

REQUEST FOR QUALIFICATIONS

IDIQ CONTRACTS FOR CE&I FOR SAFETY PROJECTS

STATEWIDE, WITH MAJORITY OF WORK IN DISTRICTS 02, 61, AND 62



New Orleans DPW Safe Routes to School Sidewalk Project



Bootlegger Road



Tangipahoa Safety Upgrade



West Feliciana Safety Upgrade Project

CONTRACT NOS. 4400033547 AND 4400033548 | NOVEMBER 2025

Michael Baker
INTERNATIONAL

We Make a Difference

SUBMITTED TO
**LOUISIANA DEPARTMENT OF
TRANSPORTATION AND DEVELOPMENT**

DOTD FORM: 24-102

(Revised August 11, 2025)

PROPOSAL TO PROVIDE CONSULTANT SERVICES

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

1. Contract Name as shown in the advertisement	IDIQ CONTRACTS FOR CONSTRUCTION ENGINEERING AND INSPECTION SERVICES FOR SAFETY PROJECTS (CE&I) STATEWIDE WITH MAJORITY OF WORK IN DISTRICTS 02, 61, AND 62
2. Contract Number(s) as shown in the advertisement	4400033547 and 4400033548
3. State Project Number(s), if shown in the advertisement	N/A
4. Prime consultant name (name must match exactly as registered with the Louisiana Secretary of State (SOS) where such registration is required by law; including punctuation; include screenshot from SOS at the end of Section 20)	Michael Baker International, Inc.
5. Prime consultant license number (as registered with the Louisiana Professional Engineering and Land Surveying Board (LAPELS) if registration is required under Louisiana law)	EF.0000062 V.F. 0000010
6. Prime consultant mailing address	2600 Citiplace Drive, Suite 450 Baton Rouge, LA 70808
7. Prime consultant physical address (existing or to be established, if location is used as an evaluation criteria)	2600 Citiplace Drive, Suite 450 Baton Rouge, LA 70808
8. Name, title, phone number, and email address of prime consultant's contract point of contact	Mary Flynn, PE Associate Vice President & Construction Project Manager 225-218-2823 (office) 850-570-8969 (mobile) mary.flynn@mbakerintl.com
9. Name, title, phone number, and email address of the official with signing authority for this proposal	Daniel Thornhill, PE Associate Vice President & Office Executive 225-218-2846 (office) 205-908-8026 (mobile) daniel.thornhill@mbakerintl.com



PROVEN SUCCESS DELIVERING THIS SAME IDIQ CONTRACT

Project Manager/Project Engineer Mary Flynn, PE served **in the exact same role on this same IDIQ contract** from 2019-2024. In that time, Michael Baker and Gresham Smith's inspectors provided CE&I services for six task orders, as well as three supplemental hurricane repair tasks. We will leverage our close partnership with PM Laura Riggs and our extensive local experience to eliminate any learning curve, **improving quality and saving time.**



EXTENSIVE SAFETY/CE&I IDIQ CONSULTING EXPERIENCE

In addition to Michael Baker's history providing CE&I services for this same Safety/CE&I IDIQ contract, we have **provided identical services to DOTD on similar CE&I IDIQ contracts for Districts 61, 03, and 07.** As such, we are familiar with addressing crucial issues such as emergency response and hurricane recovery, and PM/PE Mary Flynn has a demonstrated ability to manage multiple TOs simultaneously, **increasing efficiency and project quality.**



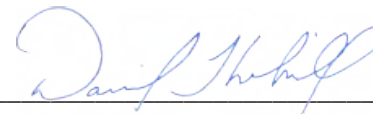
STRONG PARTNERSHIPS WITH KEY STAKEHOLDERS

Through our work with both DOTD and local municipalities, **Michael Baker has built a reputation as a trusted advisor** to the City of New Orleans, St. Tammany Parish, East Baton Rouge Parish, West Feliciana Parish, and other local agencies. We understand many of this contract's expected TOs may involve LPA engagement, and we will leverage our strong relationships with these partners to **streamline communication and deliver on their expectations.**

10. This is to certify that all information contained herein is accurate and true, and that the team presently has sufficient staff to perform these services within the designated time frame. By submitting this proposal, proposer certifies that it is not engaged in a boycott of Israel and it will, for the duration of its contract obligations, refrain from a boycott of Israel. Proposer also certifies and agrees that the following information is correct: In preparing its response, the proposer has considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, and to terminate any contract awarded based on such a false response.

Pursuant to Act No. 581 of the 2024 Louisiana Legislature Regular Session, proposer further certifies that it does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association based solely on the entity's or association's status as a firearm entity or firearm trade association. In addition, proposer certifies it will not discriminate against a firearm entity or firearm trade association during the term of the contract based solely on the entity's or association's status as a firearm entity or firearm trade association.

11. If a Disadvantaged Business Enterprise (DBE) goal has been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.



Signature above shall be the same person listed in Section 9:

11/12/2025

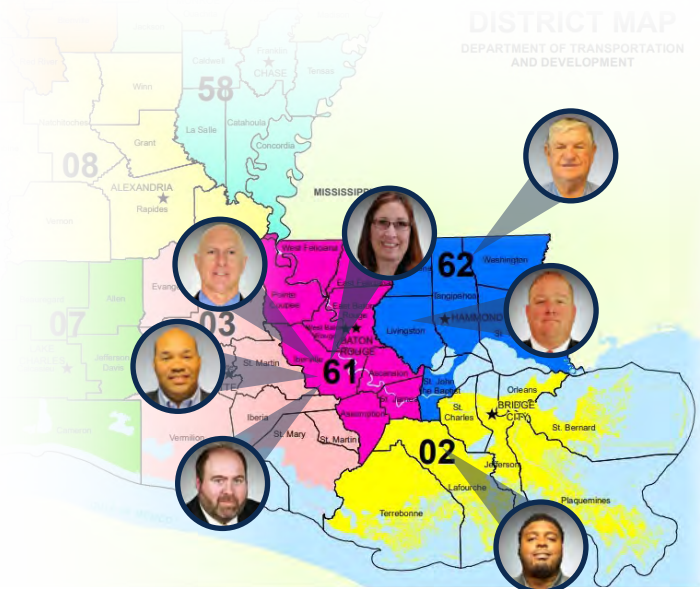
Date:

Firm(s):

N/A

Firm(s)' %:

N/A



MICHAEL BAKER OFFERS FULL COVERAGE OF EACH DISTRICT:

District 02: covered by Local Inspector Shawn Pittman. Notable experience includes:

- **2019-2024 Safety / CE&I IDIQ Task Orders:** New Orleans Safe Routes to Schools Sidewalk Project, Marconi Drive Shared Use Path
- Safety Monitoring and Construction Management for Amtrak's NOLA Fueling Facility Upgrade Project

District 61: covered by PM/PE Mary Flynn, Deputy PE Bert Moore, and Local Inspectors Nathaniel Ray, Daniel Knott, Justin Guillory, and Brady Crockett. Notable experience includes:

- **2019-2024 Safety / CE&I IDIQ Task Orders:** West Feliciana Parish Local Road Safety Upgrades, 12 Task orders under the District 61 CE&I IDIQ Contract

District 62: Covered by Local Inspectors Amos Smith and Matthew Oliver. Notable experience includes:

- **2019-2024 Safety / CE&I IDIQ Task Orders:** Tangipahoa Local Road Safety Upgrades, Bootlegger Road Sidewalk Project, Denham Springs Road Signing & Striping Project
- Tangipahoa Parish FHWA & FEMA Safety Upgrade Projects

In addition, for any task orders arising outside of these three Districts, Michael Baker has local inspectors residing in Districts 03, 05, 07, and 58 to help minimize any budgetary burden.

DISCIPLINE TABLE | TEAM SIZE | ORGANIZATIONAL CHART | MINIMUM PERSONNEL REQUIREMENTS



12. Discipline Table:

<i>Past Performance Evaluation Discipline(s)</i>	<i>% of Overall Contract</i>	<i>Michael Baker International, Inc.</i>	<i>Gresham Smith</i>	<i>Fourrier & de Abreu Engineers, L.L.C.</i>	<i>Each Discipline must total to 100%</i>
CE&I/OV	90.00%	85.00%	10.00%	5.00%	100%
ITS	9.00%	10.00%	90.00%	-	100%
Survey	1.00%	100.00%	-	-	100%
<i>Identify the percentage of work for the overall contract to be performed by the prime consultant and each sub-consultant.</i>					
<i>Percent of Contract</i>	100%	78.40%	17.10%	4.50%	100.00%

MICHAEL BAKER BRINGS DOTD AN EFFICIENT TEAM OF TRUSTED PARTNERS WITH A STRONG PRESENCE IN THESE DISTRICTS:

Michael Baker

INTERNATIONAL

PRIME CONSULTANT LEADING CE&I/OV SERVICES

- ✓ Performed 33 Task Orders under DOTD IDIQ contracts in the past 11 years, seven of which included Gresham Smith and two of which included Fourrier & de Abreu Engineers
- ✓ Extensive Safety and CE&I project experience in Districts 02, 61, and 62, drawn from both standalone projects and IDIQ task orders
- ✓ Identical Michael Baker team members, led by PM/PE Mary Flynn, positioned to partner once again with DOTD PM Laura Riggs, providing technical excellence and responsive service



SUBCONSULTANT PROVIDING ITS INSPECTION SUPPORT

- ✓ Served in the same role on Michael Baker's team for the 2019-2024 Safety/CE&I IDIQ Contract for Districts 02, 61, and 62
- ✓ Staffed by several retired DOTD personnel (including Bert Moore, former D61 DTOE, and Ronnie Robinson, former D61 DA) who are highly familiar with DOTD's project delivery process
- ✓ ITS experts with focused CE&I experience on numerous DOTD IDIQ contracts statewide



Fourrier & de Abreu
Engineers, L.L.C.

Environmental and Civil Engineering

SUBCONSULTANT PROVIDING INSPECTION SUPPORT & LABORATORY TESTING (AS NEEDED)

- ✓ Trusted partner to Michael Baker on several task orders under the District 61 CE&I IDIQ contract
- ✓ Small business bringing additional inspection depth
- ✓ Offers an AMRL-accredited materials testing laboratory, along with nuclear density field-testing equipment and capabilities

13. Team Size:

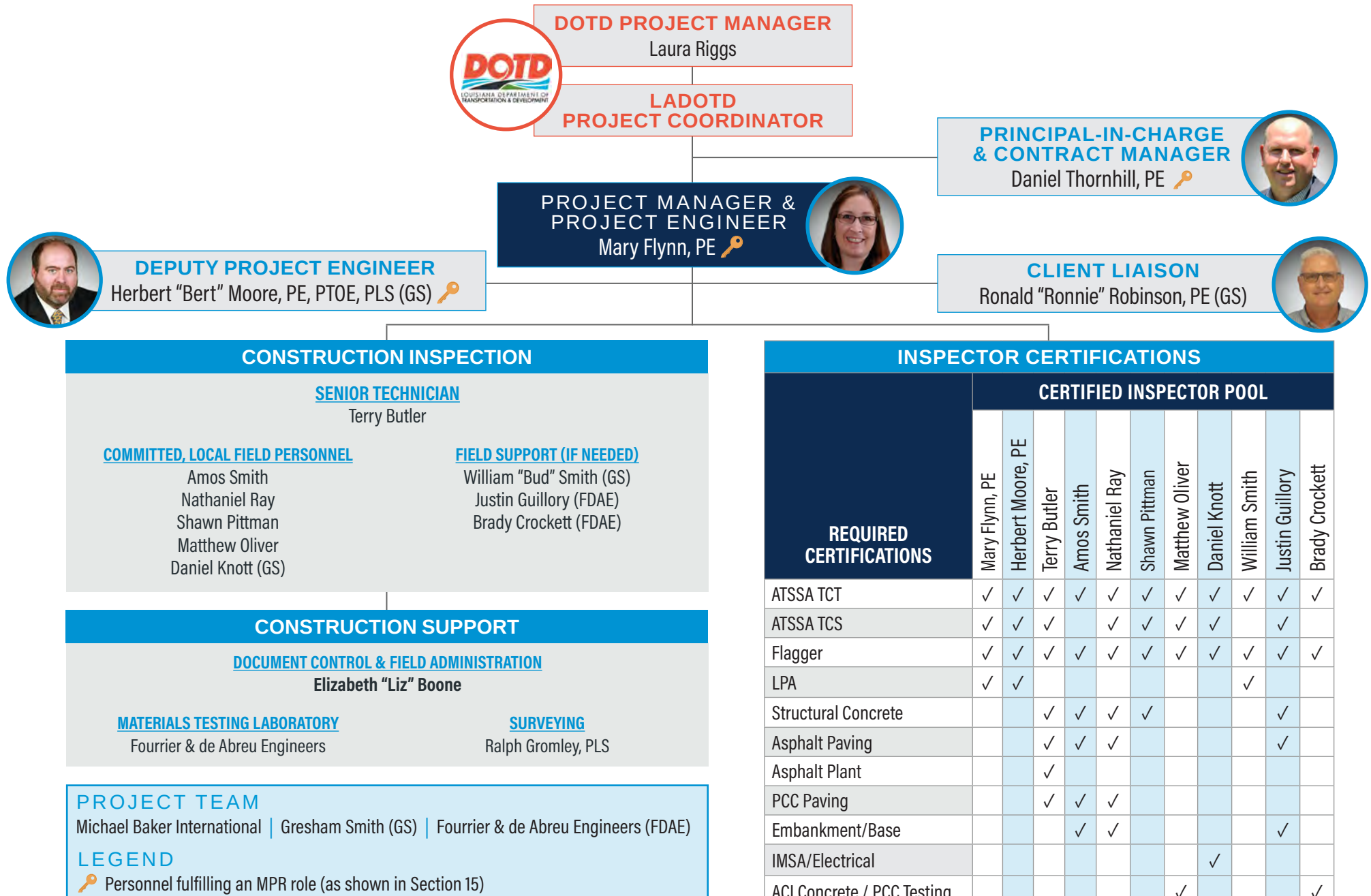
SCALABLE RESOURCES TO ENSURE CONCURRENT COVERAGE AND REDUNDANCY AT ALL TIMES

As stated in the advertisement, we have structured our team under the assumption that **up to three task orders may be active concurrently** at any time. The Michael Baker team offers ample resources to ensure redundancy and provide the ability to ramp up staffing to accommodate complex or expedited projects. With that in mind, it is not anticipated that the total available staff will be assigned concurrently. Our approach and methodology details our plan to **work with DOTD's Project Manager to scale staffing up or down** to best meet the needs of each Task Order under this contract.

<i>Firm name</i>	<i>DOTD Job Classification</i>	<i>Number of personnel committed to this contract *</i>	<i>Total number of personnel available in this DOTD Job Classification (if needed)</i>
 Michael Baker International, Inc.	Principal	1	1
	Supervisor - Engineer	1	2
	Senior Technician	1	1
	Engineer	0	2
	Administrative Assistant	1	3
	Inspector - Lead	2	4
	Inspector - Certified	2	3
	Inspector	0	5
	Surveyor	0	1
 Gresham Smith	Principal	0	1
	Supervisor - Engineer	2	4
	Senior Technician	2	4
	Engineer	0	4
	Engineer Intern	0	4
	Inspector - Lead	0	2
	Inspector	0	4
	ITS Technician - Lead	0	2
	ITS Technician	0	4
 Fourrier & de Abreu Engineers, L.L.C.	Inspector - Lead	1	1
	Technician	1	3

* For evaluation purposes only, and as referenced in the Scope of Services on page 2 of IDIQ advertisements only, the consultant shall assume the number of concurrently active task orders specified in the advertisement and shall identify the number of **committed** personnel accordingly.

14. Organizational Chart:



15. Minimum Personnel Requirements:

<i>MPR No. Do not insert wording from ad</i>	<i>Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)</i>	<i>Firm employed by</i>	<i>Type of license and discipline meeting MPR/ certification & number (Ex: PE # - Civil)</i>	<i>State of license</i>	<i>License/certification expiration date</i>
1	Daniel Thornhill, PE	Michael Baker International, Inc.	PE No. 32367 - Civil	Louisiana	09/30/2026
2	Daniel Thornhill, PE	Michael Baker International, Inc.	PE No. 32367 - Civil	Louisiana	09/30/2026
3	Mary Flynn, PE	Michael Baker International, Inc.	PE No. 36931 - Civil	Louisiana	09/30/2026
4	Mary Flynn, PE	Michael Baker International, Inc.	PE No. 36931 - Civil	Louisiana	09/30/2026
5	Herbert "Bert" Moore, PE, PTOE, PLS	Gresham Smith	PE No. 31065 - Civil	Louisiana	09/30/2026

STAFF EXPERIENCE



PROJECT MANAGEMENT TEAM

16. Staff Experience:

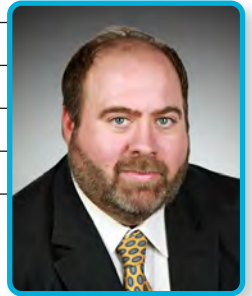
Firm employed by	Michael Baker International, Inc.		
Name	Mary Flynn, PE	Years of relevant experience with this employer	13
Title	Construction Project Manager	Years of relevant experience with other employer(s)	15
Degree(s) / Years / Specialization	BSCE / 1997 / Civil Engineering, Ohio University; BS / 1997 / Surveying, Ohio University		
Active registration number / state / expiration date	Professional Engineer No. 36931 / Louisiana / exp. 09/30/2026; Traffic Control Supervisor (Refresher) / LA State Specific / 11/10/2027; Certified Flagger / exp. 05/24/2028; LPA Qualification / LA / no exp. date		
Year registered	2012 (LA); 2002 (OH)	Discipline	PE (Civil)
Contract role(s) / brief description of responsibilities	MPR 3 & 4; Project Manager & Project Engineer		
Mary brings more than 28 years of experience providing CE&I/OV services, with the last 13 years as PM and/or Project Engineer on more than 30 LADOTD CE&I IDIQ Task Orders. Having directed highly complex and specialized CE&I projects, she is proficient in managing simultaneous task orders, coordinating project changes and issues, dispute resolution and recommendations, inspection, material testing, analyzing change requests from contractors and consultants, and supervising inspection staff. She will ensure contract requirements are met by assigning efficient and cost-effective experts who are properly certified and experienced to successfully deliver the project. Mary is also prepared to engage with the public, addressing any concerns, and actively teaming with local entities to drive successful outcomes		✓ Former Project Manager / Project Engineer of this same D02/ D61/D62 Safety CE&I IDIQ Contract, leading the same team ✓ Project/Construction Manager on multiple DOTD IDIQ contracts spanning dozens of task orders ✓ Managed hurricane assessment and repair of multiple safety projects in D62 and D02 under Ms. Riggs	
Experience dates (mm/yy-mm/yy)	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
03/20 - 03/24	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) District 61, 62, and 02. DOTD. Project Manager & Project Engineer. As a PM of the 2019-2024 cycle of this same Safety IDIQ contract, Ms. Flynn was responsible for providing job classifications for DOTD's Specific Rates of Compensation, developing and enforcing the QA/QC Plan for the IDIQ, review of engineering drawings and estimates on Falcon for developing consultant fee estimate for labor and direct expenses on each Task Order, and reviewing contract scope from the Project Manager for each Task Order prior to sending to CCS. As Project Engineer, Ms. Flynn was responsible for contract administration/project management, including review and authorization of inspector's daily diaries, review and authorization of the payment of work completed for partial estimates, review/develop/approve Change Order for changes in project conditions, on-site review of project progress including quality verification of inspection staff performance and documentation, review and manage sampling of contract materials and required material documentation (i.e. certifications), development of the project sampling plan, assembly of the Form 2059 closeout of material records, assembly of final audit records and submission of final records to Audit Section. In all, Michael Baker delivered six task orders, which included guardrail and striping upgrades, ADA upgrades, and shared use paths. H.013271.6 Task Order 1: Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish, LA. Managed upgrading over one hundred miles of Type A signage and thermoplastic pavement markings, and installation of solar powered flashing beacons, on various local roads in Tangipahoa Parish. Management of hurricane assessment of damaged completed work and subsequent repair, compliant with FEMA and FHWA restrictions and timelines. H.013532.6: Task Order 2: Denham Springs Rd Signing & Striping, Livingston Parish, LA. Managed upgrading Type A signage, refreshing thermoplastic pavement markings, closure of two boulevard median turn areas, and related work on seven local roads. H.012473.6: Task Order 3: Marconi Dr Shared-Use Path, Orleans Parish, LA. Managed installing a 10-foot wide shared-use path, both concrete and raised composite wood boardwalk, including associated bike lane striping and signage within New Orleans City Park. Coordination with N.O. City Park Manager to establish new projected path location caused by Live Oak root growth during design phase. H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, LA. Managed safety upgrades to intersections surrounding five schools in the Orleans Parish area, including 10' wide concrete shared-use path, sidewalks, ADA crossings, traffic signalization with HAWK and audible beaconing signals and related work. H.012527.6: Task Order 5: Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, LA. Replacing 100 miles of outdated and damaged guardrail, signage and thermoplastic striping. Frequent contact between City of St. Francisville and utility companies.		



03/20 - 03/24	H.013082.6: Task Order 6: <i>Bootlegger Road Sidewalk, St. Tammany, LA.</i> Replaced ditches along a common pedestrian route between a housing development and a City Park with side drain and topped with ADA compliant sidewalk. Frequent interaction between homeowners, parish representatives and utility owners.
05/23 – Ongoing	5-Year IDIQ Contract for CE&I with Majority of Work in District 61, Statewide, LA. DOTD. Project Manager & Project Engineer. As a Project Manager of the IDIQ, Ms. Flynn is responsible for reviewing LADOTD's Specific Rates of Compensation, developing the QA/QC Plan for the IDIQ, review of project plans and EOR time estimates for developing consultant fee estimate for labor and direct expenses on each Task Order, and reviewing contract scope from the DOTD Project Manager for each Task Order prior to sending to Consultant Contract Services (CCS). Additionally, under staff augmentation projects, project management duties include assigning certified staffing as needed, and supporting the DOTD Project Engineer in any way needed. Served as Project Engineer on all full-service CE&I Task Orders, including review and authorization of inspector's Headlight daily diaries, review and authorization of the payment of work completed for partial estimates, review/comment/approve Contractor's Request for Change Order (RFCO) for changes in project conditions, process approval of Change Order in Site Manager, on-site review of project progress including quality verification of inspection staff performance and documentation, Provide DOTD and local entity with updates for public announcements, coordinating work with utility relocations, coordination with various stakeholders such as City, Parish, and Coast Guard, develop Headlight Sample Plan, review and manage sampling of contract materials and required material documentation (i.e. certifications), assembly of Approved Testing Material (ATM) report within Headlight (formerly known as 2059), develop and sign project As-Built Plans, assembly of final audit records and submission of final records to Audit Section. Served as PM/PE on all 12 Task Orders (a comprehensive list of task orders and projects is provided in Section 17). Provided staff augmentation services on three Task Orders for Roadway Improvements. The remaining nine Task Orders were Full Service CE&I Contracts including: construction of slab span bridges with precast pile, class II base and asphalt approaches on four Task Orders; construction of multi-barrel box culverts and associate full depth roadway construction on three Task Orders, Asphalt mill/overlay with patching on one Task Order; and one Emergency Repair of a Mechanical Swing bridge over an Intra-Coastal Canal.
01/23 - Ongoing	IDIQ Contract for CE&I Services Statewide with Majority of Work in District 03. DOTD. Project Manager/Project Engineer. As PM of this IDIQ, Ms. Flynn is responsible for reviewing LADOTD's SROC letter for accuracy and completeness, developing the QA/QC Plan for the IDIQ, review of project plans and EOR time estimates for developing fee estimate for labor and direct expenses of each Task Order, and reviewing contract scope from the DOTD PM for each Task Order prior to sending to DOTD CCS. Additionally, under staff augmentation projects, project management duties include assigning certified staffing as needed, and supporting the DOTD Project Engineer in any way needed. As Project Engineer, led inspection team on all full-service CE&I Task Orders, including review and authorization of inspector's daily diaries and payment of work completed for partial estimates, review/comment/approve Contractor's Request for Change Order (RFCO) for changes in project conditions, process approval of Change Order in Site Manager, on-site quality verification of inspection staff performance and documentation, review and manage sampling of contract materials and required material documentation (i.e. certifications), development of the project sampling plan in Headlight, assembly of the Headlight ATM or Form 2059 closeout of material records, assembly of final audit records and submission of final records to Audit Section. H.013958.6: Task Order 1: <i>Carpenter's Bridge Road over Whisky Chitto Creek, Allen Parish.</i> Project Engineer. Full-Service CE&I for bridge replacement. Complete. H.014415.6: Task Order 2: <i>LA 352 Drainage Improvements, St. Martin Parish.</i> Staff Augmentation Services for drainage improvement project. Complete. H.009629.6: Task Order 3: <i>US 90: RR JCT – Pinhook, LA 92 – LA 88, Iberia, Lafayette, and St. Martin Parishes.</i> Staff Augmentation Services for roadway improvement project. Anticipated Completion 11/2025. H.005967.6: Task Order 4: <i>Nelson Road Ext & Bridge, Calcasieu Parish.</i> Staff Augmentation Services for new bridge construction. Anticipated Completion 12/2026. H.012174.6: Task Order 5: <i>I-10: Jeff Dav PL-I-49 (OGFC/Slab Repair), Acadia and Lafayette Parishes.</i> Staff Augmentation Services for roadway improvement project. Anticipated Completion 3/2026.
03/19 – 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Project Manager. As a Project Manager of the IDIQ, Ms. Flynn was responsible for providing job classifications for LADOTD's SROC, developing the QA/QC Plan for the IDIQ, developing consultant fee estimate for labor and direct expenses on each Task Order, and reviewing contract scope from the Project Manager for each Task Order prior to sending to CCS. As PM, provided Staff Augmentation support to DOTD PE on H.010916.6 Task Order 1: <i>Prien Lake Re-Deck & Safety Improvements, Calcasieu Parish, LA</i> and H.003184.6 Task Order 3: <i>I-10: Texas State Line – E. of Coone Gully, Calcasieu Parish, LA.</i> H.012018 Task Order 2: <i>Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA.</i> PE and PM for traffic ITS upgrades of 180 intersections. Coordinating DOTD Section 45 for all controller work, performing stockpile payments, coordinating submittal review of all electrical components and staffing inspection for day and night shift work. Holding bi-weekly progress meetings.

16. Staff Experience:

Firm employed by	Gresham Smith		
Name	Herbert "Bert" Moore, II, PE, PLS, PTOE	Years of relevant experience with this employer	10
Title	Senior Traffic Engineer	Years of relevant experience with other employer(s)	16
Degree(s) / Years / Specialization	BS / 1999 / Civil Engineering, Louisiana State University		
Active registration number / state / expiration date	PE No. 31065 / LA / exp. 9/30/26; PTOE No. 2728 / exp. 9/30/26; PLS No. 5043 / LA / exp. 9/30/26; Traffic Control Supervisor (Refresher) / LA State Specific / 4/7/2027; Certified Flagger / exp. 05/8/2027; LPA Qualification / LA / no exp. date		
Year registered	2004; 2009; 2010	Discipline	PE (Civil); PLS; PTOE
Contract role(s) / brief description of responsibilities	MPR 5; Deputy Project Engineer		
In his 26 years of experience as both as a consultant and as DOTD's District Traffic Operations Engineer for District 61, Bert has demonstrated his knowledge of DOTD requirements and preferences, and proven adept at getting things done efficiently. Bert has spent the majority of his 26-year career working with the traffic signal system and ITS equipment in the Baton Rouge area, having performed design, operations, CE&I and maintenance duties on these systems.		✓ Former DTOE for District 61 specializing in ITS ✓ 25+ years working with DOTD districts on these exact same kind of CE&I IDIQ projects	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
01/19 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07. DOTD. Project Engineer. As a subconsultant to Michael Baker, Bert led Gresham Smith's internal team in the inspection of ITS project components, as well as management and full-service CE&I services for certain task orders. H.011500.6 Task Order 7: Lake Charles Phase 3 CEI, Lake Charles, LA. Bert was responsible for project management, QA/QC, workshop facilitation, and stakeholder coordination. Gresham Smith is providing CE&I services, including a Project Engineer, on-site daily/nightly inspection and technical construction inspection, throughout the course of construction. In addition, Gresham Smith worked with subconsultant Michael Baker, who provided inspection of drilled shafts and 2059 closeout of materials. H.012381 Task Order 8: Fiber Optic Mapping. Principal. Oversaw the Gresham Smith team providing CE&I services for this ITS improvement task order.		
11/22 - Ongoing	H.013256, Scott to Lake Charles ITS, Lake Charles, LA. DOTD. Project Executive. Bert was responsible for project management, QA/QC, workshop facilitation, and stakeholder coordination. Gresham Smith is providing CE&I services, including a project engineer, on-site daily/ nightly inspection and Technical construction inspection, throughout construction.		
10/18 - 05/24	LCG Adaptive Traffic Signal System, Lafayette, LA. DOTD. Project Executive. Gresham Smith developed an Adaptive Traffic Signal System for the Lafayette Consolidated Government, which involved upgrading over 200 traffic signal controllers. In addition, 78 traffic signals will be upgraded to become adaptive traffic signals. This will be both the largest adaptive traffic signal system installed within the state of Louisiana. This project includes field inspection of over 200 traffic signals, design plans for 78 adaptive signals, implementation of a new EVP system, integration support, and before travel time studies. Bert was responsible for overseeing the, design of traffic signals, integration and QA/QC.		
08/15 - 11/18	ITS Design & Implementation WO#4: I-10 Twin Spans ITS, Orleans & St. Tammany Parishes, LA. DOTD. Project Executive. Gresham Smith developed design plans along with specifications and cost estimates for the eight-mile I-10 Twin Span ITS project. The project retrofitted ITS equipment along the corridor utilizing existing fiber, electrical systems, cabinets, camera poles, a Dynamic Message Sign (DMS) structure, a communications hut and a bridge health system. Bert was responsible for the overall project management, QA/QC, traffic control plans, transportation management plan (TMP), constructability / biddability forms and cost estimates.		
04/19 - 05/20	ITS CE&I IDIQ, Task Order #2: Fiber Optic Mapping & Management, Ascension, East Baton Rouge, West Baton Rouge, Livingston and Terrebone Parishes, LA. DOTD. Principal. Bert was responsible for overall project coordination and team management. Gresham Smith was tasked with expanding the Fiber Optic Mapping & Management system to various parishes.		



16. Staff Experience:

Firm employed by	Michael Baker International, Inc.		
Name	Terry Butler	Years of relevant experience with this employer	21
Title	Senior Technician	Years of relevant experience with other employer(s)	9
Degree(s) / Years / Specialization	N/A		
Active registration number / state / expiration date	Traffic Control Supervisor / LA State Specific / 11/12/2025; Certified Flagger / 03/12/2026; Asphalt Plant Inspector / exp. 06/01/2026; Asphalt Paving Inspector / exp. 12/03/2026; DOTD PCC Paving Inspector / exp. 11/14/2026; DOTD Structural Concrete Inspector / Exp. 02/14/28		
Year registered	2010 / 2008 / 2008	Discipline	N/A
Contract role(s) / brief description of responsibilities	Senior Technician (Providing Inspection Management and Quality Control)		
Terry is Michael Baker's in-house roadway inspection expert, with nearly 20 years dedicated to asphalt paving and plant work, and PCC Paving work. As a Senior Technician, he brings the skills, experience, and knowledge needed to ensure that the project is constructed according to plans and specifications with the utmost professionalism. With decades of experience inspecting infrastructure construction projects across Louisiana, Terry will leverage his experience on numerous similar DOTD projects to support our local inspectors as needed.		✓ Asphalt paving/plant expert with 20+ years' experience ✓ Senior Technician on DOTD's D61 and D03 IDIQs ✓ Lead Inspector on the 2019-2024 Safety/CE&I IDIQ ✓ Fully Certified Inspector	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage," "designed girders," "designed intersection," etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
03/20 - 03/24	IDIQ Contract for CE&I Services for Safety Projects District 61, 62, and 02. DOTD. Lead Inspector. As Lead Inspector of the 2019-2024 cycle of this same Safety IDIQ contract, Mr. Butler was responsible for performing inspection and subconsultant coordination on several of the task orders under this IDIQ, including sampling and testing of concrete sidewalk, shared-use paths, and boardwalk foundations; verification of sign material component thru obtaining certificates of compliance (CC); verifying all inspected items were installed per plan profile and elevation unless otherwise approved by the Project Engineer; maintained a good working relationship with various entities including Tangipahoa Parish, Denham Springs Mayor, New Orleans City Park Manager, and New Orleans Parks and Parkways representatives. H.013271.6 Task Order 1: Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish, LA. Performed inspection of Type A sign installation on 39 roadways, over one hundred miles, in Tangipahoa Parish. Coordinated between the Prime Contractor and sub-contractor (signs), project engineer, as well as oversaw inspection performed by other inspectors on striping and pedestrian beacons. H.013532.6: Task Order 2: Denham Springs Rd Signing & Striping, Livingston Parish, LA. Perform inspection of Type A signage installation on seven local roads, and coordination with sub-consultant inspector for striping inspection. H.012473.6: Task Order 3: Marconi Dr Shared-Use Path, Orleans Parish, LA. Performed inspection of the installation of a 10 foot wide raised composite wood boardwalk within New Orleans City Park. Verified the hangers and connections were per manufacture recommendation and foundations did not impact Live Oak tree roots. Coordination project Arborist for root treatment and recommendations for adjustments to avoid damage to tree; coordination with City Park Manager for repair work to damaged boardwalk after Hurricane Ida including providing documentation for FEMA costing. H.009308.6: Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, LA. Inspection of the 10' wide concrete shared-use path along Einstein Charter School, including verifying ADA slope compliance of handicap ramps, installation of a raised gravel base above tree roots, and re establishing alignment if walk is in conflict with new vegetation or utilities.		



05/23 - Ongoing	5-Year IDIQ Contract for CE&I with Majority of Work in District 61, Statewide, LA. DOTD. Inspector Lead / Senior Technician. As a Senior Technician, Mr. Butler performs in an Assistant Project Management role under the direction of the Project Engineer. His responsibilities are to perform quality verification of inspection of both MBI inspectors and of sub-consultant inspectors on each Task Order, perform any corrective instruction and training, communication with the contractor and project engineer (MBI or DOTD) on performance acceptability, verify inspection staff hours and expenses are reasonable and within budget and making adjustments as necessary, assist inspectors in troubleshooting minor issues, staffing task orders to efficiently maintain budget. When needed, Mr. Butler will fill in as a Lead Inspector, performing inspection duties as required by the material sampling manual and 2016 Specification manual. Senior Technician overseeing inspection staff on all 12 Task Orders (list of task orders and projects are more thoroughly identified in section 17). On Task Order 8, H.015944: LA 3125 LA 70 to LA 3213, Mr. Butler also served as a Lead Inspector for several months on both 12" and 6" deep asphalt base repair along LA 3125. Layout of failing roadway, removal of pavement, tack coat installation, placement of asphalt base, compaction, temperature verification, roadway reporting, entering core data into Headlight, coordination with DOTD lab and contractor asphalt plant, as well as with the parish regarding closures, verification of traffic control for pilot car lane closures.
03/24 - Ongoing	IDIQ Contract for CE&I with Majority of Work in District 03, Statewide, LA. DOTD. Inspector Lead / Senior Technician. H.013958.6: Task Order 1: Carpenter's Bridge Road over Whiskey Chitto Creek, Kinder, Louisiana. Inspector Lead. Took over lead construction inspection services for this off-system bridge replacement project for Allen Parish. Terry led the inspection on the roadway portion of this bridge project including stone base compaction and testing, asphalt installation, signing, thermoplastic striping and raised pavement markers, grading and hydroseeding. Terry also tracked contractor's site and waterway clean-up after the project flooded and bridge forms overtopped with water as well as removal of the crane pad from the Creek bank. He input material certifications into Headlight Forms, Daily Diary into Headlight Fieldbook, material samples into SiteManager Materials, verified Traffic Control and Erosion control, and maintained communication with the MBI Project Engineer. Scope of the project: The timber Carpenter Bridge over Whiskey Chitto Creek was fully removed and replaced with concrete slab span structure, including upgraded roadway asphalt approaches. (Note: Project is in D07, funded by D03 IDIQ). Complete. H.012174.6: Task Order 5: I-10: Jeff Dav PL-I-49 (Open Grade Friction Course/Slab Repair). Senior Technician. Responsible for managing nighttime inspection team and activities. Communicated daily with the Contractor and Project Engineer, assigned work tasks to Michael Baker and DOTD inspection staff, performed quality verifications of inspection procedures and provided training to inspectors as needed, performed inspection of asphalt placement including Asphalt Roadway Reports, and determined pay and addressed deficiencies of material placement. This project includes a 37.2 mile corridor along I-10 from the Jefferson Davis Parish line to I-49. Work entails repair of the existing pavement, asphalt overlay, an open grade friction course (OGFC) overlay, and cable barrier.
02/22 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, I-10 Widening TX Line - E of Coone Gully, Calcasieu Parish, LA. DOTD. Lead Roadway Inspector. Supplemented DOTD's staff. Responsible for drainage installation, subgrade final grading, proof roll verification and compaction, centerline barrier wall steel and concrete placement, asphalt placement, sampling and testing materials, inputting material samples into SiteManager Materials, completing a daily diary on contractors' activities within Headlight Fieldbook. Scope of the project is widening I-10 from four to six lanes and all associated activities from the Texas border to just east of Coone Gully.
08/19 - 02/22	H.007288: Montgomery Street (LA 34 - I-20) in Ouachita Parish, Louisiana. DOTD. Lead Inspector. Michael Baker provided construction contract administration and CE&I services typically performed by the DOTD Project Engineer and his staff, including but not limited to, rehabilitation of the roadway by milling off the existing asphalt, patching base failures, and overlaying with new asphalt. In addition, sidewalks were replaced with ADA compliant sidewalks, and handicap accessible curb ramps were installed at street crossings. Coordinated with KCS Railroad and DOTD for concurrent work within project limits.
02/13 - 06/18	H.010620: US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, Design-Build Owner Verification, Lafayette Parish, LA. DOTD. Lead Inspector. As the Lead Inspector for the Contractor's Quality Assurance Firm, Terry was responsible for inspection and materials sampling and testing per CQMP, including new structure construction (AASHTO girder and steel plate girder), existing structure replacement/widening over BNSF railroad, and precast MSE wall installation utilizing both straps and geogrid. Inspection and testing was entered into the DOTD's SharePoint Database for design-build projects as well as into LIMS, and contractor's daily activities were entered into SiteManager.
05/05 - 08/12	700-99-0266: TIMED Program, East Baton Rouge Parish, Louisiana. DOTD. Construction Inspector. Responsible for Asphalt Plant Inspection and Testing at multiple plants on several of the segment projects included in the TIMED Program. Michael Baker served as a member of the Louisiana TIMED Managers (LTM) joint-venture team, which provided comprehensive program management services for the TIMED program which consisted of 40 road and 3 major bridge projects.

16. Staff Experience:

Firm employed by	Michael Baker International, Inc.		
Name	Daniel Thornhill, PE	Years of relevant experience with this employer	5
Title	Office Executive / Associate Vice President	Years of relevant experience with other employer(s)	22
Degree(s) / Years / Specialization	BS / 1997 / Civil Engineering, Louisiana State University and A & M College		
Active registration number / state / expiration date	Professional Engineer No. 32367 / Louisiana / 09/2026		
Year registered	2006	Discipline	PE (Civil)
Contract role(s) / brief description of responsibilities	MPR 1 & 2; Principal-in-Charge and Contract Manager		
Daniel will support and commit the necessary resources to Project Manager Mary Flynn, PE, to complete CE&I services, and provide accountability for quality and timeliness. He will also ensure priorities are established before and during execution of the project. Daniel has successfully partnered with Mary and DOTD staff numerous times to deliver high-quality CE&I/OV services to DOTD on projects such as the Prien Lake Bridge Redecking and Safety Improvements project, the Safe Routes to Schools program, the I-10 TX Line-E of Coone Gully project, and others.		✓ Highly familiar with DOTD staff, procedures, and projects ✓ Project Principal on 20+ CE&I projects, including this same D02/D61/D62 Safety/CE&I IDIQ Contract from 2019-2024	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
08/20 - 03/24	IDIQ Contract for Construction Engineering and Inspection Services for Safety Projects (CE&I) District 61, 62, and 02. DOTD. Principal-in-Charge. Mr. Thornhill supported Project Manager Mary Flynn to complete the CE&I services for the previous round of this same IDIQ contract. Responsible for keeping subconsultants accountable for commitments, ensuring consistent availability of staff, and consulting on changes in project conditions. Michael Baker's CE&I services included securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested.		
03/23 - Ongoing	IDIQ Contract for CE&I Services in District 61. DOTD. Principal-in-Charge. Mr. Thornhill supported Project Manager Mary Flynn in the delivery of comprehensive CE&I and staff augmentation services, including execution of contracts and task orders, securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested. Responsible for keeping subconsultants accountable for commitments, ensuring consistent availability of staff, consulting on changes in project conditions, and coordinating with local entities and DOTD managers and area engineers to mitigate project changes as they arise.		
01/23 - Ongoing	IDIQ Contract for Construction Engineering and Inspection Services Statewide with Majority of Work in District 03. DOTD. Principal-in-Charge. Mr. Thornhill supported Project Manager Mary Flynn on CE&I services, including execution of contracts and task orders, securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested. Responsible for keeping subconsultants accountable for commitments, ensuring consistent availability of staff, consulting on changes in project conditions, and mitigating staffing adjustments due to the growing needs of projects.		
08/20 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Principal-in-Charge. Mr. Thornhill supported Project Manager Mary Flynn in the completion of CE&I services, including securing staffing, relocations, billing assistance, and assisting the DOTD with contract troubleshooting when requested. Responsible for keeping subconsultants accountable for commitments, ensuring consistent availability of staff, and consulting on changes in project conditions. H.003184.6 Task Order 3: I-10 TX Line-E of Coone Gully, District 07, LA. Served as Office Manager Engineer and Project Principal. Worked with the Project Manager to assign resources and review project budgets. Michael Baker provided staff augmentation services for District 07 inspection and administrative staff. The project involved widening 10.5 miles of I-10 to six lanes from the Texas state line to east of LA 108, replacing and widening 10 bridges, and replacing the eastbound weigh-in-motion system. Michael Baker provided construction inspection for structural work, PCC Paving, and drainage work.		
03/20 - 12/25 (est.)	Pecue Lane / I-10 Interchange. DOTD. Project Manager. Handled Requests for Information (RFIs) or Shop Drawings from the contractor. Project involved a two-span bridge over I-10 for a new interchange that abutment earthwork was being supported by retaining walls. Project is currently under construction for Phase 2.		



11/21 - Ongoing	US 371: KCS RR Overpasses HBI, Webster Parish, LA. DOTD Headquarters. Principal/Project Manager. Responsible for the design and development of construction plans for the replacement of 3 bridges at two locations along US 371. First location is the replacement of a 3 span bridge over KCS Railroad in Sibley, LA. Project entails the development of new bridge alignment following DOTD and KCS Railroad requirements along with modifications of the existing road to accommodate the new bridge vertical alignment. Additional site requirements include developing a detour road/bridge alignment to construct the new bridge under traffic along with reconstruction of LA 164/US 371 intersection. Second location is the replacement of parallel bridges along US 371 at the Minden/I-20 interchange. Bridges will be replaced in phase construction to maintain traffic. Two new 3-span bridges will be construction over KCS railroad meeting all the required DOTD and KCS design requirements as required at the Sibley bridge site. Project is being done directly for DOTD Headquarters and the project resides in District 04.
07/21 - 09/21	New Orleans Department of Public Works Safe Route to School Sidewalk Project, Success Preparatory, Audubon Charter, and E.P. Harney Charter School, New Orleans, LA. DOTD. Office Manager Engineer. Worked with the Project Manager to assign resources and go over project budgets and invoices. Michael Baker provided construction management, inspection, and final audit of the New Orleans Safe Route to School Sidewalk Project. The project consisted of safety improvement to facilitate safer passage to 5 schools: Einstein Charter Middle and High, Success Preparatory, Audubon Charter, and E.P. Harney Charter School.
12/06 – 06/11	Green Light Plan (GLP), East Baton Rouge Parish, Louisiana. East Baton Rouge Parish. Project Manager. Responsible for the oversight of design and construction of 7 projects in East Baton Rouge Parish: Siegen Lane - Highland Road to Perkins Road (DOTD Roadway); Highland Road - Old Perkins Road to Airline Highway (DOTD Roadway) (Included new bridges and railroad coordination for at grade crossing); Jones Creek Road – Coursey Blvd to South Harrell's Ferry Road (Included new bridges); South Harrell's Ferry Road – Millerville Road to O'Neal Lane (Included new box culvert bridge); O'Neal Lane – South Harrell's Ferry Road to just south of I-12 (DOTD Roadway); and Lobdell Avenue – Government Street to Florida. Toward the end of Mr. Thornhill's time on the GLP, he was tasked to make site visits while projects were under construction to assist East Baton Rouge Parish Field Engineers in regard to recommendations of any field changes required for projects. Mr. Thornhill was also involved in monthly construction update meetings where he was in charge of meeting minutes and review of the construction schedules and made recommendations to lead field engineer in regards to any modifications of the plans.
04/20 - 11/20	Montgomery Street Rehabilitation Project, West Monroe, LA. City of West Monroe. Project Engineer. Assisted the Michael Baker project manager with invoicing and accounts receivable collections for this project. Michael Baker is providing construction and contract administration as well as construction engineering inspection services for DOTD. These services are typically performed by the DOTD project engineer and staff. The project comprises roadway rehabilitation by milling off existing asphalt, patching base failures, and overlaying with new asphalt. In addition, adjacent sidewalks will be replaced with ADA-compliant sidewalks where necessary and handicap-accessible curb ramps will be installed at all street crossings.
04/20 - 5/20	4th Street Rehabilitation Project, West Monroe, LA. City of West Monroe. Project Engineer. Assisted the Michael Baker project manager with invoicing and accounts receivable collections for this project. Michael Baker is providing construction and contract administration as well as construction engineering inspection services for the DOTD. These services are typically performed by the DOTD project engineer and staff. The project comprises the rehabilitation of 4th Street from Natchitoches Street to South Railroad Avenue and of South 5th Street from South Railroad Avenue to Coleman Avenue.
07/21 - 07/21	Lake Charles Intelligent Transport System Phase 3 T01, Lake Charles, Louisiana. DOTD. Office Manager Engineer. Worked with the Project Manager to assign resources and review project budgets. Michael Baker is performing all certified structural inspections as a subconsultant for the Lake Charles Intelligent Transport System Phase 3 T01 project. The project engineer and certified inspector is assisting the Louisiana Department of Transportation and Development in observation, daily recording, and progress construction inspection. The tasks include reviewing job mix formula and concrete test batches for compliance, on-site construction inspection of pile driving, drilled shafts, and incidental concrete, and assisting the contractor in selection and installation practices of shaft grouting.
09/10 – 08/14	Espasie Bridge Replacement, Lafayette Parish. Lafayette Consolidated Government. Project Manager. Repsonsible for the oversight for the development of bridge replacement plans to remove an existing concrete decked bridge on timber substructure with a new concrete Arch Span bridge. Additional responsibilities included preparing the bid documents and assisting the Parish with letting of the project. After letting, Mr. Thornhill was responsible for the oversight of the construction of the project to make sure the structure was being built per the plans and coordination between the inspectors and the parish engineers. Mr. Thornhill reviewed and approved all pay request and change orders requested by the contractor.
11/21 - 09/22	Lake Charles Curbside Canopy Project, Lake Charles Regional Airport (LCH), Lake Charles, Louisiana. Lake Charles Regional Airport. Project Manager. Oversaw the construction of a new Airport Terminal Canopy and additional improvements related to the project. Michael Baker provided design and engineering services for new curbside canopies at the airport. For the project, the team provided designs for the new canopies, design alternatives, and ADA considerations, as well as landscape architecture design for a grass courtyard in front of the terminal.

16. Staff Experience:

<i>Firm employed by</i>	Gresham Smith		
<i>Name</i>	Ronald "Ronnie" Robinson, PE		<i>Years of relevant experience with this employer</i> 9
<i>Title</i>	Senior Transportation Engineer		<i>Years of relevant experience with other employer(s)</i> 33
<i>Degree(s) / Years / Specialization</i>	BS / 1982 / Civil Engineering, Louisiana State University		
<i>Active registration number / state / expiration date</i>	PE No. 24040 / LA / exp.3/31/26		
<i>Year registered</i>	1988	<i>Discipline</i>	PE/Civil
<i>Contract role(s) / brief description of responsibilities</i>	MPR 4 & 5; Client Liaison		
Ronnie brings 34 years of experience working for DOTD, with more than 16 years focused on CE&I services. He worked 11 of his 16 years in construction as a project engineer, eight years as manager of the design and permit sections, and nine years as administrator for the design, water resources, permit and materials testing section.			✓ Over 35 years of experience as a construction and project engineer in District 61 ✓ Construction Manager and Project Engineer on numerous similar projects
<i>Experience dates (mm/yy-mm/yy)</i>	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage," "designed girders," "designed intersection," etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
01/19 – 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Deputy Project Engineer. H.011500.6 Task Order 7: Lake Charles ITS Phase 3 CE&I. Ronnie was responsible for Project Engineering activities including reviewing submittals and RFIs, coordinating with the contractor, designer, and LADOTD, and providing technical knowledge to LADOTD to ensure the successful construction of the project. Gresham Smith is providing CE&I services, including a Project Engineer, on-site daily/nightly inspection and technical construction inspection, throughout the course of construction. In addition, Gresham Smith worked with subconsultant Michael Baker, who provided inspection of drilled shafts and 2059 closeout of materials. H.012381 Task Order 8: Fiber Optic Mapping. Gresham Smith provided CE&I services for this ITS improvement task order.		
11/22 – Ongoing	ITS CEI Retainer, Scott to Lake Charles ITS, Lake Charles, LA. DOTD. Project Engineer. Ronnie is responsible for Project Engineering activities including reviewing submittals and RFIs, coordinating with the contractor, designer, and LADOTD, and providing technical knowledge to LADOTD to ensure the successful construction of the project. Gresham Smith is providing Construction Engineering Inspection Services, including a project engineer, on-site daily/nightly inspection and Technical construction inspection, throughout construction.		
07/16 – 03/17	ITS Design & Implementation, WO#5: I-12 Ramp Meter Upgrades, East Baton Rouge and Livingston Parishes, LA. LADOTD. Engineer. Gresham Smith performed a feasibility assessment on the existing ramp meters along I-12 which included reviewing the existing system components, determining status of functionality, performing best practices research, and developing recommendations and typical layouts. Ronnie was responsible for conducting field traffic observations and compiling field notes.		
03/16 – 10/17	Farmerville State and Local Road Traffic Study, Farmerville, LA. LADOTD. Senior Engineer. Gresham Smith was selected to perform a formal traffic study of all the intersections (57) within and around the City of Farmerville on both state and local routes. The project included data collection, safety/crash review, developing alternatives, analysis of existing and proposed conditions and benefit/cost analysis. Ronnie assisted with the development of alternatives and was responsible for developing construction cost estimates for various alternatives.		



CONSTRUCTION INSPECTION
COMMITTED, LOCAL FIELD PERSONNEL

16. Staff Experience:

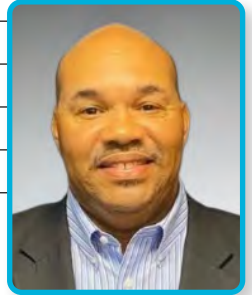
Firm employed by	Michael Baker International, Inc.		
Name	Amos Smith	Years of relevant experience with this employer	3
Title	Lead Inspector	Years of relevant experience with other employer(s)	52
Degree(s) / Years / Specialization	N/A		
Active registration number / state / expiration date	Traffic Control Technician / LA State Specific / 04/4/2027; Certified Flagger / 03/06/2029; Asphalt Paving Inspector / LA State Specific / 01/11/2026; PCC Paving Inspector / LA State Specific / 04/25/2026; Embankment & Base Inspector / LA State Specific / 01/27/2026; Structural Concrete Inspector / LA State Specific / 04/25/2026		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Inspector Lead - Committed, Local Field Personnel		
Amos has been working as an inspector in the State of Louisiana since 1966, including 35 years in District 62. He has bountiful knowledge of specifications and standard practices and holds the contractor to the highest quality work. He also has a surveying background, which lends itself to verifying contractors' layout of striping, guardrail, electrical components, and all other details of construction plans.		✓ 50+ years' experience inspecting Louisiana projects ✓ Former DOTD District 62 Inspector for 35 years ✓ Certified Inspector local to District 62 ✓ Surveying Specialist with extensive inspection experience on the previous Safety / CE&I IDIQ Contract for Districts 02, 61, & 62	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage," "designed girders," "designed intersection," etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
08/21 - 07/22	IDIQ Contract for CE&I Services for Safety Projects, District 61, 62, and 02. DOTD. Certified / Lead Inspector. Task Order 2: Tangipahoa PH Local Road Safety Upgrade Project, Tangipahoa Parish, LA. The project consisted of upgrading signage for 39 roads, refreshing nearly 100 miles of plastic pavement markings, and installing solar-powered flashing beacons. Michael Baker managed the project by utilizing local inspection resources. Just prior to final walk through, the project was hit by Hurricane Ida. Amos was responsible for the evaluation of every sign and all striping after the hurricane, documenting status and GPS location of all items that were damaged from the hurricane and subsequent hurricane cleanup efforts, re-installation of all new materials, and final verification once items were repaired. All work was completed and documentation submitted to FHWA and FEMA within 90 days from the day the hurricane hit. Task Order 5: Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, LA. Amos was responsible for inspecting the installation of over 3000 feet of guardrail, over 1000 Type A signs, approximately 100 miles of thermoplastic striping, verification of One-Calls prior to installation of guard rail or sign post, collecting all certifications and samples for the material used, verifying traffic control for daily operations, including lane closures with flaggers and moving operations. The project consists of safety improvement to nine local roads. Mr. Amos made frequent contact between City of St. Francisville and utility companies. Task Order 6: Bootlegger Road Sidewalks. Lead Inspector. Amos was the sole inspector on this project, performing all required inspections, testing, sampling and documentation for the first 6 months of the project. Inspection duties including measurement of work for partial estimate payments, updating field book record, maintaining red-line as-built plans, inspection daily diaries documenting contractor progress and work forces, sampling/testing of concrete, verification of compaction of pipe backfill, backfill samples, collecting material certifications for pipe, precast items and steel components, and daily verification of traffic control. Michael Baker is prime consultant for construction management, inspection, and final audit of the Bootlegger Sidewalk Project. The project consists of replacing approximately 75 miles of open ditches with polyethylene pipe and topped by a concrete ADA compliant pedestrian sidewalk, and associated landscaping.		
06/24 - 11/24	IDIQ Contract for CE&I Services in District 03, Task Order 1: Carpenter's Bridge Road over Whiskey Chitto Creek, Kinder, LA. DOTD. Construction Inspector. Provided intermittent inspection, sampling and testing services for this off-system bridge replacement project for Allen Parish, such as cast-in-place concrete pours and associated sampling and testing, and concrete plant sampling. The timber Carpenter Bridge over Whiskey Chitto Creek was fully removed and is being replaced with concrete simple span structure, including upgraded roadway approaches.		



12/23 - Ongoing	IDIQ Contract for CE&I Services in District 61. DOTD. Certified / Lead Inspector. Task Order 1: <i>Loc Road over Borrow Pit, St. James, LA.</i> Provided construction inspection services for this bridge replacement project. Amos inspected pile driving operations including layout, blow counts and stroke heights; performed the final inspection of bridge deck pre-pour inspection and dry run, and inspection of the construction of approach slabs including geometry layout where the approach intersected US 61. As the first task order under the District 61 CE&I IDIQ, a temporary precast bridge was installed at the entrance to St. James Boat Club, the existing timber was removed, and a new simple span concrete bridge is being installed at the original bridge's location. Task Order 4: <i>Pear St at LA1 - Drainage.</i> Mr. Smith performed all of the final inspection of forms and rebar and subsequent sampling and testing of Class M concrete of all cast in place manholes. Task Order 5: <i>LA 431: Villar Canal & Bridges.</i> Lead Inspector Mr. Smith inspected all aspects of the temporary detour road construction including installation of 2 multi-barrel CMP pipe culvert structures, sampling of useable soil embankment at the pit and subsequent installation and compaction effort, asphalt binder and wearing course, temporary striping and signing per standard details, installation of water filled barrier and attenuators. Subsequently, Mr. Smith documented the daily operations of the permanent features being installed, including layout of all precast concrete pile and pile driving data, survey tip elevations and offsets, form installation for pile caps, installation of reinforcing steel and dowel locations, sampling and testing of structural concrete for the bridge caps. The project scope included the installation of detour road, demolition of 2 existing timber bridges, installation of 2 slab span concrete bridges on precast concrete pile, mill and asphalt overlay of existing roadway, and subsequent removal of detour road. Task Order 7: <i>Cedarcrest Ave over Bayou, East Baton Rouge Parish.</i> Certified / Lead Inspector Amos was the sole inspector on this project, performing all required inspections, testing, sampling and documentation. Inspection duties including measurement of work for partial estimate payments, updating field book record, maintaining red-line as-built plans, inspection daily diaries documenting contractor progress and work forces in Headlight, sampling/testing of concrete, verification of layout of precast box culvert components, verification of compaction of box backfill, backfill samples, collecting material certifications for pipe, precast items and steel components, Type II base sampling and installation compaction, asphalt binder and wearing installation and sampling, permanent striping layout, curb mounted chain link fence installation, and daily verification of traffic control. Task Order 8: <i>LA 3125 (LA70-LA3213), St. James Parish.</i> Mr. Smith performed the daily documentation and inspector for the damming of the 8 locations of cross drains to be geopolymer coated. He inspected the installation of sheet pile at each end of pipe run, de-watering of the pipe, mucking out and pressure cleaning of the interior of the pipe, video inspection of the interior condition of pipe per special provisions. Once obtaining approval of repair plan from project engineer, he inspected to verify all conditions of the plan were met, documented thickness and quantity of material placed, recorded sampling by QC and obtained material certifications of materials delivered. Task Order 9: <i>LA 77 - Bayou Grosse Tete Swing Bridge Emergency Repair, Iberville Parish, LA.</i> Mr Smith performed the certified concrete testing of the pivot pier concrete repair. The project scope included the emergency repair of the LA 77 Mechanical Swing bridge over the Intracoastal canal in Grosse Tete.
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16. Staff Experience:

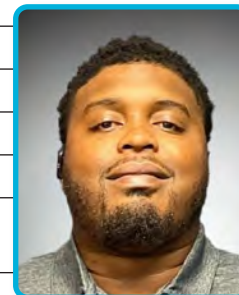
Firm employed by	Michael Baker International, Inc.		
Name	Nathaniel Ray	Years of relevant experience with this employer	4
Title	Lead Inspector	Years of relevant experience with other employer(s)	19
Degree(s) / Years / Specialization	BS / 2001 / Civil Engineering, Southern University A&M College		
Active registration number / state / expiration date	Traffic Control Supervisor/ LA State Specific / exp. 04/09/2026; Certified Flagger / exp. 10/22/2026; Asphalt Paving Inspector / LA State Specific / exp. 08/3/2026; PCC Paving Inspector/ LA State Specific / exp. 02/11/2030; Embankment & Base Inspector / LA State Specific / exp. 07/30/2028; Structural Concrete Inspector / exp. 05/28/2029		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Inspector Lead - Committed, Local Field Personnel		
Nate has been in the construction engineering field for over two decades. He has worked on and helped successfully complete several safety project task orders as a construction inspector for clients such as DOTD, Tangipahoa Parish, City of Denham Springs, City of Covington, New Orleans DPW and New Orleans City Park. He also has DOTD certifications in embankment and base course, asphalt pavement, PCC pavement, & structural concrete.		✓ 20+ years' experience in bridge and roadway inspections ✓ Fully Certified Inspector local to District 61 ✓ Extensive inspection experience on the previous Safety / CE&I IDIQ Contract for Districts 02, 61, & 62	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
09/21 - 10/22	IDIQ Contract for CE&I Services for Safety Projects, District 61, 62, and 02. DOTD. Certified / Lead Inspector Task Order 2: <i>Tangipahoa Local Road Safety Upgrades, Tangipahoa Parish, LA.</i> Responsible for final inspection of the beacon foundation, testing concrete by conducting slump and air test as well as making concrete cylinders for compressive strength testing. Michael Baker provided construction management, inspection, and final audit of the Tangipahoa Local Road Safety Upgrade Project. The project consisted of upgrading signage, refreshing approximately 100 miles of plastic pavement markings, installation of solar powered flashing beacons, and related work. Project locations included 39 local roads within Tangipahoa Parish. Task Order 3: <i>Marconi DR Shared-Use Path Project, New Orleans, Louisiana.</i> Responsible for observation and inspection of the installation of new hardware used on wooden girders and beams of walking decks. Also observed and inspected the re-installation of surface composite boards with new hardware. Michael Baker provided construction management, inspection, and final audit of the Marconi DR Shared-Use Path Project. The project consisted of .626 miles of clearing and grubbing, grading, drainage, shared-use path, raised board walk, and striping. The project location is along Marconi Drive in the New Orleans City Park. Plan changes were coordinated by Michael Baker with the Louisiana Department of Transportation and Development (DOTD) coordinator and project manager and the New Orleans City park manager. Michael Baker managed the project utilizing local inspection resources, and the project is currently running on budget and on schedule Task Order 4: <i>New Orleans DPW SRTS Sidewalk Project, Orleans Parish, LA. Lead Inspector.</i> Mr. Ray provided full time Inspection of DPW Safe Route to School upgrades at five school locations. Inspections include shared use paths under live oak trees, sidewalks, ADA compliant handicap ramps, thermoplastic cross walks and concrete components for associated electrical items such as pedestrian pushbuttons and solar flashers. He was responsible for scheduling of ITS subconsultant inspector as needed, accepting completed work that meets plans and specifications, maintaining daily records and assessing time charges, keeping Project Engineer informed of any unforeseen issues or potential changes required, verification of utility locates documents. Task Order 6: <i>Bootlegger Road Sidewalks.</i> Project had a full-time junior level inspector for the second half of the project that was working under Mr. Ray with the approval of DOTD Project Manager, Ms. Riggs. Mr. Ray provided final inspection of grade, forms and rebar prior to concrete pours, as well as spot checks on drainage backfill to verify compaction per specifications. Conducted testing of concrete with slump cone and air tests with a pressure meter. Also made concrete cylinder specimen for compressive strength testing. The project consists of replacing approximately .75 miles of open ditches with polyethylene pipe and topped by a pedestrian sidewalk, and associated landscaping.		



10/21 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Certified Inspector. Task Order 1: <i>Prien Lake Re-deck and Safety Improvement Project, Calcasieu Parish, LA.</i> Responsibilities included on-site training and assisting in deck pour concrete testing and placement verifications. Michael Baker is providing construction inspection and structural engineering services for DOTD in Calcasieu Parish. The scope of work includes clearing and grubbing, grading, the full-depth removal of a bridge deck, milling asphalt pavement, subgrade treatment, asphalt concrete pavement, drilled shaft foundations, roadway lighting, metal work, bridge repairs, intelligent transportation system, and a temporary queue detection system. Task Order 2: <i>Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA.</i> As part of a full-service CE&I task order, Mr. Ray supplemented staff as a lead inspector on this ITS project for intermittent night work. As LADOTD representative over a project that had Entity oversight, responsibilities were limited to being physically present during construction activities, maintaining daily records and assessing time charges within SiteManager, notifying Project Engineer of conflicting conditions, and communicating frequently with Entity's inspector. Task Order 3: <i>I-10 TX Line-E of Coone Gully, District 07, LA.</i> Responsibilities included observing and documenting construction of multiple bridge structures on each phase of the project. This included precast concrete pile driving, CIP pile caps, bearing installation, setting girders, bridge deck pours, barrier wall installation, and related work. Michael Baker provided staff augmentation services for District 07 inspection and administrative staff. The project involved widening 10.5 miles of I-10 to six lanes from the Texas state line to east of LA 108, replacing and widening 10 bridges, and replacing the eastbound weigh-in-motion system. Michael Baker provided construction inspection for structural work, PCC Paving, and drainage work.
3/24 - 11/24	IDIQ Contract for CE&I Services in District 03, Task Order 5: I-10: Jeff Dav PL-I-49 (OGFC/Slab Repair), Acadia and Lafayette Parishes, LA. DOTD. Certified Inspector. Performed inspection duties for the night shift asphalt operations. Daily communicated with DOTD Tech 7 for assigned work tasks, performed inspection of asphalt placement including temperature, cross-slope, checking yield, tracking square yardage, tack application, and addressing deficiencies of material placement, and verifying milling depth and cross slope. Scope of Project: Asphalt Patching, milling and asphalt placement on I-10 from I-49 to the Jeff Davis Parish line.
11/24 - 11/25 (est.)	IDIQ Contract for CE&I Services in District 61, Task Order 5: LA 431: Villar Canal & Bridges. DOTD. Lead Inspector. Performed inspection duties including: form/rebar/concrete placement of slab spans and barrier wall, Type 3 coating of barrier wall, traffic control signage, approach slabs, asphalt patching, milling, asphalt roadway installation of leveling binder course. Inspector kept Headlight daily diary of contractor work including measurements and test result of on-site testing, paid for completed work items, maintained red line as-built drawings, documented sampling and certifications within Headlight Materials. The project scope included the installation of detour road including 2 multi-barrel CMP pipe culvert structures, demolition of 2 existing timber bridges, installation of 2 slab span concrete bridges on precast concrete pile, mill and asphalt overlay of existing roadway, and subsequent removal of detour road.
09/21 - 12/21	Lake Charles Intelligent Transport System Phase 3 T01, Lake Charles, Louisiana. DOTD. Certified Inspector. Responsibilities include to observe and document the daily operation and work production of the contractor. Also responsible for ensuring that the contractor is constructing a quality product for the client by adhering to the project plans, specifications, and other project guidelines. Michael Baker is performing all certified structural inspections as a subconsultant for this project. The project engineer and certified inspector is assisting DOTD in observation, daily recording, and progress construction inspection. The tasks include reviewing job mix formula and concrete test batches for compliance, on-site construction inspection of pile driving, drilled shafts, and incidental concrete, and assisting the contractor in selection and installation practices of shaft grouting.
10/16 - 09/21	Coach Williams Extension/ Kaliste Saloom Phase 3B, Lafayette Parish, Louisiana. DOTD. Lead Inspector. Inspection of Embankment and Base course production including nuclear density and moisture testing; Asphalt pavement production including roadway sampling and placement verification; and concrete pavement production including depth checks, steel and basket placement, curing, and concrete testing.
09/22 - 11/22	Construction Engineering & Inspection for Local Road Safety Upgrades - West Feliciana Parish, West Feliciana Parish, LA. DOTD. Certified Inspector. Responsibilities included observation and documentation of the installation of thermoplastic striping and installation of guardrail at eight bridge locations. Michael Baker is providing construction management, inspection, and final audit of the Local Road Safety Upgrade project in West Feliciana Parish. The project consists of safety improvement to nine local roads. Improvements include approximately 100 miles of thermoplastic striping, over 1,000 signs, and over 3,000 feet of guardrail. Inspections include verifying traffic control for daily operations, including lane closures with flaggers and moving operations.

16. Staff Experience:

<i>Firm employed by</i>	Michael Baker International, Inc.		
<i>Name</i>	Shawn Pittman	<i>Years of relevant experience with this employer</i>	4
<i>Title</i>	Certified Inspector	<i>Years of relevant experience with other employer(s)</i>	11
<i>Degree(s) / Years / Specialization</i>	AD / 2010 / Chartered Accountant, Delgado Junior College		
<i>Active registration number / state / expiration date</i>	Traffic Control Supervisor/ LA State Specific / exp. 10/18/2027; Structural Concrete Inspector / exp. 09/10/2030		
<i>Year registered</i>	N/A	<i>Discipline</i>	N/A
<i>Contract role(s) / brief description of responsibilities</i>	Inspector Certified - Committed, Local Field Personnel		
Shawn is a construction inspector with experience in roadway construction, complex rail bridge, ADA compliant upgrades, airport runway rehabilitation, sewer rehabilitation, and resident inspection. He brings a broad base of specialized inspection skills and construction materials knowledge to ensure that projects are constructed according to specifications and plans, all while maintaining a strong focus on project safety and quality.		✓ Certified Inspector local to District 02 ✓ Extensive inspection experience on various IDIQ task orders in Districts 02, 61, and 62	
<i>Experience dates (mm/yy-mm/yy)</i>	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
10/2021 - 11/23	IDIQ Contract for CE&I Services for Safety Projects, District 61, 62, and 02. DOTD. Inspector. Task Order 2: <i>Tangipahoa Local Road Safety Upgrades, Tangipahoa Parish, LA.</i> Mr. Pittman assisted Mr. Smith is the inspection of the repair of damaged items from Hurricane Ida, allowing Mr. Smith to maintain the review schedule of remaining roadways. As the second task order under the IDIQ "CE&I for Safety Project Statewide with a Majority of work in Districts 02, 61, and 62," Michael Baker providing construction management, inspection, and final audit of the Tangipahoa PH Local Road Safety Upgrade Project. The project consists of upgrading signage for 39 roads, refreshing nearly 100 miles of plastic pavement markings, and installing solar-powered flashing beacons. Project locations include 39 roads in the parish. Michael Baker managed the project by utilizing local inspection resources and the project is currently running under budget and ahead of schedule. Task Order 4: <i>New Orleans DPW SRTS Sidewalk Project, Orleans Parish, LA.</i> Responsible for supplemental inspection with testing of concrete for shared-use path, HC ramps, and roadway patching. Reported to lead inspector; maintained daily work report for all sampling and testing conducted on site. Michael Baker is providing construction management, inspection, and final audit of the New Orleans Safe Route to School Sidewalk Project. The project consists of safety improvement to facilitate safer passage to 5 schools: Einstein Charter Middle and High, Success Preparatory, Audubon Charter, and E.P. Harney Charter.		
06/23 - 11/24	5-Year IDIQ Contract for CE&I with Majority of Work in District 61, Statewide, LA. DOTD. Certified Inspector. Task Order 1: <i>Loc Road over Borrow Pit, St. James, LA.</i> Led construction engineering and inspection services for this roadway improvement project. As the first task order under the District 61 CE&I IDIQ, a temporary precast bridge was installed at the entrance to St. James Boat Club, the existing timber was removed, and a new simple span concrete bridge is being installed at the original bridge's location. Shawn is the lead inspector over all aspects of the project, including communication with the Boat Club Board of Directors, St. James Parish representatives and DOTD. Task Order 4: <i>Pear St at LA1 - Drainage.</i> Mr. Pittman was the lead inspector for this task order. He coordinated certified testers to test the concrete manholes and headwalls and density of backfill. He sampled the borrow material for backfill, and verified the compaction effort of subgrade and each lift of backfill placed; he verified alignment of each of the 5' diameter culvert pipe installed and maintain documentation of the certificates of compliance for closeout; he coordinated between the contractor, area engineer and project engineer to redesign the headwall due to unstable slopes and lack of clearance to parish roadway; maintained a daily diary in Headlight, and assisted with the ATM closeout and red-line as-builts.		



06/23 – 11/24	Task Order 8: LA 3125 (LA70-LA3213), St. James Parish. Mr. Pittman lead the milling, asphalt patching and asphalt paving operations on the project. He oversaw a subconsultant asphalt certified inspector and verified that roadway reports were completed, asphalt cores were layed out, cut withing required time, submitted to DOTD withing Headlight Materials; he coordinated with each crew for upcoming activity for staffing needs; verified traffic control daily and noted all deficiencies in daily diary on Headlight; took photo record of all patches, stationing, tack, asphalt temperatures, and collected tickets; Mr. Pittman also assisted in closeout
11/23 – 10/25	IDIQ Contract for CE&I Services in District 03. DOTD. Inspector. Task Order 1: Carpenter's Bridge Road over Whiskey Chitto Creek, Kinder, LA. Mr. Pittman performed supplemental pile driving inspection when lead inspector was with other crews. He recorded blows and stroke height and tip elevations when complete. The timber Carpenter Bridge over Whiskey Chitto Creek was fully removed and is being replaced with concrete simple span structure, including upgraded roadway approaches. Task Order 5: I-10: Jeff Dav PL-I-49 (OGFC/Slab Repair), Acadia and Lafayette Parishes, LA. Mr. Pittman performed supplemental inspection at night for several weeks at DOTD request during peak construction operations. He inspected milling operations, signed RAP tickets for retained millings and documented daily work progress in Headlight.
11/21 – 11/23	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Inspector. Task Order 1: Prien Lake Re-deck and Safety Improvement Project, Calcasieu Parish, LA. Mr. Pittman provided supplemental inspection for concrete pours, performing concrete testing at the pump so the lead inspector could stay on the deck during the pour. The scope of work includes the full-depth removal of a bridge deck and associated work. Task Order 2: Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA. Mr. Pittman documented daily work activity in SiteManager, coordinated with Section 45 for all electrical work in cabinets, coordinated with Lafayette Parish and Broussard PD for all intersection signal conversions; verified all magnetometers and repeaters installed per plan location. The project involves upgrading and installing controllers and GPS-based preemption and intersection devices at 190 intersections and installing a new server at Louisiana Consolidated Government. Task Order 4: Reeds Bridge Road over Calcasieu River, Oberlin, Louisiana. Mr. Pittman performed supplemental pile driving inspection when lead inspector was with other crews. He recorded blows and stroke height and tip elevations when complete. Reeds Bridge over the Calcasieu River Relief was fully removed and replaced with concrete slab span structure, including upgraded roadway approaches.
11/21 – 11/21	Tangipahoa FHWA Safety Upgrade Project, Tangipahoa Parish, LA. DOTD. Inspector. Responsible for performing on-site analysis of hurricane damage to items already installed on the project and reported findings to project engineer.
10/21 – 10/21	Lake Charles Intelligent Transport System Phase 3 T01, Lake Charles, Louisiana. DOTD. Inspector. Responsible for performing concrete test on DMS footing and miscellaneous concrete, preparing concrete cylinders, and documenting the concrete supplier ticket information. Michael Baker is performing all certified structural inspections as a subconsultant for this project. The project engineer and certified inspector is assisting DOTD in observation, daily recording, and progress construction inspection. The tasks include reviewing job mix formula and concrete test batches for compliance, on-site construction inspection of pile driving, drilled shafts, and incidental concrete, and assisting the contractor in selection and installation practices of shaft grouting.
10/21 – 11/23	Pearl River Truss Replacement, Pearl River, LA. Norfolk Southern Corporation. Lead Inspector. Responsible for project quality, assisting the project engineer with daily reports and quantities uploaded to SharePoint, documenting results of tests and inspections reports accurately, documenting contractor daily activities, photos, and pay items using Microsoft word and excel, providing information in bi-weekly meetings, and reviewing weekly and monthly progress reports, roadway and traffic maintenance, works in a safe manner and reports unsafe activity and conditions. Inspection duties include: superstructure and substructure including verification of reinforced steel placement, formwork tolerance, pile driving operations, concrete placement, steel inspections, welding operations, placement of thermocouple sensing device. The existing 16-span bridge features a 209-foot pin-connected through truss span that has reached the end of its useful life and requires complete replacement. The span will be replaced with two new through plate girder spans supported on new concrete piers founded on drill shafts. Construction will utilize temporary trestles to construct the new foundations and spans, which will be installed during the brief track outage using slide-out/slide-in methods. Michael Baker acted as part of the project team for replacement of the Lindbergh Norfolk Southern Bridge crossing the East Pearl River in Louisiana. Tasks included traffic maintenance, protection of environmental areas, and lead-based coatings demolition.

16. Staff Experience:

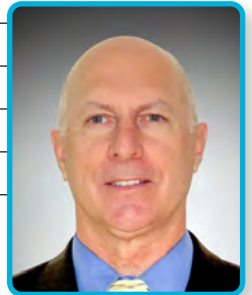
<i>Firm employed by</i>	Michael Baker International, Inc.		
<i>Name</i>	Matthew Oliver	<i>Years of relevant experience with this employer</i>	6
<i>Title</i>	Certified Inspector	<i>Years of relevant experience with other employer(s)</i>	13
<i>Degree(s) / Years / Specialization</i>	N/A		
<i>Active registration number / state / expiration date</i>	ATSSA Traffic Control Supervisor / LA State Specific / exp. 03/13/29; ATSSA Traffic Control Flagger / LA State Specific / exp. 1/23/29; DOTD STC PCC Sampling and Testing / Exp 4/15/2030; DOTD Asphalt Paving (pending field performance exam);		
<i>Year registered</i>	N/A	<i>Discipline</i>	N/A
<i>Contract role(s) / brief description of responsibilities</i>	Inspector Certified - Committed, Local Field Personnel		
Matt has more than a decade of hands-on experience in soils, asphalt, concrete, and associated construction inspection for roadway and bridge projects. He is very knowledgeable in all aspects of roadway and bridge construction and provides inspection and project management assistance. In addition, he assists in performing laboratory testing of soils and concrete. Matt is a fully certified inspector in Florida and has relocated to Louisiana, where he is in the process of obtaining his state-specific inspection certifications.		✓ Fully ATSSA-Certified Inspector local to District 61 ✓ Extensive inspection experience on District 61 CE&I TOs ✓ Nearly 20 years of construction inspection experience	
<i>Experience dates (mm/yy-mm/yy)</i>	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
06/24 – Ongoing	5-Year IDIQ Contract for CE&I with Majority of Work in District 61, Statewide, LA. DOTD. Certified / Lead Inspector Task Order 5: LA 431: Villar Canal & Bridges. Mr. Oliver provided supplemental inspection as needed during peak construction activities including the inspection of the temp detour road striping and temporary attenuator installation and traffic swap. The project scope included the installation of detour road including two multi-barrel CMP pipe culvert structures, demolition of two existing timber bridges, installation of two slab span concrete bridges on precast concrete pile, mill and asphalt overlay of existing roadway, and subsequent removal of detour road. Task Order 8: LA 3125 (LA70-LA3213), St. James Parish. Mr. Oliver provided supplemental inspection during peak construction activities including milling of the mainline, milling of the patching of mainline and shoulder, measurement of work completed, document daily activity in Headlight Fieldbook. Task Order 9: LA 77 - Bayou Grosse Tete Swing Bridge Emergency Repair, Iberville Parish, LA. Lead Inspector. Responsible for on-site inspection, keeping daily logs in SiteManager, review of contractor's pay applications. Provided inspection of the repair of the hydraulics and mechanical components of the swing bridge, replacement of the damaged concrete pivot pier, heat straightening of girder, sand blasting and painting of impact of girder, inspection of pivot bearing. Additionally responsible for inspection of installation of hydraulic components and mechanical components to make the bridge operational. Maintain communication with DOTD PM for hold point inspections. The project scope included the emergency repair of the LA 77 Mechanical Swing bridge over the Intracoastal canal in Grosse Tete. Task Order 10: US 61 Intersection Improvements at LA 427, Ascension Parish, LA. Lead Inspector. Coordinated additional staffing as needed for electrical inspection, and density testing, maintained project field book for DOTD, input daily diaries and pay items into Headlight Fieldbook, input samples and testing into Headlight Materials, performed inspection for drilled shaft foundations, signal head installation, night traffic control and lane closures, lane widening including stone base and asphalt installation, striping and signing, daily communication with DOTD District 61 staff, attended and participated in weekly progress meeting. The project scope included signal upgrades and turn lane improvements.		



01/16 – 05/16	SR 5 (US 1) Resurfacing (St. Johns County Line to SR 9B), Duval County, Florida. <i>FDOT, District 2.</i> Inspector. Responsible for verification inspection and testing of contractor operations which consisted of roadway widening, milling/resurfacing, and striping. The project was a \$2 million resurfacing project and consisted of milling and resurfacing a four-lane rural roadway beginning just north of the St. Johns County Line to the SR 9B interchange. Work also included, widening, striping, selective clearing/grubbing, and unpaved driveway stabilization.
01/16 – 12/16	I-95/Old St. Augustine Road Interchange, Jacksonville, Florida. <i>FDOT, District 2.</i> Inspector. Responsible for verification inspection and testing of contractor operations consisting of roadway widening, base work, drainage, signals, and milling/resurfacing. The project was a \$5.6 million interchange improvement comprised of roadway widening, milling and resurfacing, adding additional southbound exit ramps, constructing northbound and southbound auxiliary lanes, signalization for I-95 northbound exit, and striping.
03/17 – 04/17	Euclid Ave & A1A Turn Lane, St. Johns County, Florida. <i>FDOT, District 2.</i> Inspector. Responsible for inspection of roadway widening, roadway reconstruction, milling/resurfacing, drainage, striping and signalization
12/20 – 06/24	ADA Remediation Design, Pittsburgh, PA. <i>PNC Bank.</i> Inspector. Responsible for daily inspections, daily reports, verifying that the ADA requirements have been met. Michael Baker is providing construction oversight services under the PNC Master Services Agreement for ADA remediation design in Pittsburgh, Pennsylvania. Michael Baker is supplying on-site construction oversight, inspection, and construction administration services during the construction phase.
04/21 – 06/24	Shuttle Landing Facility Block 1 Development Construction Management, Merritt Island, Florida. <i>Space Florida.</i> Inspector. Responsible for tracking quantities of materials used on the project and tracking the progress of the work tasks completed. Attended and participated in daily, and weekly progress meetings and ensured the contractor is following contractor documents and specifications for the project. Michael Baker is providing full-time inspection services to monitor construction activities for construction of Shuttle Landing Facility Block 1. Under this contract, the Michael Baker team is producing quality assurance plans, project management and coordination, pre-construction conference and construction coordination meetings, management of construction submittals, quality assurance testing and inspection, on-site observations, electronic record maintenance, and monthly progress reports.
04/19 – 05/19	South Apron Rehabilitation Design, Merritt Island Airport (COI), Merritt Island, Florida. <i>Titusville-Cocoa Airport Authority.</i> Inspector. Responsibilities include daily on site inspections, reports, bi-weekly meetings and communication between contractor and client. Michael Baker is providing design and engineering services for the re-construction and rehabilitation of the south aircraft parking apron as well as the rehabilitation of an area of subsidence on Runway 11-29. The project also includes some rehabilitation of a stormwater pond and construction of a dry retention area to support environmental permitting requirements.
12/20 – 12/20	Taxilane and Apron Project, Space Coast Regional Airport (TIX), Titusville, Florida. <i>Titusville-Cocoa Airport Authority.</i> Inspector. Responsibilities include daily on site inspections, reports, bi-weekly meetings and communication between contractor and client. Michael Baker provided design and engineering services for a new apron and taxilane. The project provided 85,000 square feet of four-inch hot-mix asphalt and 16,000 square feet of connector to the taxiway. It included modifications to the perimeter security fence and the creation of storm drainage retention and a pipe connection to the retention area to the north. These areas are used to store runoff from the apron through drainage pipes, structures, and sheet flow from the surrounding parcel. Much of the area required significant tree removal. The site also had several gopher tortoises that needed to have their burrows removed and relocated. Near the new apron was a shelf of dense rock that required removal and grading. The connector required modifications to existing edge lighting and the airfield lighting control system, as well.

16. Staff Experience:

Firm employed by	Gresham Smith		
Name	Daniel Knott	Years of relevant experience with this employer	8
Title	ITS/Traffic Signal/Electrical Inspector	Years of relevant experience with other employer(s)	38
Degree(s) / Years / Specialization			
Active registration number / state / expiration date	ATSSA Traffic Control Supervisor / LA State Specific / exp. 12/16/25; ATSSA Traffic Control Flagger / LA State Specific / exp. 06/20/26; IMSA Traffic Signal Field Technician Level II / exp. 11/22/27; IMSA Fiber Optics Level II / exp. 11/22/27; Light Brigade Fiber Optic Design, Installation, and Maintenance / no expiration date; NFPA 70E Certification / no expiration date		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Senior Technician - Committed, Local Field Personnel (Electrical / Traffic Signals)		
An IMSA Traffic Signal Field Technician with more than 45 years of experience, Daniel has been Gresham Smith's lead inspector on many similar projects in the past. He holds multiple fiber optic and IMSA certifications.		✓ Extensive experience partnering with Michael Baker to deliver ITS inspections under DOTD IDIQ contracts in D61, D07, and D02, including the last round of this Safety / CE&I IDIQ ✓ Strong working relationship with DOTD Section 45 as well as New Orleans DPW Traffic Section	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
06/21 - 05/24	IDIQ Contract for CE&I Services for Safety Projects, District 61, 62, and 02, Task Order 4: New Orleans DPW SRTS Sidewalk Project, Orleans Parish, LA. DOTD. Senior Technician. Observed the installation of controller cabinet, strain poles, mast arms, verbal/tactile pedestrian pushbuttons, and wireless GPS school beacons. Documented the contractor installed the equipment as per the design plans, electrical submittals and DOTD specifications. Performed on-site inspection, completed daily work report within SiteManager including pay items, coordinated submittal review and tracking, obtained and verified material documentation for Form 2059, and coordinated with New Orleans DPW Responsible Charge as well as their Signal Manager (Joe Butler) , DOTD Section 45, the Contractor's HAWK programmer, the designer, and Michael Baker's Project Engineer, Mary Flynn , regarding all on-site testing or underground conflict for resolution. Verified the intersection wiring were per NO DPW standards (above and beyond contract requirements) including color coding wiring, tagging each wire end with a number system for easy signal head identification, associated color and number system identification within the controller box, and updated TSI sheet to include color and number systems.		
01/19 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07. DOTD. ITS Technician - Lead. H.012018 Task Order 2: Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA. ITS Technician - Lead. Daniel supported field verification of LCG's TSI, design plans for adaptive signal control intersections, and integration when the system is completed. H.011500.6 Task Order 7: Lake Charles ITS Phase 3 CE&I. Daniel assisted with the daily field CE&I inspections, logging in the daily diaries, and ensuring project requirements are followed. Gresham Smith is providing Construction Engineering Inspection Services, including a Project Engineer, on-site daily/nightly inspection and technical construction inspection, throughout the course of construction.		
12/18 - 05/24	IDIQ Contract for CE&I Services in District 61. DOTD. ITS Technician - Lead. Task Order 8: LA 3125 (LA70-LA3213), St. James Parish. Daniel was responsible for the daily and nightly field CE&I Inspections for the installation of traffic signal loops, installation of pull boxes, and jacking/boring of new wire for signals, drafting the daily work reports, and ensuring project standards and plans are followed during construction in a safe and professional manner. H.014088: Task Order 10: US 61 Intersection at LA 427, Ascension Parish. Daniel was responsible for the daily and nightly field CE&I Inspections for the hanging and wiring of new signal poles, mast arms, and signal heads, drafting the daily work reports, and ensuring project standards and plans are followed during construction.		
05/17 - Ongoing	ITS Design and Implementation, WO#6: Fiber Optic Mapping and Management, Tangipahoa, St. Tammany, St. John and Orleans Parishes, LA. DOTD. ITS Technician - Lead. Daniel was responsible for drafting updates onto the master database.		



CONSTRUCTION INSPECTION
FIELD SUPPORT (IF NEEDED)

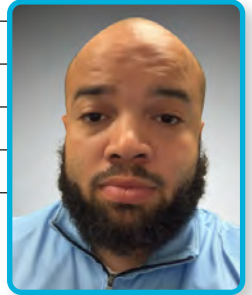
16. Staff Experience:

<i>Firm employed by</i>	Gresham Smith		
<i>Name</i>	William "Bud" Smith	<i>Years of relevant experience with this employer</i>	5
<i>Title</i>	ITS/Traffic Signal/Electrical Inspector	<i>Years of relevant experience with other employer(s)</i>	39
<i>Degree(s) / Years / Specialization</i>	N/A		
<i>Active registration number / state / expiration date</i>	ATSSA Traffic Control Technician / LA State Specific / exp. 07/08/29; ATSSA Traffic Control Flagger / LA State Specific / exp. 06/06/28; LPA Qualification / LA / no exp. date		
<i>Year registered</i>	N/A	<i>Discipline</i>	N/A
<i>Contract role(s) / brief description of responsibilities</i>	Senior Technician - Field Support (If Needed)		
With more than 45 years of inspection experience, Bud has supported the Gresham Smith inspection team on many similar projects in the past. He is an ATSSA certified flagger and DOTD LPA certified inspector. While working at DOTD, Bud's responsibilities included overseeing and assisting in data collection needed for traffic studies, overseeing the District's Highway Beautification and Outdoor Advertising programs, analyzing information gathered and recommending traffic control and capacity improvements, receiving and responding to traffic related inquiries and requests from the general public and other government agencies, inspecting newly installed traffic signs, striping and signals to ensure compliance with the state and federal specifications, project plans and contract documents, and overseeing and assisting in maintaining current and historical records of traffic signs and signals, speed limits, and pavement markings.		✓ Former DOTD employee responsible for overseeing numerous traffic studies and advertising programs in District 07 ✓ 45+ years of inspection experience ✓ Experience working as part of the Michael Baker inspection team on D61 and D07 IDIQs	
<i>Experience dates (mm/yy-mm/yy)</i>	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
03/25 - Ongoing	IDIQ Contract for CE&I Services in District 61. DOTD. Electrical Inspector. Task Order 8: LA 3125 (LA70-LA3213), St. James Parish. Bud is responsible for the daily and nightly field CE&I Inspections for the installation and sealing of traffic signal loops, drafting the daily work reports, and ensuring project standards and plans are followed during construction in a safe and professional manner. H.014088: Task Order 10: US 61 Intersection at LA 427, Ascension Parish. Bud is responsible for the nightly field CE&I Inspections for the installation of various traffic signal components such as signal heads, strain poles, and mast arms, drafting the daily work reports, and ensuring project standards and plans are followed during construction in a safe and professional manner.		
01/19 - 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Task Order 7: Lake Charles Phase 3 CEI, Lake Charles, LA. LADOTD. ITS Technician. Bud was responsible for assisting with the daily field CE&I inspections of various components such as controller pad installation, installation of CCTV and DMS foundations, trenching/boring of conduit and wiring of components; logging in the daily diaries; and ensuring project requirements are followed. Gresham Smith provided CE&I services, including a Project Engineer, on-site daily/nightly inspection and technical construction inspection, throughout the course of construction.		
11/22 - Ongoing	H.013256, Scott to Lake Charles ITS, Lake Charles, LA. LADOTD. ITS Technician. Responsible for assisting with the daily field CE&I inspections, logging in the daily diaries, and ensuring project requirements are followed. Gresham Smith is providing CE&I services, including a project engineer, on-site daily/ nightly inspection and Technical construction inspection, throughout construction.		
10/18 - 05/24	LCG Adaptive Traffic Signal System, Lafayette, LA. DOTD. ITS Technician. Supported the field inspection of over 200 traffic signals. Bud was responsible for the daily field CE&I Inspections, drafting the daily work reports, and ensuring project standards and plans are followed during construction in a safe and professional manner. Gresham Smith developed an Adaptive Traffic Signal System for the Lafayette Consolidated Government, which involved upgrading over 200 traffic signal controllers. In addition, 78 traffic signals will be upgraded to become adaptive traffic signals. This will be the largest adaptive traffic signal system installed within the state of Louisiana. The project also includes implementation of a new EVP system, integration support, and before travel time studies.		



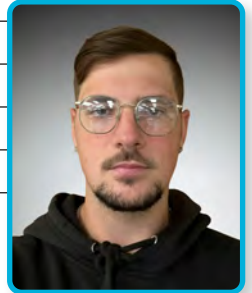
16. Staff Experience:

Firm employed by		Fourrier & de Abreu Engineers, L.L.C.	
Name	Justin Guillory	Years of relevant experience with this employer	2
Title	Inspector Lead	Years of relevant experience with other employer(s)	7
Degree(s) / Years / Specialization		BS / 2015 / Mechanical Engineering	
Active registration number / state / expiration date		ATSSA Traffic Control Supervisor / LA State Specific / exp. 04/09/28; ATSSA Flagger / LA State Specific / exp. 11/06/29; Structural Concrete Inspector / exp. 07/27/28; Hot Mix Asphalt Paving Inspector / exp. 11/27/27; Embankment Base Inspector / exp. 06/25/29; Nuclear Gauge Safety / no expiration date	
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities		Inspector Lead - Field Support (If Needed)	
Mr. Guillory is a inspector with more than nine years of experience providing QA/QC testing and inspection services for roadway, bridge, and municipal infrastructure projects across Louisiana. His expertise covers embankment and base course construction, asphalt paving, and structural concrete inspection in accordance with DOTD standards and ASTM procedures.		✓ Specialized inspection certifications in structural concrete, embankment and base, and nuclear density testing ✓ Extensive CE&I experience in District 61	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
12/24 - Ongoing	IDIQ Contract for CE&I Services in District 61, Task Order 10: US 61 Intersection at LA 427, Ascension Parish. DOTD. Lead Inspector. Responsible for overseeing the staffing of technicians and performing quality control verification of laboratory testing and the reports for the field density tests.		
08/23 - 05/24	Highlake Subdivision - Private Street & Drainage Improvements and Public Sanitary Sewer, Baton Rouge, LA. East Baton Rouge City/Parish Department of Public Works. Project Supervisor. Provided supervisory oversight and project manager office tasks during construction. Reviewed the inspection/tests reports and coordinated field project technicians and inspectors. Participated in the final walk through with the EBR City-Parish.		
02/23 - 12/23	H.013196.6 US 190 0.5 Mi of LA 978 - LA 976 Pointe Coupee Parish - US 190 Rehabilitation and J Turn Installation. DOTD. Lead Inspector. Monitored traffic closures from set up until pick up. Monitored and inspected the milling operations, asphalt paving, soil treatment, concrete and guardrail removal and installation. Maintained daily field reports of work and conditions. Daily reports were entered into SiteManager and Headlight Fieldbook. Entered samples into Headlight Materials or LIMS. Collected appropriate samples for the project. Conducted field proctors and density testing. Made concrete cylinders, slump tests, and air test for concrete pours. Monitored all aspects of asphalt operations to ensure correct mix, thickness, placement, temperature and slope.		
04/21 - 04/23	H.014146.6 US 190 Rougon Rd - 0.5 Mi of LA 978 Pointe Coupee & West Baton Rouge Parish - US 190 rehabilitation and J Turn Installation. DOTD. Lead Inspector. Monitored traffic closures. Ensured all cones, drums and signage were in the right locations and correct spacing. Monitored and inspected the milling operations, asphalt paving, soil treatment, concrete and guardrail removal and installation. Maintained daily field reports of work and conditions. Daily reports were entered into SiteManager and Headlight Fieldbook. Entered samples into Headlight Materials or LIMS. Collected appropriate samples for the project. Conducted field proctors and density testing. Made concrete cylinders, slump tests, and air test for concrete pours. Monitored all aspects of asphalt operations to ensure correct mix, thickness, placement, temperature and slope.		
04/19 - 07/20	H.012395.6 LA 415 & US 190 Overlay and Patching - LA 415 & US 190 Overlay and Patching. DOTD. Lead Inspector. Monitored and inspected the milling operations, asphalt paving, concrete and guardrail removal and installation. Monitor traffic closures. Maintained daily field reports of work and conditions through Headlight and SiteManager. Collect appropriate samples for the project. Made concrete cylinders, slump tests, and air test for concrete pours. Entered samples into Headlight Materials or LIMS. Monitored all aspects of asphalt operations to ensure correct mix, thickness, placement, temperature and slope. Ensured the safety of everyone working on site.		
07/18 - 08/18	H.012082.6 LA 1: Port Allen Br. Int. Repairs (HBI) West Baton Rouge Parish - Port Allen Bridge Intercoastal Repairs. DOTD. Lead Inspector. Monitored and inspected the installation of anchor bolts, concrete removal and concrete patching. Monitor Traffic devices and closures. Maintain daily field reports through SiteManager and Headlight. Made concrete cylinders. Ensured the safety of everyone working on site.		



16. Staff Experience:

<i>Firm employed by</i>	Fourrier & de Abreu Engineers, L.L.C.		
<i>Name</i>	Brady Crockett	<i>Years of relevant experience with this employer</i>	3.5
<i>Title</i>	Field Inspector	<i>Years of relevant experience with other employer(s)</i>	0
<i>Degree(s) / Years / Specialization</i>	N/A		
<i>Active registration number / state / expiration date</i>	ATSSA Traffic Control Technician / LA State Specific / exp. 04/09/28; ATSSA Flagger / LA State Specific / exp. 11/04/29; ACI Concrete Field Technician / exp. 01/26/29; Nuclear Device Operator / no expiration date		
<i>Year registered</i>	N/A	<i>Discipline</i>	N/A
<i>Contract role(s) / brief description of responsibilities</i>	Technician - Field Support (If Needed)		
Mr. Crockett is a technician with more than three years of experience performing soil field compaction, concrete testing, and sampling for transportation and municipal infrastructure projects across southern Louisiana. He has provided QA/QC testing services on multiple DOTD and City-Parish roadway improvement projects, including intersection upgrades and ADA-compliant sidewalk construction. Mr. Crockett holds ACI Concrete Field Testing Technician – Grade I, DOTD Nuclear Device Operator, DOTD Authorized Concrete Field Tester certifications, ATSSA Traffic Control Technician, and ATSSA Flagger, ensuring full compliance with DOTD and ASTM testing standards.		✓ Specialized inspection certifications in concrete field testing and nuclear density testing ✓ Extensive CE&I experience in District 61 ✓ Served as part of the Michael Baker inspection team on the District 61 CE&I IDIQ contract	
<i>Experience dates (mm/yy-mm/yy)</i>	<i>Experience and qualifications relevant to the proposed contract; i.e., "designed drainage," "designed girders," "designed intersection," etc. Experience dates should cover the years of experience specified in the applicable MPR(s).</i>		
05/25 – Ongoing	IDIQ Contract for CE&I Services in District 61, Task Order 10: US 61 Intersection Improvements at LA 427, Ascension Parish, LA. DOTD. Field Technician. As a subconsultant to Michael Baker, responsible for performing in-place soil field compaction testing during construction of the safety improvement project along US 61 (Airline Highway) at LA 427 (Old Perkins Road). His responsibilities are critical to ensuring that all earthwork and embankment materials are placed and compacted in accordance with DOTD Standard Specifications for Roads and Bridges and the project's approved construction documents. This work plays a vital role in ensuring the structural integrity and long-term performance of the roadway improvements. Proper compaction of subgrade and embankment materials directly impacts the safety, stability, and durability of the roadway by minimizing settlement, preventing rutting, and ensuring that the pavement structure can withstand traffic loads. His attention to detail and adherence to DOTD testing procedures contributed significantly to the overall quality assurance and safety objectives of this infrastructure enhancement project — designed to improve traffic flow, intersection safety, and public mobility in Ascension Parish.		
05/25 – 08/25	Hundred Oaks Sidewalks, Hundred Oaks Blvd., Baton Rouge, LA. City of Baton Rouge/Parish of East Baton Rouge. Field Technician. Responsible for performing soil field compaction testing and concrete quality control testing during the construction of the Hundred Oaks Sidewalks project along Hundred Oaks Boulevard in Baton Rouge, Louisiana. This municipal infrastructure improvement project was sponsored by the City of Baton Rouge and Parish of East Baton Rouge to enhance pedestrian accessibility, safety, and neighborhood connectivity. This work was essential in assuring the safety, longevity, and compliance of the sidewalk construction. Properly compacted subgrades and verified concrete strength are critical to preventing settlement, cracking, and premature deterioration—ensuring a durable, ADA-compliant pedestrian facility for the community. Mr. Crockett's diligent testing and communication helped uphold the City of Baton Rouge's quality assurance standards and contributed directly to the project's success in delivering a safe and reliable public improvement.		



11/24 – 03/25	North Boulevard ADA Transition Project, Baton Rouge, LA. <i>City of Baton Rouge/Parish of East Baton Rouge.</i> Field Technician. Responsible for performing concrete field testing and sampling during the construction of the North Boulevard ADA Transition Project in Baton Rouge, LA. This City-Parish initiative focused on upgrading sidewalks, curb ramps, and pedestrian crossings to meet ADA accessibility standards and improve overall public safety. Mr. Crockett's work was critical in verifying the quality, consistency, and performance of concrete used for sidewalks, ramps, and curbs—elements that directly affect public safety and accessibility. His attention to detail and adherence to ASTM and City-Parish testing procedures ensured that all constructed features achieved the strength, durability, and finish required for ADA-compliant pedestrian infrastructure. Through his testing and documentation efforts, he contributed significantly to the City of Baton Rouge's ongoing commitment to improving accessibility and mobility for all residents.
08/23 – 07/24	Jefferson Highway at Bluebonnet Boulevard, Baton Rouge, LA. <i>City of Baton Rouge/Parish of East Baton Rouge.</i> Field Technician. Responsible for performing soil field compaction testing and concrete field testing and sampling for the roadway and intersection improvement project at Jefferson Highway and Bluebonnet Boulevard in Baton Rouge, Louisiana. This City-Parish project was designed to improve traffic flow, intersection safety, and pedestrian access through roadway reconstruction, new sidewalks, and drainage enhancements. Mr. Crockett's testing and verification efforts were essential in ensuring the durability, performance, and safety of the improved roadway and pedestrian facilities at this major Baton Rouge intersection. Properly compacted subgrades and verified concrete quality are critical to supporting traffic loads, preventing premature pavement distress, and ensuring a smooth, long-lasting surface. His diligence and adherence to standardized testing procedures directly supported the City-Parish's goal of delivering a safe, reliable, and high-quality infrastructure improvement for the traveling public.

PROJECT & CONSTRUCTION SUPPORT

16. Staff Experience:

Firm employed by	Michael Baker International, Inc.		
Name	Elizabeth "Liz" Boone	Years of relevant experience with this employer	17
Title	Administrative Assistant	Years of relevant experience with other employer(s)	5
Degree(s) / Years / Specialization	Coursework, Secretarial/Business Application and Technology, Louisiana State University at Eunice		
Active registration number / state / expiration date	N/A		
Year registered	N/A	Discipline	N/A
Contract role(s) / brief description of responsibilities	Administrative Assistant		
Liz has experience working directly under a LADOTD Project Engineer as an office manager on a CE&I Task Order, as well as under Consultant Project Engineer for multiple concurrent CE&I task orders. She is experienced in AASHTOWare, Content Manager, developing SiteManager partial estimates, inputting and tracking material tests and certifications into Headlight Materials and LAPAVE, securing EEO documentation, tracking equipment calibration and employee certification expirations, preparing agendas and taking meeting minutes, distributing RFC plans/ approved Field Changes/ NCR responses, filing engineering reports and assembling 2059 (and ATP) documentation.		✓ Broad experience providing field administration for CE&I IDIQ contracts across Louisiana ✓ Served in this same role on the 2019-2024 Safety/CE&I IDIQ contract ✓ Provided extensive support to DOTD's TIMED project	
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage", "designed girders", "designed intersection", etc. Experience dates should cover the years of experience specified in the applicable MPR(s).		
03/20 - 03/24	IDIQ Contract for CE&I Services for Safety Projects District 61, 62, and 02. DOTD. Administrative Assistant. As part of multiple full service CE&I Task Orders, Liz is responsible for Field Office Management. Responsible for all administrative services remotely including verifying Certified Payroll in AASHTOWare, labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, preparing preconstruction meeting agenda and taking meeting minutes of weekly progress meetings, verifying CP-1A and CUF completion, distribution of Change Orders, estimates, and RFI responses and other field related documentation; and other support services for field office and staff including communications systems, printing services, mailing, and purchasing. Assembled all documentation for Form 2059 as well as the Final Audit submission. All task orders have been completed and accepted by DOTD with no required revisions. H.013271.6 Task Order 1: <i>Tangipahoa PH Local Road Safety Upgrade, Tangipahoa Parish, Louisiana.</i> H.013532.6: Task Order 2: <i>Denham Springs Rd Signing & Striping, Livingston Parish, Louisiana.</i> H.012473.6: Task Order 3: <i>Marconi Dr Shared-Use Path, Orleans Parish, Louisiana.</i> H.009308.6: Task Order 4: <i>New Orleans DPW SRTS Sidewalk Project, Orleans Parish, Louisiana.</i> H.012527.6: Task Order 5: <i>Local Road Safety Upgrades (W. Feliciana), West Feliciana Parish, Louisiana.</i> H.013082.6: Task Order 6: <i>Bootlegger Road Sidewalk Project, St. Tammany Parish, Louisiana.</i>		
05/23 - Ongoing	5-Year IDIQ Contract for CE&I with Majority of Work in District 61, Statewide, LA. DOTD. Administrative Assistant. Responsible for all administrative services remotely including: verifying Certified Payroll in AASHTOWare, labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, preparing preconstruction meeting agenda and taking meeting minutes; verifying CP-1A and CUF completion; distribution of Change Orders, estimates, RFI responses and other field related documentation; development of the Headlight ATM (formerly 2059); and other support services for field office and staff including communications systems, printing services, mailing, and purchasing. H.013997 Task Order 1: <i>Loc Road over Borrow Pit, St James, Louisiana.</i> Full-service CE&I task order. Complete. H.012936 Task Order 2: <i>LA 78 (US190-LA1), Point Coupee.</i> Staff Augmentation task order. Complete. H.013458 Task Order 3: <i>Manchac and HH Wilson Road Bridges, Ascension Parish.</i> Full-service CE&I task order. Complete.		



05/23 - Ongoing	H.015604 Task Order 4: <i>Pear Street, Assumption Parish</i>. Full-service CE&I task order. Complete. H.012057 Task Order 5: <i>LA 431, Villar Canal and Villar Drainage Bridges, Ascension Parish</i>. Full-service CE&I task order. Ongoing. H.013956 Task Order 6: <i>Beamon Road Bridge, Pointe Coupee Parish</i>. Full-service CE&I task order. Complete. H.014319 Task Order 7: <i>Cedarcrest Ave over Bayou, East Baton Rouge Parish</i>. Full-service CE&I task order. Complete. H.015944 Task Order 8: <i>LA 3125 (LA 70-LA 3213), St. James Parish</i>. Full-service CE&I task order. H.013026 Task Order 9: <i>Grosse Tete ER Repair, Iberville Parish</i>. Full-service CE&I task order. Complete. H.014088 Task Order 10: <i>US 61 Intersection Improvements at LA427, Ascension Parish</i>. Staff Augmentation task order. Ongoing. H.015440 Task Order 11: <i>LA 69, Iberville Parish</i>. Staff Augmentation task order. Ongoing.
06/24 - Ongoing	IDIQ Contract for CE&I with Majority of Work in District 03, Statewide, LA. DOTD. Administrative Assistant. Task Order 1: <i>Carpenter's Bridge Road over Whiskey Chitto Creek, Kinder, Louisiana</i>. Responsible for all administrative services remotely including verifying Certified Payroll in AASHTOWare, labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, preparing preconstruction meeting agenda and taking meeting minutes of weekly progress meetings, verifying CP-1A and CUF completion, distribution of Change Orders, estimates, and RFI responses and other field related documentation; and other support services for field office and staff including communications systems, printing services, mailing, and purchasing. Assembled all documentation for Form 2059 (as well as Headlight ATM as the project was ongoing during the transition period) as well as the Final Audit submission
03/19 – 03/24	IDIQ Contract for CE&I with Majority of Work in District 07, Statewide, LA. DOTD. Office Manager. H.010916.6 Task Order 1: <i>Prien Lake Re-Deck & Safety Improvements, Calcasieu Parish, Louisiana</i>. Under this Staff Augmentation task order, Ms. Boone performed all office manager duties at the on-site field office for the DOTD Project Engineer. Duties included: AASHTOWare verification of payroll, developing SiteManager partial estimates, inputting and tracking material tests and certifications into SiteManager Materials, securing EEO documentation, taking meeting minutes, filing engineering reports and assembling 2059 documentation, and queue detection monitoring, etc. H.012018 Task Order 2: <i>Adaptive Traffic Signal Design and Implementation, Lafayette Parish, Louisiana</i>. As part of a full service CE&I task order, Ms. Boone is responsible for Field Office Management. Responsible for all administrative services remotely including verifying Certified Payroll in AASHTOWare, labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, verifying CP-1A and CUF completion, distribution of Change Orders, estimates, and RFI responses, and other field related documentation; and other support services for field office and staff including communications systems, printing services, mailing, and purchasing.
02/14 - 06/18	IDIQ Retainer Contract for Design-Build Support Services, Statewide, LA. DOTD. Administrative Assistant and Office Manager. This retainer is to assist the LADOTD Project Manager in engineering, administrative, and related services for statewide Design-Build projects. Task Order 2: <i>CQAP Sharepoint Database, DOTD</i>. As Administrative Assistant, provided SharePoint website developer material data entry forms that were then created and formatted, including formulas according to each material test report (TR) method. Verified that both the function and formulas performed as required in the newly developed forms. H.010620 Task Order 3: <i>US 90 (I-49 South), Albertson's Parkway to Ambassador Caffery, Design-Build Owner Verification, Lafayette Parish, Louisiana</i>. As Office Manager, responsible for all administrative services for the Broussard field office including verifying Certified Payroll, Labor and EEO interviews are accurate and complete; filing inspection and engineering reports; clerical support such as preparation of partial estimates using SiteManager, and record documentation; and other support services for field office and staff including taking meeting minutes, distributing RFC plans/ approved Field Changes/ NCR responses communications systems, printing services, mailing, and purchasing.
07/03 - 02/14	700-99-0266: TIMED Program, East Baton Rouge Parish, LA. DOTD. Administrative Assistant. Responsible for administrative services including clerical support, communications systems, printing services, mailing, purchasing, and other support services for Louisiana TIMED Managers' Oberlin Area Office.

16. Staff Experience:

Firm employed by		Michael Baker International, Inc.			
Name	Ralph Gromley, PLS		Years of relevant experience with this employer	11	
Title	Survey Program Manager		Years of relevant experience with other employer(s)	31	
Degree(s) / Years / Specialization		High School Diploma / 1980 / Jefferson Area High School			
Active registration number / state / expiration date		Professional Land Surveyor No. 5283 / Louisiana / exp. 09/30/2026			
Year registered	2022 (LA); 1992 (OH)	Discipline	Professional Land Surveyor		
Contract role(s) / brief description of responsibilities		Surveying Support (As Needed)			
Ralph has extensive national and international experience in the field and office, including topographical, bathymetric, boundary, ALTA/ACSM, and 3D surveying. As a program manager licensed in multiple states, he has supervised survey crews and worked on numerous transportation, architecture, aviation, environmental, and oil and gas projects. His expertise includes boundary retracement, construction services, and knowledge of surveying laws. He is proficient with a range of surveying software packages and instruments, including A-GIS, Trimble, Carlson Software, and Leica products. While Ralph is a Louisiana-licensed Professional Land Surveyor who can be brought in to reconcile any survey discrepancies, Michael Baker's inspection staff have access to, and are proficient in, operating survey equipment and can perform these duties independently in the field.		✓ Oversees a survey crew based in South Mississippi ✓ Louisiana PLS with 40+ years of survey experience ✓ Extensive familiarity with managing survey teams for IDIQ and open-ended contract types			
Experience dates (mm/yy-mm/yy)	Experience and qualifications relevant to the proposed contract; i.e., "designed drainage," "designed girders," "designed intersection," etc. Experience dates should cover the years of experience specified in the applicable MPR(s).				
10/21 – 11/21	Hurricane Sally Package 11, Naval Air Station Pensacola, Pensacola, FL. NAVFAC Southeast. Surveyor. Performed site survey and led a two-man survey team to static scan eight buildings consisting of an officer's club, fire station, instruction facility, multi-use MWR facility, warehouse, laundry and commissary, engineer maintenance shop, and bowling center. Three of these were historic facilities involving State Historic Preservation Office, varying in size from 13,000 square feet to 92,000 square feet. This allowed the development of floor and site plans to renovate these structures. These projects used static and slam LiDAR to shorten the schedule and reduce costs by completing the entire survey in one week for all buildings. Michael Baker provided architectural and engineering services for Hurricane Sally Recovery Package 11 at the Naval Air Station (NAS) Pensacola, Florida, which covered 211 repair tasks on eight buildings that varied in size from 13,000 to 92,000 square feet, three of which were historic facilities. Design services included design management, design quality control management, site survey, and self-performing as the designer of record. Additional tasks included preparation of architectural design, interiors, cultural resources, State Historic Preservation Office (SHPO) consultation, sustainability, and environmental specifications.				
06/15 – 01/20	ADA Remediation Design, Pittsburgh, PA. PNC Bank. Surveyor. Responsible for all Topographic Surveys using Leica Conventional and Scanner Surveying Tools. Using the Static Scanner to do the topographic allowed employees to cut the time in the field and keep the survey department from making additional trips to the project as projects expanded. Michael Baker provided construction oversight services under the PNC Master Services Agreement for ADA remediation design. Our firm provided on-site construction oversight, inspection, and construction administration services during the construction phase.				
08/15 – 09/15	General Architect and Engineering Services Contract, U.S. and its Territories. U.S. Coast Guard, CEU Cleveland. Surveyor. Performed actual topographic survey of a 4+ acre site using Conventional and Static Scanning survey equipment. The survey included the location of all infrastructure. Responsibilities also included the final review of survey data and final record drawings. Michael Baker provided services under a U.S. Department of Homeland Security \$50 million, 10-year indefinite delivery-indefinite quantity general architect and engineering contract for work at U.S. Coast Guard facilities within the U.S. and its territories. The scope of the contract included modifications and renovations to existing structures as well as new construction. Facility types and applications included space planning, light commercial buildings and their mechanical and electrical systems, site utilities, waterfront facilities, dredging, structural inspections, and runways.				





09/14 – 09/16	Surveying Services for Natural Gas Lines, Washington County and Green County, PA. <i>Vantage Energy Appalachia II LLC.</i> Surveyor. Responsible for reviewing survey information. Michael Baker provided surveying services for new natural gas pipelines ranging in length from one mile to nine miles throughout Southwestern Pennsylvania. Services included routing; re-routing; preliminary topographic surveys locating obstructions, property evidence, proposed route as indicated by land agents, woodland, utility, road, stream, and railroad crossings; and tying of the resultant mapping into the state plane coordinate system and vertical datum by the use of OPUS to generate the alignment sheets. Michael Baker also provided construction stake-out surveys, including preliminary centerline for property owner review and constructability walk; final stakeout for construction, including right-of-way and LOD; development of as-builts; and downloading and processing of data for submittal to and upload to client-specific geo-referenced GIS software.
11/14 – 01/15	District 10 Open End Agreement. <i>PennDOT, District 10.</i> Chief Surveyor. Responsible for reviewing all survey data (i.e. control, boundary, topographic, borings, potholing and LiDAR point cloud data where applicable). After the completion of the initial survey and completion of the design of the project, construction control surveys were completed to reference the survey baseline for the construction of the project.
02/17 – 06/18	Architecture and Engineering Services for Facility Design, Statewide, PA. <i>PennDOT, Central Office.</i> Chief Surveyor. Responsible for reviewing all survey data, during both initial survey and construction control surveys following the design phase. Michael Baker provided architectural and engineering services under an open-end agreement for services on various statewide facility projects. Michael Baker provided design services for building construction, including new construction and renovations to district and county maintenance offices and buildings, salt storage buildings, personnel staging buildings, warehouse buildings, stockpiles, and other facilities.
07/18 – 08/18	Retaining Wall and Noise Wall Inspections, PA. <i>PennDOT, Central Office.</i> Chief Surveyor. Responsible for reviewing all survey data, during both initial survey and construction control surveys following the design phase.
11/14 – 01/15	S.R. 422 Culvert Replacement Preliminary Design, Indiana County, PA. <i>PennDOT, Central Office.</i> Surveyor. Reviewed pre-design survey. Michael Baker provided engineering services for the replacement of two bridges on S.R. 422 over Curry Run and a tributary to Curry Run, and evaluated the need for a turning lane at the Cunningham Road intersection. Michael Baker's services included project management; alternatives development and evaluation; a Level 1B categorical exclusion; surveying; preliminary stream relocation, drainage, and stormwater management design; preliminary cross sections, horizontal and vertical geometry; typical sections; preliminary pavement and subbase types; a preliminary geotechnical investigation; right-of-way investigation; preliminary type, size, and location studies; preliminary maintenance and protection of traffic plan; a safety review submission; and coordination with utilities throughout the design process
03/16 - 03/16	S.R. 308 West Sunbury Bridge Replacement Construction Phase Services, Indiana County, PA. <i>PennDOT, District 10.</i> Chief Surveyor. Responsible for reviewing all survey data (i.e. control, boundary, topographic, borings, potholing and LiDAR point cloud data if applicable). After the completion of the initial survey and completion of the design of the project, construction control surveys are completed to reference the survey baseline for the construction of the project. Michael Baker provided construction survey services for the replacement of the S.R. 308 West Sunbury Bridge. Michael Baker provided this field surveying as a subconsultant to another engineering firm. Michael Baker previously provided technical support for the development of the preliminary and final design.

FIRM EXPERIENCE



MICHAEL BAKER INTERNATIONAL'S PROJECTS

17. Firm Experience:

Firm name	Michael Baker International, Inc.		Past Performance Evaluation Discipline(s)*	CE&I/OV, ITS
Project name	IDIQ Contract for CE&I Services for Safety Projects Statewide with Majority of Work in D02, 61, 62		Firm responsibility (prime or sub?)	Prime
Project number	44-13851	Owner's Name	Louisiana Department of Transportation and Development (DOTD)	
Project location	Various Sites Across Southeastern Louisiana	Owner's Project Manager	Laura Riggs, PE	
Owner's address, phone, email		1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-1143 Laura.Riggs@la.gov		
Services commenced by this firm (mm/yy)		05/19	Total consultant contract cost (\$1,000's)	\$1,286.0
Services completed by this firm (mm/yy)		05/23	Cost of consultant services provided by this firm (\$1,000's)	\$114.4

Michael Baker served as the prime consultant on a previous IDIQ Contract for CE&I for Safety Project Statewide with a Majority of work in Districts 02, 61, and 62 under **DOTD Project Manager Laura Riggs** for the following Task Orders:

- H.013532 Denham Springs Road Signing and Striping Project
- H.013271 Tangipahoa PH Local Road Safety Upgrade *
- H.012473 Marconi Drive Shared Use Path *
- H.009308 N.O. DPW SRTS Sidewalk
- H.012527 Local Road Safety Upgrade (West Feliciana)
- H.013082 Bootlegger Road

** These two task orders were impacted by Hurricane Ida damage; within 30 days of hurricane impact, Michael Baker assessed post-hurricane conditions and provided Ms. Riggs with a detailed damage and cost analysis report for her to request additional FEMA funding to repair work that was previously completed under the project, and subsequent inspection and documentation of repairs within 90 days of impact as required by both FHWA and FEMA.*

These Safety Projects consisted of the inspection of multiple facets of safety upgrades, including: upgrading type A signage, thermoplastic pavement markings, closure of median turn areas, 10ft wide shared-use paths under protected live oak trees including both elevated composite timber boardwalk and concrete, sidewalk with ADA handicap ramps as part of Safe Route to Schools (SRTS) program, guardrail upgrades, upgrading roadside ditches with subsurface drainage topped with sidewalk, pedestrian signals (including HAWK signals and Audible/Tactile pushbutton detectors) and ITS upgrades, and related work.

Michael Baker coordinated with the Designer directly for all RFIs, clarifications and plan re-designs; we also coordinated with local entities (City of Denham Springs, Tangipahoa Parish, NO City Park, NO DPW, West Feliciana Parish, and St. Tammany Parish) to provide project information for public announcements as well as project acceptance requests. Plan changes were approved through DOTD Coordinator and Entity Responsible Charge and paid via Change Orders.

Our team completed administrative work for preconstruction and progress meetings, verified Certified Payroll within AASHTOWare and ensured labor and EEO were accurate and complete. In addition, we provided monthly partial estimate, change order management, SiteManager Daily Reports; material sampling and testing through SiteManager Materials/LIMS; verification of traffic control diaries; and project updates to the DOTD Area Engineer, Project Manager, Coordinator, and Entity; 2059 Materials closeout; red-lined As-Built drawings, and final DOTD Audit acceptance.



PROJECT SIMILARITIES

- Identical Safety CE&I IDIQ Contract from 2019-2024
- DOTD Project serving Districts 02, 61, & 62
- Experience Managing Concurrent Task Orders
- Bicycle / Pedestrian Improvements
- Emergency / Hurricane Response
- Proven Success with the Michael Baker / Gresham Smith Team

Michael Baker Brings the Same Team Members Who Delivered This Contract:

Mary Flynn (Project Engineer) | Daniel Thornhill (Principal) | Amos Smith (Lead Inspector) | Nathaniel Ray (Certified Inspector) | Terry Butler (Lead Inspector) | Elizabeth "Liz" Boone (Administrative Assistant) | Daniel Knott (Gresham Smith Electrical Inspector)



17. Firm Experience:

Firm name	Michael Baker International, Inc.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	IDIQ Contract for CE&I Services in District 61		Firm responsibility (prime or sub?)	Prime
Project number	4400004729 (CE&I)	Owner's Name	Louisiana Department of Transportation and Development (DOTD)	
Project location	Various Sites in District 61, Louisiana	Owner's Project Manager	Josh Stutes	
Owner's address, phone, email		1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-231-4103 joshua.stutes@la.gov		
Services commenced by this firm (mm/yy)		05/23	Total consultant contract cost (\$1,000's)	\$4,004.8
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000's)	\$690.4

Under this CE&I IDIQ contract for District 61, Michael Baker is serving as the prime consultant, leading subconsultants Gresham Smith and Fourrier & de Abreu Engineers in providing either full-service CE&I or staff augmentation services.

FULL-SERVICE CE&I TASK ORDERS: For these task orders, Michael Baker provided project engineering, administrative, and construction inspection services to fulfill all duties normally performed by a DOTD PE office.

- **Task Order 1:** [H.013997 Loc Road over Borrow Pit, St James, Louisiana](#). Installation of temporary precast bridge at the entrance to St. James Boat Club, removal of existing timber bridge, and installation of new slab span concrete bridge at the original bridge's location. Michael Baker led communication between the Boat Club Board of Directors, St. James Parish representatives and DOTD. Complete.
- **Task Order 3:** [H.013458 Manchac and HH Wilson Road Bridges, Ascension Parish](#). Removal of 2 timber structures, installation of low profile detour road, installation of 2 multi barrel box culverts and subsequent backfill, base and asphalt pavement tie in to existing road. Complete.
- **Task Order 4:** [H.015604 Pear Street, Assumption Parish](#). The scope included the elimination of a drainage ditch by installing double 6' diameter barrel polypropylene pipe (A-2000), headwall, and cross drains. Complete.
- **Task Order 5:** [H.012057 LA 431: Villar Canal and Villar Drainage Bridges, Ascension Parish](#). Installation of a temporary detour road including 2 pipe culvert structures, removal and replacement of existing bridges, mill and asphalt overlay. Ongoing.
- **Task Order 6:** [H.013956 Beamon Road Bridge, Pointe Coupee Parish](#). Removal of timber structure and replacement with slab span concrete bridge on concrete pile, cement stabilized roadway base, asphalt pavement, coordination with parish for adjacent project. Complete.
- **Task Order 7:** [H.014319 Cedarcrest Ave over Bayou, East Baton Rouge Parish](#). Removal of timber structure, installation of multi barrel concrete box culvert, stone base, asphalt pavement, sidewalk, bridge mounted chain link fence. Complete.
- **Task Order 8:** [H.015944 LA3125 \(LA70-LA3213\), St. James Parish](#). Asphalt pavement patching, mill and asphalt overlay of 12 miles of highway. Replacement of signal loops damaged by milling (Gresham Smith). Complete.
- **Task Order 9:** [H.013026 Grosse Tete ER Repair, Iberville Parish](#). Emergency repair of a swing bridge structure on an intercoastal waterway. Force Account records of all work, documentation maintained, public relations meetings with parish, coordination with bridge tender. Pivot bearing repair, electrical and mechanical repair, heat straightening and painting of steel girder, concrete pier repair. Complete.
- **H.014993: Task Order 12:** [Lemon Rd over Drainage Bayou, East Baton Rouge Parish](#). Remove timber structure and replace with slab span bridge and full-depth road approaches. Completion anticipated 11/2025.

STAFF AUGMENTATION TASK ORDERS:

- **Task Order 2:** [H.012936 LA 78 \(US190-LA1\), Point Coupee](#). Provided project management for asphalt certified subconsultant inspectors. Complete.
- **Task Order 10:** [H.014088 US61 Intersection Improvements at LA427, Ascension Parish](#). Providing certified inspectors for drainage, pavement and signal improvements. Ongoing.
- **Task Order 11:** [H.015440 LA69, Iberville Parish](#). Providing inspectors for concrete pavement repair, asphalt overlay and slab jacking. Construction complete; closeout pending.

PROJECT SIMILARITIES

- DOTD IDIQ Contract
- District 61 Experience
- CE&I Services
- Experience Managing Concurrent Task Orders
- Proven Success with Gresham Smith and FDAE

Team Members Who Worked on This Project:

Mary Flynn (PM/PE) | Daniel Thornhill (Principal) | Amos Smith (Lead Inspector) | Shawn Pittman (Inspector) | Terry Butler (Senior Technician & Lead Inspector) | Matt Oliver (Lead Inspector) | Elizabeth Boone (Administrative Assistant) | Daniel Knott (Gresham Smith Electrical Inspector) | Justin Guillory (FDAE Field Inspector) | Brady Crockett (FDAE Field Technician)



17. Firm Experience:

Firm name	Michael Baker International, Inc.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	Safety / CE&I IDIQ, Task Order 2: Tangipahoa PH Local Road Safety Upgrade		Firm responsibility (prime or sub?)	Prime
Project number	H.013532	Owner's Name	Louisiana Department of Transportation and Development (DOTD)	
Project location	Lafayette Parish, Louisiana	Owner's Project Manager	Laura Riggs, PE	
Owner's address, phone, email		1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-1143 Laura.Riggs@la.gov		
Services commenced by this firm (mm/yy)		06/20	Total consultant contract cost (\$1,000's)	\$253
Services completed by this firm (mm/yy)		10/21	Cost of consultant services provided by this firm (\$1,000's)	\$203



As the second Task Order under the **IDIQ Contract for CE&I for Safety Project Statewide with a Majority of work in Districts 02, 61, and 62**, Michael Baker served as the prime consultant responsible for Construction Management, inspection, and final audit of the Tangipahoa PH Local Road Safety Upgrade Project.

The project consisted of the inspection of: upgrading Type A signage for 39 roads, refreshing nearly 100 miles of thermoplastic pavement markings and raised pavement markers, installation of solar powered flashing beacons, and related work. Our **Project Engineer, Mary Flynn**, coordinated plan changes with **DOTD Coordinator and Project Manager, Laura Riggs**, and The Tangipahoa Parish Responsible Charge. Michael Baker managed the project by utilizing local inspection resources with experience equivalent to the needs of the project.

Hurricane Ida Success Story: Within 28 days of Hurricane Ida hitting the Parish directly, the Michael Baker team assessed all damages to the previously installed materials (signs, beacons and even striping was damaged from dozers cleaning off roadway debris), and provided a detailed report of findings including photos, sizes, GPS coordinates and projected cost to Ms. Riggs to request FEMA and FHWA corrective funding. Once funding was secured, we worked diligently with the contractor to replace all damaged material and provide follow-up verification and cost per FHWA and FEMA requirements within 90 days of impact.

Michael Baker also performed extensive administrative work, including verifying Certified Payroll compliance in AASHTOWare; verifying and paying stockpile materials; monthly partial estimate, change order management, and inspection dailies within SiteManager; material sampling and certifications input into SiteManager Materials; daily verification of traffic control diaries entered by the contractor; and project updates to the DOTD Area Engineer, Project Manager, Coordinator, and Parish management, Form 2059 Material closeout, red-lined As-Built drawings, and Final Audit submission.



PROJECT SIMILARITIES

- DOTD IDIQ Task Order
- District 02 / District 61 / District 62 Experience
- Safety / CE&I Services
- Emergency / Hurricane Response
- Striping & Signing
- Flashing Beacons
- Final Audit Closeout

Team Members Who Worked on This Project:

Mary Flynn (*Project Engineer*) | Daniel Thornhill (*Principal*) | Terry Butler (*Inspector*) | Elizabeth Boone (*Administrative Assistant*)



17. Firm Experience:

Firm name	Michael Baker International, Inc.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	Safety / CE&I IDIQ, Task Order 4: New Orleans DPW SRTS Sidewalk Project		Firm responsibility (prime or sub?)	Prime
Project number	Contract No. 44-24660	Owner's Name	Louisiana Department of Transportation and Development (DOTD)	
Project location	New Orleans, Louisiana	Owner's Project Manager	Mark Morvant, PE	
Owner's address, phone, email		1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-1205 Mark.Morvant@la.gov		
Services commenced by this firm (mm/yy)		06/21	Total consultant contract cost (\$1,000's)	\$402
Services completed by this firm (mm/yy)		05/24	Cost of consultant services provided by this firm (\$1,000's)	\$350



As the fourth Task Order under the **IDIQ Contract for CE&I for Safety Projects Statewide with a Majority of work in Districts 02, 61, and 62**, Michael Baker served as the prime consultant responsible for Construction Management, inspection and final audit of the New Orleans DPW Safe Route To School (SRTS) Sidewalk Project. **We engaged Gresham Smith** as a subconsultant providing signal/electrical inspection.

The project consists of the safety improvement to facilitate safer passage to 5 schools: Einstein Charter Middle and High, Success Preparatory, Audubon Charter, and E.P. Harney Charter. Improvements inspected included: shared-use path among established live oak trees, removing and replacing sidewalks and handicap ramps to bring into ADA standards, adding crosswalk striping and signals, bike paths, thermoplastic striping with New Orleans Standard Bike lanes, flashing beacons (HAWK) adjacent to RTA Streetcar lines, and verbal/tactile pushbutton and signal head with verbal commands for vision impaired.

Michael Baker coordinated plan changes such as boring conflicts under RTA lines with the DOTD Coordinator, **Project Manager Laura Riggs**, and NO DPW's Responsible Charge. Our firm managed signal installation coordination between Section 45, DPW Responsible Charge, Joe Butler (NOLA Signal Manager), HAWK certified installer/programmer, City RTA, and designer. **We streamlined management of this project by leveraging local inspection resources** with experience equivalent to the needs of the project. As a result, our inspection staff were able to accommodate the contractor's request to resume work 2 days after Hurricane Ida hit this area. This in turn enabled the contractor to retain their staff instead of seeking work with debris management crews, thus maintaining the contractor's schedule.

Michael Baker also completed administrative work such as verifying Certified Payroll compliance within AASHTOWare; Paying stockpile materials, monthly partial estimate, change order management, and inspection dailies within SiteManager; Material sampling, testing and certification documentation within SiteManager Materials; daily verification of traffic control diaries entered by the contractor; and project updates to the DOTD Area

Engineer, Project Manager, Coordinator, and Parish management. **Michael Baker and Gresham Smith worked together** to maintain timely field documentation as work progresses.

PROJECT SIMILARITIES

- Safety/CE&I Task Order Under Identical IDIQ Contract from 2019-2023
- Emergency / Hurricane Response
- Proven Success with the Michael Baker / Gresham Smith Team
- Signing & Striping
- Signals/Beacons
- Bicycle/Pedestrian Improvements (Shared-Use Path)
- Final Audit Closeout

Team Members Who Worked on This Project:

Mary Flynn, PE (*Project Manager*) | Daniel Thornhill, PE (*Principal*) | Shawn Pittman (*Inspector*) | Nathaniel Ray (*Inspector*) | Dan Knott (*Gresham Smith Inspector*) | Elizabeth "Liz" Boone (*Administrative Assistant*) |



17. Firm Experience:

Firm name	Michael Baker International, Inc.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	IDIQ Contract for CE&I with Majority of Work in District 07 Statewide		Firm responsibility (prime or sub?)	Prime
Project number	Contract No. 44-14845	Owner's Name	Louisiana Department of Transportation and Development	
Project location	Calcasieu Parish, Louisiana	Owner's Project Manager	Patrick Cusey, PE	
Owner's address, phone, email		5827 Hwy 90 E., Lake Charles, LA 337-437-9115 Patrick.Cusey@la.gov		
Services commenced by this firm (mm/yy)		03/19	Total consultant contract cost (\$1,000's)	\$3,494
Services completed by this firm (mm/yy)		03/24	Cost of consultant services provided by this firm (\$1,000's)	\$2,748

Under a statewide IDIQ CE&I Contract with DOTD, Michael Baker provided Staff Augmentation Services (SAS) to augment District 07 inspection. Certified inspectors have been utilized for lead structural inspection, support roadway and drainage inspection, and support asphalt plant inspection.

H.010916.6 Task Order 1: *Prien Lake Re-Deck & Safety Improvements, Calcasieu Parish, LA.* As the first Task Order under this IDIQ, Michael Baker provided inspection and administrative staff to support District 07 with the I-210 Prien Lake superstructure deck replacement, installing safety inspection walkway, bridge barrier rail replacement, mill and overlay with asphaltic concrete, pavement striping, bridge drainage and approach slab lightening and related work. ***A major challenge facing DOTD was that District Project Engineer's structural staff was occupied on other projects,*** which left less experienced DOTD staff on an accelerated-paced, large-scale construction project. ***As a solution, Michael Baker's Lead Inspector provided on-site, hands-on training to junior DOTD staff,*** drawing on lessons learned in his career. With David's support, DOTD's staff were able to seamlessly work together, prevent delays from staffing, and ***deliver the project a year ahead of schedule.***

H.012018 Task Order 2: *Adaptive Traffic Signal Design and Implementation, Lafayette Parish, LA.* Michael Baker provided full-service CE&I services for this task order for traffic ITS upgrades.

H.003184.6 Task Order 3: *I-10: Texas State Line - E. of Coone Gully, Calcasieu Parish, LA.* This project involves widening 10.5 miles of I-10 to six lanes from the Texas state line to east of LA 108, replacing and widening 10 bridges, and replacing the eastbound weigh-in-motion system. ***Michael Baker provided two full-time inspectors*** to assist in structural inspection, drainage installation, PCC paving, asphalt placement, and new asphalt plant start-up. The asphalt plant for this project is in Beaumont, TX and has never been utilized for DOTD projects. Our lead asphalt plant inspector inspected from the plant to verify all operations were running according to DOTD standard upon startup.

H.013559.6 Task Order 4: *Reeds Bridge Road Over Calcasieu River Relief.* Michael Baker was engaged to provide construction oversight and engineering services to replace the deficient structure over the Calcasieu Relief on Reeds Bridge Road, after an inspection by Allen Parish deemed the bridge "basically intolerable requiring high priority of replacement". Project engineering duties, led by Mary Flynn, included pre-construction and progress meetings, reviews and communication with DOTD on various submittals. Inspection duties included utilizing Headlight Fieldbook and Materials, daily visual inspections of all ongoing work and detour signage, sampling and testing according to the Project Sampling Plan, direct communication with the Allen Parish Police Jury Engineer for project updates, and communicating impacts to schedule and work progress to the Project Engineer. Our team also oversaw a specialty DBE subconsultant in the performance of concrete testing at the concrete pump during deck pours, as well as nuclear testing of subgrade and base during roadway construction.

H.011500.6 Task Order 7: *Lake Charles ITS Phase 3 CE&I.* Gresham Smith is performing CE&I services for DOTD on the Lake Charles ITS Phase 3 construction project. In addition to Gresham Smith's ITS and CE&I work, they worked with structural inspectors from Michael Baker, who oversaw the drilled shaft operations at the CCTV and DMS sites.

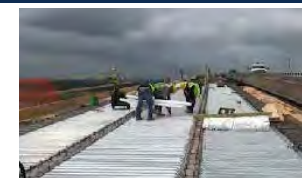
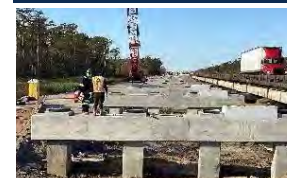
H.012381 Task Order 8: *Fiber Optic Mapping.* Gresham Smith is providing CE&I services for this ITS improvement task order.

PROJECT SIMILARITIES

- DOTD Project
- Safety / CE&I Services
- Experience Managing Concurrent Task Orders
- Submittal Review
- Material testing

Team Members Who Worked on This Project:

Daniel Thornhill, PE (*Principal*) | Mary Flynn, PE (*Project Manager & Project Engineer*) | Terry Butler (*Lead Inspector*) | Nathaniel Ray (*Inspector*) | Elizabeth "Liz" Boone (*Field Administration*) | Daniel Knott (*ITS Inspector*)



GRESHAM SMITH'S PROJECTS

17. Firm Experience:

<i>Firm name</i>	Gresham Smith	<i>Past Performance Evaluation Discipline(s)*</i>	CE&I/OV; ITS
<i>Project name</i>	Traffic Signal Communications Upgrade Phase 1, CE&I	<i>Firm responsibility (prime or sub?)</i>	Prime
<i>Project number</i>	H.012749.6-1	<i>Owner's Name</i>	Louisiana Department of Transportation and Development (DOTD)
<i>Project location</i>	Ascension, East Baton Rouge, Livingston, St. James and West Baton Rouge Parishes, Louisiana, LA	<i>Owner's Project Manager</i>	Lucy Kimbeng, PE
<i>Owner's address, phone, email</i>	1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-2528 lucy.kimbeng@la.gov		
<i>Services commenced by this firm (mm/yy)</i>	01/20	<i>Total consultant contract cost (\$1,000's)</i>	\$324
<i>Services completed by this firm (mm/yy)</i>	09/21	<i>Cost of consultant services provided by this firm (\$1,000's)</i>	\$324

For this task order, Gresham Smith provided the project engineering and administration, as well as field inspection services. The contractor installed underground conduit, pull boxes, fiber optic cables, replacing signal cabinets, upgrading signal controllers and installing CCTV cameras.

CE&I tasks include on-site daily/nightly construction inspection, daily/weekly/monthly construction inspection reporting, construction management, pre-construction meeting, construction progress meetings, submittal coordination and tracking, sampling plan review, sampling coordination and documentation, verifying compliance documentation, claims processing and tracking, construction schedule review and tracking, SWPPP coordination, certified payroll review and exception resolution, monthly partial estimate reviews, change order processing, site manager updates, field diaries, commission test findings report, witnessing fiber optic cable testing, commission testing and system integration testing, and final project file documents.



PROJECT SIMILARITIES

- DOTD Project
- Safety / CE&I Services
- Experience Managing Concurrent Task Orders
- ITS Inspections

Team Members Who Worked on This Project:

Bert Moore (*Principal*) | Daniel Knott (*Senior Technician*)



17. Firm Experience:

Firm name	Gresham Smith	Past Performance Evaluation Discipline(s)*	CE&I/OV; ITS
Project name	IDIQ Contract for CE&I with Majority of Work in District 07 Statewide, Task Order 7: Lake Charles ITS Phase 3 CEI	Firm responsibility (prime or sub?)	Prime
Project number	H.011500.6	Owner's Name	Louisiana Department of Transportation and Development (DOTD)
Project location	Lake Charles, LA	Owner's Project Manager	Lucy Kimbeng, PE
Owner's address, phone, email	1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-2528 lucy.kimbeng@la.gov		
Services commenced by this firm (mm/yy)	10/18	Total consultant contract cost (\$1,000's)	\$463
Services completed by this firm (mm/yy)	11/18	Cost of consultant services provided by this firm (\$1,000's)	\$372



Gresham Smith is performing CE&I services for DOTD on the Lake Charles ITS Phase 3 construction project. The contractor is installing 12.76 miles of ITS infrastructure along I-210 in Calcasieu Parish, Louisiana. The project includes two communications hub sites, 4 dynamic message signs (DMS), 18 CCTV cameras, conduit, fiber optic cables, pull boxes, and electrical services. The DMS and CCTV sites include new foundations and structures. In addition to Gresham Smith's ITS and CE&I work, they worked with structural inspectors from Michael Baker, who oversaw the drilled shaft operations at the CCTV and DMS sites.

Gresham Smith tasks include on-sight daily/nightly construction inspection, daily/weekly/monthly construction inspection reporting, construction management, pre-construction meeting, construction progress meetings, submittal coordination and tracking, sampling plan review, sampling plan coordination and documentation, verifying compliance documentation, claims processing and tracking, construction schedule review and tracking, SWPPP coordination, certified payroll review and exception resolution, monthly partial estimate reviews, change order processing, site manager updates, field diaries, commission test findings reporting, witnessing fiber optic cable testing and system integration testing, and final project file documents.



PROJECT SIMILARITIES

- DOTD Project
- Safety / CE&I Services
- Experience Managing Concurrent Task Orders
- ITS Inspections
- Proven Success Teaming with Michael Baker

Team Members Who Worked on This Project:

Bert Moore (*Principal*) | Ronnie Robinson (*Project Engineer*) | Daniel Knott (*Senior Technician*) | Bud Smith (*Senior Technician*)

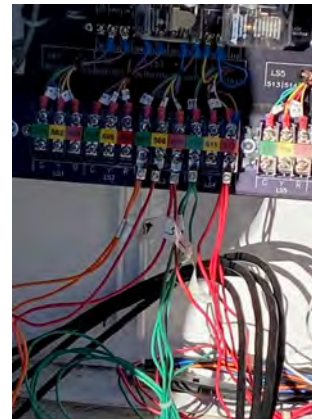


17. Firm Experience:

Firm name	Gresham Smith	Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	IDIQ Contract for CE&I Services for Safety Projects Statewide with Majority of Work in D02, 61, 62, Task Order 4: New Orleans DPW SRTS Sidewalk Project	Firm responsibility (prime or sub?)	Subconsultant
Project number	Contract No. 44-24660; H.003908.6	Owner's Name	Louisiana Department of Transportation and Development (DOTD)
Project location	New Orleans, LA	Owner's Project Manager	Mark Morvant
Owner's address, phone, email	1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-379-1205 Mark.Morvant@la.gov		
Services commenced by this firm (mm/yy)	09/21	Total consultant contract cost (\$1,000's)	\$402
Services completed by this firm (mm/yy)	04/24	Cost of consultant services provided by this firm (\$1,000's)	\$41.5



As the second Task Order under the **IDIQ Contract for CE&I for Safety Project Statewide with a Majority of work in Districts 02, 61, and 62**, Gresham Smith served as a subconsultant to Michael Baker, providing CE&I services to upgrade the traffic signal and install new verbal/tactile pushbuttons at the intersections of South Clairborne Avenue at Washington Avenue and South Clairborne Avenue at Jackson Avenue in New Orleans, LA. Additionally, they provided inspection services for the HAWK signal, pedestrian signal and new controller installation at the Lafitte Greenway bike path crossing at N. Carrollton Avenue. The scope of this project was to install pedestrian facilities at this intersection which included the construction of sidewalks, ADA accessible handicapped ramps, pedestrian signals, pedestrian pushbuttons and modifying the traffic signal timing to include pedestrian phasing.



Gresham Smith provided inspectors to observe the construction and document that the contractor installed the equipment as per the design plans and specifications. CE&I tasks include on-site daily/nightly construction inspection, daily/weekly/monthly construction inspection reporting, construction management, pre-construction meeting, construction progress meetings, submittal coordination and tracking, sampling plan review, sampling coordination and documentation, verifying compliance documentation, construction schedule review and tracking, site manager updates, field diaries, and **coordination with NO DPW Traffic section, DOTD Section 45, HAWK programmer and the Michael Baker Project Engineer, Mary Flynn, PE.**

PROJECT SIMILARITIES

- Safety/CE&I Task Order Under Identical IDIQ Contract from 2019-2023
- Emergency / Hurricane Response
- Signing & Striping
- Signals/Beacons
- Bicycle/Pedestrian Improvements (Shared-Use Path)
- Proven Success Teaming with Michael Baker

Team Members Who Worked on This Project:

Bert Moore (Principal) | Daniel Knott (Senior Technician)



FOURRIER & DE ABREU ENGINEERS' PROJECTS

17. Firm Experience:

Firm name	Fourrier & de Abreu Engineers, L.L.C.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	IDIQ Contract for CE&I Services in District 61, TO 10: US 61: Intersection Improvements at LA 427		Firm responsibility (prime or sub?)	Subconsultant
Project number	Contract No. 4400004729 (CE&I); SPN H.014088.6	Owner's Name	Louisiana Department of Transportation and Development (DOTD)	
Project location	Ascension Parish, LA	Owner's Project Manager	Josh Stutes	
Owner's address, phone, email		1201 Capitol Access Road, Baton Rouge, LA 70804-9245 225-231-4103 joshua.stutes@la.gov		
Services commenced by this firm (mm/yy)		05/25	Total consultant contract cost (\$1,000's)	\$4,004.8
Services completed by this firm (mm/yy)		Ongoing	Cost of consultant services provided by this firm (\$1,000's)	\$25



This DOTD project involves modifications to the intersection of U.S. Highway 61 (Airline Highway) and Louisiana Highway 427 (Perkins Road) in Ascension Parish. The purpose of the project is to enhance traffic safety, improve flow capacity, and reduce congestion at one of the region's key traffic nodes. The improvements include construction of an additional northbound left-turn lane on US 61 onto LA 427 and geometric modifications to LA 427 between US 61 and Perkins Oak Road.

To complete these upgrades safely and efficiently, nightly alternating lane closures were implemented on LA 427 between Perkins Oak Road and US 61. Flagging operations and active traffic control were utilized to maintain at least one open travel lane at all times while allowing crews to perform excavation, subgrade preparation, base course

placement, and pavement reconstruction. The project's successful completion will improve intersection efficiency, traffic safety, and commuter reliability for motorists traveling through Ascension Parish.

Fourrier & de Abreu Engineers (FDAE) provided construction materials testing (CMT) and quality assurance (QA) services in support of the roadway reconstruction and widening activities. FDAE's field technicians performed soil field compaction testing using nuclear density gauge methods in accordance with DOTD Standard Specifications for Roads and Bridges (2016 Edition). These tests verified that embankment, subgrade, and base materials were compacted to the specified density and moisture criteria required for long-term pavement performance and safety.

FDAE's testing program ensured that all earthwork materials met design standards and that compaction efforts achieved the necessary stability to support traffic loads and overlying pavement layers. The firm's role was integral to maintaining quality control, compliance, and documentation throughout the construction process.

PROJECT SIMILARITIES

- DOTD Project
- Safety / CE&I Services
- District 61 Project Experience
- Proven Success Teaming with Michael Baker
- Field Materials Testing, including nuclear density testing

Team Members Who Worked on This Project:

Justin Guillory (*Inspector Lead*) | Brady Crockett (*Technician*)



17. Firm Experience:

Firm name	Fourrier & de Abreu Engineers, L.L.C.			Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	Hundred Oaks Sidewalks			Firm responsibility (prime or sub?)	Subconsultant
Project number	CP 23-EN-HC-0016	Owner's Name		City of Baton Rouge/Parish of East Baton Rouge	
Project location	Baton Rouge, LA	Owner's Project Manager		Dale Garber	
Owner's address, phone, email		1100 Laurel St, Baton Rouge, LA 70802 225-389-3090 dgarber@ecmconsultants.com			
Services commenced by this firm (mm/yy)		04/25		Total consultant contract cost (\$1,000's)	\$21.1
Services completed by this firm (mm/yy)		07/25		Cost of consultant services provided by this firm (\$1,000's)	\$8.4

The Hundred Oaks Sidewalks Project was developed by the City of Baton Rouge / Parish of East Baton Rouge to improve pedestrian safety and neighborhood connectivity along Hundred Oaks Boulevard. The project involved the construction and rehabilitation of sidewalks on both sides of the roadway, extending from Perkins Road to S. Acadian Thruway. These enhancements provided residents and visitors with a safer, ADA-compliant path for walking, jogging, and cycling, while improving access to adjacent residential and commercial areas.

Beyond enhancing mobility, the project contributes to the City's long-term Complete Streets initiative, supporting sustainable community development and reducing pedestrian-vehicle conflicts in one of Baton Rouge's most historic neighborhoods.

FDAE was retained to perform construction materials testing (CMT) and quality assurance (QA) services for this municipal infrastructure improvement. FDAE's responsibilities included:

- **Soil Field Compaction Testing:** Conducted in-place density and moisture testing using nuclear gauge methods to verify compaction of subgrade and base materials beneath the new and repaired sidewalks. Tests ensured compliance with City-Parish specifications and proper support for concrete pavement sections.
- **Concrete Field Testing and Sampling:** Performed slump, air content, and temperature testing of fresh concrete during placement. Prepared and labeled test cylinders for compressive strength evaluation.
- **Laboratory Testing:** Conducted laboratory curing and compressive strength testing of concrete samples to confirm compliance with mix design requirements and project specifications.
- **Quality Documentation and Coordination:** Maintained complete testing logs and coordinated with the contractor and City-Parish inspector to promptly address any deviations in field or laboratory results.

PROJECT SIMILARITIES

- Local Public Agency (LPA) Project
- Safety / CE&I Services
- District 61 Project Experience
- Materials Testing
- Bicycle / Pedestrian Improvements

Team Members Who Worked on This Project:

Justin Guillory (*Inspector Lead*) | Brady Crockett (*Technician*)



17. Firm Experience:

Firm name	Fourrier & de Abreu Engineers, L.L.C.		Past Performance Evaluation Discipline(s)*	CE&I/OV
Project name	North Boulevard ADA Transition Project		Firm responsibility (prime or sub?)	Prime
Project number	CP 20-EN-HC-0049	Owner's Name	City of Baton Rouge/Parish of East Baton Rouge	
Project location	Baton Rouge, LA	Owner's Project Manager	Dale Garber	
Owner's address, phone, email		1100 Laurel St, Baton Rouge, LA 70802 225-389-3090 dgarber@ecmconsultants.com		
Services commenced by this firm (mm/yy)		11/24	Total consultant contract cost (\$1,000's)	\$7
Services completed by this firm (mm/yy)		03/25	Cost of consultant services provided by this firm (\$1,000's)	\$2

The North Boulevard ADA Transition Project was undertaken by the City of Baton Rouge / Parish of East Baton Rouge to bring existing sidewalks, ramps, crosswalks, and related pedestrian facilities into compliance with the Americans with Disabilities Act (ADA). The project's goal was to create a more accessible, continuous, and inclusive transportation network within municipal rights-of-way—ensuring that residents and visitors of all mobility levels could safely navigate the downtown and surrounding corridors.

Work included removal and reconstruction of non-compliant sidewalks and curb ramps, installation of detectable warning surfaces, regrading of transitions, and updates to pedestrian crosswalks and signal approaches. The project enhances public safety, promotes accessibility, and supports the City's broader effort to modernize its transportation infrastructure in accordance with federal ADA standards.

FDAE provided concrete field testing, sampling, and laboratory testing services to support the City-Parish's quality assurance and materials verification program. FDAE's testing services ensured that all concrete placed for ramps, landings, and sidewalks achieved the specified strength and performance requirements necessary for safe pedestrian use.

FDAE's responsibilities included:

- **Field Testing and Sampling:** Conducted slump, air content, and temperature tests on fresh concrete at the point of placement in accordance with ASTM and City-Parish standards.
- **Cylinder Preparation and Laboratory Testing:** Molded and labeled test cylinders for compressive strength testing, ensuring proper curing and documentation within FDAE's AASHTO accredited laboratory.
- **Quality Assurance and Reporting:** Recorded batch information, test locations, and results on standardized field reports. Coordinated with City-Parish inspectors and contractors to confirm compliance with mix design specifications and project requirements.

PROJECT SIMILARITIES

- Local Public Agency (LPA) Project
- Safety / CE&I Services
- District 61 Project Experience
- Materials Testing
- Bicycle / Pedestrian Improvements

Team Members Who Worked on This Project:

Justin Guillory (*Inspector Lead*) | Brady Crockett (*Technician*)



APPROACH & METHODOLOGY



18. Approach and Methodology:

In response to the prescribed Scope of Work in said Advertisement, we have outlined the approach in which the Michael Baker team will perform the work for Stage 5: Construction.

IDENTICAL, EXTENSIVE SAFETY IDIQ EXPERIENCE PROVIDED BY A FAMILIAR TEAM

Project Manager/Project Engineer Mary Flynn, PE, with the same team of inspectors and office administrators, have **successfully executed a multitude of Task Orders under a Safety IDIQ Managed by DOTD PM, Laura Riggs**. In the last 5 years, teams including Michael Baker, Gresham Smith and Fourrier de Abreu have been successful at accommodating all DOTD's requests to cover CE&I on 22 Task Orders, displaying both depth of staff as well as successful management of time. These Task Order Scopes included: ITS, traffic and pedestrian signal upgrades at multiple locations, hundreds of feet of guardrail, hundreds of miles of thermoplastic striping, thousands of Type A sign upgrades, converting open ditch into closed ditches with sidewalks, shared-use paths with and without bike lane striping, elevated timber boardwalk to accommodate sensitive flora such as live oak tree roots, and all the associated contract administration that goes into a finished product.

We have continuously met and addressed all needs, **including hurricane damage assessment**, on ongoing task orders, and have sound working relationships with:

- Laura Riggs (DOTD PM)
- Justin Guilbeau (D02 AE)
- Aaron Elisar (D61 AE)
- Jeff Chatelain (D61 AE)
- Desmond Sam (D61 AE)
- Darrick Berner (D62 AE)
- Clay James (D62 AE)
- St. Tammany Parish (LPA)
- Tangipahoa Parish (LPA)
- New Orleans City Park (LPA)
- New Orleans DPW and Parks and Parkways (LPA)
- West Feliciana Parish (LPA)
- Baton Rouge City/Parish (LPA)
- City of Denham Springs (LPA)

The Michael Baker Team includes two subconsultants, chosen for their expertise delivering specialized CE&I services in these districts, and for their past success partnering with our firm on similar DOTD contracts:



Gresham Smith was a subconsultant to Michael Baker on our prior Safety IDIQ for installation of pedestrian signals, including HAWK signals and Verbal/Tactile pushbuttons within New Orleans and Tangipahoa Parish. With prior D61 DTOE (Bert Moore), DA (Ronnie Robinson) and DOTD Chief (Richard Savoie) on staff, they have an unwavering working relationship with Section 45 for

Traffic Engineering as well as New Orleans, Baton Rouge, and several local government entities. **Additionally, Gresham Smith designs Safety projects that add value through knowledge of project requirements and change management review.**



Fourrier & de Abreu Engineers (FDAE) is a small business with extensive experience in quality control with the City/Parish of Baton Rouge. **They maintain an AMRL Certified Lab to use as backup** (as required by the advertisement), and their DOTD certified inspectors and technicians bring experience on DOTD projects, local nuclear density testing devices to verify compaction as needed, and familiarity with DOTD invoicing requirements.

PROPOSED PROJECT SCHEDULE

Below is Michael Baker's proposed schedule and milestones to deliver up to three concurrent task orders under this contract, as specified in the advertisement. After the initial award phase for the overall IDIQ contract, **we will leverage our deep pool of local inspectors and our proficiency in managing concurrent construction projects**, as demonstrated on previous IDIQ contracts, to ensure high-quality, timely, cost-effective, and safe construction of DOTD's projects.

IDIQ AWARD	Contract Initiation - Prior to Any TO Award(s)											
Award of IDIQ Contracts	✓											
IDIQ QA/QC Plan Submittal	Within 10 Days of Award											
IDIQ Notice of Contract Execution	✓											
CONCURRENT PROJECT SCHEDULES *	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Task Order 1 (Assumed Duration: 270 days)												
DOTD Issues NOTOE to Michael Baker	✓											
DOTD Issues Michael Baker an NTP		✓										
Construction Phase												
Final Inspection / Closeout												
Task Order 2 (Assumed Duration: 90 days)												
DOTD Issues NOTOE to Michael Baker				✓								
DOTD Issues Michael Baker an NTP					✓							
Construction												
Final Inspection / Closeout												
Task Order 3 (Assumed Duration: 180 days)												
DOTD Issues NOTOE to Michael Baker		✓										
DOTD Issues Michael Baker an NTP			✓									
Construction Phase												
Final Inspection / Closeout												

* We understand that task orders may be awarded at any time during the five-year contract. A single, continuous year is shown here as an example of how Michael Baker plans to manage three concurrent task orders.

PROVEN APPROACH TO DELIVERING CE&I TASKS SAFELY, ON SCHEDULE, AND WITHIN BUDGET

This approach and methodology will detail how we will again come together to deliver successful safety task orders under this IDIQ.

SUPPORTING YOUR COMMITMENT TO CONSTRUCTION PROJECT SAFETY



The Louisiana Strategic Highway Safety Plan (SHSP) initiative is Destination Zero Deaths; an effort to eliminate traffic-related deaths and serious injuries. With nearly 45,000 of Louisiana's 61,000 miles of roadway being locally owned, DOTD partnered with MPOs using an evidence-based project selection method to target high risk areas for safety upgrades.

Targeted areas are not only roadways, but since nearly 20% of fatalities and 14% of severe injuries occur in non-motorized crashes, a large portion of these areas are to improve the safety of pedestrian mobility. The result of these selections become the IDIQ Task Orders under the Safe Routes to Public Places Program (SR2PPP), which typically include: upgrading signs, striping, pedestrian signalized crossings, handicap ramps, installing shared-use paths, converting open ditches to closed drainage, etc.

Michael Baker has previously supported these kind of task orders in Districts 02, 61, and 62 under a previous iteration of this same Safety / CE&I IDIQ contract.

PRE-CONSTRUCTION: SELECTION UNTIL END OF PROJECT ASSEMBLY PERIOD.

Upon award, Michael Baker will provide the QA/QC Plan to Ms. Riggs; the plan will cover our firm's method of maintaining quality, including lessons learned and best practices from prior Safety Task Orders, such as requiring the foreman to have a copy of the OneCall ticket so that any "call when on site" details can be identified and addressed prior to digging. The QA/QC Plan will detail how we will ensure the contractor's quality while maintaining and verifying our own Team's quality, through specific documentation and auditing procedures. Additionally, Michael Baker will review and approve the Specific Rates of Compensation provided by DOTD, with the intent that the consultants and positions listed are to be used for the duration of the IDIQ.

As projects are designed under the Local Road Safety Program (LRSP), Safe Routes to Public Places Program (SRTPPP), or Safe Routes to School (SRTS), the Program's Project Manager will select one of the two Awarded CE&I consultants to submit a Task Order fee estimate. The consultant selection is based upon location of staff, funds remaining in the IDIQ, availability of staff, work experience and other factors. Michael Baker utilizes a copy of the 100% plans and the designer's final plan cost/days estimate to develop this fee for both Michael Baker and our subconsultants that will be participating in the Task. The fee estimate will include major categories of work such as project management, field inspection, and project file documentation. Each category is further broken down to line items specific to the project, showing the anticipated number of hours per person with their specific rate of compensation for their classification as well as anticipated direct expenses such as mileage

and material testing consumables such as concrete cylinder molds.

Once the fee estimate has been negotiated and accepted by the Program Manager, Michael Baker will be provided a Task Order with the scope, time, and compensation for signature. Shortly thereafter, once Michael Baker receives Notice of Task Order Execution (NOTOE) from CCS, we will contact Headlight (if the Program Manager has not already) and provide them a copy of the contract and individual names that will be working under the contract, so our inspection staff will be Headlight active when the project starts.

As soon as the contractor's award is executed, the Program Manager will provide a copy of the award letter (NOCE) and a copy of the contractor's contract. From these documents, Ms. Flynn will open communications with contractor's point of contact for the task order to schedule a pre-construction meeting (pre-con). Once a meeting date is agreed upon (within a month of award) by both contractor and Entity Responsible Charge (this individual is required at all meetings), Ms. Flynn will notify the Program Manager so that they can provide the Notice to Proceed (NTP) to Michael Baker.

Upon NTP, Michael Baker will start preliminary administrative work for the pre-con, supplying the inspectors and sub-consultants with contract documents to start review, performing on-site field review to assess changes in conditions to address at the pre-con, development of the electronic field book on OneDrive to allow accessibility to all inspection staff, development of the Headlight Sampling Plan. The on-site field review includes identifying any constructability issues that have been **common issues discovered on prior Safety Task Orders**, such as degrading of bridge curbing where guardrail posts are to be attached, shape of old bridge F barrier walls where new three beams will be attached, embankment stability and location of flared guardrail ends, condition of load limited approach bridges that high weight thermoplastic trucks are anticipated to cross.

Pre-Construction Meeting: Ms. Flynn will coordinate, schedule, and conduct pre-construction meetings within 30 day of Contractor Notice of Contract Execution (NOCE).

Ms. Flynn will lead the pre-construction meeting, coordinating with the Entity Responsible Charge; contractor; various DOTD representatives such as Ms. Riggs, the Program Manager, and District Utility Rep and inspection staff. Expectations for acceptance for each item of work will be reviewed. Michael Baker will write and provide the contractor's NTP within 30 days after NOCE, sooner at contractor request. If necessary, Michael Baker will develop a Change Order for assembly period extension due to material fabrication, back order, or other reasons as agreed upon by DOTD.

Michael Baker will collect required documentation such as the SWPPP plan, Traffic Control Certification, Contractor Baseline Schedule, contractor contact list, and notarized original copy of the OCP Insurance affidavit (if requesting Change Order reimbursement per 107.02.1). Ms. Liz Boone (Michael Baker's local administrative assistant) will collect all documents for project files as well as take meeting minutes. A follow-up on-site meeting with the contractor is held shortly after the pre-con to review the plans and discuss project specifics such as utility coordination, landowner coordination, LPA concerns, etc.

CONSTRUCTION: START OF CONSTRUCTION THROUGH FINAL ACCEPTANCE.

The construction phase starts with staffing the project according to the contractor's schedule with inspectors with appropriate certifications for inspecting, sampling and testing the work being conducted. Team approach is to maintain consistency of inspection throughout the duration of the Task Order. For example, under the **Safety IDIQ Task Order for New Orleans DPW SRTS Upgrade Project**, one structural certified inspector was assigned to the drilled shafts, sidewalk installation and shared use path construction, and a second certified electrical inspector (Gresham Smith) was assigned to the installation of traffic signals, Auditory/Tactile pushbuttons, installation of new controllers and HAWK pedestrian signals, and all associated wiring, ensuring quality installation and documentation. This provided the contractor consistency for communication, as well as to the team for maintaining project documentation. Having IMSA certified inspection staff allows the contractor to consult with on-site staff and resolve potential issues at the field level. All inspection staff will ensure plans, special provisions and specifications are being enforced.

Document Control: All incoming and outgoing documentation will flow through our Administrative Assistant, Liz Boone, as established on previous DOTD projects.

Each inspector will be equipped with an iPad with Headlight Fieldbook and Materials to maintain project documentation, including photos, daily work reports (DWR), including contractor's progress, weather, erosion checks, pay items, etc. Additionally, the inspector will verify that all traffic control devices are functioning properly, identify any observed near misses, verify TC dailies are maintained and accurate by the contractor, and communicate any required repairs to the contractor.



Michael Baker has been successfully utilizing the Headlight Fieldbook, Headlight Materials, and Headlight Sampling Plan to record DWRs, upload material certificates, submitting

samples to District Labs, enter on-site testing results, perform Acceptance of Testing and Materials (ATM), enter monthly Project Updates, record erosion control verifications, and **we have provided training on the use of Headlight functions to various DOTD engineering, inspection, and administrative staff.**



TRUSTED DOCUMENT CONTROL & FIELD ADMINISTRATION

Michael Baker's Administrative Assistant, Liz Boone, has applied this same proven method on dozens of projects and TOs for DOTD. Under various CE&I IDIQ contracts, she developed the Headlight

*ATM documentation for eleven task orders **with no revisions required**, and she regularly handles document control for **multiple concurrent projects**.*

At the end of each estimate cycle, Ms. Flynn will perform a quality check of each DWR against the field book on OneDrive to ensure all the contractor's work has been recorded as well as any changes updated in the As-Built set of plans. A draft Partial Estimate and Weather and Workday report will be provided to the contractor for review and the

Administrative Assistant, Ms. Boone, will perform the AASHTOWare Certified Payroll review and notify the contractor of any outstanding payrolls. Once both parties reconcile changes, the Estimate is approved.

HANDS-ON CONSTRUCTION MANAGEMENT LEADS TO STRONG, SUCCESSFUL PARTNERSHIPS



Ms. Flynn stays in frequent communication with the contractor and performs on-site reviews periodically as work items progress to address potential issues. She will update the LPA Responsible Charge periodically to keep them aware of any developments that may lead to public inquiries or press releases, and progress of the contractor, and has developed a great working relationship with all entities with which she has partnered. Ms. Flynn has worked directly with local Entities on behalf of DOTD in several instances on prior Safety Task Orders:

- ✓ *She met numerous times with NO City Park Director to re-align the projected shared use path with the new live oak tree growth, addressing her concerns of minimizing flora damage; additionally, she worked with the City Park director to improve the project by adding minimal costing items that provided the project more longevity, such as stone erosion protection at elevated portions of the walkway.*
- ✓ *She has held meetings directly with Tangipahoa Parish Responsible Charge and their lead construction staff to review plans, coordinating project activities with upcoming Parish re-paving work or ditch cleanout work, and providing notifications for our work areas each week to be posted on their social media pages.*
- ✓ *Additionally, she has assisted St. Tammany Parish by meeting with property owners on site to discuss project activities, hear concerns, and address concerns on site with the contractor where possible.*

Ms. Flynn will work as a mediator between the contractor and LPA, as needed, to mitigate utility conflicts.

Change Management: Changes to Plans or Specifications will follow a precise Change Management Protocol.

When changes in field conditions occur, the inspectors will work closely with the contractor and notify the Project Engineer, Ms. Flynn, when there is a situation when the field conditions do not match the contract conditions. These situations will start as a Request for Information (RFI), in which the contractor will submit to Michael Baker a summary of current condition and current plan, including photos and plan sheets, and a proposed solution if they have one. Ms. Flynn will review the RFI and if needed, she will consult with the Engineer of Record, LPA Responsible Charge, or DOTD Coordinator, and respond with her recommendation.

If the RFI(s) results in a monetary or schedule impact, **Ms. Flynn will have the contractor submit a Request for Change Order (RFCO) detailing estimated cost and time impacts.** She will then verify budget availability with Ms. Riggs, provide her recommendation, and forward these items to the next level of DOTD approval. Once the RFCO is signed by the highest authorizing party, Ms. Flynn will process any Change Orders in SiteManager per Specification 109.04. There are occasions which an RFI is not necessary if all parties agree that the discrepancy found will be extra work; in this instance, the process starts with the submission of an RFCO from the contractor.

Materials Acceptance: this process is divided between material sampling and testing, visual inspection, and materials certificates.



In recent years, the method of recording these acceptances has shifted to utilizing Headlight Material and various "Forms" within Headlight, which mimic paper forms that DOTD has historically used. Material sample information is uploaded within Headlight, and a QR Code for the sample is generated to be delivered to the lab with the sample to make tracking of samples more efficient.

At this time, some of the field tests are not captured under current Headlight functions and are still required to be input into LIMS (for example, Field Density testing and materials going to the MatLab). Visual inspections and Certificates can be input into the Forms either by uploading a file attachment or attaching photos, providing immediate confirmation of material so payments can be made. Both types of entries are then ultimately summarized into the "Acceptance of Materials and Testing" (ATM) Form and compared at the end of the project to the Project Sampling plan for project acceptance by the DOTD Lab Engineer.

ATM has replaced the "2059" and incorporates all of the aspects such as "errors and omissions", "failing test report", "mix designs", "sample plan", and "summary of test samples". Our team has delivered 11 task order ATMs in the past 18 months, all with no deficiencies; additionally, we have trained various DOTD



staff on how to develop and submit an ATM including the D61 Lab Engineer and D61 Office Managers, so they have the knowledge to assist other consultants.

POST-CONSTRUCTION: FINAL ACCEPTANCE - FINAL ESTIMATE PACKAGE.

Upon substantial completion of work, Ms. Flynn will stop chargeable days, perform a review of the project and create a punch list. The LPA Responsible Charge will be notified, and Ms. Flynn will coordinate with the Responsible Charge regarding punch list development and final walk-through. At completion of all punch list work, Ms. Flynn, DOTD, LPA Responsible Charge and contractors' representative will perform a final walk through of the project for acceptance. Ms. Flynn will then provide the DOTD and Entity with a recommendation of acceptance including a draft acceptance to the Entity for their use.

Michael Baker has 30 days from the date of Entity acceptance to deliver an accepted final audit package to DOTD. Final package will include a copy of the electronically signed ATM, Layout books or a notarized layout letter from the contractor, Printed electronic field book with Final References, Final weather and Workdays, Final Contract Item list, As-Built plans, summary of Traffic Log entries, CUF Forms, CP1A and CP2A, Certificates of Releases, project correspondence, and Final Acceptance letter from the Entity and DOTD. The final audit box will be hand delivered to the DOTD Audit Department and will assist the Audit Department in locating all required documentation within the audit box.

WHY MICHAEL BAKER?

Michael Baker's staff have applied this proven CE&I approach on numerous similar DOTD IDIQ contracts and standalone projects, as shown in Sections 16 and 17. Project Manager/ Project Engineer Mary Flynn will draw on her extensive knowledge of transportation CE&I services and materials testing and acceptance to appropriately staff the project, anticipate challenges, and streamline delivery. Our local inspection team is highly familiar with the stakeholders, recent and future projects, and region-specific challenges in District 02, District 61, and District 62. We look forward to partnering with DOTD to successfully deliver safe, high-quality, and cost-effective projects under this contract.

MICHAEL BAKER IS A TRUSTED PARTNER TO BOTH DOTD AND THE COMMUNITIES YOU SERVE:

D02, D61, & D62 SAFETY/CE&I IDIQ, TO 3: MARCONI DRIVE SHARED USE PATH

"The services that Michael Baker International has provided have been very good. Their staff is very knowledgeable and experienced in providing the necessary services associated with this project and all the requirements with administering a project through LADOTD. Their staff has been on site and is helpful in addressing the issues that have arisen during construction in a timely manner. Their team is very cooperative and communicated very well with my staff and me. I would highly recommend Michael Baker International for these services on any future projects."

- Meg Adams, PE | Director of Environmental Stewardship
New Orleans City Park

D61 CE&I IDIQ, TO 9: BAYOU GROSSE TETE EMERGENCY SWING BRIDGE REPAIR

"Their team truly impressed me with their handling of the CE&I duties on this force account...Mary Flynn, the project engineer, worked through many issues on the Department's behalf and persisted in communicating with multiple parties to get the contractor's pay applications complete and certified for payment. She was always available to discuss any ongoing issues. I would happily have Michael Baker on another project; they have shown that they have the Department's best interests in mind and strive to deliver a successful project."

- Jason Michiels, PE | Facilities & Movable Bridges Maintenance Manager
LADOTD Structures and Facilities Maintenance

WORKLOAD



19. Workload:

<i>Firm(s)</i> ALL FIRMS MUST BE REPRESENTED IN THIS TABLE	<i>Past Performance Evaluation Discipline(s)</i>	<i>Contract Number and State Project Number</i>	<i>Project Name</i>	<i>Remaining Unpaid Balance **</i>
Michael Baker International, Inc.	Road	Contract No. 4400021519 S.P. No. H.012030.5	US 371: KCS RR Overpasses HBI	\$48,649 (Rd)
	Bridge	F.A.P. No. H012030		\$48,649 (B)
	Road	Contract No. 4400025026	Infrastructure Investment and Jobs Act (IIJA) Off-System Bridge Program – District 07, Supplemental Agreement No. 1	\$108,000 (Rd)
	Bridge	S.P. No. H.015338 F.A.P. No. H015338		\$108,000 (B)
	Road	Contract No. 4400019379 S.P. No. H.013797 F.A.P. No. H013797	LA 30: EBR PL-I-10	\$84,000 (Rd)
	Bridge			\$75,000 (B)
	Environmental			\$150,475 (En)
	Environmental	Contract No. 4400005484 S.P. No. H.005168 F.A.P. No. DE-9208 (500)	NORG EIS, New Orleans, Louisiana	\$210,561
	Environmental	Contract No. 4400005484 S.P. No. H.005168	NORG – Avondale PEL Study, New Orleans, Louisiana Supplemental Agreement	\$250,987
	Environmental	Contract No. 4400005484 S.P. No. H.005168	NORG – Jefferson GHG/Rendering	\$18,727
	Other (Water)	Contract No. 4400023101 Task Order No. 5 S.P. No. H.015047.2 F.A.P. No. H015047	IDIQ Contract For Louisiana Watershed Initiative/State Projects Program (LWI-SPP) – Group 1 Three Mile Lake Flood Reduction	\$71,011
	Other (Water)	Contract No. 4400023101 Task Order No. 6 S.P. No. H.015040.2 and H.015041.2 F.A.P. No. H015040 and H015041	IDIQ Contract For Louisiana Watershed Initiative/State Projects Program (LWI-SPP) – Group 1 Anacoco Creek Watershed Improve Lower and Upper	\$83,020

Michael Baker International, Inc.	Other (Water)	Contract No. 4400023101 Task Order No. 7 S.P. No. H.015044.2 F.A.P. No. H015044	IDIQ Contract For Louisiana Watershed Initiative/State Projects Program (LWI-SPP) – Group 1 Bundick Lake Flood Surcharge Management	\$55,126
	Other (Water)	Contract No. 4400023101 Task Order No. 8 S.P. No. H.015040.2 and H.015041.2 F.A.P. No. H015040 and H015041	IDIQ Contract For Louisiana Watershed Initiative/State Projects Program (LWI-SPP) – Group 1 Anacoco Creek Watershed Upper & Lower	\$559,143
	Other (Water)	Contract No. 4400023101 Task Order No. 9 S.P. No. H.015044.2 F.A.P. No. H015044	IDIQ Contract For Louisiana Watershed Initiative/State Projects Program (LWI-SPP) – Group 1 Bundick Lake Flood Surcharge Management	\$1,066,579
	Other (Aviation)	Contract No. 4400019130 Task Order No. 1	IDIQ Contract for Statewide Aviation Program Update – Phase II Statewide	N/A
	CE&I/OV	Contract No. 4400025536 Task Order No. 3 S.P. No. H.013458 F.A.P. No. H013458	IDIQ Contract for Construction Engineering and Inspection Services in District 61, Manchac Acres & HH Wilson Rd Bridges	\$4,637
	CE&I/OV	Contract No. 4400025536 Task Order No. 5 S.P. No. H.012057 F.A.P. No. H012057	IDIQ Contract for Construction Engineering and Inspection Services in District 61, LA 431: Villar Canal and Drainage Bridges	\$572,104
	CE&I/OV	Contract No. 4400025536 Task Order No. 8 S.P. No. H.015944 F.A.P. No. H015944	IDIQ Contract for Construction Engineering and Inspection Services in District 61, LA 3125: LA 70 – LA 3213	\$190,441
	CE&I/OV	Contract No. 4400025536 Task Order No. 10 S.P. No. H.014088.6 F.A.P. No. H.014088	IDIQ Contract for Construction Engineering and Inspection Services in District 61, US 61: INT. Improvements at LA 427	\$576,708

Michael Baker International, Inc.	CE&I/OV	Contract No. 4400025536 Task Order No. 11 S.P. No. H.015440.6 F.A.P. No. H.015440	IDIQ Contract for Construction Engineering and Inspection Services in District 61, LA 69: 0.5 MI N of LA 404 - LA 1	\$348,266
	CE&I/OV	Contract No. 4400025536 Task Order No. 12 S.P. No. H.014993.6 F.A.P. No. H.014993	IDIQ Contract for Construction Engineering and Inspection Services in District 61, Lemon Rd Over Drainage Bayou	\$259,800
	CE&I/OV	Contract No. 4400024660 Task Order No. 2 H.014415.6 S.P. No. H.014415.6	IDIQ Contract for Construction Engineering and Inspection Services (CE&I) with Majority of Work in District 03 LA 352 Drainage Improvement	\$189,157
	CE&I/OV	Contract No. 4400024660 Task Order No. 3 H.009629.6 S.P. No. H009629.6	IDIQ Contract for Construction Engineering and Inspection Services (CE&I) with Majority of Work in District 03 US 90 RR-Pinhook_ LA 92-LA 88	\$154,558
	CE&I/OV	Contract No. 4400024660 Task Order No. 4 S.P. No. H.005967.6 F.A.P. H005967	IDIQ Contract for Construction Engineering and Inspection Services (CE&I) with Majority of Work in District 03 Nelson Rd Ext & Bridge	\$219,831
	CE&I/OV	Contract No. 4400024660 Task Order No. 5 S.P. No. H.005967.6 F.A.P. H005967	IDIQ Contract for Construction Engineering and Inspection Services (CE&I) with Majority of Work in District 03 I-10: JEFF DAV PL-I-49(OGFC/SLAB REPAIR)	\$350,713
	CE&I/OV	Contract No. 4400031142 S.P. No. H.00010155.6 F.A.P. H010155	US 90 Railroad Overpass SE of LA 85 (CE&I) Route: US 90, Iberia Parish, LA	\$2,883,256
Gresham Smith	Bridge	44-21514 H.012003	Movable Bridge Contract 2	\$362,805
	CE&I/OV	44-21740 H.004100.6	I-10 LA 415 to Essen Lane	\$30,994

Gresham Smith	CE&I/OV	44-24424 H.013256.6	I-10 Scott to Lake Charles ITS CEI	\$2,197
	CE&I/OV	44-25536 H.014088.6	US 61 Intersection Improvements @ LA 427 (Subconsultant to Michael Baker)	\$135,337
	CE&I/OV	44-25536 H.015944.6	LA 3125: LA 70 - LA 323	\$7,776
	Other (Program Management)	44-27186 H.015959.1	Discretionary Grant Administration	\$1,305,897
	Road	44-19871 H.013073.5	LRSP/STRPPP Greenwells Springs & Wooddale Sidewalks	\$2,411
	Road	44-21326 H.015616.1	Stage 0 LA 67 (Plank Rd) at LA 3006	\$84,525
	Road	44-26911 H.015202.5	LRSP/STRPPP TO #10 Donaldsville	\$86,608
	Road	44-26912 H.013720.5	LRSP/STRPPP TO #5 Bonner Construction	\$1,423
	Road	44-26912 H.013720.5	LRSP/STRPPP TO #12 LA 31 Sidewalk	\$210,197
	Road	44-26912 H.015203.5	LRSP/STRPPP TO #2 Pinhook	\$4,572
	Road	44-27181 H.015861.5	LA 4 (Jonesboro)	\$163,245
	Road	44-27181 H.015918.5	Downtown Winnfield	\$175,411
	Road	44-27210 H.012859.5	Roundabout at Valhi Blvd	\$201,637
	Road	44-31004 H.015580.5	Natchitoches Safe Streets	\$160,559
	Traffic	44-19871 H.015086.5	LRSP/STRPPP LA 14	\$626
	Traffic	44-198771 H.015201	LRSP/STRPPP Richwood Traffic Study	\$8,686

Gresham Smith	Traffic	44-25298 H.013388.5	Lafourche Flashing Yellow Arrow Traffic Signal Upgrade	\$8,577
	Traffic	44-25298 H.0160071	Traffic Signal Comm SEA	\$13,127
	Traffic	44-25298 H.016039.5	LA 47: LA46 - Virtue St	\$154,843
	Traffic	44-25298 N/A	LA 24: Downtown Houma Study	\$84,454
	Traffic	44-26911 H.013713.5	LRSP/STRPPP TO #4 LA 60 Bogalusa	\$51,563
	Traffic	44-26911 H.013718.5	LRSP/STRPPP TO #3 LA 23 Gretna	\$111,079
	Traffic	44-26911 H.014629.5	LRSP/STRPPP TO #1 Lafourche Design	\$1,021
	Traffic	44-26911 H.015198.5	LRSP/STRPPP TO #5 S. Carrollton	\$2,358
Fourrier & de Abreu Engineers, L.L.C.	CE&I/OV	Contract No. 4400025536 Task Order No. 10 S.P. No. H.014088.6 F.A.P. No. H.014088	IDIQ Contract for Construction Engineering and Inspection Services in District 61, US 61: INT. Improvements at LA 427	\$21,037
	CE&I/OV	Contract No. 4400025536 Task Order No. 12 S.P. No. H.014993 F.A.P. No. H.014993	IDIQ Contract for Construction Engineering and Inspection Services in District 61, Lemon Rd Over Drainage Bayou	\$2,500

CERTIFICATIONS/LICENSES



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

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20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Mary Flynn, PE - Project Manager & Project Engineer



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. Otherwise, leave this section blank.

Michael Baker International, Inc.

Mary Flynn, PE (cont'd) - Project Manager & Project Engineer



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Mary E Flynn

for successfully completing

The Local Public Agency (LPA) Qualification Program:

Construction, Engineering, & Inspection (CE&I)

Training (Parts 1-9) on

May 9, 2025



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Gresham Smith

Bert Moore, PE, PTOE, PLS - Deputy Project Engineer



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. *Otherwise, leave this section blank.*

Gresham Smith

Bert Moore, PE, PTOE, PLS - Deputy Project Engineer



State of Louisiana

Department of Transportation and Development

This certificate is presented to

Bert Moore

for successfully completing

The Local Public Agency (LPA) Qualification Program:

Construction, Engineering, & Inspection (CE&I)

Training (Parts 1-9) on

November 3, 2025



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Terry Butler - Senior Technician (Committed, Local Field Personnel)



TERRY W BUTLER
ASC-WZF-23-5095

0.4 CEUs
IACET
ACCREDITED



**FLAGGER
TRAINING**

Program Manager: Charles Hunt



Work Zone Flagger

This Flagger Training program includes requirements and procedures to direct pedestrian & vehicular traffic in compliance with the National Manual of Uniform Traffic Control Devices and The Department of Transportation

Completion Date: 03/12/2023

Expiration Date: 03/12/2026



Note: Terry has retaken and passed this course on November 6, 2025 and is awaiting his new official certificate.

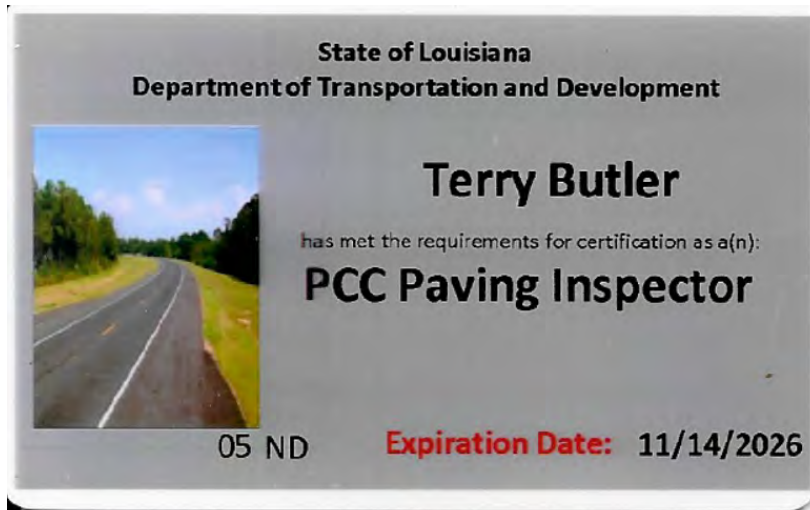
Louisiana Traffic Control Supervisor Refresher		Grade (Official Use)	
EXAM ANSWER SHEET Version 523		94	
All information below is required for ATSSA to process your exam.			
Last Name Butler		Date 11-7-25	
Michael Baker International, Inc.			
5 Guyton Swamp Rd		State La.	Zip 71225
Preferred Email Terry.Butler@mbakerintl.com			
searchable online ATSSA Certification Database? Yes ☐ No ☐			

20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. *Otherwise, leave this section blank.*

Michael Baker International, Inc.

Terry Butler (cont'd) - Senior Technician (Committed, Local Field Personnel)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Amos Smith - Inspector Lead (Committed, Local Field Personnel)



Dear Registered Flagger:

Enclosed, please find your card signifying you as a "Registered ATSSA Flagger." This card should be carried and presented to employers while performing work on our roadways. Please be aware that the card is not valid without a Photo I.D.

American Traffic Safety Services Association (ATSSA) commends you on your decision to become an ATSSA registered Flagger. The distinction reflects that you have been trained by the "Leader in Roadway Safety" and also entitles you to be listed on our National Flagger Database. Please review your state requirements for registration expiration of your flagger card. Also, please inform us of any changes in name or address so we may keep our records up to date.

Once again, ATSSA thanks you for your dedication to ensuring that our work zones are safe and that lives will be saved with proper training. Please visit our website at www.atssa.com for additional training courses or for any of our products created for use in a Work Zone.

Sincerely,

Stacy Tetschner

Executive Director

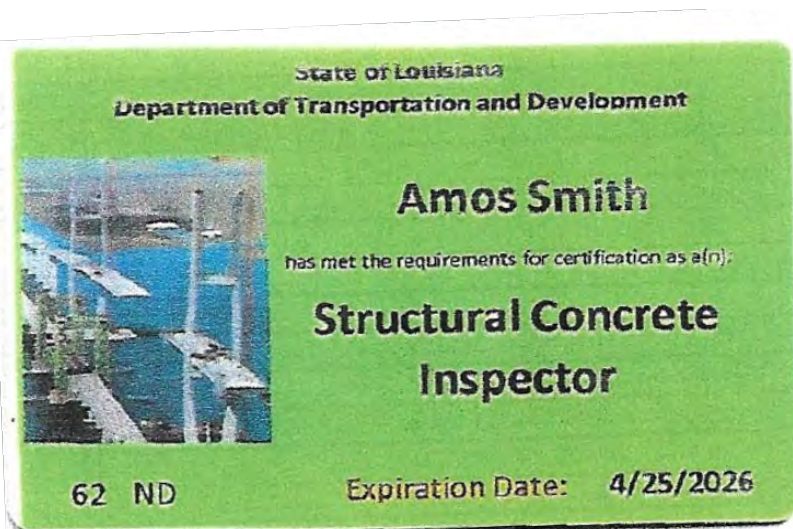
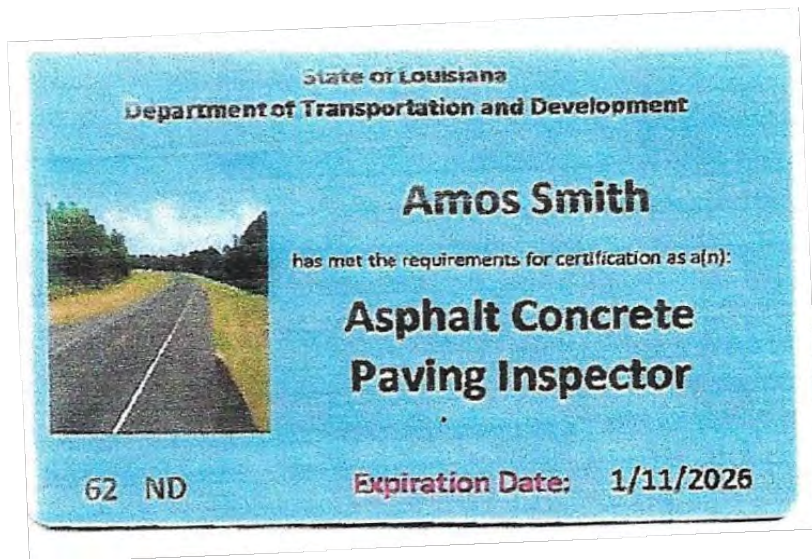


20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. *Otherwise, leave this section blank.*

Michael Baker International, Inc.

Amos Smith (cont'd) - Inspector Lead (Committed, Local Field Personnel)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Nathaniel Ray - Inspector Lead (Committed, Local Field Personnel)

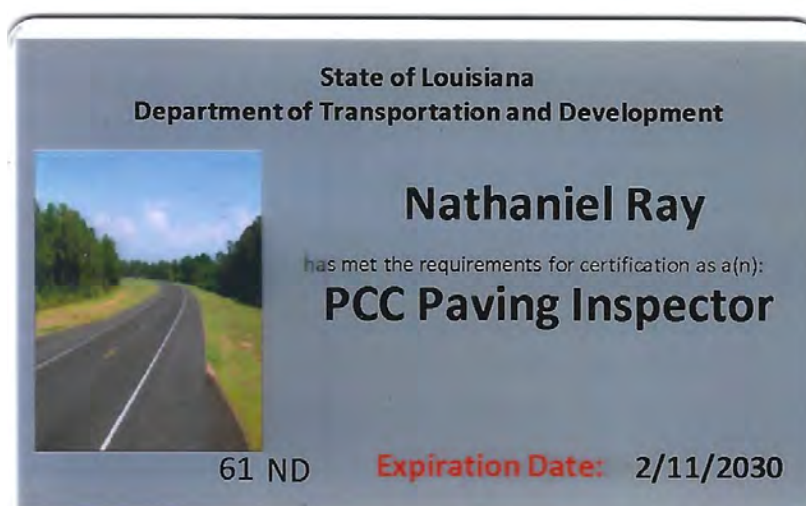


20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Nathaniel Ray (cont'd) - Inspector Lead (Committed, Local Field Personnel)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Shawn Pittman - Inspector Certified (Committed, Local Field Personnel)

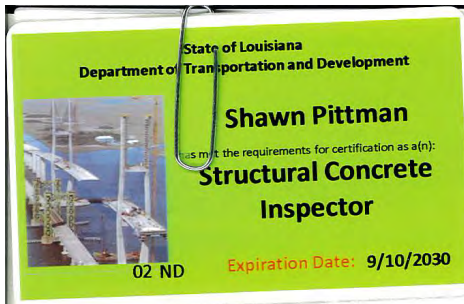


20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Shawn Pittman (cont'd) - Inspector Certified (Committed, Local Field Personnel)



State of Louisiana
Department of Transportation and Development

Awards this certificate to

Shawn Pittman

for

Successful Completion of the Requirements
for Certification in

**Structural Concrete
Inspection**



Department Certifying Authority

20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Michael Baker International, Inc.

Matthew Oliver - Inspector Certified (Committed, Local Field Personnel)

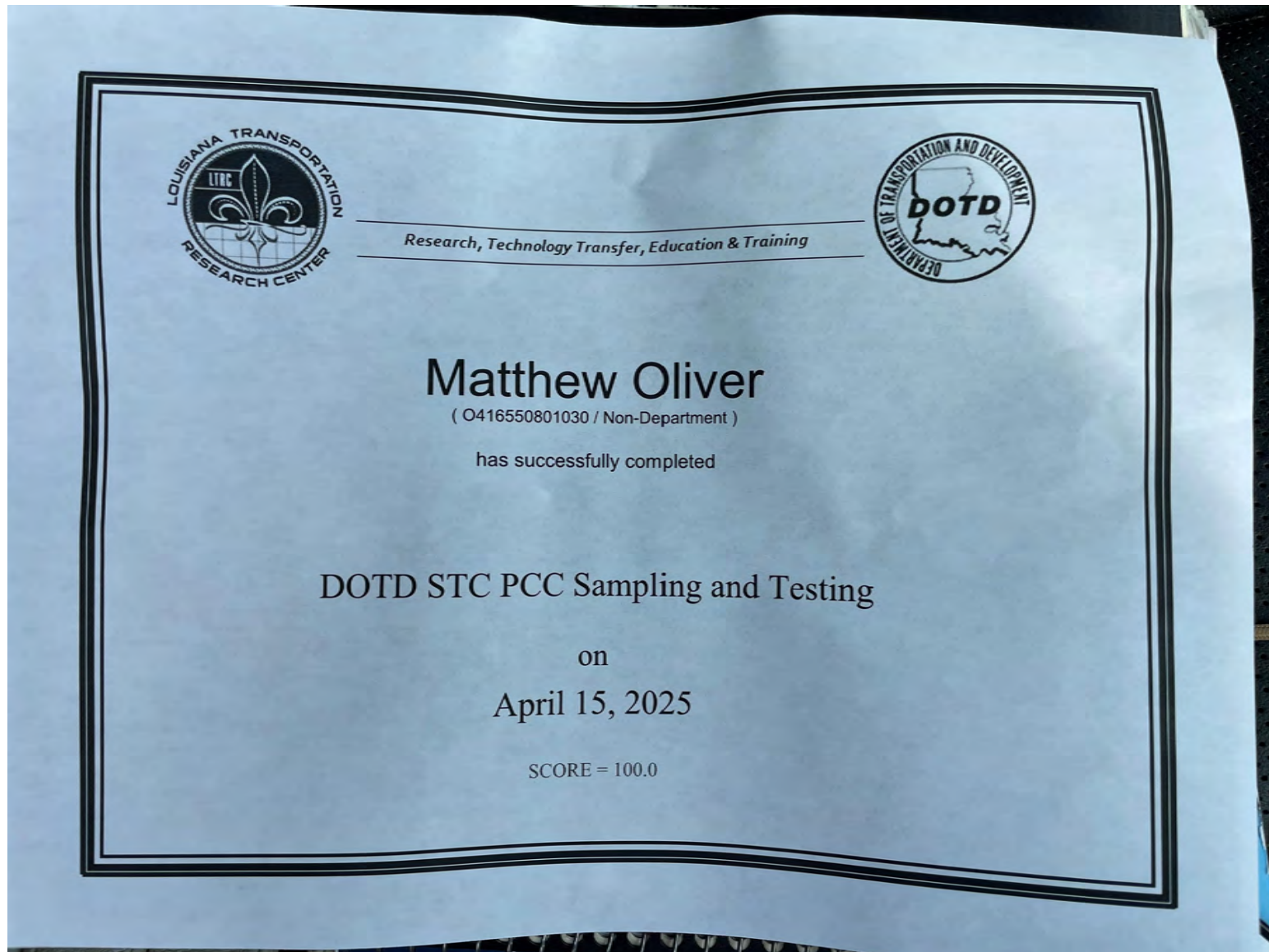


20. Certifications/Licenses:

*If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.***

Michael Baker International, Inc.

Matthew Oliver - Inspector Certified (Committed, Local Field Personnel)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Gresham Smith

Daniel Knott - Senior Technician (Committed, Local Field Personnel)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Gresham Smith

Daniel Knott - Senior Technician (Committed, Local Field Personnel)

Daniel R. Knott
Sr. Technician
Gresham Smith and Partners



ID 60319

Member Since
12/1/2001

20 Years

Type Associate Individual
Status Active
Paid through 12/31/2024

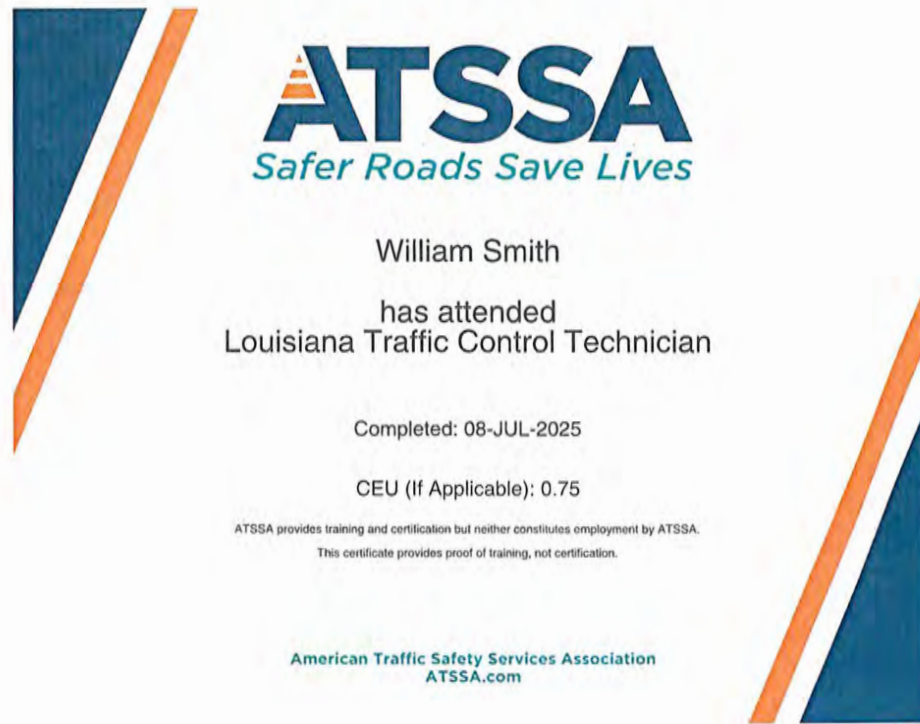
Effective Date	Expiration Date	Description	Cert number
11/22/2024	11/22/2027	IMSA Traffic Signal Field Technician II - Renewal	BE_60319
11/22/2024	11/22/2027	IMSA Traffic Signal Inspection - Renewal	SI_60319
11/22/2024	11/22/2027	IMSA Traffic Signal Construction Technician II - Renewal	BC_60319

20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Gresham Smith

William "Bud" Smith - Senior Technician (Field Support - If Needed)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. Otherwise, leave this section blank.

Gresham Smith

William "Bud" Smith - Senior Technician (Field Support - If Needed)



State of Louisiana

Department of Transportation and Development

This certificate is presented to

WILLIAM A SMITH

for successfully completing

**The Local Public Agency (LPA) Qualification Program:
Construction, Engineering, & Inspection (CE&I)
Training (Parts 1-9) on**

5/9/2025



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Fourrier & de Abreu Engineers, L.L.C.

Justin Guillory - Inspector Lead (Field Support - If Needed)

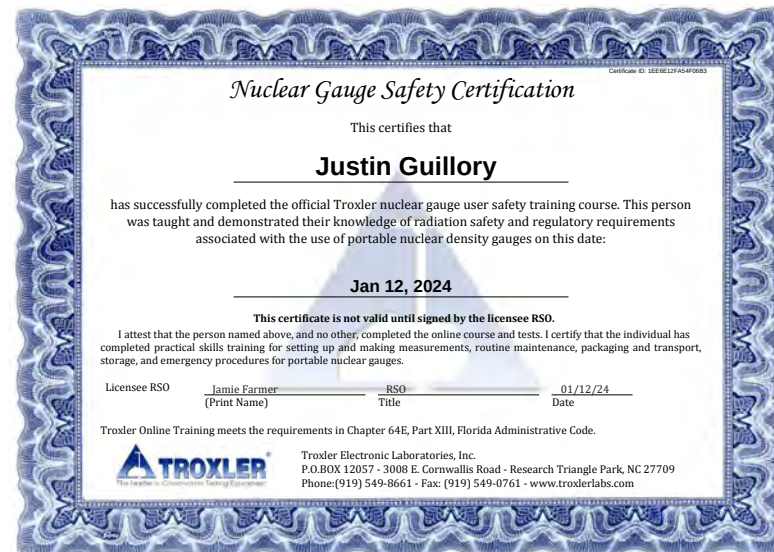
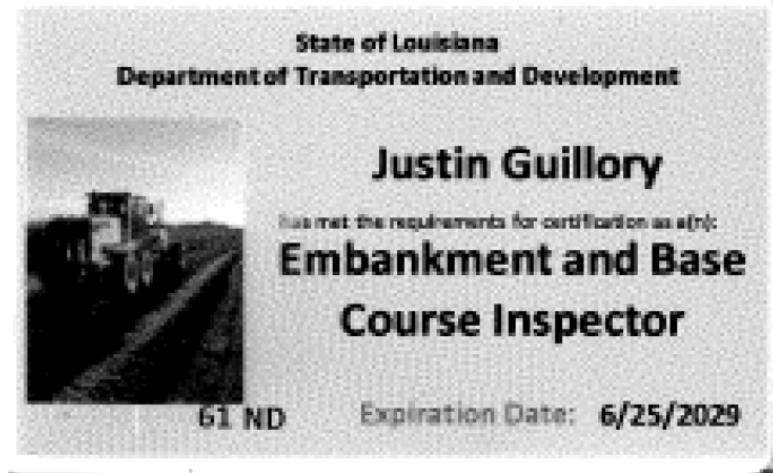


20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. *Otherwise, leave this section blank.*

Fourrier & de Abreu Engineers, L.L.C.

Justin Guillory - Inspector Lead (Field Support - If Needed)



20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Fourrier & de Abreu Engineers, L.L.C.

Brady Crockett - Technician (Field Support - If Needed)



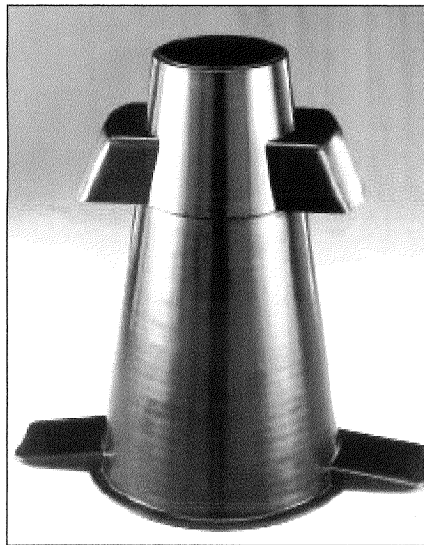
20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Fourrier & de Abreu Engineers, L.L.C.

Brady Crockett - Technician (Field Support - If Needed)

State of Louisiana
Department of Transportation and Development



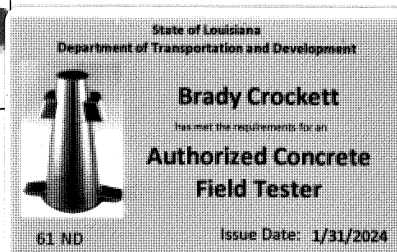
Awards this certificate to

Brady Crockett

for the

Successful Completion of the Requirements
to become an

Authorized Concrete Field Tester



Kristoph W...
Department Certifying Authority

20. Certifications/Licenses:

If the advertisement requires submission of licenses and/or certificates, include them here. **Otherwise, leave this section blank.**

Team Member Firm Registrations with the Louisiana Secretary of State

Michael Baker International, Inc.

Name	Type	City	Status
MICHAEL BAKER INTERNATIONAL, INC.	Business Corporation (Non-Louisiana)	PITTSBURGH	Active

Previous Names

MICHAEL BAKER, JR., INC. (Changed: 7/6/2015)

Business: MICHAEL BAKER INTERNATIONAL, INC.
Charter Number: 30035020F
Registration Date: 12/29/1972

Gresham Smith

Name	Type	City	Status
GRESHAM SMITH	Partnership (Non-Louisiana)	OFFICE: NASHVILLE, TENNESSEE	Active

Previous Names

GRESHAM, SMITH AND PARTNERS (Changed: 9/27/2018)

Business: GRESHAM SMITH
Charter Number: 36123793L
Registration Date: 2/17/2006

Fourrier & de Abreu Engineers, L.L.C.

Name	Type	City	Status
FOURRIER & DE ABREU ENGINEERS, L.L.C.	Limited Liability Company	BATON ROUGE	Active

Previous Names

Business: FOURRIER & DE ABREU ENGINEERS, L.L.C.
Charter Number: 42313311K
Registration Date: 6/28/2016

QA/QC PLAN | SUB-CONSULTANT INFORMATION | LOCATION



21. QA/QC Plan

*If the advertisement requires submission of a QA/QC plan, include it here. **Otherwise, leave this section blank. If a QA/QC plan is included in this section and was not required by the advertisement, it will be redacted.***

Per the advertisement, this section is not applicable.

22. Sub-consultant information:

If one or more sub-consultants will be used, provide the name, address, point of contact and phone number for each. Otherwise, leave this section blank.

Firm Name (Name must match <u>exactly</u> as registered with Louisiana's Secretary of State (SOS): <u>including punctuation, include screenshot(s) from SOS at the end of Section 20</u>)	Address	Point of Contact and email address	Phone Number
Gresham Smith	10000 Perkins Rowe, South Tower - Suite G520 Baton Rouge, LA 70810	Herbert "Bert" Moore, II, PE, PLS, PTOE bert.moore@greshamsmith.com	225-757-5849
Fourrier & de Abreu Engineers, L.L.C.	10995 Coursey Boulevard, Baton Rouge, LA 70816	Jamie Farmer, PE jamie@fdaengineers.com	225-677-7950

23. Location:

*If location is an evaluation criterion for this advertisement (see page 2) and the prime consultant intends to establish a local presence, describe the plan for doing so.. **Otherwise, leave this section blank. Any information included in this section will be redacted if not required by the Evaluation Criteria section of the advertisement.***

This section is not applicable for the Michael Baker team.

Michael Baker
I N T E R N A T I O N A L

We Make a Difference

MICHAEL BAKER INTERNATIONAL
2600 CitiPlace Drive · Suite 450
Baton Rouge, LA 70808