefferson Parish experience and relevant box culvert and roadway construction expertise.

STAFFING PLAN ALIGNMENT

Per the advertisement, disciplines shown in Section 12 must reflect the Section 18 approach. We propose a prime-led CE&I team with targeted support in inspection, Oversight, Materials Management, CPM review, and resources for stakeholder coordination with local officials.

Team Structure and Local Expertise

Our team is structured to deliver efficient, responsive, and locally informed CE&I services:

Project Engineer (Carter O'Brien, P.E. - New Orleans Region)

- Direct coordination with DOTD, Parish, and USACE
- Oversight of all construction and contract administration

Senior Leadership Support (Roy Payne - Management Level)

- Executive oversight and escalation support

Inspection Team

- 1–2 DOTD-Certified Inspectors providing continuous coverage
- Technicians supporting scheduling, documentation, and materials tracking

Redundancy and Back-Up Personnel Approach

To maintain continuous coverage and project momentum, the staffing plan includes redundancy across key CE&I functions, with cross-trained personnel supporting each primary role. This structure ensures schedule adherence and consistent quality without disruption.

The team provides continuous inspection and documentation coverage through multiple certified inspectors, supported by engineering staff to maintain continuity in technical oversight and decision-making. Materials management and sampling are supported by trained personnel to ensure consistent testing oversight and reporting. Administrative and technical staff provide ongoing support for documentation, scheduling, and coordination, while additional field personnel are available to assist during peak construction activities.

This layered staffing approach maintains responsiveness and continuity throughout construction, supporting compliance, safety, and schedule performance.



DELIVERY PHASES & METHODS – SCOPE-MAPPED

We organize CE&I services into three execution phases, Pre-Construction, Construction, and Post-Construction, with defined responsibilities, controls, and documentation requirements aligned with DOTD systems (HeadLight, SiteManager, LAPAVE). **This approach ensures:**

- Continuous compliance with DOTD standards
- Real-time documentation and audit readiness
- Proactive issue identification and resolution
- Coordination with USACE, Jefferson Parish, utilities, and stakeholders



Pre-Construction Phase: Weeks 0-4

- **Manhour Estimates:** Negotiate with **Kurt Brauner** and **Corbett Hollier** the manhour estimate required to staff and manage this project.
- **QA/QC Plan:** Submit Royal's QA/QC Plan for DOTD review and approval.
- **System Setup:** Configure HeadLight and SiteManager access for all CE&I staff.
- **Sampling Plan:** Royal will prepare a project specific sampling plan unless provided by the District 02 lab.
- **Pre-Construction Submittals:** Royal will manage and distribute any pertinent pre-construction submittals or RFI's.
- **Document Review:** Review Plans, Specifications, Sampling Plan, and permits.
- **Project Kickoff Meeting:** : Meet with DOTD 02 and Jefferson Parish to review roles, Discuss canal flow requirements, and any public outreach needs.
- **Pre-Construction Conference:** Conduct meeting in accordance with EDSM III.1.1.7, prepare and distribute minutes to all attendees.



Construction Phase: 217 Days

- **Staged Canal Construction:** Monitor the two-stage box culvert sequence, including canal flow maintenance, cofferdam operations, headwall construction, permanent sheeting, riprap, and revetment installation.
- **Settlement/QA Monitoring:** Verify subgrade preparation, working platform, bedding, barrel alignment, joint tolerances, and settlement throughout culvert installation and backfilling
- **Inspection:** Continuously monitor field activities for compliance with approved Plans and Specifications.
- **Traffic Control & Erosion Inspection:** Verify daily compliance with TCP and erosion control standards. Monitor activities to maintain safe, continuous traffic flow, minimize disruptions, and support corridor functionality for industrial traffic and emergency access.
- **Quality Management:** Royal's assistant project engineer will be on site constantly to review any quality concerns with the lead inspectors. If required NCR's will be generated and issued to the contractor.
- **Material Sampling & Testing:** Track and document acceptance of bedding material, precast culverts, headwall concrete, permanent sheeting, riprap, revetment, drainage materials, and utility-related items to support pay estimates, Form 2059, and final closeout.
- **Documentation:** Maintain detailed Daily Work Reports (DWRs) in HeadLight, including weather, quantities, materials, and observations.
- **Monthly Pay Estimates:** Our Office Manager will review contractor payrolls for compliance, approve DWRs, generate estimate and distribute to the department and the entity for signatures.
- **Monthly Progress Reports:** Using the headlight reporting form Royal will update the project's percentage complete, provide major milestones and summary of any changes on the project.
- **Office management:** Royal's office manager will be the primary point of contact for intake, ensuring review by appropriate parties, and distribution of any project related documentation (RFI's, submittals, correspondence, and project documentation).
- **Headlight (forms):** Royal will utilize Headlight forms during construction to provide the department with a seamless closeout period.
- **Change Orders/Claims:** Review and document change orders and claims for DOTD review. Royal is familiar with the Department's RFCO procedure and will implement it during construction.
- **Coordination:** Conduct weekly progress meetings, prepare agendas, and distribute minutes within five (5) days.
- **Public Outreach:** Royal will assist the department with any required lane closures or other public messaging for the project.



Post-Construction Phase: Close Out in 30 Days

- **Final Inspection:** Conduct final walkthrough with DOTD and Contractor.
- **Punchlist:** Document, assign value, and monitor completion of outstanding items.
- **As-Built Plans:** Prepare as-built markups and update redlines in accordance with DOTD requirements and ensure documentation supports future phases of corridor development, including bridge design and construction.
- **Materials Audit Report (Form ATM/2059):** Compile and submit all testing and audit documentation via Headlight. Royal has successfully completed several ATM's with District 02 and submitted via headlight to the District for acceptance.
- **Final Estimate Package:** Submit all required records within 30 days of final acceptance, including DWRs, correspondence, construction layout, Change orders, O&M manuals, ATM/2059 and as-built plans.

COMMUNICATIONS & DECISION-MAKING

Project Communications and Escalation Protocol:

Project communications follow a structured, time-bound escalation ladder to ensure timely, accountable decision-making in the field:

- **Day-to-Day Issues (15–30 minutes):** Addressed at the Inspector-Lead level, with designated alternates available during nights and weekends.
- **Technical or Contractual Matters (~1 hour):** Escalated to the Project Engineer for technical direction and resolution with the contractor.
- **Conformance or Quality Concerns (~2 hours):** Referred to the Materials Manager for compliance review and resolution.
- **Final Authority (~4 hours):** The Project Engineer will provide a recommended resolution to any claims or disputes to **DOTD (Corbett Holier)**.

Regular coordination ensures consistent communication and alignment: daily field briefings, weekly progress meetings, monthly estimate meetings, and RFI/CO meetings (routed within 24–48 hours). Public notifications including lane closures, driveway/ access adjustments, and emergency access coordination are issued in partnership with DOTD. All decisions, actions, and communications are documented in HeadLight/SiteManager to maintain full traceability and audit-ready records. **DOTD can count on Royal to respond quickly and keep this critical project moving. We're committed to being there when you need us.**

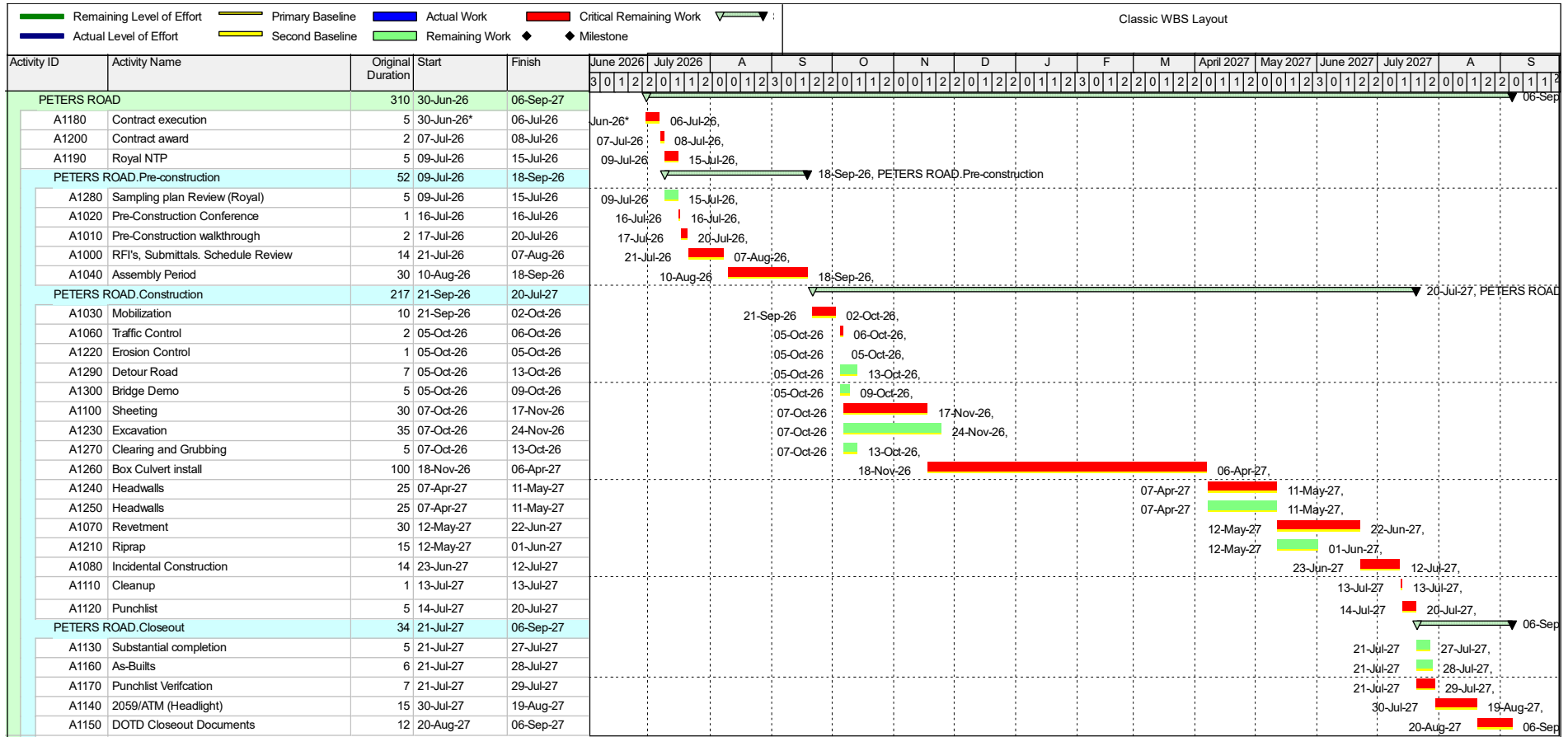
► Touchpoints

- **Daily Field Sync - Inspector Lead Inspector**
- **Weekly Progress - Project Team + DOTD**
- **Monthly Estimate - Pay Items and Quantities**
- **RFI - 48-hour response guarantee**
- **CO - 48-hour review and routing**

► Public Interface

- **DOTD-approved lane-closure notices**
- **Driveway/access shifts communicated**
- **Emergency access maintained 24/7**
- **Contact sheet (24/7) posted/shared**

H.014581.6 Example Project Schedule



19. Workload

Firm(s) ALL FIRMS MUST BE REPRESENTED IN THIS TABLE	Discipline(s)	Contract Number and State Project Number	Project Name	Remaining Unpaid Balance
	Other (Road/Bridge)	4400027734/H.014362.5	Entity Contract for Lake Road – Big Branch Marsh NWR	\$19,565
	CE&I/OV	4400024438/H.010673	Harvey Tunnel Rehabilitation	\$187,467
		4400029889/H.013269.6	Entity Contract for Audubon Ave Ovly: LA 1 to Terrebonne	N/A
		4400031142 / H.010155.6	US 90 Railroad Overpass SE of LA 85	\$971,840
		4400031038 / H.015308.6	I-49: I-10 - St. Landry P/L Route I-49	\$1,272,723
	CE&I/OV	4400019550/ H.001234	Port Allen Canal Bridge Replacement PhasePE 1 HBI CE&I	\$1,814,897
		4400016942/ H.004791	LA23 : Belle Chasse Bridge & Tunnel (HBI)	\$50,346
		4400020018/ H.007160	Entity Contract EBR Computerized Traffic Signal, PH VB (CE&I)	\$133,412
		4400017088/ No. H.007811, H.000710, H.002273, H.001352	Comite Diversion Canal CE&I and Utility Relocation	\$1,925,360
		4400024113/ H.003047	Pecue Lane / I-10 Interchange (CE&I)	\$223,947
		4400021740/ H.004100	I-10: LA 415 to Essen Lane on 1-10 and 1-12, Phase I: W. of Washington St. To Essen Lane (CE&I)	\$173,793
		4400030226/ H.014258	Port Allen Canal Bridge Replacement Phase 2 HBI CE&I	\$5,857,179
	Bridge	4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$25,208
	CE&I/OV	4400025760 / H.011137	I-12: LA 1077 to LA 21 (CE&I)	\$450,999
	Environmental	4400019336 / Multiple S.P. No's	Rural Bridge Replacement Initiative Phase II	\$13,804
		4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$40,849
		4400031920 / H.008069	Peters Road Bridge & Extension (Phase 3)	\$201,861
	Other (Construction Support)	4400013203 / H.001344	US 190: LA 437 to US 190 Bus (Ph 1)	\$9,460
		4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$102,090
	Other (Contract Management)	4400019336 / Multiple S.P. No's	Rural Bridge Replacement Initiative Phase II	\$3,988
		4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$27,121

	Road	4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$41,258
		4400024928 / H.015576 (Task Order #1)	LA 447 @ LA 1025: Roundabout	\$9,521
		4400024928 / H.015587 (Task Order #3)	LA 3211 @ Yokley Road Roundabout	\$129,818
		4400024298 / H.016095 (Task Order#4)	LA 70 Rehab: Marguerite St to US 90	\$7,870
		4400024928 / H.015485 (Task Order #6)	LA 3187: LA 13 - LA 13	\$129,892
		4400024928 / H.010795 (Task Order #7)	LA 42: Roundabout at Joe Sevario Road	\$87,393
	Survey	4400025027 / Multiple S.P. No's	IIJA Off-System Bridge Program	\$9,236
		4400021973 / H.011242	LA 384 (Big Lake Rd to McNeese St)	\$666,371
		4400024928 / H.015485	LA 3187: LA 13 - LA 13	\$122,605
	Other (Subsurface Utility Engineering)	4400025511/H.011242.5	LA 384	\$770,896

20. Certifications/Licenses

Royal Engineers and Consultants, L.L.C.

Michael Pugh, P.E.



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Michael Pugh

for successfully completing

The Local Public Agency (LPA) Qualification Program: Construction,
Engineering, & Inspection (CE&I) Training (Parts 1-9) On

June 3rd, 2025



Alec "Carter" O'Brien, P.E.



State of Louisiana

Department of Transportation and Development

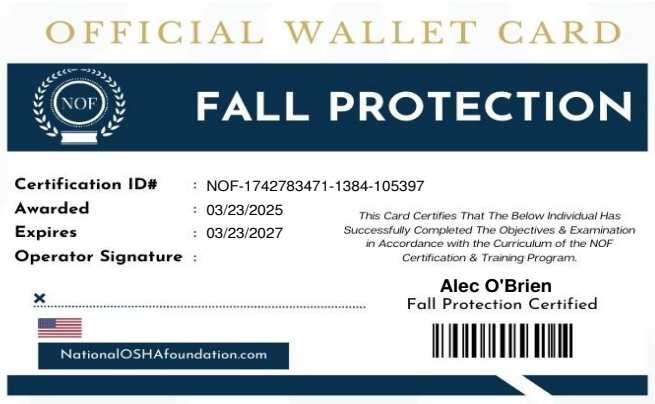
This certificate is presented to

Alec "Carter" O'Brien

for successfully completing

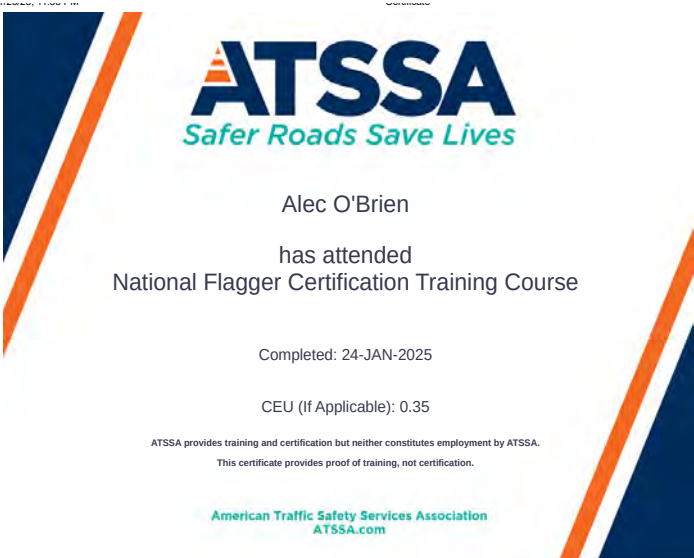
The Local Public Agency (LPA) Qualification Program: Construction
Engineering, & Inspection (CE&I) Training (Parts 1-9) On

12-15-24



20. Certifications/Licenses

Alec “Carter” O’Brien, P.E., CONT.



20. Certifications/Licenses

Alec “Carter” O'Brien, P.E., CONT.



20. Certifications/Licenses

Robert Klare, P.E.



CERTIFICATE

OF

COMPLETION

Qualified Inspector

Robert Klare

Royal Engineers

has completed:

Fyfe's Certified Inspection and/or Application Training Program

DATE ISSUED: 1/28/2026

EXPIRATION DATE: 1/28/2028

HOURS: 10 (ten)

15341 Vantage Parkway east, Houston, TX 77073, USA

Mark Postin

Mark.Postin@henkel.com





State of Louisiana

Department of Transportation and Development

This certificate is presented to

Robert Klare

for successfully completing

The Local Public Agency (LPA) Qualification Program:

Construction, Engineering, & Inspection (CE&I)

Training (Parts 1-9) on

5/30/2025





PROOF OF TRAINING

THIS CERTIFICATE HEREBY RECOGNIZES THAT

Robert Klare

has attended

Louisiana Traffic Control Supervisor

Training Course

10/18/2023 to 10/18/2027

Training Valid Through

New Orleans, LA

Location

Vice President of Education and Technical Services

President, CEO

ATSSA provides training and certification but neither constitutes employment by ATSSA.



American Traffic Safety Services Association.ATSSA.com

UNITED STATES OF AMERICA XI

DEPARTMENT OF TRANSPORTATION • FEDERAL AVIATION ADMINISTRATION

IV NAME

ROBERT WESLEY KLARE

V ADDRESS 929 N GAYOSO ST

NEW ORLEANS LA 70119-4144

VI NATIONALITY USA

IVa D.O.B. 21 MAY 1991

SEX M

HEIGHT 74

WEIGHT 195

HAIR BROWN

EYES HAZEL

IX HAS BEEN FOUND PROPERLY QUALIFIED TO EXERCISE THE PRIVILEGES OF

II REMOTE PILOT

III CERTIFICATE NUMBER 5235064

X DATE OF ISSUE 25 OCT 2025

XIV

VIII ADMINISTRATOR









FALL PROTECTION

Certification ID# : NOF-1742996062-1384-105399

Awarded : 03/26/2025

Expires : 03/26/2027

Operator Signature : Robert Klare

Fall Protection Certified



NationalOSHAfoundation.com



ATSSA

Safer Roads Save Lives

JOIN ATSSA

ATSS FOUNDATION

ABOUT US

LOGIN

FIND TRAINING

TRAINING & CERTIFICATION

RESOURCES & TOOLS

CHAPTERS & COMMITTEES

NEWS & EVENTS

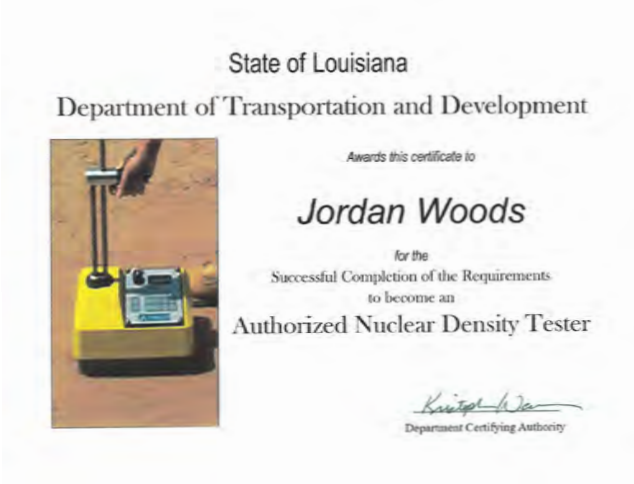
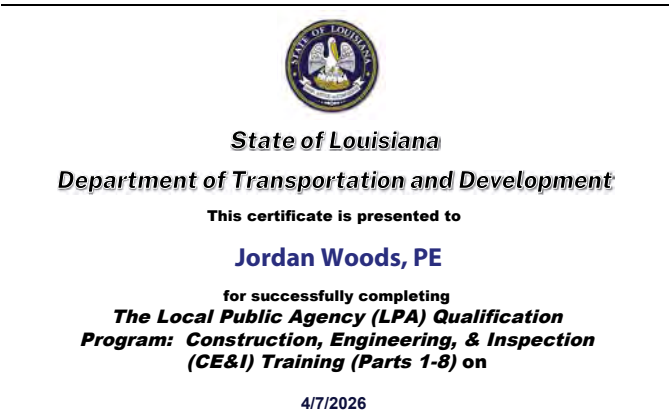
GOVERNMENT RELATIONS

Contact	City	State	Office Phone	Certification	Beg Date	End Date
Robert Klare		Louisiana		FLAGGER (Flagger National)	4/24/2026	4/23/2028



20. Certifications/Licenses

Jordan Woods, P.E.

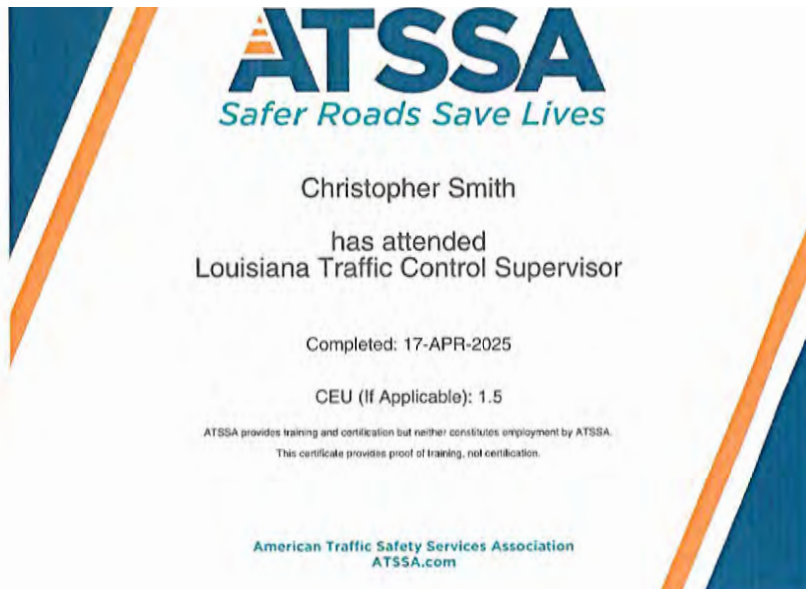


WOODS, JORDAN CHRISTOPHER					PE# 125225
Status	Branch(s)	Granted	Expires	Employer(s)	
Active	Petroleum,	12-08-2016	09-30-2026	Royal Engineers & Consultants, LLC	



20. Certifications/Licenses

Christopher Smith



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Christopher I. Smith

for successfully completing

**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**

May 30, 2025



LOCTITE

FYFE

CERTIFICATE

OF

COMPLETION

Inspector

Christopher I. Smith

Royal Engineers & Consultants, LLC

has completed:

Fyfe's Certified Inspection and/or Application Training Program

DATE ISSUED: 2/25/2025

EXPIRATION DATE: 2/25/2027

HOURS: 10 (ten)

Mark Postin

Mark Postin
Mark.Postin@henkel.com



15341 Vantage Parkway east, Houston, TX 77073, USA

20. Certifications/Licenses

Christopher Smith, CONT.



Annie Cherbonnier



Annie Cherbonnier, Cont.



CERTIFICATE

OF

COMPLETION

Qualified Inspector

Annie Cherbonnier

Royal Engineering and Consultants

has completed:

Fyfe's Certified Inspection and/or Application Training Program

DATE ISSUED: 10/23/2025

EXPIRATION DATE: 46683

HOURS: 10 (ten)



Mark Postin
Mark.Postin@henkel.com



15341 Vantage Parkway east, Houston, TX 77073, USA

fyfeco.com



CERTIFICATE OF COMPLETION

This certifies that

Annie Cherbonnier

has successfully completed the course

OSHA 30 Hour Outreach Training Program - Construction





Jason Cole, Trainer C 26-0113289 and G 26-0084457

"As an OSHA Outreach Training Program trainer, I affirm that I have conducted this OSHA Outreach Training Program training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my OSHA Authorizing Training Organization. Upon successful review of my documentation, I will provide each student their course completion card within 90 calendar days of the end of the class."

"As an IACET Accredited Provider, 360training.com, Inc. offers IACET CEUs for its learning events that comply with the ANSI/IACET Continuing Education and Training Standard."

THIS CERTIFICATE IS NON-TRANSFERABLE

6504 Bridge Point Parkway, Suite 100 | Austin, TX 78730 | 360training.com



Meaghan Faherty



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Meaghan Faherty

for successfully completing

**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**

5/13/2025

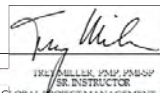


Certificate of Successful Training

THIS ACKNOWLEDGES THAT

Meaghan Faherty

HAS BEEN RECOGNIZED FOR SUCCESSFUL COMPLETION OF TRAINING IN
ORACLE PRIMAVERA P6 PROFESSIONAL-ADVANCED
AUGUST 25 - 26, 2022



Royal Engineers and Consultants, L.L.C.



34-006314779

This card acknowledges that the recipient has successfully completed:

10-hour Construction Safety and Health

This card issued to:

MEAGHAN FAHERTY

ROLANDO CEDILLO

Trainer Name

10/19/2022

Date of Issue

LOCTITE

FYFE

CERTIFICATE

OF

COMPLETION

Qualified Inspector

Meaghan Faherty

Royal Engineers

has completed:

Fyfe's Certified Inspection and/or Application Training Program

DATE ISSUED: 1/28/2026

EXPIRATION DATE: 1/28/2028

HOURS: 10 (ten)

Mark Postin

Mark.Postin@henkel.com

15341 Vantage Parkway east, Houston, TX 77073, USA

fyfeco.com



20. Certifications/Licenses

Gary Brouillette



State of Louisiana

Department of Transportation and Development

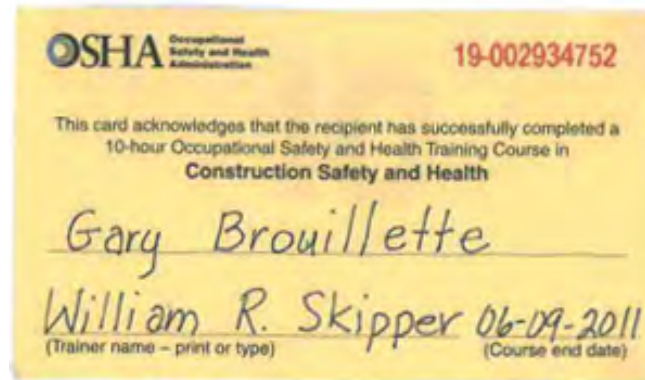
This certificate is presented to

Gary Brouillette

for successfully completing

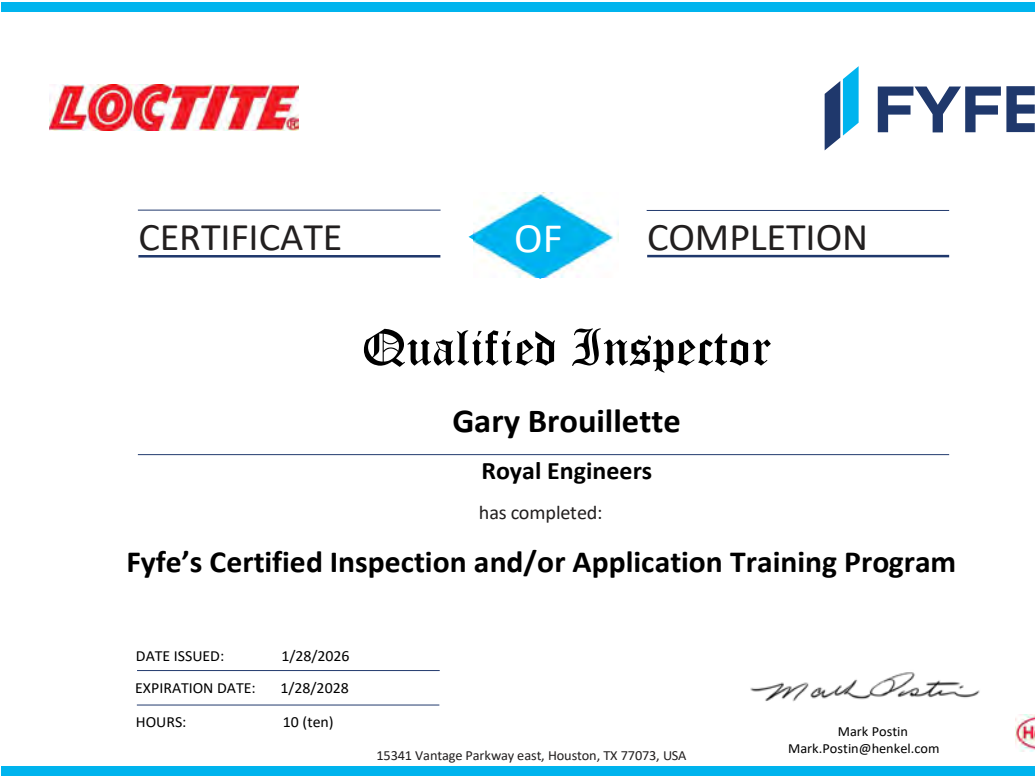
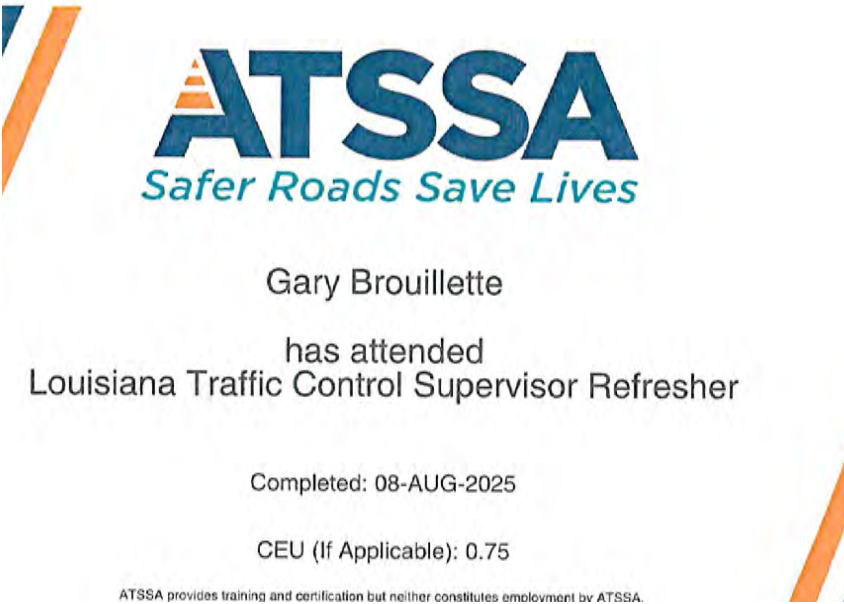
**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**

5/7/2025



20. Certifications/Licenses

Gary Brouillette, CONT.



20. Certifications/Licenses

Gary Brouillette, CONT.



Jeffery Monfrey



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Jeffery Monfrey

for successfully completing

**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**

5/5/2025



20. Certifications/Licenses

Jeffery Monfrey, CONT.



ATSSA
Safer Roads Save Lives

Jeff Monfrey

has attended

Louisiana Traffic Control Supervisor Refresher

Completed: 27-SEP-2024

CEU (If Applicable): 0.75

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.

American Traffic Safety Services Association

Bridge Inspector's Training Course

This certifies that

Jeff Monfrey

has completed a training course based on the Bridge Inspector's Training Manual 90 developed by a joint Federal-State task force, published by the Department of Transportation

January 6-17, 1997
New Mexico State University
Las Cruces, New Mexico

Samuel P. Maggard, P.E.
Bridge Inspection Engineer
Civil Engineering Department
New Mexico State University



Kenneth R. White, P.E.
Department Head
Civil Engineering Department
New Mexico State University

CERTIFICATE

OF COMPLETION

This Certification Is Hereby Awarded To:

Jeff Monfrey

SCAN ME!

OPERATOR SIGNATURE

The above individual has completed course requirements in compliance with OSHA regulations under OSHA Code 29 CFR 1926, 1910, and ANSI Standard A92.2 - 2006 and A92.5 - 2006

 **FALL PROTECTION**

ON-SITE EVALUATION
SIGNATURE OF TEST ADMINISTRATOR & DATE

NOF-1742475512-1384-105398

CERTIFICATION ID#

03/20/2025

COURSE COMPLETION DATE

03/20/2027

COURSE EXPIRATION DATE





A 360training® Company

CERTIFICATE OF COMPLETION

This certifies that

jeffery monfrey

has successfully completed the course

Traffic Control and Flagging Online Training

 Course Duration 2.0	 Completion Date 07/24/2025	 Certificate # 000038990952
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Samantha Montalbano
Samantha Montalbano, Chief Operating Officer

 Scan to Verify

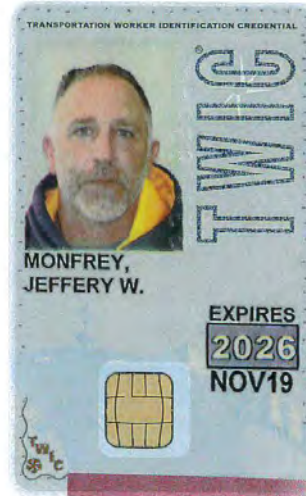
This certificate is non-transferable and expires 2 year from the date of issuance and/or completion.

6504 Riddoe Point Parkway, Suite 100 | Austin, TX 78730 | 360training.com



20. Certifications/Licenses

Jeffery Monfrey, CONT.



20. Certifications/Licenses

Chaz Dunn



State of Louisiana
Department of Transportation and Development

This certificate is presented to

Chaz Dunn

for successfully completing
**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**
5-8-2025



CERTIFICATE  COMPLETION

Qualified Inspector

Chaz Dunn

Royal Engineers

has completed:

Fyfe's Certified Inspection and/or Application Training Program

DATE ISSUED: 1/23/2026
EXPIRATION DATE: 1/23/2028
HOURS: 10 (ten)

Mark Postin

Mark Postin
Mark.Postin@henkel.com



15341 Vantage Parkway east Houston, TX 77073, USA

State of Louisiana
Department of Transportation and Development



Chaz Dunn
has met the requirements for certification as a(n):
**Asphalt Concrete Paving
Inspector/Technician**

02 ND **Expiration Date: 4/17/2028**

State of Louisiana
Department of Transportation and Development



Chaz Dunn
has met the requirements for certification as a(n):
**Structural Concrete
Inspector**

02 ND **Expiration Date: 10/19/2028**

State of Louisiana
Department of Transportation and Development



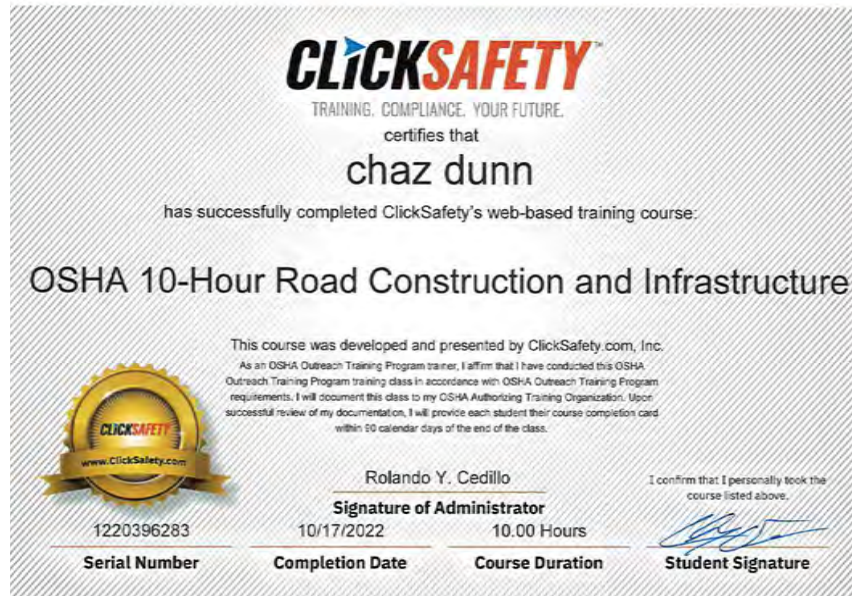
Chaz Dunn
has met the requirements for certification as a(n):
**Embankment and Base
Course Inspector**

02 ND **Expiration Date: 11/5/2029**



20. Certifications/Licenses

Chaz Dunn, Cont.



20. Certifications/Licenses

Lori Barrilleaux



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Lori Barrilleaux

for successfully completing

**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**



CLICKSAFETY

TRAINING. COMPLIANCE. YOUR FUTURE.

certifies that

Lori Barrilleaux

has successfully completed ClickSafety's web-based training course:

OSHA 10-Hour Road Construction and Infrastructure

This course was developed and presented by ClickSafety.com, Inc.

As an OSHA Outreach Training Program trainer, I affirm that I have conducted this OSHA Outreach Training Program training class in accordance with OSHA Outreach Training Program requirements. I will document this class to my OSHA Authorizing Training Organization. Upon successful review of my documentation, I will provide each student their course completion card within 90 calendar days of the end of the class.



Rolando Y. Cedillo

Signature of Administrator

1220403424

Serial Number

10/25/2022

Completion Date

10.00 Hours

Course Duration

I confirm that I personally took the course listed above.

Lori Barrilleaux
Student Signature

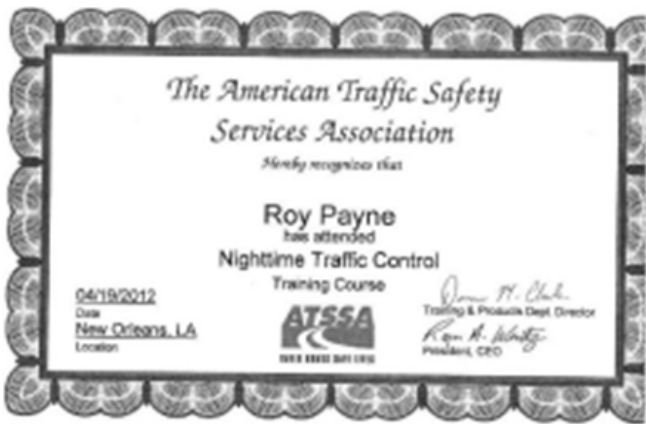


20. Certifications/Licenses

Lori Barrilleaux, Cont.



Richard C. Lambert Consultants, LLC
Roy Payne, P.E.



20. Certifications/Licenses

Roy Payne, P.E., CONT.



Arthur Ledet, P.E.



20. Certifications/Licenses

Arthur Ledet, P.E.



Shawn Bosarge



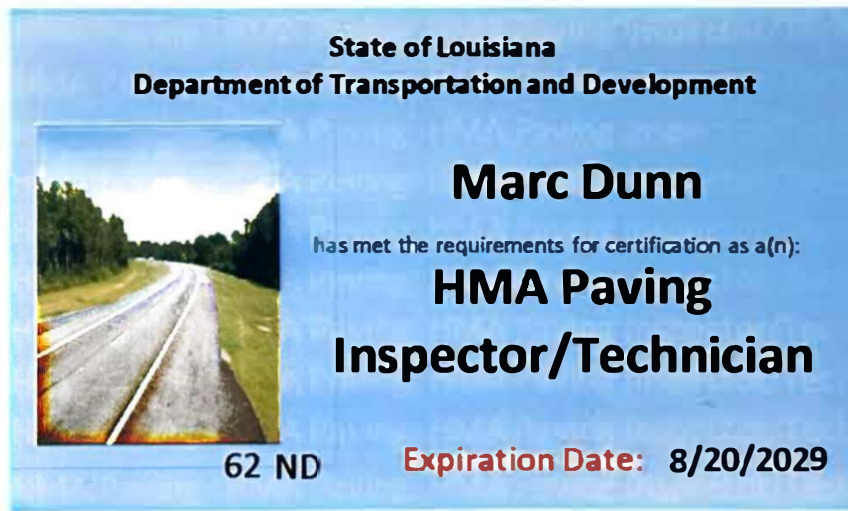
20. Certifications/Licenses

Felix Lechuga



T. Baker Smith, LLC

Marc Dunn, P.E.



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Marc T. Dunn Jr.

for successfully completing

**The Local Public Agency (LPA) Qualification Program: Construction,
Engineering, & Inspection (CE&I) Training (Parts 1-9) On**

1/23/2025



U.S. Department
of Transportation
Federal Highway
Administration

National Highway Institute



Certificate of Training

MARC DUNN

has participated in

***FHWA-NHI-132070 Drilled Shaft Foundation
Inspection***

hosted by

LA DOTD/LTRC

Date: March 13-15, 2019

Hours of Instruction: 15

Location: Baton Rouge, LA

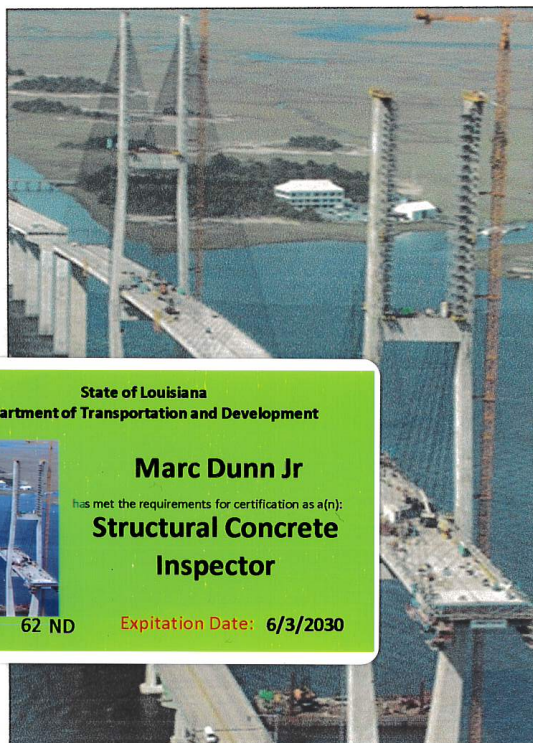
Daniel Burnett
Instructor

Allison H. Landry
Local Coordinator

Jim Maslowe
Instructor

Michael Davies
Michael Davies, Director
National Highway Institute

State of Louisiana
Department of Transportation and Development



Awards this certificate to

Marc Dunn Jr.

for

Successful Completion of the Requirements
for Certification in

**Structural Concrete
Inspection**

Department Certifying Authority



Marc Dunn
has attended
Louisiana Traffic Control Supervisor Refresher

Completed: 23-FEB-2024

CEU (If Applicable): 0.75

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.



American Traffic Safety Services Association
ATSSA.com



Marc Dunn
has attended
National Flagger Certification Training Course

Completed: 11-MAR-2024

CEU (If Applicable): 0

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.



American Traffic Safety Services Association
ATSSA.com

This certificate acknowledges that

Marc Dunn Jr.

has successfully completed the training course:

Cybersecurity Awareness WBT

on

02/28/2026

STATECIVILSERVICE

This document is intended to be used solely for the purpose of documenting the individual's completion of this SCS web-based training.

20. Certifications/Licenses

Michael Ball, E.I.



Michael Ball
has attended
Louisiana Traffic Control Technician

Completed: 09-APR-2024

CEU (If Applicable): 0.75

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.

American Traffic Safety Services Association
ATSSA.com

Local Public Agency Qualification Program
Construction, Engineering, and Inspection Module

PRESENTED BY

Louisiana Department of Transportation and Development
Louisiana Local Technical Assistance Program
&
The Federal Highway Administration

TO CERTIFY THAT

Michael Ball

HAS SATISFACTORILY COMPLETED 7 PROFESSIONAL DEVELOPMENT HOURS

Rudolph Cyron May 2nd, 2024
Date



Michael Ball
has attended
National Flagger Certification Training Course

Completed: 09-OCT-2024

CEU (If Applicable): 0.35

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.

American Traffic Safety Services Association
ATSSA.com

State of Louisiana
LAGOV LEARNING

This certificate is presented to
Michael Ball
for successfully completing
SCS CPTP Cybersecurity Awareness
on
March 10, 2026



Jean Reulet III, P.L.S.



JOIN ATSSA ATSS FOUNDATION

TRAINING & CERTIFICATION RESOURCES & TOOLS CHAPTERS & COMMITTEES NEWS &

Search Results

Contact	Program	Beg Date	End Date	ATSSA Flagger Number	Trainer Flagger Number
Jean Reulet	National Flagger	2/4/2026	2/3/2030	A1000403566	



Jean Reulet
has attended
Louisiana Traffic Control Supervisor Refresher

Completed: 07-NOV-2025

CEU (If Applicable): 0.75

ATSSA provides training and certification but neither constitutes employment by ATSSA.
This certificate provides proof of training, not certification.

American Traffic Safety Services Association
ATSSA.com



20. Certifications/Licenses

Rene Hebert, P.L.S., P.M.P.

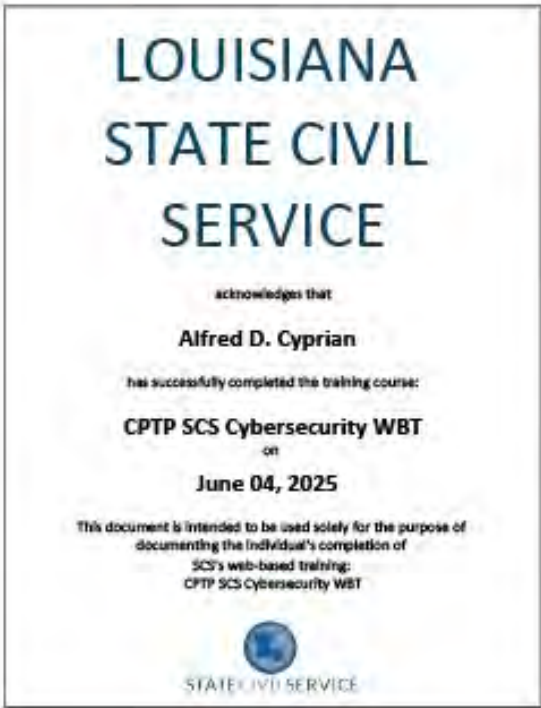
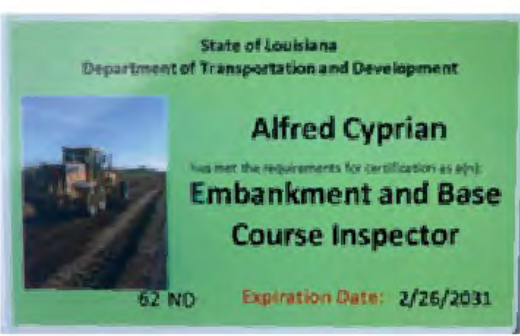


Laramey Leet



20. Certifications/Licenses

Alfred Cyprian



20. Certifications/Licenses

Secretary of State Registrations

Royal Engineers and Consultants, L.L.C.

Name	Type	City	Status
ROYAL ENGINEERS AND CONSULTANTS, L.L.C.	Limited Liability Company	NEW ORLEANS	Active

Previous Names

Business: ROYAL ENGINEERS AND CONSULTANTS, L.L.C.
Charter Number: 36013193K
Registration Date: 9/12/2005

Richard C Lambert Consultants, LLC

Name	Type	City	Status
RICHARD C. LAMBERT CONSULTANTS, A PROFESSIONAL LIMITED LIABILITY COMPANY	Limited Liability Company	MANDEVILLE	Active

Previous Names

Business: RICHARD C. LAMBERT CONSULTANTS, A PROFESSIONAL LIMITED LIABILITY COMPANY
Charter Number: 34873437K
Registration Date: 12/30/1999

T. Baker Smith, LLC

Search for Louisiana Business Filings

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Name	Type	City	Status
T. BAKER SMITH, LLC	Limited Liability Company	HOUMA	Active

Previous Names

T. BAKER SMITH, L.L.C. (Changed: 3/23/2011)
T. BAKER SMITH, INC. (Changed: 12/13/2010)
T. BAKER SMITH & SON, INC. (Changed: 4/20/2005)

Business: T. BAKER SMITH, LLC
Charter Number: 26901340K
Registration Date: 1/7/2005

Not Applicable



22. Sub-Consultant Information

Firm Name (Name must match exactly as registered with Louisiana's Secretary of State (SOS): including punctuation, include screenshot(s) from SOS at the end of Section 20)	Address	Point of Contact and Email Addresses	Phone Number
Richard C. Lambert Consultants, A Professional Limited Liability Company	900 W Causeway Approach Mandeville, LA 70471	Roy Payne, P.E. rpayne@rclconsultants.com	985.727.4440
T. Baker Smith, LLC	6660 Riverside Drive, Suite 101 Metairie, LA 70003	Marc Dunn, Jr., P.E. marc.dunn@tbsmith.com	225.288.0522



23. Location

Not Applicable

